

MANNINGHAM

## COUNCIL MEETING

# AGENDA

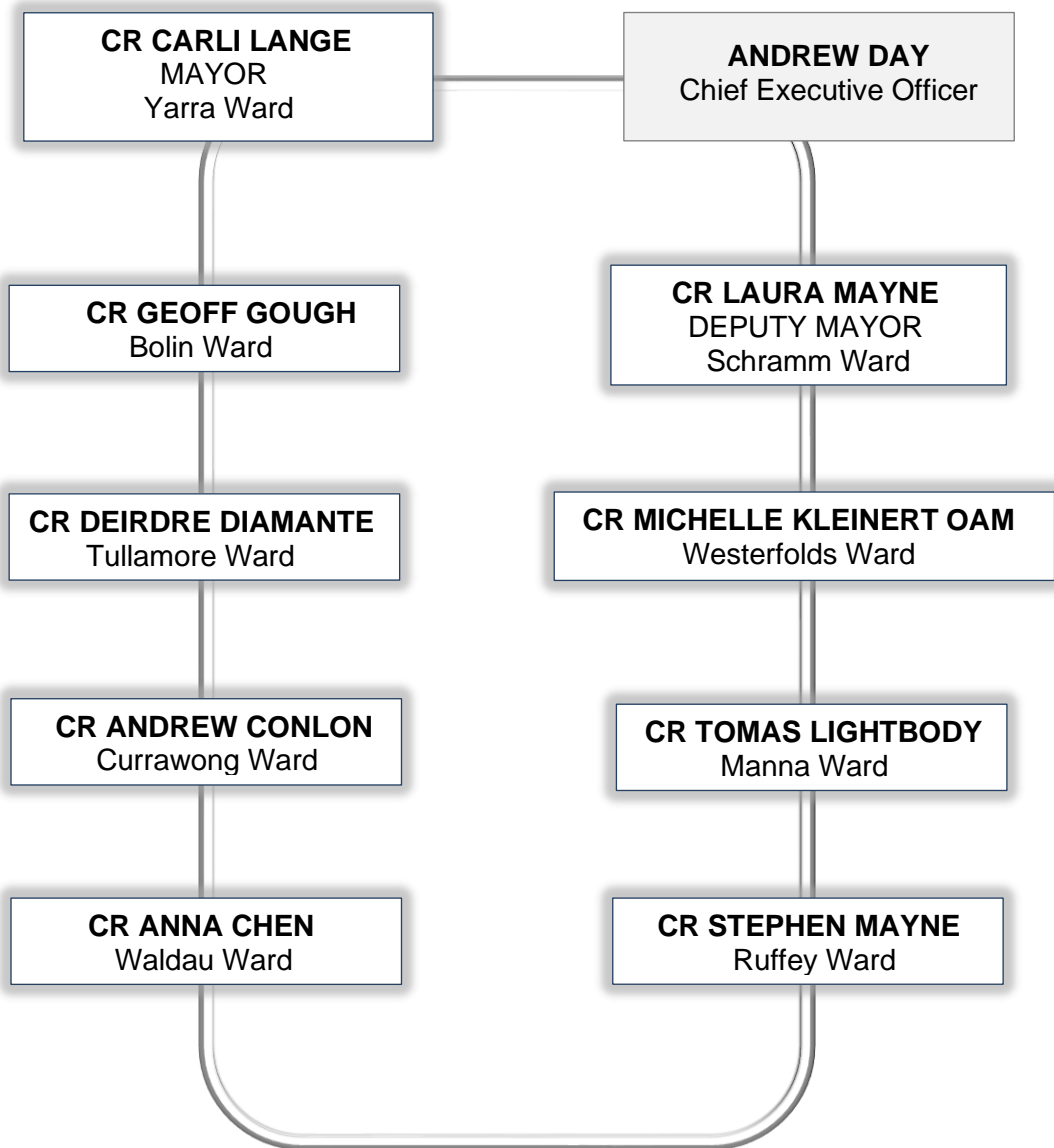
<b>Date:</b>	<b>Tuesday, 25 June 2024</b>
<b>Time:</b>	<b>7:00pm</b>
<b>Location:</b>	<b>Council Chamber, Civic Centre 699 Doncaster Road, Doncaster</b>

**This meeting is convened to transact the business listed below**

**Andrew Day**  
**Chief Executive Officer**

*This meeting will be livestreamed. Members of the public who address Council will be heard on the live audio stream, and audio of them speaking will be recorded. All reasonable efforts will be made to avoid capturing live or recorded video footage of public attendees however there might be incidental capture.*

# COUNCIL MEETING SEATING PLAN



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**1 OPENING PRAYER AND STATEMENTS OF  
ACKNOWLEDGEMENT**

**2 APOLOGIES AND REQUESTS FOR LEAVE OF ABSENCE**

**3 PRIOR NOTIFICATION OF CONFLICT OF INTEREST**

**4 CONFIRMATION OF MINUTES**

Confirmation of the Minutes of the Council Meeting held on 28 May 2024.

**5 PRESENTATIONS**

**6 PETITIONS**

**7 PUBLIC QUESTION TIME**

**8 ADMISSION OF URGENT BUSINESS**

**9 PLANNING PERMIT APPLICATIONS**

There are no planning permit applications that require decision of Council this month.

**10 CITY PLANNING**

There are no city planning reports this month.

## 11 CONNECTED COMMUNITIES

### 11.1 2024 Annual Grant Program Recommendations

File Number:	IN24/334
Responsible Director:	Director Connected Communities
Attachments:	<ol style="list-style-type: none"><li>1 Community Development Grant Recommendation Report (confidential)</li><li>2 Arts Grant Recommendation Report (confidential)</li><li>3 Festival and Events Grant Recommendation Report (confidential)</li></ol>

#### PURPOSE OF REPORT

*This report presents the findings from the recent evaluation of the Annual Grant Program for Council's endorsement.*

#### EXECUTIVE SUMMARY

*Council's Annual Grant Program (the Grant Program) provides funding to not-for-profit community groups and organisations. This funding supports activities that strengthen and support communities living, working, studying, and engaging in recreation in Manningham.*

*The Grant Program offers funding opportunities in three categories:*

- *Community Development*
- *Arts*
- *Festivals and Events.*

*The 2024-25 Grant Program received applications from 5 February to 12 March 2024. There was an increase in applications of 17% compared to the previous year, with a total of 34 applications across the three categories, compared to 29 applications received in the 2023-24 Annual Grant Program.*

*The grants assessment comprised of three stages:*

- ***Grants officers assessed for eligibility.*** *Two applications were found to be ineligible, and officers will work with those two applicants to support them with future applications.*
- ***Eligible applications were reviewed by officers*** *with subject matter expertise relevant to the applications.*
- ***The Community Grants Assessment Panel (the Panel)***, *comprising senior officers and three independent external community members, convened on 14 May 2024. It reviewed each application and came to formal grant assessment recommendations.*

*The Panel:*

- *Recommended 18 grant applications for funding, with a total value of \$199,063.*
- *Determined 2 applications were ineligible.*
- *Determined 14 applications do not sufficiently meet the merit of the program and are not recommended for funding.*

**1. RECOMMENDATION****That Council:**

- A. Endorses the Community Grant Assessment Panel's recommendations for the Annual Grant Program for 2024-25, with a funding allocation of \$199,063.**
  - a) Funding allocations for 2024/25 Community Development Grants totalling \$124,772 as per Attachment 1;**
  - b) Funding allocations for 2024/25 Arts Grants totalling \$9,000 as per Attachment 2;**
  - c) Funding allocations for 2024/25 Festivals and Events Grants totalling \$65,291 as per Attachment 3; and**
- B. Supports the referral of the remaining Annual Grant Program budget allocation of \$14,937 to the 2024/25 Small Grants funding pool.**

**2. BACKGROUND**

- 2.1 The Grant Program includes three funding categories, with \$214,000 in funding allocated in the 2024/25 draft budget. The grant categories include:
  - 2.1.1 **Community Development Grants:** provides \$3,001 to \$20,000 for projects that achieve longer term community development outcomes through strategic partnerships that respond to Council priorities and directions.
  - 2.1.2 **Arts Grants:** provides \$3,001 to \$20,000 for projects supporting activities that provide opportunities to participate in arts, culture and heritage.
  - 2.1.3 **Festivals and Events Grants:** provides \$3,001 to \$20,000 for projects that support community led festivals and events that attract visitors to Manningham and activate key locations.
- 2.2 Information about the community grant program and subsequent information sessions were advertised on Council's website, Manningham Matters, and across Council's social media platforms. Additionally, Officers directly emailed over 500 community groups and individuals regarding the current round of funding.
- 2.3 In February 2024, Officers conducted two information sessions explaining the process, in line with the Grant Program Guidelines. Community organisations were also invited to participate in a grant writing workshop facilitated by Non-Profit Training.
- 2.4 All applicants were offered translation and application development support, including the option to submit applications in Simplified Chinese, however, this option was not utilised by any applicants during this grant round.
- 2.5 The Grant Program received 34 applications requesting funding of \$448,415. The applications represented a diverse range of disciplines, including community services, disability support, health initiatives, multicultural services, gender equity programs, arts and culture initiatives, and sports and recreational activities.

Category	Notional Budget Allocation	Applications Received	Funding Amount Requested
Community Development	\$110,000	21	\$305,624
Arts	\$50,000	2	\$38,000
Festival and Events	\$50,000	11	\$104,791
<b>TOTAL</b>	<b>\$210,000</b>	<b>34</b>	<b>\$448,415</b>

2.6 The assessment process comprised three stages.

2.6.1 All applications underwent eligibility assessment by Grants Officers. Two applications were found to be ineligible, and officers will collaborate with both applicants to provide support for future grant applications.

2.6.2 Eligible applications were reviewed by officers with subject matter expertise, evaluating them against the assessment criteria.

2.6.3 Applications were subsequently reviewed by the Panel, consisting of three independent and skilled community members, along with appropriate managers. This review was conducted in accordance with the Community Grants Program Assessment Panel Terms of Reference.

2.6.4 The composition of the Panel was as follows:

- A member of Manningham's LGBTIQA+ and Gender Advisory Committee;
- A member of Manningham's Health and Wellbeing Advisory Committee;
- A youth representative;
- Director Connected Communities; and
- Manager Community Wellbeing and Partnerships.

2.7 The community members enhanced the process with their lived experience and expertise. Their insights and questions reflected a deep understanding of community needs and underscored the importance of rigorous grants assessment.

### 3. DISCUSSION / ISSUE

3.1 The Panel thoroughly evaluated each application in conjunction with the comments from subject matter experts. As a result of their assessment, the Panel makes the following recommendations:

3.1.1 18 grant applications for funding, to a total value of \$199,063. These applications all met the assessment criteria and demonstrated both community benefit and public value, emphasising the responsible use of ratepayer funds to foster social connectedness and participation, and thereby meeting the aims of the Grant Program.

3.1.2 14 applications were not recommended for funding; These applications did not fully meet the assessment criteria. While these applications had some merit, the key reasons for the Panel's decisions included, but were not limited to:

- Lack of alignment with Program Guidelines;
- Insufficient information or further development required;
- Better alignment to other grant category i.e. Small Grants.

3.1.3 A further two applications were deemed ineligible.

3.2 The Community Development Grant Recommendation Report (Attachment 1) provides detailed information regarding the following recommendations.

<b>COMMUNITY DEVELOPMENT GRANTS</b>	
<b>Recommended</b>	
Eastern Domestic Violence Service Inc	\$19,042.00
The Onemda Association	\$10,627.00
Living and Learning at Ajani Inc	\$20,000.00
Chinese Health Foundation of Australia	\$20,000.00
Left Write Hook Ltd	\$17,680.00
Bushfire Resilience Inc	\$7,740.00
The Trustee for Raise Foundation	\$5,500.00
Seniors Happy Life Club Inc	\$19,183.00
Templestowe Bowling Club	\$5,000.00
<b>Not Recommended</b>	
Grace Dlabik - auspice: Auspicious Arts	\$0.00
Pines Learning Incorporated	\$0.00
LinC Manningham Inc*	\$0.00
Cass Care Limited*	\$0.00
Benevolence Australia	\$0.00
Manningham Inclusive Community Housing Inc.	\$0.00
Anvita Bisaria - auspice: Alternative to Violence Project Victoria Inc	\$0.00
Old Carey Cricket Club	\$0.00
Doncaster Seniors Club Incorporated*	\$0.00
Manningham U3A Inc	\$0.00
Life Central Services	\$0.00
<b>Ineligible</b>	
Manningham U3A Inc	\$0.00
<b>Total for Community Development Grants</b>	<b>\$124,772.00</b>

\* These applicants have been referred to the Small Grants Program for assessment in Quarter 1 2024/25, where officers will assist these groups in further developing their original applications.



- 3.3 The Arts Grant Recommendation Report (Attachment 2) provides detailed information regarding the following recommendations.

<b>ARTS GRANTS</b>	
<b>Recommended</b>	
House of Persia Community and Cultural Centre Inc.	\$9,000.00
<b>Not Recommended</b>	
Grace Dlabik - auspice: Auspicious Arts	\$0.00
<b>Total for Arts Grants</b>	<b>\$9,000.00</b>

- 3.4 The Festival and Events Grant Recommendation Report (Attachment 3) provides detailed information regarding the following recommendations.

<b>FESTIVAL AND EVENTS GRANTS</b>	
<b>Recommended</b>	
Victoria HongKongers Association (Australia) Inc.	\$20,000.00
Kevin Heinze Grow	\$4,000.00
Community Music and Performances Incorporated	\$8,720.00
Heide Museum of Modern Art	\$14,740.00
Manningham Toy Library Inc	\$5,044.00
Greythorn Bowling Club	\$5,500.00
Cantonese Art Association Inc	\$3,001.00
Benevolence Australia	\$4,286.00
<b>Not Recommended</b>	
Warrandyte Senior Citizens Centre	\$0.00
Australian Indian Cultural Society Incorporated	\$0.00
<b>Ineligible</b>	
Manningham Australian Chinese Mutual Aid Association	\$0.00
<b>Total for Festival and Events Grants</b>	<b>\$65,291.00</b>

- 3.5 Summary table of funding:

<b>2024/25 Annual Grants Summary Recommended Allocation</b>	
Community Development Grants	\$124,772.00
Arts Grants	\$9,000.00
Festival and Events Grants	\$65,291.00
<b>Total Recommended Allocation</b>	<b>\$199,063.00</b>
Total Budget	\$214,000.00
<i>Balance transfer to Small Grant Program</i>	<i>\$14,937.00</i>

With a budget of \$214,000, the remaining balance of \$14,937 will be allocated to the Small Grants pool. This surplus will be effectively utilised to provide additional support for grassroots initiatives within our community. This will boost the pool of funds, which is helpful given several applications that were unsuccessful from this round will be referred to the Small Grants program.

Officers will work with applicants in the meantime to assist them to craft compliant applications and to respond to the criteria, thereby increasing the chance of successful funding.

**4. COUNCIL PLAN / STRATEGY**

4.1 Council Plan 2021 – 2025

Goal 1.1: A healthy, resilient and safe community

Goal 1.2: Connected and inclusive community

Goal 2.1: Inviting places and spaces

Goal 4.1: Grow our local business, tourism and economy

4.2 Health & Wellbeing Strategy 2021 – 2025

Priority 1: Improved social and emotional wellbeing

Priority 3: Increased active lifestyle

Priority 7: Increased connection to and engagement in community life

**5. IMPACTS AND IMPLICATIONS**

5.1 Finance / Resource Implications

The Draft 2024/25 budget includes a funding allocation of \$214,000 for the Annual Grants Program.

**6. IMPLEMENTATION**

6.1 Communication and Engagement

Is engagement required?	Yes
Stakeholder Groups	1. Annual Grant Program applicants 2. Community
Where does it sit on the IAP2 spectrum?	Inform
Approach	Successful applicants will be notified following Council endorsement. Subsequently, a public announcement will be made available on Council’s website.  Unsuccessful applicants will be contacted by Council officers and invited to discuss their application. They will receive guidance on how to improve their applications for future success, as well as information on other grant programs that may assist them.

6.2 Timelines

The funding will take effect from the commencement of the 2024/25 financial year. Once endorsed, applicants will be notified of the outcomes of their applications.

**7. DECLARATIONS OF CONFLICT OF INTEREST**

No officers involved in the preparation of this report have any general or material conflict of interest in this matter.

## 12 CITY SERVICES

### 12.1 Public Electric Vehicle Charging - Expression of Interest Outcomes

File Number: IN24/364  
Responsible Director: Acting Director City Services  
Attachments: 1 EV Charging - Community Survey Results [↓](#)

#### PURPOSE OF REPORT

*To provide an update on the outcome of the Expression of Interest process to enable public Electric Vehicle charging across Manningham. To seek Council authorisation for the Chief Executive Officer or delegate to execute the relevant licence agreements.*

#### EXECUTIVE SUMMARY

*This project is a proactive response to Manningham's community transport emissions and Council's 2035 net zero emissions community target. The project is a Major Initiative in the Council Plan; 'to support the implementation of community infrastructure to enable uptake of Electric Vehicles' and supported with a corresponding action in the Climate Emergency Response Plan.*

*There is significant demand for public Electric Vehicle (EV) charging within Manningham. Comparatively high EV ownership contributes to this demand along with recent community consultation which indicated support for the availability of public charging.*

*An Expression of Interest (EOI) process was conducted in response which invited EV Charge Point Operators to submit proposals for installation, operation and maintenance of publicly accessible universal Electric Vehicle chargers.*

*Two of Australia's most renown Charge Point Operators were selected as the preferred providers. Together their proposals will offer a range of options for community with a mix of fast and ultra-fast chargers in strategic locations across the municipality. Additionally, two integrated e-bicycle and e-scooter charge points are proposed, a first of this type of offering for local government.*

*The EOI conditions required this project be at no capital or operational cost to Council. To facilitate this third-party investment licences were proposed at Council-owned sites, over a minimum 10 year term. These licences will return an annual income to Council through the licence fees.*

*The EOI was awarded conditional to; community consultation, available power and planning approvals prior to commencing the licence agreements.*

#### 1. RECOMMENDATION

**That Council authorises the Chief Executive Officer or delegate to execute licence agreements for public EV charging with the two preferred providers for use of Council sites.**

## 2. BACKGROUND

- 2.1 EV charging infrastructure is a key component of the Federal Government's National Electric Vehicle Strategy and the Victorian Government's Zero Emissions Vehicle Roadmap, which set out EV transition targets.
- 2.2 With the new legislated Vehicle Efficiency Standard and leading auto manufacturer targets to exclusively release electric vehicles from 2026, the transition to EVs is a forgone conclusion.
- 2.3 The Council Plan and Climate Emergency Response Plan authorise an approach to support the transition of our community through public charging infrastructure. Ensuring Council meets its Net Zero Emissions Target by 2028.
- 2.4 Manningham community transport emissions are above average in comparison to similar local government areas; the electrification of cars, trucks, buses is a fundamental climate solution. Public charging infrastructure sourced from 100% renewable energy will assist in this transition.
- 2.5 The Manningham 'EV charging community survey' conducted in 2023, featured 46% of respondents citing lack of public charging as a barrier to purchasing EVs, and 36% of respondents depended on public chargers rather than home chargers given constraint from apartment living (Attachment 1: Survey Results).
- 2.6 EV ownership is rapidly growing in Manningham, adequate public EV charging supply will quickly outstrip demand. Currently there are two locations with public EV charging in Manningham.
- 2.7 Based on Manningham's population and modelled EV car ownership data, at least 30 chargers will be required to service our community by 2026.
- 2.8 An innovative Expression of Interest (EOI) process invited suitable providers to install, operate and maintain chargers in Council-owned carparks under a licence agreement. Mitigating the cost and risk exposure to Council of capital and ongoing investment in a dynamic field.
- 2.9 Public EV chargers typically require a \$200k investment (per charger) to install, which increase significantly for the ultrafast chargers.
- 2.10 Partnering with 'turnkey' providers attracts expertise, capital and ongoing investment, this project will also generate income for Council from the licence fees.
- 2.11 Four providers responded to the EOI. The evaluation panel proceeded with two providers, two of Australia's most well-established Charge Point Operators.
- 2.12 Both providers offer a range of options for our community in terms of chargers and fee-based model. One provider is offering free charging each day for the first 50km (this generally meets needs of local customers) with market rates beyond.
- 2.13 Full fee based model customers will spend approximately \$15 - \$20 per charge, depending on variables such as the EV model, charge level etc
- 2.14 Proceeding with two different providers will diffuse risk, enable choice for community, and enhance public value outcomes (e.g. free charging and e-bike charging), whilst securing substantial value for use of the land.

2.15 Both providers offer universal charging adaptors to ensure all EVs are accepted for charging at the sites.

**3. DISCUSSION / ISSUE**

3.1 While it is recognised there is sentiment there will be a loss of parking it is important to consider this as repurposing carparking and understanding the value proposition of the new use. These parking bays will be converted to allow for market demand and enable visitors and locals alike to spend time and access the businesses on offer throughout Manningham.

3.2 There are two key project approval phases;

3.2.1 Conditional award of the EOI (note this step is completed). This triggers the power supply requests, planning applications and community consultation / information campaign, which is a requirement to proceed to successful licence agreements.

3.2.2 Licence execution. Final agreed licences issued, formalising the project.

3.3 Engagement conducted to date confirmed the sites which were prioritised by the community via a voting process. As summarised in Attachment 1, the top 5 preferred locations were Tunstall Square, MC<sup>2</sup> and Civic Centre, Jackson Court, Aquarena and Macedon Square.

3.4 The table below lists the proposed sites for the EV chargers. These are subject to power supply approval, planning consent and community support. The installation program will be phased over financial years 24/25 and 25/26.

3.5 Proposed Sites for Public EV Charging.

<b>Location</b>
<b>Phase 1</b>
1. Civic Centre & MC <sup>2</sup>
2. Jackson Court
3. Tunstall Square
4. Templestowe Village
5. Warrandyte Community Centre
6. Mullum Mullum Stadium
7. Aquarena
8. Macedon Square
<b>Phase 2</b>
9. Donburn Shopping Village
10. The Village on High
11. Devon Plaza

#### 4. COUNCIL PLAN / STRATEGY

##### 4.1 Council Plan Major Initiative:

4.1.1 Facilitate uptake of electric vehicles in our operations and support implementation of community infrastructure to enable uptake of electric vehicles;

##### 4.2 Climate Emergency Response Plan:

4.2.1 Reduce our environmental impact and adapt to climate change;

4.2.2 Act on climate change through advocacy, leadership and education;

4.2.3 Deliver activities to encourage people to use public and environmentally friendly transport.

4.3 The initiative also delivers against objectives in the new Economic Development Strategy, Transport Action Plan and Liveable City Strategy.

4.4 The Leasing of Council Owned and Managed Property Policy was followed throughout the Expression of Interest process.

#### 5. IMPACTS AND IMPLICATIONS

##### 5.1 Social / Economic Implications

5.1.1 Social implications include improved air quality and health benefits from less emissions and an improved environment. The initiative supports social equity by providing free charging, reducing the ongoing costs associated with running an EV and providing public access for those unable to access chargers at home (such as apartments).

5.1.2 Enhanced public amenity for locals and visitors while improving economic outcomes for local businesses as customers use the “dwell” time to shop and explore the precinct, bringing regional benefits.

5.1.1 It is estimated that 40 vehicles will be charged per day over the first 12 months. Average charge times are 20-40 minutes, with a corresponding turnover of usage anticipated. The charging stations attract regular / loyal users, with an average of \$25 spent during a charging session.

5.1.2 To determine investment, a conservative estimate based on 40 customers spending \$25 per session at the host sites, generates \$365,000 for local businesses.

##### 5.2 Finance / Resource Implications

5.2.1 Benefits of partnering with a third party mitigate the risk, without the need for Council to invest any capital or operational budget.

5.2.2 Depending on the final licensed sites and agreed commercial terms, Council expects approximately \$50,000 annual income from the licence fees. These fees will be indexed and increase periodically.

5.2.3 Manningham is one of the first local governments to derive market rate licence fees from such an initiative.

5.3 Legal / Risk Implications

5.3.1 A bespoke licence template was developed by Council’s legal team. Drawing on experience from other Councils within our network.

5.3.1 The licence term is proposed for 10 years with 5 plus 5 year extension. A redevelopment (or early termination) clause is included in the licence which is exercisable by Council after the initial 10-year term.

5.3.2 The Charge Point Operators will provide Council with a risk assessment and management plan for each proposed EV charge site, to cover fire, flood, weather protection, vandalism, supply chain and labour for repairs.

5.3.2 The operators are responsible for security and vandalism protection and will ensure measures will be in place to secure against this risk.

**6. IMPLEMENTATION**

6.1 Communication and Engagement

Is engagement required?	Yes
Stakeholder Groups	1. Businesses / traders at selected sites 2. Residents / community groups at selected sites 3. General community 4. Aligned Leisure & patrons at selected sites
Where does it sit on the IAP2 spectrum?	Inform
Approach	1. Communication materials (F2F outreach, letter drops, website, signs, social medial posts, promo campaigns) 2. Community events & activities (pop up stalls, markets, community meetings). Communications & Information campaign Snapshot, outlines key activities.

6.2 Council will work with the providers to incorporate feedback, concerns, suggestions from the local community and seek to develop partnering opportunities (that could include incentives for local shops, charging discounts for local businesses, etc) to safeguard community interest.

6.3 During the planning approval process Statutory Planning will issue notices to properties and owners that surround each charging unit with an advertising screen, allowing for further feedback through this process.

6.4 Timelines

Project milestones include engagement with businesses, traders, and community in impacted areas. This will run in parallel to design development, sourcing of appropriate power and planning applications, which will refine the proposals and locations at each site.



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July 2024	Launch community information campaign
August 2024	Design development, power supply & planning applications
September 2024	Power supply and planning approvals
Oct/Nov 2024	Installation works
Nov/Dec 2024	First EV chargers commissioned
2025	Further rollout of chargers

**7. DECLARATIONS OF CONFLICT OF INTEREST**

No officers involved in the preparation of this report have any general or material conflict of interest in this matter.

**Electric Vehicle Charging - Survey Responses**

Council ran a survey from 1 June to 24 July 2023 to gauge community interest and demand for Electric Vehicle (EV) charging, and detect perceived barriers, opportunities & hotspot locations.

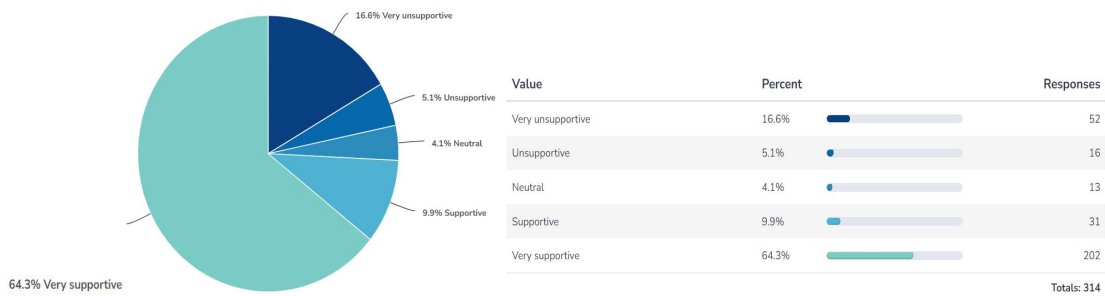
There was substantial engagement with 305 fully completed surveys (and an extra 62 partially completed). 87% of respondents live in Manningham, 11% of these also own a business/trade locally; with the remaining respondents coming exclusively for work or visiting purposes.

Value	Percent	Responses
I am a business owner/trader	9.2%	29
I live here	88.6%	279
I work here	14.0%	44
I am a visitor	6.7%	21

151 current EV owners responded to the survey; this constitutes a quarter of Manningham’s EV owner base (considering there were 660 EVs registered by Vic Roads in Manningham in Jan 2023). There appears to be substantial demand for EVs with 132 or 42% of respondents wishing to purchase them, while 15% wish to maintain petrol/diesel cars. There was only 1 response from a person that does not own a car; that person is currently interested in purchasing an EV.

Value	Percent	Responses
Own already	47.9%	151
Wish to purchase in the future	41.9%	132
Wish to maintain petrol/diesel car	15.2%	48
Do not own a car	0.3%	1
Prefer not to say	0.6%	2

The survey indicates majority support for more EV charging in Manningham, with 233 respondents (74%) being supportive/very supportive versus 21% unsupportive/very unsupportive.



Strong support for EV charging was also noted in the Climate Emergency Action Plan Your Say consultation and Pol.is surveys run in late 2022 with community statements including “everyone should switch to electric vehicles or other sustainable transport options”, “we need a lot more EV charging to encourage uptake” and “Manningham needs renewably powered EV charging for cars and bicycles”.

145 respondents (46%) cite lack of public EV charging stations as a major barrier to purchasing EVs, versus 170 (54%) who did not declare this as a barrier.

A high proportion of respondents (60%) state they would mainly charge their EVs at home, as it must be feasible for them. However 36% state they would mainly use public chargers (either within or outside of Manningham), suggesting they cannot easily charge at home (lacking access to off street parking or lacking power/technology to charge at home). Manningham’s population that cannot charge at home is not currently catered for.

Participants were given 8 council carparks / charger locations to vote on, by order of priority. The most popular locations were Tunstall Square, MC2 / Civic Centre, Jackson Court and Aquarena.

Item	Overall Rank	Rank Distribution	Score	No. of Rankings
Tunstall Square car park	1		1,614	307
MC Square and Manningham Civic Centre	2		1,573	311
Jackson Court car park	3		1,559	308
Aquarena Aquatic Leisure Centre	4		1,376	307
Macedon Square car park	5		1,328	306
Templestowe Village car park	6		1,307	306
Mullum Mullum Stadium	7		1,198	305
Warrandyte Township car park (near wonguim wilam) or Warrandyte Library	8		1,131	306

Lowest Rank                      Highest Rank

Additional locations were also suggested for EV chargers, listed below by order of popularity.

**Parks:** Ruffey Lake, Currawong, Westerfolds, Wombat Bend

**Shopping precincts:** Goldfields Plaza, Bulleen Plaza, Wonga Park, Village Avenue

**Shopping centres:** more at the Pines & Westfield

**Council venues, leisure centres, sports ovals, bowls clubs:** Ted Ajani, Scout Halls, Domeney Reserve, Donvale Bowling / Hockey Club, an area for walkers in Park Orchards

**Park & Ride:** Bulleen & Doncaster (DTP sites)

**Other (privately owned) locations:** Fuel stations, Heide Museum, Beasleys, Aumanns, Cherry Hill Tavern, Templestowe Hotel, Doncaster Hotel

When trying to gauge the time-of-day EV charging is most solicited, demand is spread all through the day; evenings seem to be a popular time when public chargers would be in high demand with over 50% of respondents interested in charging between 5PM-5AM.

150 (48%) survey participants provided contact details to receive further information or to be consulted on EV charging. From these, 12 are local business owners/traders. There is potential to further engage with these and potentially identify some 'business EV charging champions'.

**Support for EV charging & perceived benefits/opportunities**

Respondents showed overwhelming support for charging highlighting its importance to increase EV uptake; and listed various benefits and opportunities which EV charging can bring to Manningham. Common benefits listed by participants include - increased uptake of EVs, improved air quality, less noise pollution, lower emissions, help with the cost of living, encourage lifestyle changes such as attracting people to the gym, local parks and libraries. Common opportunities cited by participants - benefit apartment dwellers without off-street parking, fast charging will benefit EV users that can only access slow charging at home, will benefit local businesses by bringing more people & captive audiences to shopping areas increasing local shopping habits.

<i>"Challenges about EV range can be overcome by investing in charging infrastructure. More charging is critical to support the transition to EVs to decrease impact on greenhouse gas emissions."</i>
<i>"Massive benefits. Encouraging EV ownership by improving charging infrastructure will lead to huge environmental and health improvements for society. Must ensure renewable energy is sourced instead of fossil fuels."</i>
<i>"Having EV chargers at the pool (Aquarena) would get me more active."</i>
<i>"Benefits are great for those living in apartments. Potential to attract more people to Manningham. Puts Manningham council in a positive light. The major challenge would be some people thinking you are wasting money, but this could be put to rest by charging a fee which is becoming the norm. Other challenge would be to ensure that the units are serviced properly."</i>
<i>"Provide faster charger which can top up the battery whilst out...plus we would go spend at the shops nearby. Win / win for local business."</i>
<i>"I believe EV chargers will bring visitors to our shops as I now seek out shops with EV chargers."</i>
<i>"More enticing for people from surrounding council areas to visit Manningham's public areas and support growth for local businesses."</i>
<i>"I am in an adjacent municipality, but very best to Manningham with this initiative. I frequent the Doncaster library, the Doncaster shopping centre and surrounding areas a lot - hence my interest."</i>

These supporters also listed concerns and issues to be considered, particularly "queue anxiety" with concerns that charging bays will not be sufficient and slow turnover with cars overstaying and "ice-ing" (non EVs taking up charging bays). Strong concerns were also voiced over vandalism and maintenance, and there were multiple requests for online visibility of charger availability for journey planning.

<i>"Maintenance of charging stations is critical as many existing chargers are out of service for long periods. It is a waste of investment in charging stations."</i>
<i>"Install a mix of slow (AC) and fast (DC) chargers for different charging needs."</i>
<i>"The main challenges are reliability and vandalism of chargers. It is very frustrating when you turn up to an EV charger and find it not working or vandalised."</i>
<i>"Please provide online information on charger availability or break downs to avoid disappointment and enable planning of trips."</i>
<i>"Please ensure these chargers are in safe locations for the safety of all people, easily accessible, with firefighting equipment, breathing apparatus, medical equipment, etc."</i>
<i>"Be transparent on the availability of the chargers to avoid wait times, maybe create additional waiting spots which also have check-ins so app users can see queues for charging spots. Clear and obvious signage is also needed to deter ICE-ing infringements. Maybe there needs to be an avenue for EV drivers to report this so that the issue can be dealt with."</i>
<i>"Unless you have many many EV chargers I don't think they're appropriate at very busy car parks as frustrated ICE vehicle drivers will just park their cars in a charger spot. Suggest heavily policing and fining any cars that are not EVs or EVs that are not charging but parked in these spots. At</i>

*this stage it might not be a good idea to place them where people will spend more than a few hours parked (eg Warrandyte) as one EV will take up the spot preventing other EVs from using it. Suggest charging idle fees with a 10min grace period to limit EVs hogging spot. The spots should be for people needing a charge not a VIP parking spot."*

*"Enforce installation of EV charging in new high rises and multicomplexes; new builds should all be required to provide them".*

**Dissent towards EVs / EV charging & perceived challenges:**

There was also opposition to EVs & chargers and particularly opposition to council/ratepayers funding EV charging. Slavery concerns were also raised relating to mineral extraction for EV batteries, this is something which council must be sensitive to in its procurement & advocacy. Battery lifespan and recycling is another common concern which is an area undergoing development in the industry. Other concerns are in relation to the perceived increased weight of EVs and the potential impact/damage to roads.

*"I resent having to subsidise services that are being foist on us by a deficient energy policy by government in a vain attempt to meet impossible targets for ideological reasons."*

*"I'd rather our rate money was spent on more important things like fixing roads, footpaths, etc."*

*"If people have an electric vehicle they should charge at home. It is not the council and therefore ratepayers expense to provide them with chargers."*

*"I strongly oppose my rates contributing to any electric vehicle charging stations."*

*"Electric vehicles are a scam and are more damaging to the environment over their very short lifespan due to the need to mine precious metals, batteries wearing out, and no proper plan to recycle these. Let alone the social issues of children in third world countries mining these minerals. I am totally against this agenda until there are proper solutions to the issues above."*

*"There is not enough electrical supply / grid power is inadequate to support all this charging."*

*"Will cause further congestion and time wasting at each location. Create new dedicated locations to avoid making those public places less accessible and more clogged."*

**13 EXPERIENCE AND CAPABILITY**

**13.1 Community Panel Remit Endorsement**

File Number: IN24/366  
Responsible Director: Director Experience and Capability  
Attachments: Nil

**PURPOSE OF REPORT**

*The purpose of this report is to outline the design and approach of the extended deliberative community panel 2024/25 and seek endorsement on the remit, the commitment to the Community Panel, and the agreed level of engagement.*

**EXECUTIVE SUMMARY**

*Our Council Plan and Community Engagement Policy both emphasise the importance of genuine community engagement.*

*Following Council endorsement in February to build on our past success and learning with an extended deliberative panel, we are well into planning for the Community Panel 2024/25.*

*Establishing the Community Panel and setting them up for success requires several steps, which start months before the first session begins. We are currently seeking Council endorsement for the remit, the commitment to the Community Panel and the agreed level of engagement. These will become part of the final design of the deliberation process, the development of background information for the group, and the recruitment of the Community Panel members.*

**1. RECOMMENDATION**

**That Council:**

**A. Endorse the following remit for the Community Panel:**

**Council has a budget of \$147m, but we can't do everything and need to make hard choices. We need to know what services you value most to help us create a new Council Plan, Asset Plan and Financial Plan to guide Council activity for the next four years to align with the Community Vision. It will inform what the community pays and gets in return.**

**What range and level of services are you prepared to pay for?**

**B. Endorse Council's commitment to the Community Panel being:**

- **The Community Panel's self-written recommendation report is made public immediately upon completion.**
- **Council will publish a public response document describing actions responding to each recommendation, including any decisions not to act on recommendations. This will be published within 45 days of the final meeting.**
- **The Mayor will meet with the Community Panel to discuss this response document within 30 days of publication.**

- Council will implement the Community Panel's recommendations to the maximum extent possible.
- C. Endorse Council's commitment to the highest level of engagement being sought through this deliberative process being Collaborate (International Association for Public Participation Engagement Spectrum).**
- We do this by promising to the Community Panel, that we will:**
- Listen to what you say.
  - Provide clear information that builds your knowledge of Council services.
  - Work to understand your concerns and priorities.
  - Report back on what we have heard.
  - Base the Council Plan, Asset Plan and Financial Plan on your recommendations to the maximum extent possible.
  - Identify where your recommendations have influenced the Council's strategic documents and service decisions.
  - Identify where we can't incorporate a recommendation and clearly explain why.
  - Provide transparent, annual progress updates during implementation.
- D. Note that the Community Panel will deliberate on the remit for a period of six and half days between September 2024 and February 2025.**

## 2. BACKGROUND

- 2.1 Our Council Plan and Community Engagement Policy both emphasise the importance of genuine community engagement. Manningham Council has been delivering on this commitment to our community during this Council term.
- 2.2 As a result of strong Council leadership, our first-ever deliberative community panel was set up in 2021 to respond to the Local Government Act 2020 (the Act) requirement for deliberative engagement on our strategic documents.
- 2.3 At the February 2024 Council Meeting, Council endorsed the option of extending our next deliberative community panel. This extension will allow us to adopt best practices in deliberative engagement and tackle a broader set of hard questions than a minimalist deliberative panel could do. From now on, this panel will be called the Community Panel. The motion endorsed was:
- 'Endorse the implementation of an extended deliberative panel for the 2024/25 financial year to deliberate on topics to be determined by Council at a future date, as well as deliberate on the key strategic documents leading up to the next Council Plan.'*
- 2.4 MosaicLab has now been appointed as the facilitator for the entire process, and to follow best practices, newDemocracy Foundation (a not-for-profit research organisation) will give independent advice on the design and delivery of the process.
- 2.5 Since the February Council Meeting, Councillors have participated in an independently facilitated workshop to identify the hard questions and topics for deliberation. The conversation revolved mainly around service provision, and this insight has informed the remit and design of the deliberative sessions.

- 2.6 In addition to the Councillor workshop, owners of the strategic documents legislatively requiring deliberative engagement have met with the independent facilitators to help draft the design of the deliberative sessions.
- 2.7 Those two workshops' outcomes have informed the proposed remit and level of influence Council will commit to the Community Panel.

### 3. DISCUSSION / ISSUE

- 3.1 Establishing the Community Panel and setting them up for success requires several steps, which start months before the first session begins. The current step is to obtain Council endorsement on the remit, the commitment to the Community Panel, and the agreed level of engagement. These will become part of the final design of the deliberation process, the development of background information for the group, and the recruitment of the Community Panel members.

#### Remit

- 3.2 From the two workshops, a common theme emerged as the hard question or topic for deliberation. The theme centred around prioritising the range of diverse services and setting the right level of service whilst continuing to be a financially sustainable council.
- 3.3 This theme has been developed into a remit for the Community Panel. The proposed remit is:

*Council has a budget of \$147m, but we can't do everything and need to make hard choices. We need to know what services you value most to help us create a new Council Plan, Asset Plan and Financial Plan to guide Council activity for the next four years to align with the Community Vision. It will inform what the community pays and gets in return.*

*What range and level of services are you prepared to pay for?*

- 3.4 Having the Community Panel focus on this remit will:
  - Inform the development of the next Council Plan, Asset Plan and Financial Plan.
  - Inform the refresh of the community vision.
  - Define and help us manage the community's top service priorities.
  - Develop recommendations that guide the financial management of our services based on preferred levels of service.
  - Identify future management of and investment in the physical assets to support the preferred levels of service.
- 3.5 The individual topics or issues that Councillors and Officers raised during the workshops will be written into the Background Information Document (refer section 3.17) for the Community Panel, allowing the panel to consider these matters during the deliberative process.



**Design and format of the deliberative process**

- 3.6 Due to the size of the remit, after a brief "meet and greet," the Community Panel will meet over six full days to analyse and deliberate on the remit.
- 3.7 The proposed date for the "meet and greet" is 11 September 2024.
- 3.8 The current high level structure for the Community Panel is:
- Day one (14 September 2024) and two (12 October) will be spent in a learning phase (how Council works, what are the hard questions that elected members and staff face when making decisions, discussing the content of their Background Information Document, and the results of the wider community engagement, etc.).
  - Day three (2 November) and four (16 November) will be for deliberation, analysing trade-offs, and exchanging ideas with other group members.
  - Day five (7 December) and six (1 February 2025) will be spent reviewing and refining the recommendations and deciding which ones will be included in the final report.
- 3.9 This approach is critical to ensure the Community Panel tackles the complex remit holistically rather than considering topics or issues in isolation. This approach also enables the group to form well-informed judgements on the matters before requiring them to make recommendations.
- 3.10 Councillors will have limited opportunities to get involved in the Community Panel process. The opportunities will be at the meet and greet session, a speaker dialogue session, and potentially some observation times. There may also be opportunities for Councillors and Council Officers to participate in specific information sessions as required and requested by the Community Panel.
- 3.11 One of the days the Community Panel meets falls within the election period. As Councillors are not in attendance and will not have any involvement or influence with the Community Panel at this time, we are comfortable with proceeding. This is allowed under the Manningham City Council Governance Rules 2020, chapter 7 election period policy, with the approval of the CEO.
- 3.12 The new Council will be sworn in between day three and day five. They will be briefed on the Community Panel as early as possible to ensure their support for the remit and process.

**Level of influence**

- 3.13 Knowing the level of influence the Community Panel has will directly impact the time participants will put into working on their recommendations. This is why giving the Community Panel a high level of influence is critical to a successful process.

3.14 Council is committed to the following:

- The Community Panel's self-written recommendation report is made public immediately upon completion.
- Council will publish a public response document describing actions responding to each recommendation, including any decisions not to act on recommendations. This will be published within 45 days of the final meeting.
- The Mayor will meet with the Community Panel to discuss this response document within 30 days of publication.
- Council will implement the Community Panel's recommendations to the maximum extent possible.

3.15 Council will consider the Community Panel's recommendations at the highest level of decision-making power suitable for our organisation while acknowledging that in line with Council's role and governance structure, Council will have the final decision. This represents Collaborate on the International Association for Public Participation Engagement (IAP2) Spectrum, the framework behind Manningham Council's Community Engagement Policy. We do this by promising to the Community Panel that we will:

- Listen to what you say.
- Provide clear information that builds your knowledge of Council services.
- Work to understand your concerns and priorities.
- Report back on what we have heard.
- Base the Council Plan, Asset Plan and Financial Plan on your recommendations to the maximum extent possible.
- Identify where your recommendations have influenced the Council's strategic documents and service decisions.
- Identify where we can't incorporate a recommendation and clearly explain why.
- Provide transparent, annual progress updates during implementation.

### **Background Information Document**

3.16 Officers will develop a Background Information Document for the Community Panel. This extensive document will include input from several previous engagements with the community and other statistical information, including the State of the City report. This document is a primary method for conveying key information to inform the Community Panel's deliberations and, ultimately, their recommendations. The Background Information Document will allow the Community Panel to understand the broad range of issues that Manningham Council is facing.

3.17 The Background Information Document will include issues raised by councillors and officers during the earlier workshop and any other relevant information or data on the topic.

3.18 The Background Information Document will also include information from the broad community engagement activities, allowing more community members to help inform the development of our Council Plan, Asset Plan and Financial Plan. The broad community engagement activities collect opinions from our community, which the Community Panel will consider. These activities include:

3.18.1 **Community Survey:** All households in Manningham received a copy of this survey through the June edition of Manningham Matters. The survey is also available in the libraries, many community facilities and on Your Say Manningham. This survey is available online in our six main languages.

3.18.2 **Targeted Conversations:** Several targeted conversations with specific demographics and interest groups (+- 20) will occur in July/August.. These groups are being finalised but will likely include:

- Groups recruited via a broad 'EOI' process
  - Young People (16 – 25 years)
  - Seniors (over 65 years)
  - Multicultural
  - LGBTQIA+
  - Disability.
- Groups recruited via a targeted process:
  - Children – Early Years MC Square (3-4 yo) and kinder (4-6 yo)
  - Business
  - First Nations – yarning circle / RAP working group
  - Schools – four secondary schools and one primary school.
  - Staff.

3.18.3 **Individual submissions:** People passionate about the deliberative process but may have missed out on participation because of the randomised selection process can make individual submissions on the Your Say Manningham page. The Community Panel may invite the author of relevant/interesting submissions to present the ideas in person.

#### **Next step: Recruitment of the Community Panel**

3.19 The next step is to recruit 40 community members to form the Community Panel. The remit and level of influence must be endorsed before this occurs, as they will be part of the promotion of the Community Panel and help educate community members on what being involved means.

3.20 An independent research organisation will undertake the recruitment via a two-step randomised selection process. The first step is to send 8000 invitations to random addresses across the municipality. The second step is to create a stratified sample from the first step respondents to match key demographic criteria from our municipality.

3.21 The recruitment will be guided by a term of reference, including the fact that councillors, community members who stand for Council, and current officers cannot be on the panel.

**4. COUNCIL PLAN / STRATEGY**

4.1 The deliberative community panel will majorly impact our next Council Plan and other key documents as the participants will draft recommendations informing these documents.

**5. IMPACTS AND IMPLICATIONS**

5.1 Finance / Resource Implications

All costs relating to this panel is covered in existing budgets for 2023/24 and 2024/25.

**6. IMPLEMENTATION**

6.1 Communication and Engagement

Is engagement required for the development of this process design?	Yes
Stakeholder Groups	1. Councillors 2. Staff
Where does it sit on the IAP2 spectrum?	Consult
Approach	Meeting workshops

6.2 Timelines

The table below outlines the key milestones and timeline for the Community Panel.

Proposed Date	Milestone
5 August 2024	Recruitment: Invitations distributed
25 August 2024	Recruitment: Final day registration
2 September 2024	Recruitment: Participants confirmed
11 September 2024	Community Panel Meet and Greet
14 September 2024	Community Panel Day 1
12 October 2024	Community Panel Day 2 (with CEO approval)
2 November 2024	Community Panel Day 3

16 November 2024	Community Panel Day 4
7 December 2024	Community Panel Day 5
1 February 2025	Community Panel Day 6
17 March 2025	Council public response document published
Within 30 days of response document publication	Mayor will meet with the Community Panel to discuss the response document.

**7. DECLARATIONS OF CONFLICT OF INTEREST**

No officers involved in the preparation of this report have any general or material conflict of interest in this matter.

## 13.2 MAV State Council Motions

File Number: IN24/336  
Responsible Director: Director Experience and Capability  
Attachments: Nil

### PURPOSE OF REPORT

*The purpose of this report is to seek Council endorsement for motions to be submitted to the Municipal Association of Victoria State Council.*

### EXECUTIVE SUMMARY

*Council can submit advocacy motions to the Municipal Association of Victoria (MAV) State Council. The next State Council meeting is on Friday 23 August 2024.*

*This report proposes a motion to increase funding of legal support for women to escape family violence.*

## 1. RECOMMENDATION

**That Council:**

- A. Endorse the following “increasing funding for legal support for women to escape family violence” motion to be submitted to the MAV State Council for consideration at the August 2024 meeting:**

**Call on State Government to:**

- **expand the successful Mabels legal advice service, which places a lawyer part time in Maternal and Child Health Centres with a focus on family violence support, to all parts of Metropolitan Melbourne, noting the successful trial of the model in the outer East.**
- **prioritise the expansion of community legal centres for improved service delivery, and in turn advocate to the Commonwealth for additional funding for community legal services when the current agreement between State and Commonwealth expires in mid 2025.**

- B. Provide the CEO and Manningham Council’s MAV delegate with the power to authorise any minor changes to improve the wording of the motion and/or to update the motion relative to any changes to the issue that may occur, providing the intent remains consistent with Council’s endorsed motion.**

## 2. BACKGROUND

- 2.1 State Council is the Municipal Association of Victoria (MAV) governing body and is made up of MAV delegates from each member Council. Members can submit business to be considered by State Council in accordance with the MAV Rules 2022 and MAV delegates can vote on matters before State Council.
- 2.2 State Council meets twice a year, or more if needed. The next State Council meets on Friday 23 August 2023.

- 2.3 Councils can submit advocacy motions to the State Council.
- 2.4 Motions must have state-wide significance to the sector, relate to one of the sector's priority issues in the MAV Strategic Plan and MAV will not consider issues that have already been adopted at a previous meeting of State Council or are current campaigns.

### 3. DISCUSSION / ISSUE

- 3.1 With the recent focus on violence against women, the availability of free or low cost legal services is critical to provide advice and support when women are seeking to leave a violent or abusive relationship.
- 3.2 A recent trial program in the outer east - the Mabels program - matches a community lawyer with a Maternal and Child Health Nurse within the MCH centre to support women who are considering their options. Women who have recently given birth are at higher risk of family violence. The Mabels program has been proven to be an effective and cost efficient way to support this vulnerable cohort. Expanding the Mabels program across Melbourne will support women and help halt the escalating numbers of women being killed by their current or former partner.
- 3.3 Another avenue for support is through Community Legal Centres who provide low or no cost legal advice for residents. Funding is provided by the Commonwealth to the State via a funding agreement which is due for renewal in mid 2025.
- 3.4 Community Legal Centres are struggling with increased demand, workforce attraction and rising costs. A report from March 2024 identified sizeable underfunding, workforce shortages and significant unmet demand for legal advice. [https://clcs.org.au/wp-content/uploads/2024/03/SotS\\_ASectorInCrisisSnapshot.pdf](https://clcs.org.au/wp-content/uploads/2024/03/SotS_ASectorInCrisisSnapshot.pdf)
- 3.5 "Inadequate funding and rising costs are pushing community legal centres to breaking point. Centres are struggling to meet overwhelming demand in the community for legal help, and are being forced to turn people away, reduce services and close outreaches. Frontline workers are suffering high rates of vicarious trauma and burnout, and high staff turnover is contributing to a national workforce crisis." (A Sector in Crisis)
- 3.6 **Motion:**  
Call on State Government to:
  - expand the successful *Mabels* legal advice service, which places a lawyer part time in Maternal and Child Health Centres with a focus on family violence support, to all parts of Metropolitan Melbourne, noting the successful trial of the model in the outer East.
  - prioritise the expansion of community legal centres for improved service delivery, and in turn advocate to the Commonwealth for additional funding for community legal services when the current agreement between State and Commonwealth expires in mid 2025.
- 3.7 This motion directly relates to the 'Health and wellbeing' priority area in the MAV Strategic Plan as it aims to reduce the harm to women resulting from family violence.

**4. COUNCIL PLAN / STRATEGY**

4.1 The motion aligns with the Manningham Council Plan 2021-25:

- Goal 1.1 A health, resilient and safe community, through reducing violence in our community and improving access to legal services.
- Goal 1.2 Connected and inclusive community, through provision of resources and information to understand and respond to family violence.

**5. IMPACTS AND IMPLICATIONS**

5.1 If this motion is successful there could be an increase in women escaping family violence, minimising death or injury of women because of family violence and improving social outcomes for the Manningham Community.

**6. IMPLEMENTATION**

6.1 Communication and Engagement

Is engagement required for the development of this process design?	No
Stakeholder Groups	N/A
Where does it sit on the IAP2 spectrum?	N/A
Approach	N/A

6.2 Timelines

Submissions for motions to be considered at the August State Council Meeting close on Monday 24 June, with amendments allowed up until Monday 1 July 2024.

**7. DECLARATIONS OF CONFLICT OF INTEREST**

No officers involved in the preparation of this report have any general or material conflict of interest in this matter.



**14 CHIEF EXECUTIVE OFFICER**

**14.1 2024 General Valuation Return**

File Number: IN24/337  
Responsible Director: Chief Executive Officer  
Attachments: 1 General Valuation 2024 - VGV [↓](#)

**PURPOSE OF REPORT**

*On 1 July 2018 land valuations were centralised under the Valuer-General Victoria (VGV), with a new annual cycle of valuations for land tax, and council rates setting purposes.*

*Council received final certification from the VGV that the 2024 General Valuation of the municipality is ‘generally true and correct’.*

*It is a requirement of Section 13DC(5) of the Valuation of Land Act 1960 that any general valuation must be returned to Council before 30 June immediately following the last such valuation.*

*As it forms the basis for Council rates, it must necessarily be returned no later than when the budget is adopted subject to receiving certification by the Valuer-General Victoria.*

**EXECUTIVE SUMMARY**

*On 1 July 2018 land valuations were centralised under Valuer-General Victoria (VGV), with a new annual cycle of valuations for land tax, and council rates setting purposes.*

*The VGV is the responsible authority under Valuation of Land Act 1960 (“the Act”) as amended of all rateable and non-rateable leviable land within the municipality. With the VGV to carryout functions of the Act, and to certify each revaluation as being true and correct for each of the four stages of the revaluation and subsequent overall completion of each revaluation.*

*All stages of the 2024 General Valuation have now been completed in accordance with the Act, and Manningham has received the final stage 4 certification by the VGV.*

*A summary of Rateable Property – 2024 General Valuation has been included within this report. The result for Manningham indicates an overall average increase of 5% in the Capital Improved Value (“CIV”) over the one year period from the 2023 general revaluation to the 2024 general revaluation, for all rateable properties.*

**1. RECOMMENDATION**

**That Council adopts the return of the 2024 General Valuation for all rateable and non-rateable leviable property within Manningham, as certified by the Valuer-General Victoria.**

## 2. BACKGROUND

- 2.1 On 1 July 2018 land valuations were centralised under the Valuer-General Victoria (VGV), with a new annual cycle of valuations for land tax, and council rates setting purposes.
- 2.2 Previously, land valuations were carried out by a valuation authority, either a council or VGV on nomination by a council and revaluations were completed every two years.
- 2.3 As per the VGV advice on 24 April 2024, the VGV gave notice under section 6(1) of the Act that the 2024 General Valuation is to be made of all rateable and non-rateable leviable land within the municipality as at 1 January 2024.
- 2.4 Under sections 9 and 13F of the Act, the VGV is recognised as the valuation authority in respect of all rateable and non-rateable leviable land within the municipal district.
- 2.5 The 2024 General Valuation has now been completed in satisfaction of the VGV 2024 Valuation Best Practice Guidelines.
- 2.6 Council received on 24 April 2024 the final certification from the VGV (as attached), having advised in accordance with section 7AD of the Act, that the 2024 General Valuation of the municipality is generally true and correct.
- 2.7 For all non-rateable leviable property, as per the Fire Services Property Levy, these are a separate assessment, and have been completed as part of the overall 2024 General Valuation in accordance with the VGV's 2024 Valuation Best Practice Guidelines.

## 3. DISCUSSION / ISSUE

### 3.1 Rateable Property – 2024 General Valuation

There are 53,406 rateable assessments (inclusive of the 16 recreational land assessments) in the 2024 return, compared to 53,067 for the 2023 general valuation return, an increase of 339 property assessments, or 0.64%, over 2023. This figure has been primarily influenced by the completion of residential apartments, townhouse and separate dwelling completions in the municipality.

#### **Summary total valuations of all rateable properties are as follows:**

Site Value	\$47,298,787,500
Capital Improved Value	\$70,630,947,500
Net Annual Value	\$3,554,945,075

### 3.2 The movement in CIV's over the one year period for:

- 3.2.1 **All rateable properties** amounts to an average increase of 5.3%;
- 3.2.2 **Residential properties** reflected an average increase in CIV of 5.7%;
- 3.2.3 **Commercial properties** decreased on average by 0.4%;

3.2.4 **Industrial properties** whilst small in number at 50 property assessments reflected an average increase of 0.3%.

Sector	Site Value (SV)	Capital Improved Value (CIV)
Residential	+2.7%	+5.7%
Commercial	-0.9%	-0.4%
Industrial	-0.6%	+0.3%
<b>Total Rateable Properties</b>	<b>+2.6%</b>	<b>+5.3%</b>

3.3 The overall moderate increase in the CIV for all rateable properties is seen as a reflection of the uncertain economic and property market conditions with high inflation and aggressive cash rate increases being delivered by the Reserve Bank of Australia in an attempt to dampen inflation up to the relevant date for the 2024 General Valuation of 1 January 2024.

3.4 The following table highlights the assessed values for the key categories:

<b>Type of Rateable Property – 2024 General Valuation</b>				
	Number	SV\$	NAV\$	CIV\$
Residential/Rural	51,555	\$45,725,095,000	\$3,306,425,575	\$66,125,827,500
Commercial	1,801	\$1,472,392,500	\$241,141,250	\$4,373,800,000
Industrial	50	\$101,300,000	\$7,378,250	\$131,320,000
<b>Total</b>	<b>53,406</b>	<b>\$47,298,787,500</b>	<b>\$3,554,945,075</b>	<b>\$70,630,947,500</b>

3.5 The above figures include 16 properties classified as Recreational Land, pursuant to the Cultural and Recreational Lands Act 1963. The CIV\$ for Recreational Land is \$49,940,000. Whilst those properties are rateable, their uses for outdoor sporting and/or recreational activities qualify them for a Charge in Lieu of Rates.

3.6 Non-Rateable Leviable Properties

There are a total of 471 non-rateable leviable properties. Given the nature of these properties, Council is not able to charge rates, however they still attract the State Government Fire Services Property Levy. These properties have a total valuation as follows:

<b>Summary of Non-Rateable Leviable Property – 2024 General Valuation</b>				
	Number	SV\$	NAV\$	CIV\$
Non-Rateable Leviable	471	\$823,135,000	\$54,579,025	\$1,044,572,500

#### 4. COUNCIL PLAN / STRATEGY

4.1 It is a requirement of Section 13DC(5) of the Valuation of Land Act 1960 that any general valuation must be returned to Council before 30 June immediately following the last such valuation.

4.2 As it forms the basis for Council rates, it must necessarily be returned no later than when the budget is adopted subject to receiving certification by the VGV.

**5. IMPACTS AND IMPLICATIONS**

5.1 Finance / Resource Implications

5.1.1 This General Valuation will be the basis for rating within Manningham for the next one year, and for the purposes of the State Government Fire Services Property Levy, and for the assessment of State Government Land Tax by the State Revenue Office.

5.1.2 All valuations were carried out under the authority of the VGV by independent valuers appointed by the VGV.

5.1.3 The effect of the general valuation is to adjust the apportionment of rates across all rateable properties. Whilst this assists in the equitable distribution of rates liability on the basis of property values, it also results in the rates for individual properties moving by varying amounts depending on shifts in values throughout the municipality.

**6. IMPLEMENTATION**

6.1 Communication and Engagement

Is engagement required?	Yes
Stakeholder Groups	Ratepayers
Where does it sit on the IAP2 spectrum?	Inform
Approach	Communication material (website info, social medial posts as part of proposed budget, insert in rates notice)

6.2 Timelines

6.2.1 Information will be distributed to ratepayers, advising that all valuations have been reviewed as at 1 January 2024 and, if they believe the valuations may be incorrect, that they should direct their concerns to the VGV.

6.2.2 The objection process is outlined on Council’s web site, in the annual rates brochure, and on Valuation and Rates Notices, and, when ratepayers call to query aspects of their rates or valuations, they can be advised of their rights to direct their queries to the VGV.

**7. DECLARATIONS OF CONFLICT OF INTEREST**

No officers involved in the preparation of this report have any general or material conflict of interest in this matter.



Department  
of Transport  
and Planning

Valuer-General Reference: MA24.04.5

Valuer-General Victoria  
Level 38, 2 Lonsdale Street  
Melbourne Victoria 3000  
GPO Box 527  
Melbourne Victoria 3001  
Telephone: 03 8508 2231  
[www.dtp.vic.gov.au](http://www.dtp.vic.gov.au)  
DX 250639

Mr Andrew Day  
Chief Executive Officer  
Manningham City Council  
PO Box 1  
DONCASTER VIC 3108

Dear Mr Day,

**Re: 2024 General Valuation – Certification recommended to the Minister**

Please be advised the 2024 General Valuation for the Manningham City Council is finalised and attached is the Form 2 summarising the valuation totals. It is recommended that council review the valuation totals of the Form 2 document and reconcile with the preliminary valuation figures used for rate budgeting purposes.

Auditing throughout the valuation cycle has shown that the general valuation of all rateable land and non rateable leviable land in the Manningham City Council has been made in accordance with the 2024 Valuation Best Practice Specification Guidelines.

In accordance with Section 7AD of the Valuation of Land Act 1960 (the Act), I certify the General Valuation to be generally true and correct.

I will be reporting to the Minister that the 2024 General Valuation of your municipality is generally true and correct with respect to each of the bases of value.

Once the Minister has made a declaration under Section 7AF of the Act that the valuation is suitable to be adopted and used for the purposes of any rating authority allowed to use the valuation, a copy of the declaration will be forwarded to your municipality.

Should you have any questions, please contact Mark Sanderson on [REDACTED]

Yours faithfully

A handwritten signature in blue ink that reads "Robert Marsh".

**ROBERT MARSH**  
Valuer-General  
24/04/2024

J:\vg\rav\reval2024\Municipalities\Manningham\GTC

PROTECTED



**14.2 Recreational Lands - Charges in Lieu of Rates 2024-25**

File Number: IN24/338  
Responsible Director: Chief Executive Officer  
Attachments: Nil

**PURPOSE OF REPORT**

*The Cultural and Recreational Lands Act 1963 (the C&RL Act) requires that Council undertake a separate process for the purpose of setting an applicable Charge 'in lieu of rates' for eligible properties.*

*Section 4(1) of the Act provides that Council can determine a Charge on cultural and recreational land in lieu of rates. The Charge must be reasonable, giving consideration to:*

- 1) the services provided by Council in relation to such lands; and*
- 2) the benefit to the community derived from such recreational lands.*

*Council considers the Charge each year as part of its planning and budget setting process. This process effectively levies a Charge that provides a discount for these properties compared to the equivalent municipal rates they would otherwise pay.*

**EXECUTIVE SUMMARY**

*Properties classified as Recreational Land under the Cultural and Recreational Lands Act 1963 (the C&RL Act) are levied a charge in lieu of rates that is determined in accordance with the C&RL Act.*

*As a new general valuation for 2024 has been returned to Council (based on the centralised annual valuation as determined by the Valuer-General of Victoria as the valuation authority), it is appropriate to review the charges for each classified property.*

**1. RECOMMENDATION**

**That Council:**

- A. Declares the following properties to be Recreational Lands under the provisions of the Cultural and Recreational Lands Act 1963, and, in consideration of the services provided by Council to the Recreational Lands and of the benefit to the community derived from such Recreational Lands;**
- B. Receives and adopts Charges in Lieu of Rates for 2024/25.**

## 2. BACKGROUND

- 2.1 The Cultural and Recreational Lands Act 1963 (“the Act”) enables Council to provide financial support to rateable properties that are used for out-door sporting, recreational or cultural purposes and vested in, or operated by, not-for-profit organisations.
- 2.2 That support is facilitated by section 4(1) of the Act, which allows Council to set a charge in lieu of rates that Council thinks reasonable having regard to:
- the services provided by Council in relation to such lands, and
  - having regard to the benefit to the community derived from such recreational lands.
- 2.3 The Act requires that Council sets charges in lieu of rates having regard to the services it provides to the recreational lands and the community benefit to the community derived from the recreational lands.
- 2.4 Services provided by Council have been considered under three categories, namely:
- facilities provided by Council;
  - services to the community at large that the Club partakes; and
  - services specifically provided to the Incorporated Club.
- 2.5 In relation to facilities provided by Council on Council land, such as playing surfaces, club houses, car parks and the like, these are part of Council’s obligation to provide opportunities for the ratepayers to participate in recreational activities. These assets always remain the property of Council and, as such, the provision of such facilities is a community benefit and not a benefit specific to the incorporated body engaged to manage and operate the facilities on Council’s behalf.
- 2.6 All of the recreational lands in Manningham are operated on a not-for-profit basis, where access to the recreation facilities is through membership rights and fees or charges. The only facilities which are generally open to non-members are those available to guests at gaming and dining facilities at the Veneto Club.

## 3. DISCUSSION

### Recreation Lands, Minor and Major Clubs

- 3.1 For the previous General Valuation in 2023, it was determined by Council that:
- a) the benefit to the community from **the listed Minor Clubs** was considered greater than the cost of services by Council, and
  - b) the level of volunteers offsets the cost to Council and the benefit of volunteers is a saving to Council in the provision of services.

Therefore, the Charges in Lieu of Rates was set at \$0 for all Minor Clubs. This approach is again supported for the 2024 review.

3.2 There are 16 properties considered to be Recreational Lands within the municipality, being

**Minor Clubs:**

- Tennis Clubs (10);
- Bowls Clubs (4); and
- Hockey Clubs (1).

**Major Clubs:**

- Veneto Social Club.

3.3 In relation to the Major Clubs, the following table provides an outline of the historical Charges in Lieu of Rates from 2019/20 and that proposed for 2024/25.

Charges in Lieu of Rates General Rate increase	2019/20	2020/21	2021/22	2022/23	2023/24 (Current)	2024/25 (Proposed)
	+2.5%	+2.0%	+1.5%	+1.75%	+3.50%	+2.75%
<b>Veneto Club</b>	\$15,158	\$15,461	\$15,693	\$15,967	\$16,526	<b>\$16,980 (+ 2.75%)</b>

3.4 Therefore, it is recommended that the Charges in Lieu of Rates for the Veneto Club be set at:

**Veneto Club - \$16,980**

3.5 In considering the net benefit to the community, it is appropriate to consider the value of volunteer services. In the minor clubs (tennis, bowls and hockey), where there is a high level of volunteerism, the “free input” of volunteerism creates a net value, or benefit, to the user equivalent to the value of the volunteer labour. The value of volunteerism is, therefore, considered as a net benefit to the community.

3.6 The area occupied by the Veneto Club is on extensive private land. Despite the community benefit of the open space being restricted since a person has to be a member of the Club, or an invited guest, to gain access to the open space area, the presence of open space adds to the amenity of the area and has an environmental benefit, and as such has been considered in assessing the charge in lieu of rates for the club.

3.7 In the case of the Veneto Club (approx. 5 hectares) this land is such that the area has severe development restrictions and will most likely remain open space. The land’s classification as Recreational Land is not a determining factor, because, if it ceased to be Recreational Land, it would most likely continue to be open space.

3.8 Council is required by the Act to apply charges in lieu of rates that it “thinks reasonable”. Having regard to the similar nature of minor clubs that provide tennis, bowls and hockey, it is reasonable that these clubs be treated similarly since they all have similar operations, level of volunteerism, provide membership-based services and do not occupy large areas of open space.



- 3.9 On balance and having regard to the level of direct services provided to Minor Clubs, and their net contributions to the community, it has been concluded that the net benefits to the community attributable to the value of volunteer services exceeds the consumption of direct and indirect Council services, and that it is, therefore, reasonable that their charges in lieu of rates be \$0.
- 3.10 The land occupied by the Veneto Club is not dependant on its classification as Recreational Land to remain open space. Whilst they do not operate facilities on behalf of Council, and the size and scale of the operations enable them to employ staff, and meet expenses normally associated with commercial operations, the comments in sections 3.6 and 3.7 herein are relevant to the assessment under the Act.
- 3.11 The 2024 review, therefore, concludes that the Veneto Club should continue to have charges in the order of those levied for the past years and it is proposed that the charges in lieu of rates be set at \$16,980 for 2024/25.

**Summary Charges in Lieu of Rates for 2024/25**

<b>Property No.</b>	<b>Club</b>	<b>Address</b>	<b>Charges in Lieu of Rates for 2024/25</b>
731907	Bulleen Tennis Club	284 Thompsons Road, Lower Templestowe	Nil
725769	Currawong Tennis Club	25 Springvale Road, Donvale	Nil
43688	Doncaster Bowling Club	Rear 699 Doncaster Road, Doncaster	Nil
725751	Doncaster Hockey Club	7 Springvale Road, Donvale	Nil
503032	Doncaster Tennis Club	802-804 Doncaster Road, Doncaster	Nil
725760	Donvale Bowls Club	11 Springvale Road, Donvale	Nil
731952	Donvale Tennis Club	36 Mitcham Road, Donvale	Nil
38902	Greythorn Bowling Club	7 Gregory Court, Bulleen	Nil
732474	Park Orchards Tennis Club	568 Park Road, Park Orchards	Nil
732438	Serpell Tennis Club	7A Burleigh Drive, Templestowe	Nil
732447	South Warrandyte Tennis Club	64 Croydon Road, Warrandyte South	Nil
255770	Templestowe Bowling Club	1-3 Swilk Street, Templestowe	Nil
732429	Templestowe Park Tennis Club	94 Porter Street, Templestowe	Nil
10108	Veneto Club	191 Bulleen Road, Bulleen	\$16,980
732456	Warrandyte Tennis Club	12 Taroona Avenue, Warrandyte	Nil
732465	Wonga Park Tennis Club	6 Old Yarra Road, Wonga Park	Nil
		<b>Total 2023/24</b>	<b>\$16,980</b>

**4. COUNCIL PLAN / STRATEGY**

4.1 It is proposed that the seventeen properties classified as Recreational Lands under the Act be charged a total of \$16,980 in 2024/25 as part of Council’s Budget.

**5. IMPACTS AND IMPLICATIONS**

5.1 Those Clubs occupying land deemed to be Recreational Land will receive annual Rate Notices that will disclose charges in lieu of rates.

5.2 They will also be advised that the Act provides that, when such properties cease to be Recreational Lands, they will be liable for back-rates for up to ten years based on the value of the property at the time it ceases to be classified. This only applies to land in private ownership.

**6. IMPLEMENTATION**

6.1 Finance / Resource Implications

As per the Council Budget for 2024/25, it is proposed that the sixteen properties classified as Recreational Lands under the Act be charged a total of \$16,980 in 2024/25.

6.2 Communication and Engagement

The outcome of Council’s determination will be advised to the Clubs, together with their property classifications and the basis for proposed charges in lieu of rates for 2024/25.

Is engagement required?	Yes
Stakeholder Groups	Recreational Lands under the provisions of the Cultural and Recreational Lands Act 1963
Where does it sit on the IAP2 spectrum?	Inform
Approach	Communication material (website info, social medial posts as part of the proposed budget)

6.3 Timelines

To be effected as part of the proposed charges in lieu of rates for the coming financial year.

**7. DECLARATIONS OF CONFLICT OF INTEREST**

No officers involved in the preparation of this report have any direct or indirect conflict of interest in this matter.

**14.3 10 Year Financial Plan 2024/25 to 2033/34**

File Number: IN24/361  
Responsible Director: Chief Executive Officer  
Attachments: 1 10 Year Financial Plan 2024/25 to 2033/34 [↓](#)

**PURPOSE OF REPORT**

*The Local Government Act 2020 requires each council to prepare and adopt a Financial Plan covering a minimum period of 10 years following each Council election. Council's 10 Year Financial Plan provides the financial management framework (or business rules) upon which sound financial decisions are made.*

*The purpose of the 10 Year Financial Plan is to ensure the ongoing financial sustainability of Council and to provide appropriate levels of resourcing to meet Council's future needs in providing services and facilities to the community based on the goals and aspirations of the Council Plan and to achieve the Community Vision.*

*Council undertakes an annual review of the 10 Year Financial Plan. This year the Plan effectively takes the assumptions and budget parameters that have been applied to the 2024/25 budget (which covers a four year period) and extends these out into years 5-10 to give a longer term view of Council's financial viability and outcomes.*

**EXECUTIVE SUMMARY**

*The Local Government Act 2020 (the Act) requires Council to prepare and adopt a 10 year financial plan by 31 October following each Council election (Section 91).*

*Council adopted the 10 Year Financial Plan 2021/22 to 2030/31 at the Council Meeting on 24 August 2021 following the November 2020 Council election.*

*The adopted 10 Year Financial Plan has since been updated annually to reflect current forecasts and assumptions and aligns with the 2024/25 Budget.*

*The attached 10 Year Financial Plan 2024/25 to 2033/34 has been prepared for Council adoption following extensive community engagement.*

*The document was endorsed 'in-principle' by Council at the Council Meeting on 28 May 2024. Following the May 2024 Council Meeting, and in addition to the extensive community engagement leading up to the development of the document, the proposed 10 Year Financial Plan 2024/25 to 2033/34 was available on Council's website. Hard copies were available at the Civic Centre and Council's libraries for public feedback and comments during May and June 2024.*

*24 public submissions were received on the proposed 2024/25 Budget and proposed 10 Year Financial Plan. Four of the submitters spoke to their submission at the Public Submissions Hearing on 11 June 2024. Council would like to acknowledge all submitters and other interested parties for their contribution to improving community outcomes arising from the budget process.*

*As a result of the public submissions, Council has:*

- *Included the Templestowe Bowling green lighting project in the 2024/25 and 2025/26 capital works program (\$100k).*
- *Expanded the planned Donvale Bowls North Field Redevelopment project in 2024/25 to now also consider the feasibility of a covered bowling green.*

*A recent property acquisition and recent Government grant funding announcements are incorporated into the final 2024/25 budget and 10 Year Financial Plan documents as follows:*

- *The 2023/24 forecast was updated to include the \$1.8 million property acquisition by Council in late May 2024 to provide additional open space in Doncaster. This was funded from the Open Space Reserve.*
- *The Capital Works Program has been updated to include projects associated with recent State and Federal Government capital grant funding announcements:*

- *Roads to Recovery Program funding:*

*In late May 2024 the Commonwealth Government formally announced a significant increase in the Roads to Recovery grant funding program. Council has now been advised on the annual funding amounts.*

*The proposed budget and proposed 10 year financial plan had previously forecast \$536k per annum under the old funding model at the time.*

*The revised funding and associated Roads program capital works expenditure is now reflected in the final budget and 10 year financial plan as follows:*

- *2024-25 - \$697k*
- *2025-26 - \$858k*
- *2026-27 - \$1.019 million*
- *2027-28 - \$1.073 million*
- *2028-29 - \$1.073 million*
- *2029/20 and beyond - \$1.073 million per annum.*

- *Dog Park Program funding:*

*In late May 2024 the State Government announced funding for the provision of two dog parks in Manningham. The new funding and associated capital works expenditure is now reflected in the final budget and 10 year financial plan as follows:*

- *2025/26 - \$400k grant funding for Burgundy Reserve, Doncaster*
- *2025/26 - \$300k grant funding for Warrandyte Reserve, Warrandyte.*

- *Living Libraries program funding:*

*In late May 2024 Council secured a \$119k State Government grant for the proposed Doncaster library layout changes planned for 2024/25.*

- *The Victorian Local Government Grants Commission Financial Assistance Grants budget for 2024/25 was increased by \$97k due to recent advice of our indicative allocations (higher than anticipated). This equates to an additional \$1.4 million over the next 10 years. Also, the 2023/24 forecast was increased by \$94k.*

*The 10 Year Financial Plan also accounts for the Council resolution on 28 May 2024 to freeze the 2024/25 waste service charge at 2023/24 levels.*

*The final 10 Year Financial Plan 2024/25 to 2033/34 (Attachment 1) is presented for adoption.*

## **1. RECOMMENDATION**

**That Council adopt the final 10 Year Financial Plan 2024/25 to 2033/34 as detailed in Attachment 1 to this report.**

## **2. BACKGROUND**

- 2.1 The 10 Year Financial Plan 2024/25 to 2033/34 has been prepared in accordance with the Local Government Act 2020 and is included as an attachment.
- 2.2 The document forms part of the new Integrated Strategic Planning and Reporting Framework and must be prepared in accordance with the strategic planning principles outlined in Section 89 of the Act and the financial management principles in Section 101 of the Act.
- 2.3 The strategic planning principles in section 89 include the following requirements:
- An integrated approach to planning, monitoring and performance reporting;
  - The Community Vision must be addressed;
  - Resources needed for effective implementation must be taken into account;
  - Risks to effective implementation must be identified and addressed; and
  - Ongoing monitoring of progress and regular reviews to identify and address changing circumstances.
- 2.4 The financial management principles in section 101 of the Act requires that Council's finances are managed in accordance with Council's financial policies and strategic plans, that financial risks must be monitored and managed prudently having regard to economic circumstances and that financial policies and strategic plans must seek to provide stability.
- 2.5 The 10 Year Financial Plan 2024/25 to 2033/34 has been developed in line with the Local Government Victoria Model Financial Plan as required by the Local Government Act 2020.

- 2.6 The 10 Year Financial Plan has been prepared based on significant feedback and input to date during this current Council term:
- A community survey in late 2020 on our community's priorities which highlighted the importance of good governance and ongoing financial sustainability;
  - A Community Panel in March 2021 that provided significant input into the development of the 10 Year Financial Plan;
  - Online consultation periods during 2021 and 2022 and most recently in November 2023 to January 2024 on "Your Say Manningham" inviting our community to provide Council with their priority areas for funding. We received over 650 submissions which helped guide this Plan;
  - During February and March 2024 we invited our community to submit their 'budget idea' to Council with an option to also pitch their idea in person to Councillors at a session in March 2024. We received 81 budget ideas with 18 community members also choosing to present their budget idea in person to Councillors;
  - A rigorous development and review process involving Councillors and Council officers; and
  - The 10 Year Financial Plan 2024/25 to 2033/34 was placed on public display during May and June 2024. The public display included copies of the Plan being made available on the YourSay Manningham website inviting public feedback and comment. Hard copies of the Plan were made available at the Civic Centre and public libraries. We received a total of 24 submissions during this period.

### 3. DISCUSSION / ISSUE

- 3.1 The 10 Year Financial Plan has been prepared with reference to the current adopted four year Council Plan 2021-2025 and the Community Vision which were developed following extensive deliberative community engagement.
- 3.2 Council's financial planning is aimed at creating a financially sustainable organisation to enable Council to continue to provide high quality services and infrastructure for the community in the medium and long term.
- 3.3 Council's 10 Year Financial Plan is based on the following principles:
- Financially sustainable Council - improving financial sustainability to enable Council to respond to financial challenges now and into the future.
  - Live within our means - do not spend more than we have or which will diminish Council's long term financial sustainability.
  - Prioritised funding - align resources to Council Plan priorities and fund projects based on demonstrated need.
  - Financially sustainable operating surpluses over the life of the long term financial plan to assist in funding Council's extensive capital works program with a minimum of 33% of rate funds applied to the capital works program

- Priority to funding capital renewal before investing in new or expanded assets
  - Consistent funding for technology and innovation.
  - An annual allocation of 50% of the underlying surplus to Council's Strategic Fund to create capacity for major community infrastructure projects and strategic property acquisition and development opportunities. This fund provides long term community benefit and will enable Council to reduce the reliance on rate income by creating opportunities for other revenue streams to ensure long term financial sustainability.
- 3.4 Council has continued to focus on a targeted reduction in operating costs and will continue to focus on efficiencies, cost savings and alternative revenue sources to ensure ongoing financial sustainability.
- 3.5 It should be noted that this Plan adheres to the projected State Government annual rate cap. It is not proposed to seek a variation for a higher rate increase beyond the rate cap.

### **Key highlights of the 10 Year Financial Plan**

- 3.6 Key highlights include:
- Provides the long term financial resourcing for the future to build a better Manningham
  - Provision of funding to deliver on a range of key strategies and initiatives such as community health and wellbeing, our parks and public spaces, road maintenance and footpaths, the environment and waste and storm water management, support for local businesses including the introduction of a co-working business hub, a youth hub, and increased community grant funding to support community led initiatives
  - Average forecast general rate increases in line with the State Government's rate cap / forecast CPI
  - A focus on ongoing financial sustainability through innovation, efficiencies and exploring alternative revenue sources
  - A commitment of \$1.69 billion of operational expenditure over 10 years (an average of \$169 million per annum) to deliver more than 100 services for our community
  - The delivery of a 10 year Capital Works Program of \$549 million (an average of \$55 million per annum) to renew and enhance Council's \$2.7 billion of community assets. This program focuses on core infrastructure such as footpaths, drainage, roads and open space and will enhance the liveability and amenity of our municipality.
  - The Capital Works Program is in addition to the \$247 million over 10 years (an average of \$25 million per annum) to maintain our important community assets included in our operating budget.
  - A significant allocation of funding in the Capital Works Program for major projects including the construction of major community and recreational facilities. These projects will be funded primarily from Council's Strategic Fund.

- The 10 year program includes:
  - \$152 million capital for Roads and Bridges renewal and upgrade (plus \$11 million for roads maintenance)
  - \$109 million capital for Recreation, Leisure and Community Facilities (plus \$30 million for sportsground and leisure centre maintenance).
  - \$86 million capital for the open space, parks and streetscapes beautification and improvement program (plus \$140 million for maintenance including \$6 million for tree planting)
  - \$58 million capital for new and upgraded drainage (plus \$24 million for drainage maintenance)
  - \$47 million capital for Buildings and Building Improvements (plus \$23 million for Building maintenance)
  - \$51 million capital for footpaths and cycleways (plus \$10 million for footpath maintenance)
  - \$18 million for plant, machinery and equipment
  - \$16.5 million to purchase property to increase the open space within the Municipality and \$5 million for strategic property acquisitions.

### Key Financial Indicators

3.7 The Local Government Performance and Reporting Framework details a range of financial indicators, a summary of which is detailed below. The indicators show generally positive or stable trends which will contribute to an improvement in the long term financial sustainability of Council.

Indicator	Measure	Forecast												Trend
		2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	+/-	
<b>Operating position</b>														
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	0.7%	4.9%	0.2%	0.7%	0.7%	1.3%	2.6%	3.4%	4.2%	4.5%	5.6%	+	
<b>Liquidity</b>														
Working Capital	Current assets / current liabilities	197%	185%	158%	124%	108%	108%	116%	111%	112%	111%	100%	-	
Unrestricted cash	Unrestricted cash / current liabilities	42%	58%	40%	14%	24%	28%	35%	29%	33%	36%	28%	-	
<b>Obligations</b>														
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	-	-	-	-	-	-	-	-	-	-	-	o	
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue	-	-	-	-	-	-	-	-	-	-	-	o	
Indebtedness	Non-current liabilities / own source revenue	2.4%	2.0%	1.9%	1.7%	1.5%	1.3%	1.1%	0.9%	0.9%	0.8%	0.8%	+	
Asset renewal (assets are renewed as planned)	Asset renewal and upgrade expense / Asset depreciation	113%	117%	145%	146%	122%	103%	102%	116%	116%	113%	137%	+	
<b>Stability</b>														
Rates concentration (revenue is generated from a range of sources)	Rate revenue / adjusted underlying revenue	80%	77%	84%	84%	84%	84%	84%	84%	84%	84%	84%	-	
Rates effort (rating level set based on the community's capacity to pay)	Rate revenue / CIV of rateable properties in the municipality	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	o	
<b>Efficiency</b>														
Expenditure level	Total expenses/ no. of property assessments	\$2,834	\$2,882	\$2,848	\$2,895	\$2,940	\$2,969	\$2,995	\$3,041	\$3,090	\$3,158	\$3,200	+	
Revenue level	General rates and municipal charges / no. of property assessments	\$1,944	\$2,001	\$2,050	\$2,097	\$2,144	\$2,189	\$2,243	\$2,298	\$2,356	\$2,415	\$2,475	+	
<b>Other indicators (VAGO)</b>														
Self-Financing	Net operating cash flows / Net capital expenditure	88%	90%	76%	75%	87%	104%	111%	98%	103%	102%	92%	+	
Capital Replacement	Capital expenditure / Depreciation	1.6	1.7	1.8	1.8	1.5	1.2	1.2	1.4	1.4	1.4	1.7	o	

**Key to Forecast Trend:**  
 + Forecasts improvement in Council's financial performance/financial position indicator  
 o Forecasts that Council's financial performance/financial position indicator will be steady  
 - Forecasts deterioration in Council's financial performance/financial position indicator



#### 4. COUNCIL PLAN / STRATEGY

- 4.1 The 10 Year Financial Plan 2024/25 to 2033/34 has been prepared with reference to the current adopted four year Council Plan 2021-2025 and the Community Vision which were developed following extensive deliberative community engagement.

#### 5. IMPACTS AND IMPLICATIONS

##### Finance / Resource Implications

- 5.1.1 The 10 Year Financial Plan 2024/25 to 2033/34 has been prepared in alignment with the community's priorities and the Council Plan.
- 5.1.2 The 10 Year Financial Plan ensures that Council remains financially sustainable in the long term, and has the capability to continue to provide relevant and cost effective services and infrastructure for our community following the introduction of a rate cap by the State Government.
- 5.1.3 The Key Financial Indicators project Council to continue to be in a generally sound financial position over the ten year period.

#### 6. IMPLEMENTATION

##### 6.1 Communication and Engagement

- 6.2 The proposed 10 Year Financial Plan 2024/25 to 2033/34 and proposed 2024/25 Budget were endorsed 'in-principle' by Council on Tuesday 28 May 2024 and placed on Council's website and hard copies were made available at the Civic Centre and Council's libraries for public feedback and comments. Council encouraged community input and comments including via the 'Your Say Manningham' website where the documents could also be viewed.
- 6.3 We received a total of 24 submissions during the public display period with four of the submitters presenting their submission at the Public Submissions Hearing on 11 June 2024.
- 6.4 In addition to the recent public display of the proposed 10 Year Financial Plan 2024/25 to 2033/34 and proposed 2024/25 Budget in May and June 2024, Council engaged and consulted with the community during the development of the 10 Year Financial Plan and budget through:
- A community survey in late 2020 on our community's priorities which highlighted the importance of good governance and ongoing financial sustainability;
  - A Community Panel in March 2021 that provided significant input into the development of the 10 Year Financial Plan;
  - Online consultation periods during 2021 and 2022 and most recently in November 2023 to January 2024 on "Your Say Manningham" inviting our community to provide Council with their priority areas for funding. We received over 650 submissions which helped guide this Plan;

- During February and March 2024 we invited our community to submit their 'budget idea' to Council with an option to also pitch their idea in person to Councillors at a session in March 2024. We received 81 budget ideas with 18 community members also choosing to present their budget idea in person to Councillors; and
- A rigorous development and review process involving Councillors and Council officers.

6.5 The Community Panel provided invaluable input on a range of financial considerations. For example in terms of revenue and funding sources, the Community Panel recommended the following:

- Asset sales – Council to prioritise renewal of assets, rather than selling assets to fund major projects
- Cost recovery – full user pays for commercial, but not for community use
- Council to provide a subsidy for community/not-for-profit or where benefit for whole community can be demonstrated
- Loan borrowings – Council to consider loan borrowings only if specific criteria are met (e.g. low interest rates, positive financial return, and major community infrastructure)
- Charge rental income for tenants – full charge for commercial tenants, subsidised for other tenants
- Government grants – seek grants and advocate to other levels of government for funding
- Commercial or not-for profit co-contribution partnership – Council to consider this where alignment can be demonstrated with community values.

Is engagement required?	Yes
Stakeholder Groups	Manningham Community
Where does it sit on the IAP2 spectrum?	Inform
Approach	Website info, social media

6.6 Timelines

The 10 Year Financial Plan 2024/25 to 2033/34 is presented to Council for adoption.

**7. DECLARATIONS OF CONFLICT OF INTEREST**

No officers involved in the preparation of this report have any general or material conflict of interest in this matter.

# 10-Year Financial Plan 2024/25 to 2033/34

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## 1. Legislative Requirements and Purpose

### Purpose of the 10-Year Financial Plan

The Local Government Act 2020 requires each council to prepare a Financial Plan covering a minimum period of 10 years following each Council election.

Council's 10-Year Financial Plan provides the financial management framework (or business rules) upon which sound financial decisions are made.

The 10-Year Financial Plan (the Plan) covers the period 2024/25 to 2033/34. The Plan is a decision making tool and is not intended to be a document that specifically indicates what services/proposals funds should be allocated; rather it identifies Council's current and projected financial capacity to continue delivering high quality services, facilities and infrastructure, whilst living within our means.

This document outlines the key performance indicators, key assumptions and an overview of each key element of the Plan. Each year the 10-Year Financial is reviewed and updated to reflect the current circumstances of Council.

The Plan effectively takes the assumptions and budget parameters that have been applied to the 2024/25 budget (which covers a four year period) and extends these out into years 5-10 to give a longer term view of Council's financial viability and outcomes.

### Link between the 10-Year Financial Plan and Council's Planning Framework

The purpose of the 10-Year Financial Plan is to ensure the ongoing financial sustainability of Council and to provide appropriate levels of resourcing to meet Council's future needs in providing services and facilities to the community based on the goals and aspirations of the Council Plan and to achieve the Community Vision.

The Community Vision is that 'Manningham is a peaceful, inclusive and safe community. We celebrate life with its diverse culture, wildlife and natural environment. We are resilient and value sustainable and healthy living, a sense of belonging, and respect for one another'.

The 10-Year Financial Plan also aligns with Our Mission that 'we are a financially sustainable Council that listens, consults and acts with integrity, value and transparency'.

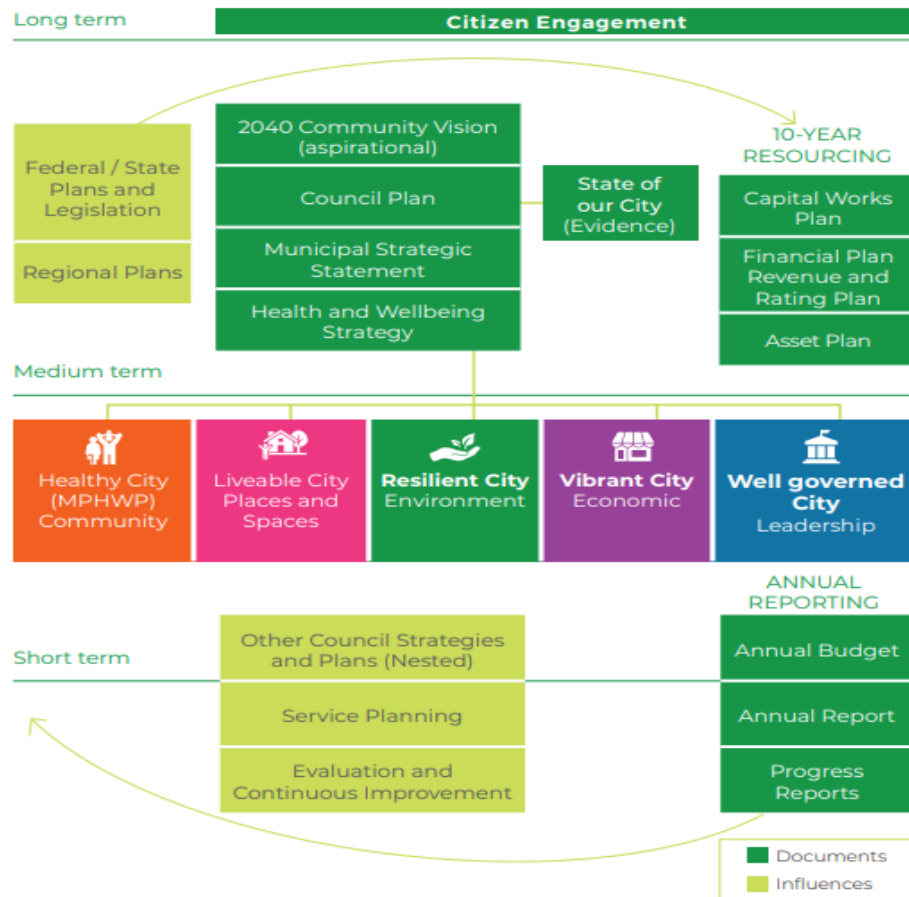
The diagram below describes how the Financial Plan links to the achievement of the Community Vision and the Council Plan within the Integrated Planning framework. This framework guides Council in identifying community needs and aspirations over the long term (Community Vision), medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

The 10-Year Financial Plan is a rolling plan where the forecasts and assumptions are updated each year to ensure it is based on the most up to date information available to reflect current and predicted circumstances.

Council's 2024/25 Budget aligns with the 10-Year Financial Plan.

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The 10-Year Financial Plan fits into Council's overall Integrated Planning Framework as outlined below:



### Community Engagement Principles

During 2020/21 Council undertook Deliberative Community Engagement processes to assist in developing several key Council documents including the Vision, Council Plan and 10-Year Financial Plan.

### Community Survey

A Community Survey was undertaken in late 2020 and told us that our community places high importance on having a **well-governed Council that spends its money wisely** in the areas that matter most to the community.

Our community also expressed their need for Council to **be financially sustainable and spend within its budget, and to ensure we provide value for money for ratepayers**. This means spending money on essential services and infrastructure projects that deliver the most benefit to the community.

We must also consider other priorities or initiatives that are valued by our community, and **balance several priority areas while ensuring that Council remains financially sustainable**.

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**Community Panel**

A Community Panel was formed representing a cross-section of the Manningham community. Over 40 community members actively engaged in the Community Panel over four sessions in March 2021.

The Community Panel provided important feedback and input for Council in the development of this 10-Year Financial Plan. The Community Panel emphasised the importance of being a well-governed Council that is financially sustainable. The Community Panel also provided input on several revenue and funding strategies that helped shape the Financial Plan and also Council’s Budget and Revenue and Rating Plan.

Some of the key feedback provided by the Community Panel on revenue and funding strategies to assist in ensuring ongoing financial sustainability are included in the table below.

**Table 1: Feedback from the Community Panel on financially sustainable revenue and funding strategies**

FUNDING STRATEGY	FEEDBACK
<b>Government grants</b>	Seek grants and advocate to other levels of government for funding
<b>User Fees and Charges</b>	Full user pays for commercial, but not for community use (Council to provide a subsidy or part-subsidy for community/not-for-profit or where benefit for the whole community can be demonstrated)
<b>Commercial or not-for profit co-contributions / Partnerships for funding community infrastructure</b>	Council to consider this where alignment can be demonstrated with community values
<b>Charge rental income for tenants</b>	Full charge for commercial tenants, subsidised for other tenants
<b>Loan Borrowings</b>	Council to consider loan borrowings as a source of funding if specific criteria are met (e.g. low interest rates, positive financial return, for major community infrastructure)
<b>Asset Sales</b>	Council to prioritise renewal of assets, rather than selling assets to fund major projects

**Online community consultation via “Your Say Manningham”**

Council recently conducted an online consultation process on the Your Say Manningham webpage inviting our community to give us their ideas and priority areas for funding. This was conducted during November 2023 to January 2024 and over 650 responses helped inform the development of the 10-Year Financial Plan.

**Community budget idea submissions and ‘pitch’ opportunity**

During February and March 2024 we invited our community to submit their budget idea to Council with an option to also pitch their idea in person to Councillors at a session in March 2024. We received 81 budget ideas with 18 community members also choosing to present their budget idea in person to Councillors.



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### Public Display

In addition to the above input from our community over the last year, the 10-Year Financial Plan 2024/25 to 2033/34 document was available on Council's website and hard copies were available at the Civic Centre and Council's libraries for public feedback and comments for a two week period during May and June 2024.

### Objectives of the 10-Year Financial Plan

The objectives of the Financial Plan (not prioritised) are as follows:

- The achievement of a prudent balance between meeting the service needs of our community (both now and into the future) and maintaining Council's financial sustainability for future generations.
- An increased ability to fund both capital works in general and meet the asset renewal requirements as outlined in asset management planning.
- To maintain a sustainable Council in an environment of capped Council rate income and low increases in government grant funding.
- To ensure that Council has sufficient reserves to meet any future financial challenges that may arise.

### Financial Management Principles of the 10-Year Financial Plan

The Plan is managed within a framework of Budget Principles and key financial indicators. These items are drawn together to provide a strategy for the long term sustainability of Council's operation.

The Strategic Budget Principles that underpin the Financial Plan are:

- A financially sustainable Council – improving financial sustainability to enable Council to respond to financial challenges now and into the future.
- Live within our means – do not spend more than we have or which will diminish Council's long term financial sustainability.
- Prioritised funding – align resources to Council Plan priorities and fund projects based on demonstrated need.
- A minimum average of 33 per cent of rate funds applied to the capital works program.
- Allocate consistent funding for technology and innovation to enhance customer service and create efficiencies.
- Priority to funding capital expenditure on existing assets (renewal) before investing in new or expanded assets.
- Adherence to the projected State Government annual rate cap – not to seek a variation for a higher rate increase beyond the rate cap.
- Ongoing efficiencies with a focus on developing new revenue sources and containing costs in business operations.
- An annual allocation of 50 per cent of the underlying surplus to Council's Strategic Fund to create capacity for major community infrastructure projects and strategic property acquisition and development opportunities. This fund provides long term community benefit, reduces Council's reliance on rates income and ensures ongoing financial sustainability.

In addition to the Strategic Budget Principles, a range of Operational Budget Principles are applied when developing budget forecasts. These include critical review of staffing positions, ongoing monitoring and review of all budget forecasts, pursuing new revenue sources including fees, charges, new projects based on approved business cases including whole of life costs, prioritise need and obtaining better financial returns on Council assets.

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The key Financial Performance Indicators used to monitor together with the target range sought and forecast results are detailed in this Plan.

The Plan will be updated annually as part of each new budget process and at other times as circumstances require.

### Gender Equality

The Gender Equality Act 2020 (the Act) requires Manningham Council to consider gender, equality and diversity as part of all plans, strategies and services that have a 'significant effect on the public.' This is to be achieved through Gender Impact Assessments.

We are committed to a safe, respectful workplace and the community we serve. As we move into the budget implementation in 2024/25 and into future years, we ensure our key strategic documents such as the Budget and 10-Year Financial Plan support gender equality:

- Manningham Council initiated a Community Panel in 2021 to assist us in developing our key long term strategic plans. The Community Panel developed a number of recommendations for Council. One of the key recommendations asked Council to "plan for equitable and accessible services and infrastructure"
- The Act mandates that we must "in developing policies and programs and in delivering services that are to be provided to the public, or have a direct and significant impact on the public - (a) consider and promote gender equality; and (b) take necessary and proportionate action towards achieving gender equality"
- Our lived experience as an organisation has shown us clearly the intrinsic value of equality in all its forms.

We are genuinely committed to gender equality, and we are already ensuring that our Budget and 10-Year Financial Plan support this commitment in a number of ways:

- we explicitly state our commitment to gender equity in our services and capital projects
- we consider gender equity when we prioritise services and capital projects
- we create special programs such as the Female Friendly Sporting Facilities upgrade program that are designed to remedy past inequities embedded in existing assets and services.

We know we still have blind spots – that some assets and services we provide that are genuinely intended to be gender-neutral or gender equitable may have subtle deficiencies that negatively impact one gender more than another. We are committed to eliminating these blind spots over time, and we will do this by observing how assets and services are delivered and used and by actively listening to stakeholder feedback on performance. And when we learn an important lesson, we will embed that into how we do things going forward.

### Acknowledgement of Country

Manningham Council acknowledges the Wurundjeri Woi-wurrung people as the Traditional Owners of the land and waterways now known as Manningham. Council pays respect to Elders past, present, and emerging, and values the ongoing contribution to enrich and appreciate the cultural heritage of Manningham. Council acknowledges and respects Australia's First Peoples as Traditional Owners of lands and waterways across Country and encourages reconciliation between all.

Manningham Council also values the contribution made to Manningham over the years by people of diverse backgrounds and cultures.

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## 2. Financial Plan Context

This section describes the context and external / internal environment considerations in determining the 10-year financial projections and assumptions.

### Forecast Financial Position

The 10 year projections forecast Council to be in a sound financial position with no debt, average operating surpluses of \$13.8 million (average underlying surpluses of \$5.1 million) and average net assets of \$2.8 billion. Cash and investments average \$51.3 million over the 10 years. This is a positive result given the challenging economic environment.

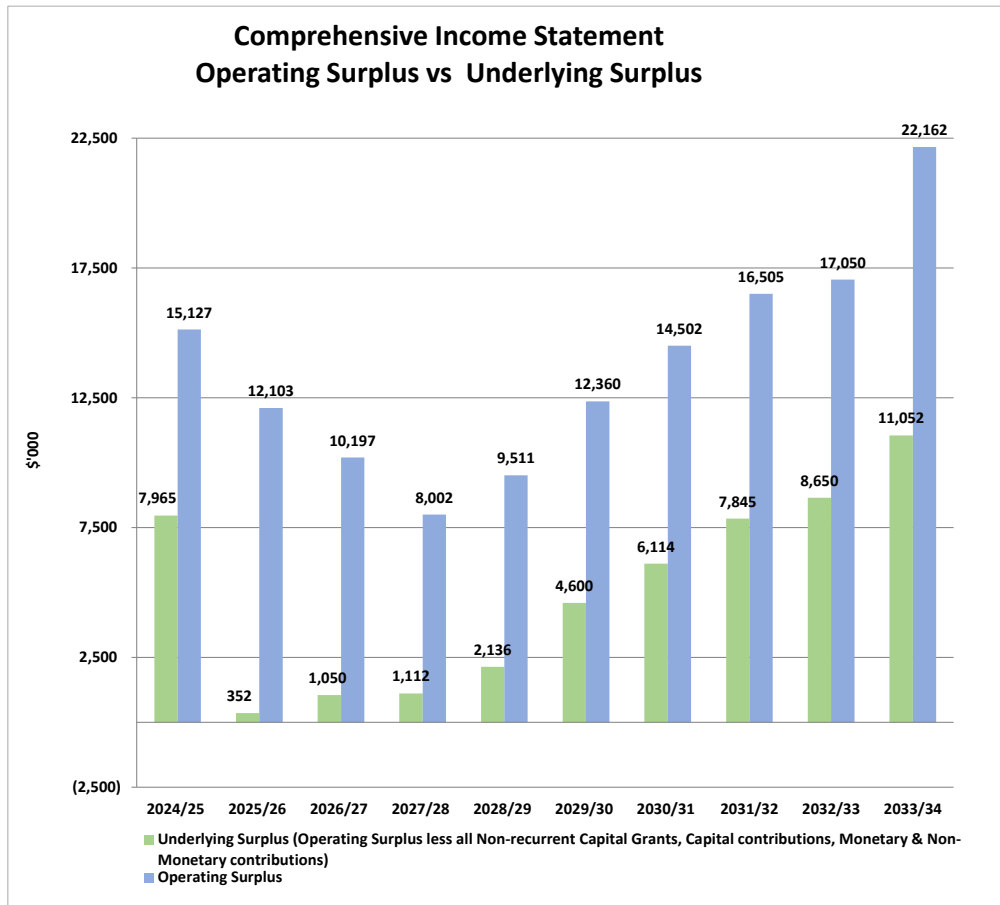
An important indicator of financial sustainability is the Underlying Result. This excludes capital income and developer contributions income (cash and non-cash) and proceeds from asset sales from the operating surplus. A positive underlying result is an indication of financial stability. A strong underlying surplus is required to fund Council's extensive capital works program and to ensure that it has sufficient reserves to meet financial challenges that may arise in the future.

Highlights of the 10-Year Financial Plan include:

- Rate rises in line with the rate cap.
- A sustainable level of surpluses and cash holdings
- Responds to our community's aspirations
- \$1.69 Billion on service delivery over the 10 years.
- A \$549 million capital works program over the 10 years to renew and enhance Council's \$2.7 billion of community assets. The program averages \$55 million per annum over the next 10 years - a significant uplift on the historical average annual spend (average of \$44 million per annum for the previous four years).
- The Capital Works Program is in addition to the \$247 million over 10 years (an average of \$25 million per annum) to maintain our important community assets included in our operating budget.
- The 10 year program includes:
  - \$152 million capital for Roads and Bridges renewal and upgrade (plus \$11 million for roads maintenance)
  - \$109 million capital for Recreation, Leisure and Community Facilities (plus \$30 million for sportsground and leisure centre maintenance).
  - \$86 million capital for the open space, parks and streetscapes beautification and improvement program (plus \$140 million for maintenance including \$6 million for tree planting)
  - \$58 million capital for new and upgraded drainage (plus \$24 million for drainage maintenance)
  - \$47 million capital for Buildings and Building Improvements (plus \$23 million for Building maintenance)
  - \$51 million capital for footpaths and cycleways (plus \$10 million for footpath maintenance)
  - \$18 million for plant, machinery and equipment
  - \$16.5 million to purchase property to increase the open space within the Municipality and \$5 million for strategic property acquisitions.

The graph and table on the following page outlines the improvement to key financial forecasts in the 10-Year Financial Plan. Unrestricted cash provides Council with additional financial capacity to react to changes in service demand, infrastructure priorities and unexpected economic and financial impacts (such as a pandemic).

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Financial Plan (\$'000)	Year1 24/25	Year2 25/26	Year3 26/27	Year4 27/28	Year5 28/29	Year6 29/30	Year7 30/31	Year8 31/32	Year9 32/33	Year10 33/34
Surplus for the year	15,127	12,103	10,197	8,002	9,511	12,360	14,502	16,505	17,050	22,162
Underlying Surplus for the year	7,965	352	1,050	1,112	2,136	4,600	6,114	7,845	8,650	11,052
Total cash & investments	78,554	64,208	48,894	42,222	43,683	48,343	46,898	48,142	49,070	43,423
Unrestricted cash & investments	35,722	25,457	12,633	8,008	9,883	13,311	10,189	10,772	10,125	12,178
Net assets	2,725,363	2,737,466	2,747,663	2,755,665	2,765,176	2,777,536	2,792,038	2,808,543	2,825,593	2,847,755

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### The Financial Challenge

The introduction of rate capping in the 2016/17 rating year by the State Government was a major change to the way that councils were able to raise rate revenue. For Manningham Council rate revenue represents approximately 65% of our total revenue. The State Government rate cap will have a compounding impact on Council's rate revenue of more than \$60 million over the next 10 years.

Strategies that Council has put in place to reduce the impact of the rate cap included a strategic review of the capital works program to focus on renewing existing assets before expenditure on new assets, holding the level of rate revenue applied to capital works (including the technology program) at an average of 33% of rate revenue (plus grants and other external sources), a major focus on achieving efficiencies and new revenue streams in Council service units, strong cost control on existing budgets and improving recurring income generated from Council's assets.

Council is focused on achieving operational efficiencies, containment of costs and identifying alternative sources of revenue as an ongoing part of Council's budget process.

The second key financial challenge facing Council is the need to renew existing and ageing infrastructure and at the same time invest in new infrastructure assets such as road improvements, drainage upgrades, better parks and recreational and community assets and establishing footpaths and kerb and channel in metropolitan areas where none currently exist. Council's capital works plan allocates money to these activities on a prioritised basis.

A further financial challenge comes from increased demand (and change in the service mix) arising from a growing and more diverse population. A growing population leads to increased service demand, placing a greater load on existing services and assets, resulting in more wear and tear and adding to the cost of service provision.

In summary, from a financial perspective Council has the same dilemma as most individuals – Council has a limited budget yet many and competing demands on where to allocate its scarce resources.

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**Financial Policy Statements**

This section defines the measures that demonstrates Council’s financial sustainability in order to fund the aspirations of the Community Vision and the Council Plan.

The Strategic Budget Principles that underpin the Financial Plan (referred to under the ‘Financial Management Principles of the 10-Year Financial Plan’ section) are detailed below.

All indicators below are projected to be in line with or to exceed the target.

**Strategic Budget Principles Measures**

<b>Strategic Budget Principles</b>											
Measure	Target	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
<b>Improving Financial Sustainability; Live within our means; Prioritised funding aligned to Council Plan; Ongoing efficiencies with a focus on developing new revenue sources and containing costs</b>											
Consistent adjusted underlying surplus results: Adjusted underlying result (adjusted underlying surplus/adjusted underlying revenue) indicator greater than 5%	> 5%	4.9%	0.2%	0.7%	0.7%	1.3%	2.6%	3.4%	4.2%	4.5%	5.6%
Ensure Council maintains sufficient working capital to meet its debt obligations as they fall due: Current Assets / Current Liabilities greater than 100%	> 100%	185%	158%	124%	108%	108%	116%	111%	112%	111%	100%
<b>Minimum average of 33% of rate funds applied to the capital works program</b>											
Council generates sufficient revenue from rates to ensure consistent funding for capital works: % of Rate Revenue allocated to Capital Works program (including Technology program)	Ave 33%	31%	42%	45%	37%	31%	31%	36%	34%	34%	33%
<b>Priority to funding capital expenditure on existing assets (renewal) before investing in new or expanded assets</b>											
Allocate adequate funds towards renewal capital in order to replace assets and infrastructure as they reach the end of their service life: Asset renewal and upgrade expenses / Depreciation above 100%	> 100%	117%	145%	146%	122%	103%	102%	116%	116%	113%	137%
<b>Consistent funding for technology and innovation to enhance customer service and create efficiencies</b>											
% of Rate Revenue allocated to technology & transformation projects		2%	3%	3%	3%	3%	3%	3%	3%	3%	3%
<b>50% of Annual Underlying Surplus transferred to Strategic Fund</b>											
% of Annual Underlying Surplus transferred to Strategic Fund	50%	50%	50%	50%	50%	50%	50%	50%	50%	50%	50%
<b>Adherence to the projected State Government annual rate cap</b>											
Average general rate increase	At projected rate cap / CPI	2.75%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
		√	√	√	√	√	√	√	√	√	√

There are a number of other key financial performance indicators that Council also sets as part of the 10 Year Financial Plan. These can be found in Section 3 ‘Key Financial Performance Indicators’.

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Income and Expenditure Assumptions

CPI forecasts

The Financial Plan forecasts CPI over the 10 year period. The CPI forecast takes into account a number of sources including the Victorian Department of Treasury and Finance medium term forecasts and is then extrapolated over the 10 year period.

Financial Plan	Year1	Year2	Year3	Year4	Year5	Year6	Year7	Year8	Year9	Year10
	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	33/34
CPI Forecast	2.75%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

Income Assumptions

In line with the Local Government Act 2020, Council has developed a Revenue and Rating Plan which covers a four year period 2021/22 to 2024/25. The Revenue and Rating Plan establishes the revenue raising framework within which Council proposes to work and is interlinked with Council’s 10 year financial plan as per the Integrated Planning Framework.

The Revenue and Rating Plan explains how Council calculates the revenue needed to fund its activities and how it will apportion the funding burden between ratepayers and other Council facilities and services users.

In particular, the Revenue and Rating Plan sets out the decisions that Council has made concerning the rating options available to it under the Local Government Act 2020 to ensure the fair and equitable distribution of rates across property owners. It also sets out the principles that are used in decision making for other revenue sources such as fees and charges.

Refer to Council’s “Revenue and Rating Plan 2021/22 to 2024/25” for further details.

Rates and Waste Service Charges

In the 2016/17 financial year the Victorian State Government introduced rate capping for all councils. Under the legislation councils cannot exceed the average annual rate increase above a predetermined percentage (the rate cap) without approval from the Minister for Local Government.

The rate cap since introduction (and the actual / forecast CPI (Melbourne - All Groups) for the financial year):

Year	Rate Cap	Actual CPI
2016/17	2.50%	2.20%
2017/18	2.00%	2.50%
2018/19	2.25%	1.30%
2019/20	2.50%	0.30%
2020/21	2.00%	2.90%
2021/22	1.50%	6.10%
2022/23	1.75%	5.60%
2023/24	3.50%	3.60% forecast
2024/25	2.75%	2.75% forecast

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The 10-Year Financial Plan forecasts are based on Council complying with the projected annual rate cap as detailed in the following table. Note that the Minister for Local Government announces the actual rate cap in December of the preceding year and this is usually based on Department of Treasury and Finance inflation forecasts at the time.

For 2024/25 the Minister for Local Government decided to apply a rate cap at 2.75% which is line with the Department of Treasury and Finance forecast for inflation for 2024/25 of 2.75%.

Financial Plan	Year1 24/25	Year2 25/26	Year3 26/27	Year4 27/28	Year5 28/29	Year6 29/30	Year7 30/31	Year8 31/32	Year9 32/33	Year10 33/34
<b>Predicted Rate Cap</b>	2.75% (Actual cap)	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

The 10-Year Financial Plan is in line with Council's Revenue and Rating Plan 2021/22 to 2024/25 and 2024/25 Budget. These documents detail Council's approach to Rates and Waste Service Charges.

Key principles:

- Single (uniform) rate for all property types – ie no differential rates
- Rate rises in line with the rate cap
- No Municipal Charge
- Waste Service Charges based on full cost recovery.

The Plan is based on an assumption that growth will continue in Manningham with regards to property numbers, but will return to more moderate levels in the medium term. This level of growth will continue to assist Council offset lower increases in rate revenue resulting from the rate cap. The additional rate income derived from the property growth is used to fund services and infrastructure for new residents and an average of 33% of all rate revenue is used to fund the capital program.

Financial Plan	Year1 24/25	Year2 25/26	Year3 26/27	Year4 27/28	Year5 28/29	Year6 29/30	Year7 30/31	Year8 31/32	Year9 32/33	Year10 33/34
Total property numbers at start of financial year	53,390	53,780	54,166	54,804	55,495	56,367	56,872	57,349	57,750	58,154
Increase in properties during financial year (supplementary)	390	386	638	691	872	505	477	401	404	407
Supplementary rate income	\$0.7m	\$0.7m	\$1.0m	\$1.0m	\$1.3m	\$0.9m	\$0.9m	\$0.8m	\$0.8m	\$0.9m

**Waste service charge**

Council has declared a service charge under section 162 of the Local Government Act for the collection and disposal of refuse for well over 15 years.

The service charge is generally based on the actual cost of delivering the waste service (i.e. full cost recovery).

Rate payers may vary the waste service that they receive and this will also vary the amount of the waste service charge. Cognisant of cost of living pressures, the cost to rate payers of a standard kerbside waste service for 2024/25 will be frozen at the 2023/24 levels.



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In 2024/25 the standard waste service charge will remain at \$322.00. This is despite the escalating cost of waste services to Council. This is partly driven by large increases in the fuel levy surcharge in waste contracts and further increases in the State Government landfill levy charged to Councils.

Forward forecasts of the waste service charge take into account predicted changes to tonnages of waste collected, ongoing increases in the State Government landfill levy and tipping charges, general contractor increases allowed under the contract for fuel, CPI etc, plus predicted costs related to changes in the way that waste may be collected and disposed of in the future (for example the introduction of new State Government mandated future services).

The following table details the predicted percentage increase (or decrease) of the waste service charge:

Financial Plan	Year1 24/25	Year2 25/26	Year3 26/27	Year4 27/28	Year5 28/29	Year6 29/30	Year7 30/31	Year8 31/32	Year9 32/33	Year10 33/34
Waste Charge	0.00%	3.95%	0.00%	0.70%	0.70%	0.75%	2.25%	2.25%	2.25%	2.25%

In the event that the amount collected under Council's waste service charge exceeds the cost of the waste service in any year, the surplus is transferred into a cash backed reserve and is shown as restricted in its use (only to be used for circular economy / waste related activities).

Waste charges are excluded from the rate cap assessment.

**Grants**

Council recognises the importance of actively pursuing and maintaining grant funding. Generally any matching funds required from Council for non-recurrent grants are sourced from the existing budget levels or through internal reserves.

Financial Assistance Grants (the distribution of GST receipts to the States by the Federal Government) represent \$3.4 million or 46% of total operating grants in 2024/25, though Council is on a minimum grant under this scheme, which means that grant income is unlikely to increase significantly in the future.

Grants to fund Family Services including Children Services and Maternal and Child Health are estimated at \$2.4 million (32% of total operating grants in 2024/25).

The level of capital grants are determined based on the nature and level of projects included in the Capital Works Program, and vary widely.

For the life of this plan, it has been assumed that recurrent specific purpose grant funding will generally increase by the forecast CPI.

**User Fees and Charges**

User fees and charges assist Council to offset the cost of some service delivery directly with the user rather than funding through rate income.

Revenue raised from Council's fees and charges for the provision of services and the use of facilities can be divided into two categories:

- a) Statutory and Regulatory Fees and Charges – which are set by regulation or another authority (e.g. Development Application fees) and which Council has no discretion to increase; and
- b) Other Fees and Charges – which are set by Council and which Council has the discretion to increase.

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The factors that determine Council's user fees and charges pricing principles are equity, user-pays, cost recovery and market rates. As a general guide, user fees and charges are escalated in the 10-Year Financial Plan by forecast CPI and rounding which assists in offsetting the cost increases to Council for the provision of these services.

**Interest Income**

Surplus funds are invested in line with Council's Investment Policy. Interest income is based on predicted cash flows, cash balance and investment returns.

Financial Plan	Year1	Year2	Year3	Year4	Year5	Year6	Year7	Year8	Year9	Year10
	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	33/34
Interest rate returns	4.00%	3.50%	3.25%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%

**Developer Income**

Council receives income from developers for two main purposes:

- To improve open space and recreation (public open space contributions); and
- To improve the infrastructure and amenity of the municipality (developer contributions plans).

In 2017/18 Council introduced a revised open space contributions scheme. Revenue from this scheme enables Council to deliver a range of capital projects and land acquisitions to improve recreation and open space outcomes for our community.

Council currently has a Doncaster Hill developer contributions plan which is due to expire within the next few years with no future contributions forecast. Council is planning on developing a municipality wide development contributions plan (DCP) with plans to potentially implement this within the next one to two years.

Financial Plan (\$'000)	Year1	Year2	Year3	Year4	Year5	Year6	Year7	Year8	Year9	Year10
	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	33/34
Public Open Space (Resort & recreation) income	4,000	4,000	4,000	4,000	6,300	6,300	6,300	6,300	6,300	6,300

**Sale of assets**

Each year, Council replaces a range of vehicles and items of plant as part of a planned and ongoing replacement program. This is governed through Council's asset management strategies.

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## Expenditure Assumptions

### Employee Costs

Council provides services to the community by a combination of employees and through contracted service providers. Employee costs are one of the largest expenditure items which represent approximately 39% of total expenses.

Total employee costs are a combination of direct wages and salaries, overheads that include workers compensation, superannuation, training and advertising and agency staff on temporary assignments.

Whilst maintaining the current staffing levels, total employment costs are forecast to increase by an average of 2.5% per annum over the life of the Plan (taking into account such factors as Full Time Equivalent (FTE) employee levels, Award increases, salary step increases as a result of performance appraisals and planned superannuation guarantee increases).

No allowance has been made for the impact of increased service demand arising from population growth or the change in dwelling growth on the employee cost budget.

### Materials, services and contracts

With the exception of waste contract costs which are increasing by more than CPI, it has been assumed that the costs of materials and contractors will generally increase by CPI.

### Utility Costs

Council is actively investing in projects to improve the energy efficiency of its buildings, street lights and other assets. This includes the installation of solar panels, battery storage and replacing lighting with LED lights. These strategies have a positive impact on the environment through reduced demand for energy and also help mitigate price increases for energy.

Council also seeks competitive tenders as a way of stabilising cost increases, and is actively seeking collaborative procurement opportunities with other Councils as a further way of achieving efficiencies and better cost outcomes.

Despite the measures above, energy costs continue to increase significantly. The 10-Year Financial Plan assumptions for energy costs is based on a 5% increase per annum which takes into account anticipated ongoing significant increases in tariffs being partly offset by energy efficiency initiatives by Council.

### Depreciation & amortisation

The monetary value of an asset decreases over time due to use, wear and tear or obsolescence. This decrease is measured as depreciation.

Depreciation & amortisation of Council's infrastructure, intangible (software) and right of use of assets is determined from information contained within various asset management plans and strategies. The projections in the 10-Year Financial Plan is based on the ten year Capital Works Program.

It is critical that Council continues to ensure a sufficient level of funding is provided to renew existing assets in the capital works program, as failure to do so may reduce the service potential of assets and increase whole of life costs.

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Financial Plan (\$'000)	Year1	Year2	Year3	Year4	Year5	Year6	Year7	Year8	Year9	Year10
	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	33/34
Depreciation	31,490	32,451	33,897	35,315	36,396	37,276	38,088	38,685	39,548	40,501
Amortisation - intangible assets	1,499	837	418	40	0	0	0	0	0	0
Depreciation – right of use assets	371	278	247	232	218	218	218	168	19	0

### Community grants and contributions

Community grants are provided to a wide range of community groups to support community development programs throughout the municipality. Council's library service is operated by the Whitehorse Manningham Regional Library Corporation and is budgeted within community grants.

Financial Plan (\$'000)	Year1	Year2	Year3	Year4	Year5	Year6	Year7	Year8	Year9	Year10
	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	33/34
Library	4,624	4,766	4,885	5,007	5,132	5,260	5,392	5,527	5,665	5,806
Other community grants	1,864	1,731	1,595	1,634	1,676	1,718	1,760	1,804	1,849	1,896
<b>Total</b>	<b>6,488</b>	<b>6,497</b>	<b>6,480</b>	<b>6,641</b>	<b>6,808</b>	<b>6,978</b>	<b>7,152</b>	<b>7,331</b>	<b>7,514</b>	<b>7,702</b>

### Other expenses

Other expenses relate to a range of costs incurred to support the wide range of community services delivered by Council. These include insurances, advertising, legal, telephone, software licences & support, bank charges, postage, specialist advice (consultants) and many other expenses.

Other expenses are generally forecast to increase by up to forecast CPI, other than legal and consultants which are zero based.

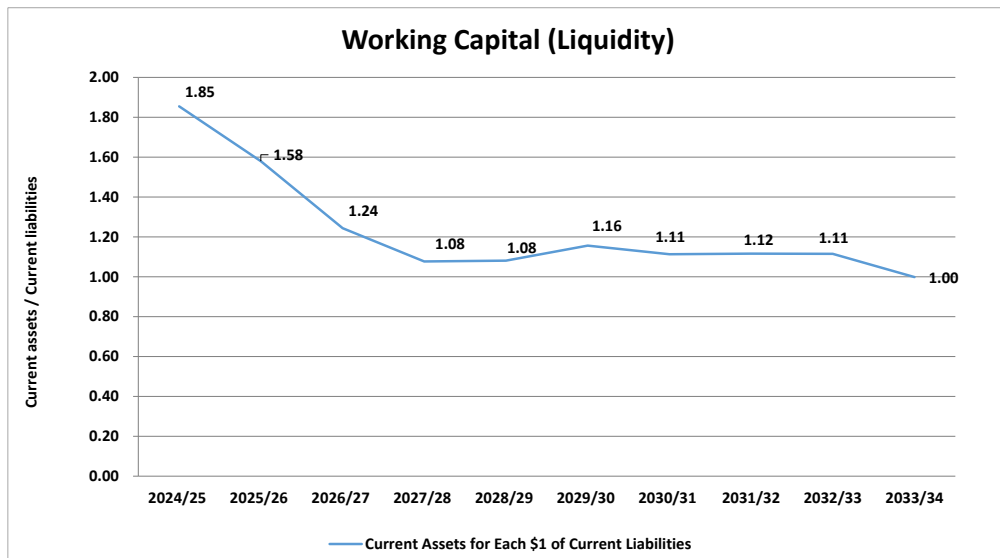
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**Balance Sheet Assumptions**  
**Sustainable Working Capital**

A key objective of Council is the Plan is to develop an increased ability to fund both the Capital Works Program and operational services, while maintaining long term financial sustainability and have the capacity to respond to changes in financial circumstances as they arise.

The 10-Year Financial Plan shows a reasonably steady Balance Sheet, and a generally sustainable level of cash and investments. This has been achieved without reductions to services or the capital program. A key outcome is healthy long term financial sustainability ratios and an established capacity to respond to unfavourable changes in financial circumstances as they arise without having to compromise services or the capital program.

The working capital ratio (also known as the liquidity ratio) is measured by current assets over current liabilities. This ratio provides insight into Council’s ability to pay its day to day operating expenses. A ratio of one or higher is considered healthy.

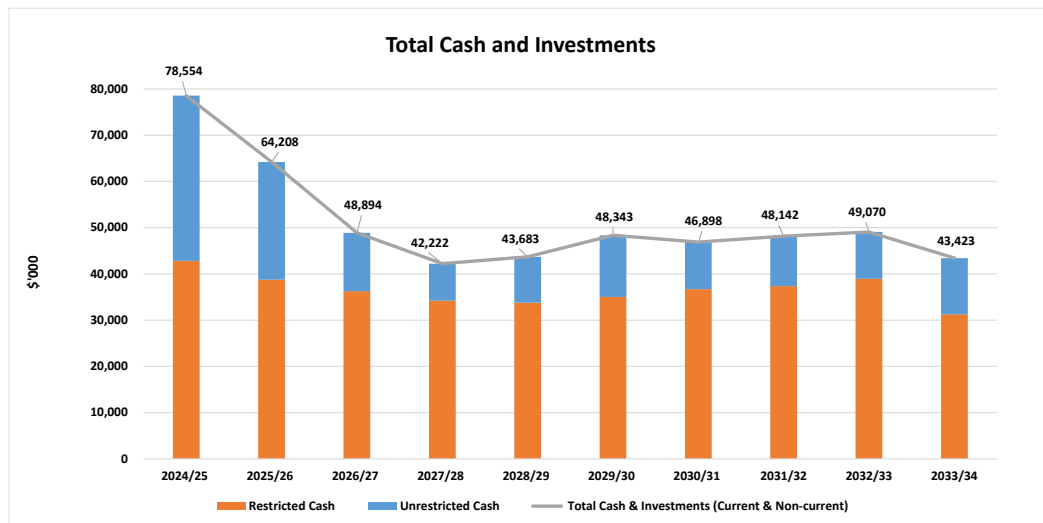


**Cash backed Reserves and Uncommitted Cash**

While Council has significant total cash and investment balances, a major proportion of these balances are either not Council’s money (ie: trust funds and refundable deposits) or have restrictions on how the funds can be used.

Refer to the Reserves and other restricted cash Strategy and Principles in Section 4 for further details on the nature of each of the cash and investment items below.

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The following table details how Council's cash balances are allocated:

Financial Plan (\$'000)	Year1	Year2	Year3	Year4	Year5	Year6	Year7	Year8	Year9	Year10
	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	33/34
<b>Total cash &amp; investments</b>	<b>78,554</b>	<b>64,208</b>	<b>48,894</b>	<b>42,222</b>	<b>43,683</b>	<b>48,343</b>	<b>46,898</b>	<b>48,142</b>	<b>49,070</b>	<b>43,423</b>
<u>Restrictions</u>										
Open Space Reserve (Improvements)	6,200	5,598	4,912	3,692	2,808	3,986	5,234	4,241	3,173	1,186
Open Space Reserve (Land acquisition)	6,395	5,585	5,225	4,165	4,395	4,015	4,225	3,815	4,005	4,153
Trust funds & deposits	11,932	11,832	11,732	11,732	11,732	11,732	11,732	11,732	11,732	11,732
<u>Intended use</u>										
Strategic Fund	4,166	4,116	3,516	3,516	3,516	3,706	3,674	5,479	7,668	1,537
Circular Economy Fund	3,127	972	0	0	0	0	0	0	0	0
Leisure Facilities Reserve	586	0	0	0	0	0	0	0	0	0
Long Service Leave	10,426	10,648	10,875	11,109	11,348	11,593	11,844	12,102	12,366	12,637
<b>Total restrictions</b>	<b>42,832</b>	<b>38,751</b>	<b>36,261</b>	<b>34,214</b>	<b>33,800</b>	<b>35,032</b>	<b>36,709</b>	<b>37,370</b>	<b>38,945</b>	<b>31,245</b>
<b>Unrestricted cash/investments</b>	<b>35,722</b>	<b>25,457</b>	<b>12,633</b>	<b>8,008</b>	<b>9,883</b>	<b>13,311</b>	<b>10,189</b>	<b>10,772</b>	<b>10,125</b>	<b>12,178</b>

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Capital Program

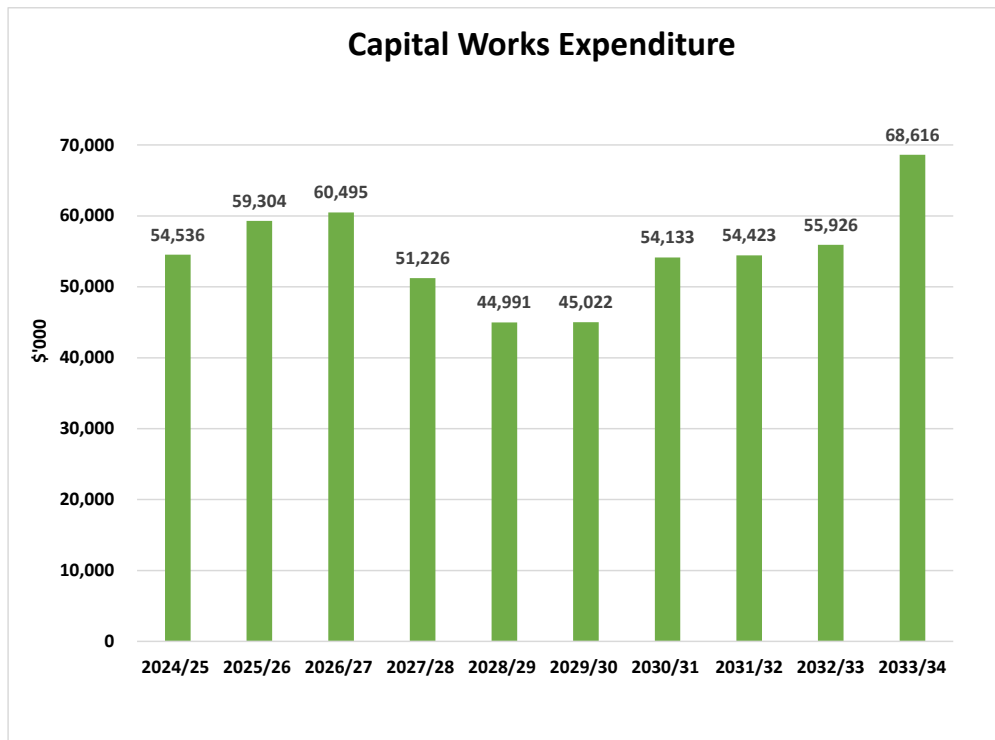
Information from Asset Management Plans inform Council’s capital expenditure priorities. As part of the preparation of this Plan, the cost of renewing existing assets has been prioritised over capital expenditure on new or expanded assets. Council has established a renewal ratio of greater than 1.0, indicating that for every dollar of depreciation (an expense approximating the value of an asset “used up” during the year), at least one dollar is spent on renewing and upgrading existing assets.

The \$549 million 10 year Capital Works Program provides for significant investment in new and expanded assets to service a growing municipality in addition to a sustained level of investment in renewal of over \$2.7 billion of community assets. The program averages \$55 million per annum over the next 10 years. This is a significant uplift on the historical average annual spend (average of \$44 million per annum for the previous four years).

Expenditure on new and expanded assets is driven by a number of regular programs derived from Strategies and Plans. These include improved drainage, new local footpaths, pavilion expansions, improved and new recreational and community facilities, streetscape and road upgrades, and parks and open space enhancements and acquisitions.

The creation of new or expanded assets also create an additional maintenance requirement going forward.

The forecast Capital Works Program is outlined below:

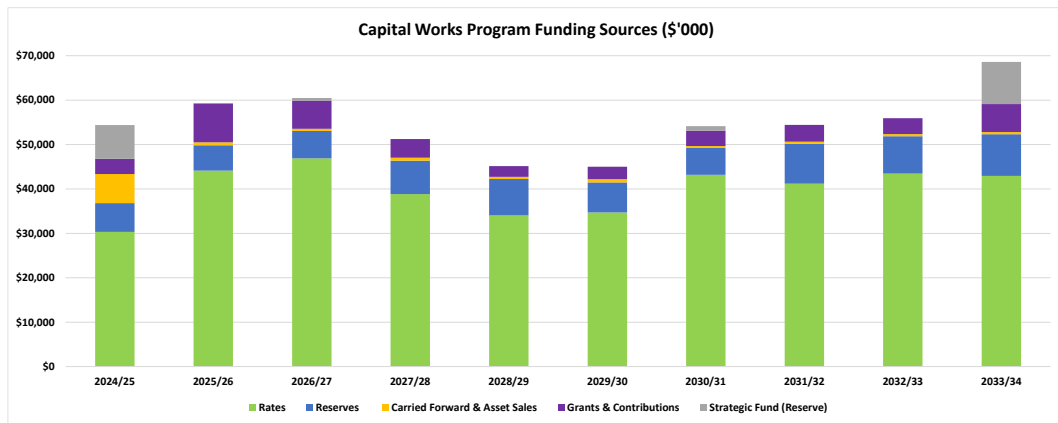


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The forecast Capital Works Program by type:

Financial Plan (\$'000)	Year1	Year2	Year3	Year4	Year5	Year6	Year7	Year8	Year9	Year10
	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	33/34
Asset renewal	21,538	25,710	24,521	24,460	24,513	22,508	26,432	28,791	27,536	34,046
Asset Upgrade	15,296	21,216	24,830	18,540	12,864	15,349	17,703	15,979	17,121	21,462
New assets	17,221	12,225	11,044	8,126	7,516	7,026	9,866	9,510	11,117	12,972
Asset expansion	481	153	100	100	98	139	132	143	152	136
<b>Total capital program</b>	<b>54,536</b>	<b>59,304</b>	<b>60,495</b>	<b>51,226</b>	<b>44,991</b>	<b>45,022</b>	<b>54,133</b>	<b>54,423</b>	<b>55,926</b>	<b>68,616</b>

The Capital Works Program funding sources comprise a mix of rate revenue, council cash reserves, external capital grants and contributions and proceeds from the sale of assets (fleet):





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### 3. Key Financial Performance Indicators

The key Financial Performance Indicators and their target range are detailed in Table One below. Two sets of indicators are reviewed – one related to the Local Government Performance Reporting Framework as mandated in legislation, and a further set by the Victorian Auditor-General's Office (not mandatory but these results are reported to Parliament).

The forecast results after applying all assumptions in the Plan are shown in Table 2.

**Table One: Key Performance Indicators**

Indicator	Description	LGPRF Expected Range	VAGO target for Low risk
Adjusted Underlying Result	An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. A positive result indicates a surplus.  <u>Adjusted underlying surplus</u> Adjusted underlying revenue	-20% to 20%	More than 5%
Working capital	To assess Council's ability to meet current commitments. A percentage higher than 100% means that there is more cash and liquid assets than short term liabilities and council is in a strong position.  <u>Current assets</u> Current liabilities	100% to 400%	More than 100%
Unrestricted Cash	Cash and cash equivalents held by Council are restricted in part and not fully available for Council's operations. This indicator assesses Council's freely available cash level (and relates to cash on hand or short term investments with a term of 90 days or less only).  <u>Unrestricted cash</u> Current liabilities	10% to 300%	n/a
Loans and Borrowings	Total interest bearing loans and borrowings as a proportion of rate revenue.  <u>Interest bearing loans and borrowings</u> Rate Revenue	0% to 60%	n/a
Loans and Borrowings	To identify Council's debt redemption strategy in relation to the revenue it raises. Debt redemption includes loan or borrowings principal and interest as a percentage of rate revenue. (Council fully repaid its loan borrowings in November 2019 and is expected to remain debt free throughout the ten year period).  <u>Interest &amp; Principal Repayments on interest bearing loans and borrowings</u> Rate Revenue	0% to 20%	n/a
Indebtedness	Lower proportion of non-current liabilities suggests greater capacity to meet long-term obligations.  Non-current liabilities / own source revenue	2% to 70%	Less than 40%
Asset Renewal and Upgrade	Assessment of whether assets are renewed or upgraded as planned.  <u>Asset renewal and asset upgrade expenditure</u> Depreciation  Greater than 100% indicates that Council is maintaining its existing assets and there is a lesser risk of insufficient spending on its asset base.	40% to 130%	More than 100%

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Rates concentration	Stability measure – Rate revenue as a proportion of total revenue. This includes rates and waste service charge income. Rate revenue / adjusted underlying revenue	Positive movement	n/a
Rates effort	Stability measure – Rate revenue as a proportion of overall property values. This includes rates and waste service charge income. Rate revenue / CIV of rateable properties in the municipality	Positive movement	n/a
Expenditure level	Efficiency measure – Average expenditure per property in the Municipality Total expenses/ no. of property assessments	Positive movement	n/a
Revenue level	Efficiency measure – Rate revenue per property in the Municipality General rates and municipal charges / no. of property assessments	Positive movement	n/a
Self-Financing	Indicates reliance on debt to fund capital programs. <u>Net operating cash flows</u> Net capital expenditure	n/a	More than 100%
Capital Replacement	Measures the replacement of assets is consistent with their consumption. <u>Capital expenditure</u> Depreciation	n/a	More than 150%

Key Performance Indicator Achievement

The Plan forecasts a strong performance with the majority of financial indicators exceeding their target. Overall results indicate that a “Low” Financial Sustainability Risk will be maintained as determined by the Victorian Auditor General. This is an important independent assessment of Council’s financial position.

Table Two: Projected Financial Performance Indicator outcomes

Indicator	Measure	Forecast												Trend
		2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	+/-	
<b>Operating position</b>														
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	0.7%	4.9%	0.2%	0.7%	0.7%	1.3%	2.6%	3.4%	4.2%	4.5%	5.6%	+	
<b>Liquidity</b>														
Working Capital	Current assets / current liabilities	197%	185%	158%	124%	108%	108%	116%	111%	112%	111%	100%	-	
Unrestricted cash	Unrestricted cash / current liabilities	42%	58%	40%	14%	24%	28%	35%	29%	33%	36%	28%	-	
<b>Obligations</b>														
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	-	-	-	-	-	-	-	-	-	-	-	o	
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue	-	-	-	-	-	-	-	-	-	-	-	o	
Indebtedness	Non-current liabilities / own source revenue	2.4%	2.0%	1.9%	1.7%	1.5%	1.3%	1.1%	0.9%	0.9%	0.8%	0.8%	+	
Asset renewal (assets are renewed as planned)	Asset renewal and upgrade expense / Asset depreciation	113%	117%	145%	146%	122%	103%	102%	116%	116%	113%	137%	+	
<b>Stability</b>														
Rates concentration (revenue is generated from a range of sources)	Rate revenue / adjusted underlying revenue	80%	77%	84%	84%	84%	84%	84%	84%	84%	84%	84%	-	
Rates effort (rating level set based on the community's capacity to pay)	Rate revenue / CIV of rateable properties in the municipality	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	o	
<b>Efficiency</b>														
Expenditure level	Total expenses/ no. of property assessments	\$2,834	\$2,882	\$2,848	\$2,895	\$2,940	\$2,969	\$2,995	\$3,041	\$3,090	\$3,158	\$3,200	+	
Revenue level	General rates and municipal charges / no. of property assessments	\$1,944	\$2,001	\$2,050	\$2,097	\$2,144	\$2,189	\$2,243	\$2,298	\$2,356	\$2,415	\$2,475	+	
<b>Other indicators (VAGO)</b>														
Self-Financing	Net operating cash flows / Net capital expenditure	88%	90%	76%	75%	87%	104%	111%	98%	103%	102%	92%	+	
Capital Replacement	Capital expenditure / Depreciation	1.6	1.7	1.8	1.8	1.5	1.2	1.2	1.4	1.4	1.4	1.7	o	

Key to Forecast Trend:

- + Forecasts improvement in Council’s financial performance/financial position indicator
- o Forecasts that Council’s financial performance/financial position indicator will be steady
- Forecasts deterioration in Council’s financial performance/financial position indicator

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4. Other Strategies and Principles

Loan Borrowing Strategy and Principles

Whilst not a source of income, loan borrowings can be an important cash management tool in appropriate circumstances. Loan borrowings can be a major source of funding for significant infrastructure projects that will provide benefits for future generations. This is known as 'inter-generational equity' – where future debt repayments are matched with future benefits derived from the infrastructure developed.

Loans can only be approved by council resolution.

Council has a Loan Borrowing Strategy and Principles, which provides for loan borrowings based on the following principles:

1. Financial performance indicator ratios relating to debt must be within the Local Government Performance Reporting Framework expected band and within the Victorian Auditor General low risk rating.
2. Loan duration not to exceed the lesser of 10 years or life of asset
3. Loans only for otherwise fully funded Capital projects
4. Priority for projects with above loan repayment returns
5. Loan duration to match cash flows in the funded Capital Works Program
6. Where an interest only loan is entered into then an amount equivalent to the annual principal repayment will be provided into a cash backed reserve
7. Council will not take loans for investment in arbitrage schemes
8. Council will secure its loan funds through competitive tendering
9. No borrowings for operating expenses
10. Loan redemption payments and debt serving costs are to be included in Council's annual budget and 10 year Financial Strategy
11. Drawdown and repayment timing to minimise costs.

Current and projected loan borrowings position

Council is currently debt free with previous loan borrowings being fully repaid in 2019/20. While Council has the option of sourcing loan borrowings to help fund the Capital Works Program in the future, the 10-Year Financial Plan does not forecast any loan borrowings.

	Forecast										
	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Opening balance	-	-	-	-	-	-	-	-	-	-	-
Plus New loans	-	-	-	-	-	-	-	-	-	-	-
Less Principal repayment	-	-	-	-	-	-	-	-	-	-	-
<b>Closing balance</b>	-	-	-	-	-	-	-	-	-	-	-
Interest payment											

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### Reserves and other restricted cash Strategy and Principles

Reserves are funds that have been set aside and act as a future funding source for specific purposes. These reserve funds do not have bank accounts of their own but are a theoretical split up of the cash that Council has on hand.

**Statutory Reserves:**

The usage of these funds is governed by legislation (or other legal requirements) and are not available for other purposes. Statutory Reserves include the Open Space Reserve and the Doncaster Hill Developer Contributions Reserve.

**Other restricted cash:**

Council receives refundable deposits and other trust funds. This includes contractor deposits, landscape bond, bonds for the hire of Council facilities and other work bonds.

**Intended use of cash:**

This includes cash set aside for specific future purposes by Council which is not subject to any external restriction or legislative requirements.

This includes the following internal funds or reserves that Council has created:

- A Strategic Fund to create the capacity for Council to engage in strategic property acquisition and development opportunities, major community infrastructure development opportunities and for other one-off specific purposes in the future where required. This fund provides long term community benefit and will enable Council to reduce the reliance on rate income by creating opportunities for other revenue streams to ensure long term financial sustainability
- A Circular Economy Fund for Sustainability and Waste initiatives
- A Leisure Facilities Reserve for leisure facility enhancements and developments
- The projected long service leave liability has been set aside to ensure that council has the capacity to pay long service leave to employees when taken or upon departure.

Section 2 'Cash backed Reserves and Uncommitted Cash' provides 10 year forecasts for each of these items.

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5. Financial Plan Statements

10-Year Financial Plan Projections – Comprehensive Income Statement

	Forecast / Actual	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	2023/24										
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Income / Revenue</b>											
Rates and charges	122,513	125,865	129,910	133,928	138,284	142,982	147,462	152,266	157,138	162,146	167,297
Statutory fees and fines	3,253	3,463	3,819	3,845	3,904	4,007	4,205	4,239	4,304	4,418	4,634
User fees	8,886	9,487	9,329	10,888	11,380	11,715	12,066	12,426	12,800	13,187	13,599
Grants - Operating	10,180	7,395	6,666	6,736	6,750	6,875	7,043	7,209	7,323	7,503	7,689
Grants - Capital	3,578	3,614	8,645	5,127	3,587	2,317	2,349	2,380	2,413	2,447	4,731
Contributions - monetary	4,132	4,539	4,226	5,332	4,703	6,492	6,881	7,513	7,790	7,534	7,999
Contributions - non-monetary	1,020	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Net gain/(loss) on disposal of property, infrastructure, plant and equipment	1,287	150	160	120	167	122	185	107	125	125	128
Share of net profits/(losses) of associates and joint ventures	-	-	-	-	-	-	-	-	-	-	-
Other income	4,305	14,634	2,602	1,884	1,355	1,357	1,509	1,761	2,064	2,366	2,468
<b>Total income / revenue</b>	<b>159,154</b>	<b>170,147</b>	<b>166,357</b>	<b>168,860</b>	<b>171,130</b>	<b>176,867</b>	<b>182,700</b>	<b>188,901</b>	<b>194,957</b>	<b>200,726</b>	<b>209,545</b>
<b>Expenses</b>											
Employee costs	58,397	59,860	60,539	61,968	63,328	64,894	66,478	68,113	69,789	71,518	73,268
Materials and services	36,889	37,395	36,708	38,365	40,013	41,239	41,370	42,336	43,529	45,413	45,965
Depreciation	30,237	31,490	32,451	33,897	35,315	36,396	37,276	38,088	38,685	39,548	40,501
Amortisation - intangible assets	1,938	1,499	837	418	40	-	-	-	-	-	-
Depreciation - right of use assets	381	371	278	247	232	218	218	218	168	19	-
Allowance for impairment losses	-	-	-	-	-	-	-	-	-	-	-
Borrowing costs	-	-	-	-	-	-	-	-	-	-	-
Finance Costs - leases	58	49	41	35	28	22	17	10	4	1	-
Other expenses	23,390	24,356	23,400	23,733	24,172	24,587	24,981	25,634	26,277	27,177	27,649
<b>Total expenses</b>	<b>151,290</b>	<b>155,020</b>	<b>154,254</b>	<b>158,663</b>	<b>163,128</b>	<b>167,356</b>	<b>170,340</b>	<b>174,399</b>	<b>178,452</b>	<b>183,676</b>	<b>187,383</b>
<b>Surplus/(deficit) for the year</b>	<b>7,864</b>	<b>15,127</b>	<b>12,103</b>	<b>10,197</b>	<b>8,002</b>	<b>9,511</b>	<b>12,360</b>	<b>14,502</b>	<b>16,505</b>	<b>17,050</b>	<b>22,162</b>
<b>Total comprehensive result</b>	<b>7,864</b>	<b>15,127</b>	<b>12,103</b>	<b>10,197</b>	<b>8,002</b>	<b>9,511</b>	<b>12,360</b>	<b>14,502</b>	<b>16,505</b>	<b>17,050</b>	<b>22,162</b>

Manningham Council  
10-Year Financial Plan 2024/25 to 2033/34

10-Year Financial Plan Projections – Balance Sheet

	Forecast / Actual										
	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>											
<b>Current assets</b>											
Cash and cash equivalents	64,204	58,554	44,208	28,894	32,222	33,683	38,343	36,898	38,142	39,070	33,423
Trade and other receivables	13,956	11,567	10,823	10,305	9,787	9,268	9,439	9,618	9,801	9,989	10,182
Other financial assets	20,000	20,000	20,000	20,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Prepayments	1,876	1,876	1,876	1,876	1,876	1,876	1,876	1,876	1,876	1,876	1,876
Other assets	2,221	2,221	2,221	2,221	2,221	2,221	2,221	2,221	2,221	2,221	2,221
<b>Total current assets</b>	<b>102,257</b>	<b>94,218</b>	<b>79,128</b>	<b>63,296</b>	<b>56,106</b>	<b>57,048</b>	<b>61,879</b>	<b>60,613</b>	<b>62,040</b>	<b>63,156</b>	<b>57,702</b>
<b>Non-current assets</b>											
Trade and other receivables	398	398	398	398	398	398	398	398	398	398	398
Investments in associates, joint arrangements and subsidiaries	3,155	3,155	3,155	3,155	3,155	3,155	3,155	3,155	3,155	3,155	3,155
Property, infrastructure, plant & equipment	2,654,951	2,678,547	2,705,919	2,733,158	2,749,568	2,758,795	2,766,986	2,783,708	2,800,067	2,817,072	2,845,803
Right-of-use assets	1,969	1,598	1,320	1,073	839	621	403	185	21	-	-
Intangible assets	2,796	1,297	460	42	2	2	2	2	2	2	2
<b>Total non-current assets</b>	<b>2,663,269</b>	<b>2,684,995</b>	<b>2,711,252</b>	<b>2,737,826</b>	<b>2,753,962</b>	<b>2,762,971</b>	<b>2,770,944</b>	<b>2,787,448</b>	<b>2,803,643</b>	<b>2,820,627</b>	<b>2,849,358</b>
<b>Total assets</b>	<b>2,765,526</b>	<b>2,779,213</b>	<b>2,790,380</b>	<b>2,801,122</b>	<b>2,810,068</b>	<b>2,820,019</b>	<b>2,832,823</b>	<b>2,848,061</b>	<b>2,865,683</b>	<b>2,883,783</b>	<b>2,907,060</b>
<b>Liabilities</b>											
<b>Current liabilities</b>											
Trade and other payables	20,747	21,227	21,724	22,240	23,044	23,331	23,625	24,216	25,125	25,767	26,433
Trust funds and deposits	12,032	11,932	11,832	11,732	11,732	11,732	11,732	11,732	11,732	11,732	11,732
Contract and other liabilities	4,471	2,636	1,204	1,204	1,204	1,204	1,204	1,204	1,204	1,204	1,204
Provisions	14,356	14,729	15,097	15,475	15,862	16,258	16,664	17,080	17,507	17,945	18,394
Interest-bearing liabilities	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	358	269	249	247	243	256	271	219	30	-	-
<b>Total current liabilities</b>	<b>51,964</b>	<b>50,793</b>	<b>50,106</b>	<b>50,898</b>	<b>52,085</b>	<b>52,781</b>	<b>53,496</b>	<b>54,451</b>	<b>55,598</b>	<b>56,648</b>	<b>57,763</b>
<b>Non-current liabilities</b>											
Provisions	1,542	1,542	1,542	1,542	1,542	1,542	1,542	1,542	1,542	1,542	1,542
Lease liabilities	1,784	1,515	1,266	1,019	776	520	249	30	-	-	-
<b>Total non-current liabilities</b>	<b>3,326</b>	<b>3,057</b>	<b>2,808</b>	<b>2,561</b>	<b>2,318</b>	<b>2,062</b>	<b>1,791</b>	<b>1,572</b>	<b>1,542</b>	<b>1,542</b>	<b>1,542</b>
<b>Total liabilities</b>	<b>55,290</b>	<b>53,850</b>	<b>52,914</b>	<b>53,459</b>	<b>54,403</b>	<b>54,843</b>	<b>55,287</b>	<b>56,023</b>	<b>57,140</b>	<b>58,190</b>	<b>59,305</b>
<b>Net assets</b>	<b>2,710,236</b>	<b>2,725,363</b>	<b>2,737,466</b>	<b>2,747,663</b>	<b>2,755,665</b>	<b>2,765,176</b>	<b>2,777,536</b>	<b>2,792,038</b>	<b>2,808,543</b>	<b>2,825,593</b>	<b>2,847,755</b>
<b>Equity</b>											
Accumulated surplus	839,676	856,610	870,125	881,368	891,650	901,815	913,377	926,421	944,329	962,257	986,258
Reserves	1,870,560	1,868,753	1,867,341	1,866,295	1,864,015	1,863,361	1,864,159	1,865,617	1,864,214	1,863,336	1,861,497
<b>Total equity</b>	<b>2,710,236</b>	<b>2,725,363</b>	<b>2,737,466</b>	<b>2,747,663</b>	<b>2,755,665</b>	<b>2,765,176</b>	<b>2,777,536</b>	<b>2,792,038</b>	<b>2,808,543</b>	<b>2,825,593</b>	<b>2,847,755</b>

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**10-Year Financial Plan Projections – Statement of Changes in Equity**

	Total	Accumulated Surplus	Revaluation Reserve	Other Reserves
	\$'000	\$'000	\$'000	\$'000
<b>2024 Forecast Actual</b>				
Balance at beginning of the financial year	2,702,372	830,338	1,856,159	15,875
Surplus/(deficit) for the year	7,864	7,864	-	-
Net asset revaluation gain/(loss)	-	-	-	-
Transfers to other reserves	-	(4,000)	-	4,000
Transfers from other reserves	-	5,474	-	(5,474)
<b>Balance at end of the financial year</b>	<b>2,710,236</b>	<b>839,676</b>	<b>1,856,159</b>	<b>14,401</b>
<b>2025</b>				
Balance at beginning of the financial year	2,710,236	839,676	1,856,159	14,401
Surplus/(deficit) for the year	15,127	15,127	-	-
Net asset revaluation gain/(loss)	-	-	-	-
Transfers to other reserves	-	(4,000)	-	4,000
Transfers from other reserves	-	5,807	-	(5,807)
<b>Balance at end of the financial year</b>	<b>2,725,363</b>	<b>856,610</b>	<b>1,856,159</b>	<b>12,594</b>
<b>2026</b>				
Balance at beginning of the financial year	2,725,363	856,610	1,856,159	12,594
Surplus/(deficit) for the year	12,103	12,103	-	-
Net asset revaluation gain/(loss)	-	-	-	-
Transfers to other reserves	-	(4,000)	-	4,000
Transfers from other reserves	-	5,412	-	(5,412)
<b>Balance at end of the financial year</b>	<b>2,737,466</b>	<b>870,125</b>	<b>1,856,159</b>	<b>11,182</b>
<b>2027</b>				
Balance at beginning of the financial year	2,737,466	870,125	1,856,159	11,182
Surplus/(deficit) for the year	10,197	10,197	-	-
Net asset revaluation gain/(loss)	-	-	-	-
Transfers to other reserves	-	(5,000)	-	5,000
Transfers from other reserves	-	6,046	-	(6,046)
<b>Balance at end of the financial year</b>	<b>2,747,663</b>	<b>881,368</b>	<b>1,856,159</b>	<b>10,136</b>
<b>2028</b>				
Balance at beginning of the financial year	2,747,663	881,368	1,856,159	10,136
Surplus/(deficit) for the year	8,002	8,002	-	-
Net asset revaluation gain/(loss)	-	-	-	-
Transfers to other reserves	-	(4,420)	-	4,420
Transfers from other reserves	-	6,700	-	(6,700)
<b>Balance at end of the financial year</b>	<b>2,755,665</b>	<b>891,650</b>	<b>1,856,159</b>	<b>7,856</b>

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**10-Year Financial Plan Projections – Statement of Changes in Equity (continued)**

	Total	Accumulated	Revaluation	Other
	\$'000	Surplus	Reserve	Reserves
	\$'000	\$'000	\$'000	\$'000
<b>2029</b>				
Balance at beginning of the financial year	2,755,665	891,650	1,856,159	7,856
Surplus/(deficit) for the year	9,511	9,511	-	-
Net asset revaluation gain/(loss)	-	-	-	-
Transfers to other reserves	-	(6,300)	-	6,300
Transfers from other reserves	-	6,954	-	(6,954)
<b>Balance at end of the financial year</b>	<b>2,765,176</b>	<b>901,815</b>	<b>1,856,159</b>	<b>7,202</b>
<b>2030</b>				
Balance at beginning of the financial year	2,765,176	901,815	1,856,159	7,202
Surplus/(deficit) for the year	12,360	12,360	-	-
Net asset revaluation gain/(loss)	-	-	-	-
Transfers to other reserves	-	(6,300)	-	6,300
Transfers from other reserves	-	5,502	-	(5,502)
<b>Balance at end of the financial year</b>	<b>2,777,536</b>	<b>913,377</b>	<b>1,856,159</b>	<b>8,000</b>
<b>2031</b>				
Balance at beginning of the financial year	2,777,536	913,377	1,856,159	8,000
Surplus/(deficit) for the year	14,502	14,502	-	-
Net asset revaluation gain/(loss)	-	-	-	-
Transfers to other reserves	-	(7,290)	-	7,290
Transfers from other reserves	-	5,832	-	(5,832)
<b>Balance at end of the financial year</b>	<b>2,792,038</b>	<b>926,421</b>	<b>1,856,159</b>	<b>9,458</b>
<b>2032</b>				
Balance at beginning of the financial year	2,792,038	926,421	1,856,159	9,458
Surplus/(deficit) for the year	16,505	16,505	-	-
Net asset revaluation gain/(loss)	-	-	-	-
Transfers to other reserves	-	(7,070)	-	7,070
Transfers from other reserves	-	8,473	-	(8,473)
<b>Balance at end of the financial year</b>	<b>2,808,543</b>	<b>944,329</b>	<b>1,856,159</b>	<b>8,055</b>
<b>2033</b>				
Balance at beginning of the financial year	2,808,543	944,329	1,856,159	8,055
Surplus/(deficit) for the year	17,050	17,050	-	-
Net asset revaluation gain/(loss)	-	-	-	-
Transfers to other reserves	-	(7,400)	-	7,400
Transfers from other reserves	-	8,278	-	(8,278)
<b>Balance at end of the financial year</b>	<b>2,825,593</b>	<b>962,257</b>	<b>1,856,159</b>	<b>7,177</b>
<b>2034</b>				
Balance at beginning of the financial year	2,825,593	962,257	1,856,159	7,177
Surplus/(deficit) for the year	22,162	22,162	-	-
Net asset revaluation gain/(loss)	-	-	-	-
Transfers to other reserves	-	(7,860)	-	7,860
Transfers from other reserves	-	9,699	-	(9,699)
<b>Balance at end of the financial year</b>	<b>2,847,755</b>	<b>986,258</b>	<b>1,856,159</b>	<b>5,338</b>



Manningham Council  
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**10-Year Financial Plan Projections – Statement of Cash Flows**

	Forecast / Actual										
	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
	Inflows	Inflows	Inflows	Inflows	Inflows	Inflows	Inflows	Inflows	Inflows	Inflows	Inflows
	(Outflows)	(Outflows)	(Outflows)	(Outflows)	(Outflows)	(Outflows)	(Outflows)	(Outflows)	(Outflows)	(Outflows)	(Outflows)
<b>Cash flows from operating activities</b>											
Rates and charges	126,418	128,254	130,654	134,446	138,802	143,501	147,291	152,087	156,955	161,958	167,104
Statutory fees and fines	3,253	3,463	3,819	3,845	3,904	4,007	4,205	4,239	4,304	4,418	4,634
User fees	8,886	9,487	9,329	10,888	11,380	11,715	12,066	12,426	12,800	13,187	13,599
Grants - operating	9,825	6,990	6,656	6,736	6,750	6,875	7,043	7,209	7,323	7,503	7,689
Grants - capital	2,980	2,184	7,223	5,127	3,587	2,317	2,349	2,380	2,413	2,447	4,731
Contributions - monetary	4,132	4,539	4,226	5,332	4,703	6,492	6,881	7,513	7,790	7,534	7,999
Interest received	3,950	3,150	2,450	1,730	1,300	1,300	1,450	1,700	2,000	2,300	2,400
Other receipts	355	11,484	152	154	55	57	59	61	64	66	68
Employee costs	(58,950)	(59,225)	(59,897)	(61,304)	(62,372)	(64,450)	(66,024)	(67,358)	(68,712)	(70,703)	(72,425)
Materials and services	(59,575)	(61,054)	(59,394)	(61,366)	(63,434)	(65,057)	(65,563)	(67,162)	(68,978)	(71,742)	(72,744)
Short-term, low value and variable lease payments	(472)	(479)	(491)	(503)	(516)	(529)	(542)	(555)	(569)	(583)	(598)
Trust funds and deposits repaid	(1,357)	(100)	(100)	(100)	-	-	-	-	-	-	-
<b>Net cash provided by/(used in) operating activities</b>	<b>39,445</b>	<b>48,693</b>	<b>44,627</b>	<b>44,985</b>	<b>44,159</b>	<b>46,228</b>	<b>49,215</b>	<b>52,540</b>	<b>55,390</b>	<b>56,385</b>	<b>62,457</b>
<b>Cash flows from investing activities</b>											
Payments for property, infrastructure, plant and equipment	(47,220)	(54,536)	(59,304)	(60,495)	(51,226)	(44,991)	(45,022)	(54,133)	(54,423)	(55,926)	(68,616)
Proceeds from sale of property, infrastructure, plant and equipment	2,383	600	640	480	670	490	740	430	500	500	512
Proceeds from sale of investments	48,500	-	-	-	10,000	-	-	-	-	-	-
<b>Net cash provided by/ (used in) investing activities</b>	<b>3,663</b>	<b>(53,936)</b>	<b>(58,664)</b>	<b>(60,015)</b>	<b>(40,556)</b>	<b>(44,501)</b>	<b>(44,282)</b>	<b>(53,703)</b>	<b>(53,923)</b>	<b>(55,426)</b>	<b>(68,104)</b>
<b>Cash flows from financing activities</b>											
Interest paid - lease liability	(58)	(49)	(40)	(35)	(28)	(23)	(17)	(11)	(4)	(1)	-
Repayment of lease liabilities	(348)	(358)	(269)	(249)	(247)	(243)	(256)	(271)	(219)	(30)	-
<b>Net cash provided by/(used in) financing activities</b>	<b>(406)</b>	<b>(407)</b>	<b>(309)</b>	<b>(284)</b>	<b>(275)</b>	<b>(266)</b>	<b>(273)</b>	<b>(282)</b>	<b>(223)</b>	<b>(31)</b>	<b>-</b>
<b>Net increase/(decrease) in cash &amp; cash equivalents</b>	<b>42,702</b>	<b>(5,650)</b>	<b>(14,346)</b>	<b>(15,314)</b>	<b>3,328</b>	<b>1,461</b>	<b>4,660</b>	<b>(1,445)</b>	<b>1,244</b>	<b>928</b>	<b>(5,647)</b>
Cash and cash equivalents at the beginning of the financial year	21,502	64,204	58,554	44,208	28,894	32,222	33,683	38,343	36,898	38,142	39,070
<b>Cash and cash equivalents at the end of the financial year</b>	<b>64,204</b>	<b>58,554</b>	<b>44,208</b>	<b>28,894</b>	<b>32,222</b>	<b>33,683</b>	<b>38,343</b>	<b>36,898</b>	<b>38,142</b>	<b>39,070</b>	<b>33,423</b>
<b>Investments - Term deposits with maturity more than 90 days</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Total Cash and Investments at the end of the financial year</b>	<b>84,204</b>	<b>78,554</b>	<b>64,208</b>	<b>48,894</b>	<b>42,222</b>	<b>43,683</b>	<b>48,343</b>	<b>46,898</b>	<b>48,142</b>	<b>49,070</b>	<b>43,423</b>

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10-Year Financial Plan Projections – Capital Works Expenditure Projections

	Forecast / Actual										
	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Property</b>											
Land	3,387	6,555	1,560	1,560	1,660	1,660	1,670	1,680	1,700	1,700	1,742
<b>Total land</b>	<b>3,387</b>	<b>6,555</b>	<b>1,560</b>	<b>1,560</b>	<b>1,660</b>	<b>1,660</b>	<b>1,670</b>	<b>1,680</b>	<b>1,700</b>	<b>1,700</b>	<b>1,742</b>
Buildings	9,480	8,913	9,748	6,716	4,825	2,995	1,765	2,725	3,200	3,095	3,384
Building improvements	-	-	-	-	-	-	-	-	-	-	-
<b>Total buildings</b>	<b>9,480</b>	<b>8,913</b>	<b>9,748</b>	<b>6,716</b>	<b>4,825</b>	<b>2,995</b>	<b>1,765</b>	<b>2,725</b>	<b>3,200</b>	<b>3,095</b>	<b>3,384</b>
<b>Total property</b>	<b>12,867</b>	<b>15,468</b>	<b>11,308</b>	<b>8,276</b>	<b>6,485</b>	<b>4,655</b>	<b>3,435</b>	<b>4,405</b>	<b>4,900</b>	<b>4,795</b>	<b>5,126</b>
<b>Plant and equipment</b>											
Plant, machinery and equipment	2,193	2,330	1,920	1,635	1,850	1,360	2,180	1,280	1,800	1,830	1,872
Fixtures, fittings and furniture	-	-	30	-	-	-	-	-	-	-	-
Computers and telecommunications	150	150	229	236	245	247	260	260	270	270	276
Artworks	355	180	131	132	133	133	135	135	150	150	153
Software	-	-	-	-	-	-	-	-	-	-	-
<b>Total plant and equipment</b>	<b>2,698</b>	<b>2,660</b>	<b>2,310</b>	<b>2,003</b>	<b>2,228</b>	<b>1,740</b>	<b>2,575</b>	<b>1,675</b>	<b>2,220</b>	<b>2,250</b>	<b>2,301</b>
<b>Infrastructure</b>											
Roads	8,363	11,886	10,214	12,825	15,653	14,372	17,401	17,052	11,977	15,061	19,477
Bridges	170	180	2,850	2,278	150	150	150	150	150	150	153
Footpaths and cycleways	3,996	6,033	5,463	5,576	4,611	4,395	5,245	4,881	4,890	5,225	4,538
Drainage	4,918	4,013	6,475	5,672	5,690	5,925	5,960	5,800	5,930	6,370	6,476
Recreational, leisure and community facilities	3,788	6,874	11,304	14,578	7,161	4,570	2,341	13,598	16,756	13,973	18,281
Waste management	-	-	-	-	-	-	-	-	-	-	-
Parks, open space and streetscapes	10,420	7,422	9,380	9,287	9,248	9,184	7,915	6,572	7,600	8,102	12,264
Off street car parks	-	-	-	-	-	-	-	-	-	-	-
<b>Total infrastructure</b>	<b>31,655</b>	<b>36,408</b>	<b>45,686</b>	<b>50,216</b>	<b>42,513</b>	<b>38,596</b>	<b>39,012</b>	<b>48,053</b>	<b>47,303</b>	<b>48,881</b>	<b>61,189</b>
<b>Total capital works expenditure</b>	<b>47,220</b>	<b>54,536</b>	<b>59,304</b>	<b>60,495</b>	<b>51,226</b>	<b>44,991</b>	<b>45,022</b>	<b>54,133</b>	<b>54,423</b>	<b>55,926</b>	<b>68,616</b>
<b>Represented by:</b>											
New asset expenditure	11,654	17,221	12,225	11,044	8,126	7,516	7,026	9,866	9,510	11,117	12,972
Asset renewal expenditure	21,234	21,538	25,710	24,521	24,460	24,513	22,508	26,432	28,791	27,536	34,046
Asset expansion expenditure	1,516	481	153	100	100	98	139	132	143	152	136
Asset upgrade expenditure	12,816	15,296	21,216	24,830	18,540	12,864	15,349	17,703	15,979	17,121	21,462
<b>Total capital works expenditure</b>	<b>47,220</b>	<b>54,536</b>	<b>59,304</b>	<b>60,495</b>	<b>51,226</b>	<b>44,991</b>	<b>45,022</b>	<b>54,133</b>	<b>54,423</b>	<b>55,926</b>	<b>68,616</b>
<b>Funding sources represented by:</b>											
Grants	3,578	3,615	8,645	5,127	3,587	2,317	2,348	2,380	2,413	2,446	4,731
Contributions	164	372	120	223	170	75	460	98	590	-	-
Council cash	34,403	33,894	43,185	46,400	39,479	34,353	35,396	43,518	41,646	43,915	43,388
Reserves	9,075	16,655	7,354	8,745	7,990	8,246	6,818	8,137	9,774	9,565	20,497
<b>Total capital works expenditure</b>	<b>47,220</b>	<b>54,536</b>	<b>59,304</b>	<b>60,495</b>	<b>51,226</b>	<b>44,991</b>	<b>45,022</b>	<b>54,133</b>	<b>54,423</b>	<b>55,926</b>	<b>68,616</b>

Manningham Council  
10-Year Financial Plan 2024/25 to 2033/34

**10-Year Financial Plan Projections – Statement of Human Resources**

Staff expenditure	Forecast										
	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Staff expenditure</b>											
Employee costs - operating	58,397	59,860	60,539	61,968	63,328	64,894	66,478	68,113	69,789	71,518	73,268
Employee costs - capital	3,003	3,576	3,653	3,708	3,800	3,895	3,993	4,093	4,195	4,300	4,407
<b>Total staff expenditure</b>	<b>61,400</b>	<b>63,436</b>	<b>64,192</b>	<b>65,676</b>	<b>67,128</b>	<b>68,789</b>	<b>70,471</b>	<b>72,206</b>	<b>73,984</b>	<b>75,818</b>	<b>77,675</b>

Staff numbers	Forecast										
	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	FTE	FTE	FTE	FTE	FTE	FTE	FTE	FTE	FTE	FTE	FTE
<b>Full Time Equivalent (FTE) staff numbers</b>											
Full Time Equivalent (FTE) Employees	532.2	487.7	482.0	481.5	481.5	481.5	481.5	481.5	481.5	481.5	481.5
<b>Total Full Time Equivalent (FTE)</b>	<b>532.2</b>	<b>487.7</b>	<b>482.0</b>	<b>481.5</b>	<b>481.5</b>	<b>481.5</b>	<b>481.5</b>	<b>481.5</b>	<b>481.5</b>	<b>481.5</b>	<b>481.5</b>

**10-Year Financial Plan Projections – Summary of Planned Human Resources expenditure – by Directorate**

Manningham Council  
10-Year Financial Plan 2024/25 to 2033/34

	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>CEO's Office</b>										
Permanent - Full time	5,811	5,966	6,105	6,257	6,414	6,574	6,739	6,907	7,080	7,257
Women	4,138	4,241	4,347	4,456	4,567	4,682	4,799	4,919	5,041	5,168
Men	1,673	1,715	1,758	1,802	1,847	1,893	1,940	1,989	2,038	2,089
Persons of self-described gender	-	-	-	-	-	-	-	-	-	-
Permanent - Part time	674	691	708	726	744	762	781	801	821	841
Women	636	652	669	685	703	720	738	757	775	795
Men	37	38	39	40	41	42	43	44	46	47
Persons of self-described gender	-	-	-	-	-	-	-	-	-	-
<b>Total CEO's Office</b>	<b>6,484</b>	<b>6,647</b>	<b>6,813</b>	<b>6,983</b>	<b>7,158</b>	<b>7,337</b>	<b>7,520</b>	<b>7,708</b>	<b>7,901</b>	<b>8,098</b>
<b>Experience and Capability</b>										
Permanent - Full time	9,487	9,724	9,967	10,216	10,472	10,734	11,002	11,277	11,559	11,848
Women	5,184	5,313	5,446	5,582	5,722	5,865	6,012	6,162	6,316	6,474
Men	4,303	4,411	4,521	4,634	4,750	4,869	4,990	5,115	5,243	5,374
Persons of self-described gender	-	-	-	-	-	-	-	-	-	-
Permanent - Part time	1,544	1,583	1,623	1,663	1,705	1,747	1,791	1,836	1,882	1,929
Women	1,459	1,496	1,533	1,571	1,611	1,651	1,692	1,735	1,778	1,822
Men	85	87	89	92	94	96	99	101	104	106
Persons of self-described gender	-	-	-	-	-	-	-	-	-	-
<b>Total Experience and Capability</b>	<b>11,031</b>	<b>11,307</b>	<b>11,590</b>	<b>11,879</b>	<b>12,176</b>	<b>12,481</b>	<b>12,793</b>	<b>13,113</b>	<b>13,441</b>	<b>13,777</b>
<b>Connected Communities</b>										
Permanent - Full time	5,256	5,388	5,523	5,661	5,802	5,947	6,096	6,248	6,405	6,565
Women	3,710	3,803	3,898	3,995	4,095	4,198	4,302	4,410	4,520	4,633
Men	1,546	1,585	1,625	1,665	1,707	1,750	1,793	1,838	1,884	1,931
Persons of self-described gender	-	-	-	-	-	-	-	-	-	-
Permanent - Part time	4,494	4,606	4,722	4,840	4,961	5,085	5,212	5,342	5,476	5,612
Women	4,315	4,423	4,533	4,647	4,763	4,882	5,004	5,129	5,257	5,389
Men	179	183	188	193	198	203	208	213	218	224
Persons of self-described gender	-	-	-	-	-	-	-	-	-	-
<b>Total Connected Communities</b>	<b>9,751</b>	<b>9,994</b>	<b>10,244</b>	<b>10,500</b>	<b>10,763</b>	<b>11,032</b>	<b>11,308</b>	<b>11,590</b>	<b>11,880</b>	<b>12,177</b>
<b>City Planning</b>										
Permanent - Full time	9,486	9,724	9,967	10,216	10,471	10,733	11,001	11,276	11,558	11,847
Women	4,310	4,418	4,529	4,642	4,758	4,877	4,999	5,124	5,252	5,383
Men	5,176	5,305	5,438	5,574	5,713	5,856	6,003	6,153	6,307	6,464
Persons of self-described gender	-	-	-	-	-	-	-	-	-	-
Permanent - Part time	2,239	2,295	2,353	2,411	2,472	2,533	2,597	2,662	2,728	2,796
Women	1,909	1,957	2,006	2,056	2,107	2,160	2,214	2,269	2,326	2,384
Men	330	338	347	355	364	373	383	392	402	412
Persons of self-described gender	-	-	-	-	-	-	-	-	-	-
<b>Total City Planning</b>	<b>11,726</b>	<b>12,019</b>	<b>12,319</b>	<b>12,627</b>	<b>12,943</b>	<b>13,266</b>	<b>13,598</b>	<b>13,938</b>	<b>14,286</b>	<b>14,644</b>
<b>City Services</b>										
Permanent - Full time	17,059	17,485	17,922	18,370	18,829	19,300	19,783	20,277	20,784	21,304
Women	3,816	3,911	4,009	4,109	4,212	4,317	4,425	4,536	4,649	4,766
Men	13,243	13,574	13,913	14,261	14,617	14,983	15,357	15,741	16,135	16,538
Persons of self-described gender	-	-	-	-	-	-	-	-	-	-
Permanent - Part time	935	958	982	1,007	1,032	1,058	1,084	1,111	1,139	1,168
Women	672	689	706	724	742	760	779	799	819	839
Men	263	270	276	283	290	298	305	313	320	328
Persons of self-described gender	-	-	-	-	-	-	-	-	-	-
<b>Total City Services</b>	<b>17,994</b>	<b>18,443</b>	<b>18,904</b>	<b>19,377</b>	<b>19,862</b>	<b>20,358</b>	<b>20,867</b>	<b>21,389</b>	<b>21,923</b>	<b>22,471</b>
<b>Casuals, temporary and other expenditure</b>										
	2,875	2,129	2,098	1,961	1,993	2,004	2,027	2,051	2,087	2,101
<b>Capitalised labour costs</b>	<b>3,576</b>	<b>3,653</b>	<b>3,708</b>	<b>3,800</b>	<b>3,895</b>	<b>3,993</b>	<b>4,093</b>	<b>4,195</b>	<b>4,300</b>	<b>4,407</b>
<b>Total staff expenditure</b>	<b>63,436</b>	<b>64,192</b>	<b>65,676</b>	<b>67,128</b>	<b>68,789</b>	<b>70,471</b>	<b>72,206</b>	<b>73,984</b>	<b>75,818</b>	<b>77,675</b>

**10-Year Financial Plan Projections – Summary of Planned Human Resources FTE – by Directorate**

Manningham Council  
10-Year Financial Plan 2024/25 to 2033/34

	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	FTE	FTE	FTE	FTE	FTE	FTE	FTE	FTE	FTE	FTE
<b>CEO's Office</b>										
Permanent - Full time	38.0	38.0	38.0	38.0	38.0	38.0	38.0	38.0	38.0	38.0
Women	30.0	30.0	30.0	30.0	30.0	30.0	30.0	30.0	30.0	30.0
Men	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0
Persons of self-described gender	-	-	-	-	-	-	-	-	-	-
Permanent - Part time	5.7	5.7	5.7	5.7	5.7	5.7	5.7	5.7	5.7	5.7
Women	5.3	5.3	5.3	5.3	5.3	5.3	5.3	5.3	5.3	5.3
Men	0.4	0.4	0.4	0.4	0.4	0.4	0.4	0.4	0.4	0.4
Persons of self-described gender	-	-	-	-	-	-	-	-	-	-
<b>Total CEO's Office</b>	<b>43.7</b>	<b>43.7</b>	<b>43.7</b>	<b>43.7</b>	<b>43.7</b>	<b>43.7</b>	<b>43.7</b>	<b>43.7</b>	<b>43.7</b>	<b>43.7</b>
<b>Experience and Capability</b>										
Permanent - Full time	66.5	66.5	66.5	66.5	66.5	66.5	66.5	66.5	66.5	66.5
Women	38.0	38.0	38.0	38.0	38.0	38.0	38.0	38.0	38.0	38.0
Men	28.5	28.5	28.5	28.5	28.5	28.5	28.5	28.5	28.5	28.5
Persons of self-described gender	-	-	-	-	-	-	-	-	-	-
Permanent - Part time	13.1	13.1	13.1	13.1	13.1	13.1	13.1	13.1	13.1	13.1
Women	12.4	12.4	12.4	12.4	12.4	12.4	12.4	12.4	12.4	12.4
Men	0.8	0.8	0.8	0.8	0.8	0.8	0.8	0.8	0.8	0.8
Persons of self-described gender	-	-	-	-	-	-	-	-	-	-
<b>Total Experience and Capability</b>	<b>79.6</b>	<b>79.6</b>	<b>79.6</b>	<b>79.6</b>	<b>79.6</b>	<b>79.6</b>	<b>79.6</b>	<b>79.6</b>	<b>79.6</b>	<b>79.6</b>
<b>Connected Communities</b>										
Permanent - Full time	39.2	39.2	39.2	39.2	39.2	39.2	39.2	39.2	39.2	39.2
Women	28.0	28.0	28.0	28.0	28.0	28.0	28.0	28.0	28.0	28.0
Men	11.2	11.2	11.2	11.2	11.2	11.2	11.2	11.2	11.2	11.2
Persons of self-described gender	-	-	-	-	-	-	-	-	-	-
Permanent - Part time	36.1	36.1	36.1	36.1	36.1	36.1	36.1	36.1	36.1	36.1
Women	34.4	34.4	34.4	34.4	34.4	34.4	34.4	34.4	34.4	34.4
Men	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7
Persons of self-described gender	-	-	-	-	-	-	-	-	-	-
<b>Total Connected Communities</b>	<b>75.2</b>	<b>75.2</b>	<b>75.2</b>	<b>75.2</b>	<b>75.2</b>	<b>75.2</b>	<b>75.2</b>	<b>75.2</b>	<b>75.2</b>	<b>75.2</b>
<b>City Planning</b>										
Permanent - Full time	70.9	70.9	70.9	70.9	70.9	70.9	70.9	70.9	70.9	70.9
Women	34.3	34.3	34.3	34.3	34.3	34.3	34.3	34.3	34.3	34.3
Men	36.6	36.6	36.6	36.6	36.6	36.6	36.6	36.6	36.6	36.6
Persons of self-described gender	-	-	-	-	-	-	-	-	-	-
Permanent - Part time	20.9	20.9	20.9	20.9	20.9	20.9	20.9	20.9	20.9	20.9
Women	17.1	17.1	17.1	17.1	17.1	17.1	17.1	17.1	17.1	17.1
Men	3.8	3.8	3.8	3.8	3.8	3.8	3.8	3.8	3.8	3.8
Persons of self-described gender	-	-	-	-	-	-	-	-	-	-
<b>Total City Planning</b>	<b>91.7</b>	<b>91.7</b>	<b>91.7</b>	<b>91.7</b>	<b>91.7</b>	<b>91.7</b>	<b>91.7</b>	<b>91.7</b>	<b>91.7</b>	<b>91.7</b>
<b>City Services</b>										
Permanent - Full time	145.6	145.6	145.6	145.6	145.6	145.6	145.6	145.6	145.6	145.6
Women	30.0	30.0	30.0	30.0	30.0	30.0	30.0	30.0	30.0	30.0
Men	115.6	115.6	115.6	115.6	115.6	115.6	115.6	115.6	115.6	115.6
Persons of self-described gender	-	-	-	-	-	-	-	-	-	-
Permanent - Part time	8.6	8.6	8.6	8.6	8.6	8.6	8.6	8.6	8.6	8.6
Women	5.9	5.9	5.9	5.9	5.9	5.9	5.9	5.9	5.9	5.9
Men	2.7	2.7	2.7	2.7	2.7	2.7	2.7	2.7	2.7	2.7
Persons of self-described gender	-	-	-	-	-	-	-	-	-	-
<b>Total City Services</b>	<b>154.2</b>	<b>154.2</b>	<b>154.2</b>	<b>154.2</b>	<b>154.2</b>	<b>154.2</b>	<b>154.2</b>	<b>154.2</b>	<b>154.2</b>	<b>154.2</b>
<b>Casuals and temporary staff</b>	<b>17.5</b>	<b>11.9</b>	<b>11.4</b>	<b>11.4</b>	<b>11.4</b>	<b>11.4</b>	<b>11.4</b>	<b>11.4</b>	<b>11.4</b>	<b>11.4</b>
<b>Capitalised labour</b>	<b>25.7</b>	<b>25.7</b>	<b>25.7</b>	<b>25.7</b>	<b>25.7</b>	<b>25.7</b>	<b>25.7</b>	<b>25.7</b>	<b>25.7</b>	<b>25.7</b>
<b>Total staff numbers</b>	<b>487.7</b>	<b>482.0</b>	<b>481.5</b>	<b>481.5</b>	<b>481.5</b>	<b>481.5</b>	<b>481.5</b>	<b>481.5</b>	<b>481.5</b>	<b>481.5</b>

## 14.4 2024/25 Budget Adoption and Declaration of Rates and Charges

File Number:	IN24/362
Responsible Director:	Chief Executive Officer
Attachments:	1 2024/25 Budget - Manningham Council <a href="#">↓</a>
	2 Community budget ideas March 2024 <a href="#">↓</a>
	3 Public Submissions on 2024/25 Budget and 10 Year Financial Plan May-June 2024 <a href="#">↓</a>

### PURPOSE OF REPORT

*In accordance with the Local Government Act 2020, a council must prepare and adopt a budget for each financial year. Council must ensure the budget contains financial statements and other information including capital works, human resources and grants.*

*The budget must contain the amount which council intends to raise by general rates and service charges. The budget must include a description of services, major initiatives and initiatives to be funded for the financial year and how they will contribute to achieving the strategic objectives as specified in the Council Plan. For the services to be funded in the budget, the budget must also include the prescribed indicators of service performance that must be reported against in the performance statement and the prescribed measures relating to those indicators.*

### EXECUTIVE SUMMARY

*The Local Government Act 2020 (the Act) requires Council to prepare and adopt a Budget each year by 30 June (Section 94).*

*The 2024/25 Budget incorporating major initiatives and other initiatives has been prepared following extensive community engagement.*

*The 2024/25 Budget was prepared in alignment with the community's priorities, the Council Plan 2021-2025 and the 10 Year Financial Plan. The document was endorsed 'in-principle' by Council at the Council Meeting on 28 May 2024.*

*Following the May 2024 Council Meeting, and in addition to the extensive community engagement that informed the development of the draft document, the proposed 2024/25 Budget was available on Council's website and hard copies were available at the Civic Centre and Council's libraries for public feedback and comments during May and June 2024.*

*24 public submissions were received on the proposed 2024/25 Budget and proposed 10 Year Financial Plan. Four of the submitters spoke to their submission at the Public Submissions Hearing on 11 June 2024. Council would like to acknowledge all submitters and other interested parties for their contribution to improving community outcomes arising from the budget process.*

*As a result of the public submissions, Council has:*

- Included the Templestowe Bowling green lighting project in the 2024/25 and 2025/26 capital works program (\$100k).*
- Expanded the planned Donvale Bowls North Field Redevelopment project in 2024/25 to now also consider the feasibility of a covered bowling green.*

*Details of each of these submissions and officer comments can be found at Attachment 3 "Public Submissions on 2024/25 Budget and 10 Year Financial Plan: May-June 2024".*

*A recent property acquisition and recent Government grant funding announcements are incorporated into the final 2024/25 budget and 10 Year Financial Plan documents as follows:*

- *The 2023/24 forecast was updated to include the \$1.8 million property acquisition by Council in late May 2024 to provide additional open space in Doncaster. This was funded from the Open Space Reserve.*
- *The Capital Works Program has been updated to include projects associated with recent State and Federal Government capital grant funding announcements:*

- *Roads to Recovery Program funding:*

*In late May 2024 the Commonwealth Government formally announced a significant increase in the Roads to Recovery grant funding program. Council has now been advised on the annual funding amounts.*

*The proposed budget and proposed 10 year financial plan had previously forecast \$536k per annum under the old funding model at the time.*

*The revised funding and associated Roads program capital works expenditure is now reflected in the final budget and 10 year financial plan as follows:*

- *2024-25 - \$697k*
- *2025-26 - \$858k*
- *2026-27 - \$1.019 million*
- *2027-28 - \$1.073 million*
- *2028-29 - \$1.073 million*
- *2029/20 and beyond - \$1.073 million per annum.*

- *Dog Park Program funding:*

*In late May 2024 the State Government announced funding for the provision of two dog parks in Manningham. The new funding and associated capital works expenditure is now reflected in the final budget and 10 year financial plan as follows:*

- *2025/26 - \$400k grant funding for Burgundy Reserve, Doncaster*
- *2025/26 - \$300k grant funding for Warrandyte Reserve, Warrandyte.*

- *Living Libraries program funding:*

*In late May 2024 Council secured a \$119k State Government grant for the proposed Doncaster library layout changes planned for 2024/25.*

- *The Victorian Local Government Grants Commission Financial Assistance Grants budget for 2024/25 was increased by \$97k due to recent advice of our indicative allocations (higher than anticipated). This equates to an additional \$1.4 million over the next 10 years. Also, the 2023/24 forecast was increased by \$94k.*

*The 2024/25 Budget also accounts for the Council resolution on 28 May 2024 to freeze the 2024/25 waste service charge at 2023/24 levels.*

*The final 2024/25 Budget (Attachment 1) is presented for adoption.*

## **1. RECOMMENDATION**

**That Council:**

- A. Adopt the final 2024/25 Budget as detailed in Attachment 1 to this report;**
- B. Declare the General Rate for the year commencing 1 July 2024 and ending 30 June 2025 as follows:**
  - a Uniform Rate of 0.00151560 cents of each dollar on the Capital Improved Value for all rateable properties; and
  - an amount of \$107,654,544 is to be raised by general rates;
- C. Declare annual service charges for Waste Services as per Section 4.1.1 (i) of the 2024/25 Budget. An amount of \$17,731,476 is to be raised by annual service charges;**
- D. Declare Cultural and Recreational Lands be charged in lieu of rates as per Section 4.1.1 (o) of the 2024/25 Budget;**
- E. Offer a \$150.00 waiver on the 2024/25 General Rates for the principal place of residence who is the holder of a valid Low Income Health Care Card (“LI” designated card), provided that ratepayer makes an application to Council for the waiver by 30 June 2025;**
- F. Declare the Rates and Charges be payable by four instalments and due on:**
  - 1 First Instalment 30 September 2024**
  - 2 Second Instalment 30 November 2024**
  - 3 Third Instalment 28 February 2025**
  - 4 Fourth Instalment 31 May 2025**
- G. Charge interest on Rates and Charges as provided under Section 172 of the Local Government Act 1989 and calculated on the basis of the rate fixed by the Minister for Local Government under section 172A(1) that applies on the first day of July immediately before the due date for the payment; and**
- H. Notes that the Council Plan 2021-2025 does not require any adjustment in respect of the remaining period of the Council Plan.**



## 2. BACKGROUND

2.1 The 2024/25 Budget includes Council's annual operating and capital works budget and projections for four years. The Budget also includes major and other initiatives to deliver in 2024/25.

2.2 The key highlights of the 2024/25 Budget include:

- An operating budget of \$155 million to deliver more than 100 valuable services for our community.
- Key operating initiatives in priority areas including sustainability, the environment and waste management, asset management, flood modelling, water management, strategic land use and support for local businesses.
- Cost of living relief for our community.
- A significant investment of \$55 million into our Capital Works Program to renew, upgrade and expand Council's \$2.7 billion of community assets which includes a focus on funding core infrastructure such as footpaths, drainage, roads and open space. This is in addition to the \$22 million to maintain our important community assets included in our operating budget.
- For 2024/25, an average general rate increase in line with the State Government's rate cap of 2.75% which is well below current inflation.
- Conscious of the cost of living pressures for 2024/25 we have frozen the waste service charge at 2023/24 levels, well below the 4.80% increase in the cost of waste services to Council.
- We will continue to provide a \$150 low income rate rebate for holders of a Commonwealth Government Low Income (LI) Health Care Card.
- Holders of a State Government Pensioner Concession Card or Veterans' Affairs Gold Card may also be eligible for a deduction on their rates (\$259.50 in 2024/25) and a further \$50 deduction toward the cost of the State Government Fire Services Property Levy.
- Continued support for rate payers undergoing financial difficulties through our financial hardship provisions.
- Our budget also provides an important source of funding support for community led initiatives through our extensive \$2.25 million community grants and contributions programs.
- We will continue to provide financial support to agencies that provide emergency relief to those in need in our community.
- We have included funding for the provision of food relief for those in need in our community.
- We will also continue the provision of subsidies for school holidays programs. This was introduced last year and has been extremely popular.
- A focus on ongoing financial sustainability through innovation and efficiencies.

Council's operating budget provides funding to deliver community services, highlights include:

- \$21 million for a Healthy Community
- \$40 million for Liveable Places and Spaces
- \$19 million for a Resilient Environment
- \$6 million for a Vibrant Prosperous Economy
- \$33 million for a Well Governed Council (includes corporate wide management and support expenses including Customer Service, Legal, Governance and Risk, Information Technology, Finance, People, Culture and Safety).

An extensive \$55 million Capital Works Program comprising:

- \$12 million for roads and bridges

This includes \$5.7 million for general road resurfacing, restoration and kerb and channel, \$2.8 million for Tram / Merlin Traffic Signals, \$1.4 million for the Fitzsimons Lane and Main Road Corridor (Templestowe Route), and \$0.4 million for Jumping Creek Road.

- \$7 million for parks, open space and streetscapes

This includes \$1.6 million for playspace renewals, \$1.2 million for Ruffey Lake Park Masterplan implementation including playground, \$0.7 million for Foote Street Pedestrian Operated Signals, \$0.5 million for sporting reserve renewals, \$0.3 million for the BMX Trail program, \$0.2 million for Boronia Reserve, \$0.2 million for new bus shelters and \$0.1 million to commence the Templestowe Village streetscape upgrade.

- \$15 million for property works and acquisitions

This includes including \$6.6 million on property acquisitions, \$3.1 million on the Schramm's Cottage Museum Complex Visitor Centre, \$1.0 million to commence works on a co-working hub, \$1.0 million for a battery for Mullum Mullum stadium, \$0.9 million for general building refurbishments, \$0.6 million for solar panels on council buildings, \$0.4 million to commence works on Warrandyte Scout Hall, \$0.4 million on Public Toilets, \$0.4 million for Doncaster library improvement works, and \$0.3 million to commence works at Aquarena.

- \$4 million for drainage

This includes \$0.7 million for Corriedale Crescent, Park Orchards, \$0.6 million for Blair Street, Warrandyte, \$0.4 million for Melbourne Hill, \$0.4 million for Mitchell Avenue, Warrandyte and Dalry Avenue, Park Orchards \$0.3 million.

- \$6 million for footpaths and cycleways.

This includes \$1.2 million for renewal of existing footpaths, \$0.6 million for the Taroon Avenue shared path, \$0.5 million for Dudley Road path, \$0.5 million for Yarra Road path, \$0.4 million for Pound Road path, \$0.3 million for Serpells Road path, \$0.3 million for a new footpath in Parker Street, and \$0.2 million for footpaths in parks.

- \$7 million for Recreational and Community facilities

This includes \$1.1 million for Rieschiecks Reserve Management Plan (incl. Waldau), \$0.7 million for Donvale Bowls, \$0.6 million for Aquarena Redevelopment (50m Pool & Outdoor Master Plan), \$0.5 million for Wonga Park Netball Court Redevelopment & Floodlighting upgrade, \$0.3 million for a Youth hub at MC2, \$0.3 million for Timber Reserve Pavilion design, \$0.3 million for Koonung Reserve oval redevelopment, \$0.3 million to upgrade sports field lighting, \$0.2 million for walking tracks around sporting ovals, \$0.2 million for Manningham Templestowe Leisure Centre Master Plan and \$0.2 million for Donvale Indoor Sports Centre planning.

- \$3 million for plant and equipment including public artworks.

In addition to the above extensive Capital Works Program, Council has included \$22 million in our operating budget in 2024/25 to maintain our important community assets.

- 2.3 Following the endorsement 'in-principle' on 28 May 2024, the proposed 2024/25 Budget and proposed 10 Year Financial Plan were placed on public display for feedback and comment.

### 3. DISCUSSION / ISSUE

- 3.1 Council would like to acknowledge the community for their contribution to improving community outcomes arising from the budget process. Comments and requests have been considered by Council (refer to the Communication and Engagement section of this report).

#### Operating Budget

##### Rates

- 3.2 Manningham is compliant with the State Government rate cap with the average general rate rise set at 2.75% for 2024/25.
- 3.3 In addition to the legislative requirement to offer payment of rates by four instalments as detailed in recommendation "F", Council also offers a 10 instalment direct debit option to ratepayers. Council does not offer a payment in full option for rates and charges.

##### Waste Service Charge

- 3.4 The cost to Council for waste management is anticipated to increase driven in part by the continued significant increases in the State Government landfill levy charged to councils and increased waste contract costs. Despite this, in 2024/25 the Waste service charge will be frozen at the 2023/24 levels, well below the 4.80% increase in the cost of waste services for Council.

##### Rates and property valuation movements

- 3.5 The Valuer-General Victoria (VGV) has the responsibility for annual property valuations under the Valuation of Land Act 1960 ("the Act"). Under section 6(1) of the Act, the VGV general valuation is to be made of all rateable and non-rateable leviable land within the municipality as at 1 January 2024.
- 3.6 The 2024 General Valuation indicated an overall average increase of 5.3% in the Capital Improved Value ("CIV") over the one year period from the 2023 general revaluation to the 2024 general revaluation, for all rateable properties.
- 3.7 The effect has seen the following average movements in valuations:

Sector	Capital Improved Value (CIV)
Residential	+5.7%
Commercial	-0.4%
Industrial	+0.3%
<b>Total Rateable Properties</b>	<b>+5.3%</b>

The overall moderate increase in the CIV for all rateable properties is seen as a reflection of the uncertain economic and property market conditions with high inflation and aggressive cash rate increases being delivered by the Reserve Bank of Australia in an attempt to dampen inflation up to the relevant date for the 2024 General Valuation of 1 January 2024.

- 3.8 The effect of the general valuation is to adjust the apportionment of rates across all rateable properties. Whilst this assists in the equitable distribution of rates liability on the basis of property values, it also results in the rates for individual properties moving by varying amounts depending on shifts in values throughout the municipality.
- 3.9 The overall average increase in property valuations (CIV) is 5.3% in Manningham this year. The movement in values across the municipality has not been even across individual properties:
- If your property valuation has increased in line with the average valuation increase of 5.3%, your rates will increase by approximately 2.75% (the rate cap);
  - If your property valuation has increased by less than the average increase in value or even decreased in value, your rates will increase by less than 2.75% or decrease in some cases;
  - If your valuation has increased by more than the average increase in value, your rates will increase by more than 2.75%.

3.10 The table below summarises the average movement in property valuations (CIV) by suburb.

Postcode	Suburb	No. of Properties	Ave. 2023 CIV	Ave. 2024 CIV	% Value Change
3105	Bulleen	4,948	\$1,162,605	\$1,217,995	4.76%
3108	Doncaster	12,995	\$1,171,717	\$1,225,668	4.60%
3109	Doncaster East	13,024	\$1,157,110	\$1,239,324	7.11%
3111	Donvale	4,998	\$1,290,425	\$1,333,152	3.31%
3131	Nunawading	146	\$1,072,534	\$973,048	-9.28%
3114	Park Orchards	1,278	\$1,857,946	\$1,889,920	1.72%
3134	Ringwood North	127	\$1,626,406	\$1,756,220	7.98%
3106	Templestowe	6,635	\$1,471,805	\$1,574,307	6.96%
3107	Templestowe Lower	5,828	\$1,166,289	\$1,215,569	4.23%
3113	Warrandyte	2,084	\$1,456,119	\$1,529,322	5.03%
3134	Warrandyte South	216	\$1,902,950	\$2,087,454	9.70%
3115	Wonga Park	1,111	\$1,611,357	\$1,687,588	4.73%
Total		53,390	\$1,255,379	\$1,321,992	5.31%

### Financial Hardship

- 3.11 Council will continue to provide a Council funded rate rebate for holders of a Commonwealth Government Low Income (LI) Health Care Card. The rate rebate will be \$150.00 in 2024/25.
- 3.12 Council will also continue to provide financial hardship provisions to help ratepayers who are experiencing difficulty in paying their rates.

#### 4. COUNCIL PLAN / STRATEGY

- 4.1 The Budget has been prepared with reference to the current adopted four year Council Plan 2021-2025 and Council's 10 Year Financial Plan. The Budget and 10 Year Financial Plan outline the financial and non-financial resources to be applied by the Council to achieve the strategic objectives detailed in the Council Plan.
- 4.2 Progress against the Budget and Council Plan will be reported periodically through the quarterly CEO Report and the Annual Report.
- 4.3 Section 90 of the Local Government Act 2020 (the Act) requires Councils to develop or review the Council Plan in accordance with its deliberative engagement practices and adopt the Council Plan by 31 October in the year following a general election. Council adopted the Council Plan 2021-2025 on 24 August 2021.
- 4.4 The Council Plan 2021-2025 does not require any adjustment in respect of the remaining period of the Plan.

#### 5. IMPACTS AND IMPLICATIONS

##### 5.1 Finance / Resource Implications

- 5.1.1 The 2024/25 Budget has been prepared in alignment with the community's priorities, the Council Plan and the 10 Year Financial Plan.
- 5.1.2 The budget adopts a balanced budget approach. Strategies are being implemented to ensure that Council remains financially sustainable in the long term, and has the capability to continue to provide relevant and cost effective services and infrastructure for our community following the introduction of a rate cap by the State Government.
- 5.1.3 The Key Financial Indicators project Council to continue to be in a sound financial position over the four year period.

#### 6. IMPLEMENTATION

##### Communication and Engagement

- 6.1 The proposed 2024/25 Budget was endorsed 'in-principle' by Council on Tuesday 28 May 2024 and placed on Council's website and hard copies were made available at the Civic Centre and Council's libraries for public feedback and comments. Council encouraged community input and comments including via the 'Your Say Manningham' website where the document could also be viewed.
- 6.2 We received a total of 24 submissions during the public display period with four of the submitters presenting their submission at the Public Submissions Hearing on 11 June 2024.
- 6.3 In addition to the recent public display of the proposed 2024/25 Budget in May and June 2024, Council engaged and consulted with the community during the development of the budget through:
  - A community survey in late 2020 on our community's priorities which highlighted the importance of good governance and ongoing financial sustainability;

- A Community Panel in March 2021 that provided significant input into the development of the 10 Year Financial Plan;
  - Online consultation periods during 2021 and 2022 and most recently in November 2023 to January 2024 on “Your Say Manningham” inviting our community to provide Council with their priority areas for funding. We received over 650 submissions which helped guide this Plan;
  - During February and March 2024 we invited our community to submit their 'budget idea' to Council with an option to also pitch their idea in person to Councillors at a session in March 2024. We received 81 budget ideas with 18 community members also choosing to present their budget idea in person to Councillors. Details of these community budget ideas and the Officer responses are detailed in Attachment 2 “Community budget ideas: March 2024”;
  - A rigorous development and review process involving Councillors and Council officers.
- 6.4 The Community Panel provided invaluable input on a range of financial considerations. For example in terms of revenue and funding sources, the Community Panel recommended the following:
- Asset sales – Council to prioritise renewal of assets, rather than selling assets to fund major projects
  - Cost recovery – full user pays for commercial, but not for community use
  - Council to provide a subsidy for community/not-for-profit or where benefit for whole community can be demonstrated
  - Loan borrowings – Council to consider loan borrowings only if specific criteria are met (e.g. low interest rates, positive financial return, and major community infrastructure)
  - Charge rental income for tenants – full charge for commercial tenants, subsidised for other tenants
  - Government grants – seek grants and advocate to other levels of government for funding
  - Commercial or not-for profit co-contribution partnership – Council to consider this where alignment can be demonstrated with community values.
- 6.5 The proposed Budget document was placed on public display during May and June 2024 on Council’s website and hard copies were available at the Civic Centre and libraries. Council encouraged community input and comments including via the ‘Your Say Manningham’ website where the document could also be viewed.
- 6.6 The public display period closed at 5pm on Monday 10 June 2024. A Public Submissions Hearing was held on 11 June 2024. Of the 24 submissions received, four of the submitters spoke to their submission at the Hearing.

6.7 There were 24 submissions / comments received from the community during the public display period in May and June 2024. Details of each of these submissions and officer comments can be found at Attachment 3 “Public Submissions on 2024/25 Budget and 10 Year Financial Plan: May-June 2024”.

Is engagement required?	Yes
Stakeholder Groups	Manningham Community
Where does it sit on the IAP2 spectrum?	Inform
Approach	Website info, social media

6.8 Timelines

The 2024/25 Budget is presented to Council for adoption.

**7. DECLARATIONS OF CONFLICT OF INTEREST**

No officers involved in the preparation of this report have any general or material conflict of interest in this matter.

# 2024/25 Budget





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## Mayor and CEO's Introduction

We are pleased to present our 2024/25 Budget. Following a rigorous review by Councillors and management, this budget aligns with our community's priorities.

We have undertaken significant community engagement to help inform our key plans and strategies, including our Community Vision, Council Plan, 10-year Financial Plan, our Revenue and Rating Plan and this 2024/25 Budget.

### **We're delivering for our community with an operating budget of \$155 million to deliver more than 100 valuable services for our community.**

- Our budget provides the funding for key initiatives in priority areas including community health and wellbeing, our parks and public spaces, road maintenance and footpaths, the environment and waste and storm water management, support for local businesses including the introduction of a co-working hub, a youth hub, and increased community grant funding to support community led initiatives.
- We will continue to deliver on our **Climate Emergency Action Plan** to reduce the impacts of climate change. We have allocated \$11 million in our capital works program over the next ten years for Circular Economy (sustainability) initiatives
- With inflation continuing to be higher than average, we are conscious of **cost of living pressures** in our community.
- Our average general rate increase will be in line with the State Government's rate cap of 2.75%.
- We will continue to provide a \$150 low income rate rebate for holders of a Commonwealth Government Low Income (LI) Health Care Card.
- Holders of a State Government Pensioner Concession Card or Veterans' Affairs Gold Card may also be eligible for a deduction on their rates (\$259.50 in 2024/25) and a further \$50.00 deduction toward the cost of the Fire Services Property Levy.
- Conscious of the cost of living pressures we have frozen the waste service charge at 2023/24 levels, well below the 4.80% increase in the cost of waste services to Council.
- We will continue to support rate payers undergoing financial difficulties through our financial hardship provisions
- Our budget also provides an important source of funding support for community led initiatives through our extensive \$2.25 million community grants and contributions programs
- We will continue to provide financial support to agencies that provide emergency relief to those in need in our community.
- We have included funding for the provision of food relief for those in need in our community.
- We will also continue the provision of subsidies for school holidays programs. This was introduced last year and has been extremely popular.
- Council continues to face large cost escalations due to the current economic environment. The cost increases to Council for service delivery and our capital works program are significantly higher than the reported inflation. Factors include increases to the cost of external service contracts and capital works project costs (materials and contract labour). To the end of March 2024, annual CPI was 3.6%, yet infrastructure cost increases (for example non-residential building construction cost increases) were 6.6%.
- Cost-shifting from the State Government to the local government sector also has a major impact on our budget. Cost shifting happens when other levels of Government reduce, in real terms, payments to local government but maintain a requirement for the same level of service delivery or require Councils to perform new functions without adequate resources. The impact of State Government cost-shifting onto Manningham Council is close to \$13 million per annum
- Despite the challenging economic environment, we have continued to focus on **ongoing financial sustainability** through innovation and efficiencies and containment of expenditure at less than inflation. We are also seeking alternative sources of income to reduce the dependence on rate income. This includes ensuring that we strategically unlock the potential of our assets to enhance our financial sustainability.

### **We're delivering on our Council Plan. This includes:**

- \$21 million for a Healthy Community

- \$40 million for Liveable Places and Spaces
- \$19 million for a Resilient Environment
- \$6 million for a Vibrant Prosperous Economy
- \$33 million for a Well Governed Council.

We are **continuing to build a better Manningham through investing in our community infrastructure** with an extensive \$55 million capital works program in 2024/25 to maintain and enhance Council's \$2.7 billion of community assets. This is in addition to the \$22 million allocated next year in our operating budget to maintain our important community assets.

**We are planning strategically for the long term. Over the next 10 years we aim to deliver a \$549 million program of capital works and a \$247 million infrastructure maintenance program** including:

- Building better connections through our roads program with \$152 million capital works for Roads and bridges renewal and upgrade (plus \$11 million for roads maintenance)
- Renewing and upgrading community facilities including environmentally sustainable design with \$109 million capital works planned for Recreation, Leisure and Community Facilities (plus \$30 million for sportsground and leisure centre maintenance)
- Enhancing our parks, reserves and streetscapes with \$86 million capital works for the open space, parks and streetscapes beautification and improvement program (plus \$140 million for maintenance including \$6 million for tree planting)
- A large investment in our drainage program to protect our environment with \$58 million capital works for new and upgraded drainage (plus \$24 million for drainage maintenance)
- A Building Improvement program of \$47 million capital (plus \$23 million for Building maintenance)
- Creating better pedestrian links and expanding our footpaths and cycleways with \$51 million capital for footpaths and cycleways (plus \$10 million for footpath maintenance)
- \$16.5 million to purchase property to increase the open space within our Municipality and \$5 million for strategic property acquisitions
- Circular Economy (sustainability) initiatives of \$11 million will be delivered over the next 10 years as part of our Climate Emergency Action Plan.

**Some of the many highlights of Council's extensive capital works program of \$55 million for 2024/25 include:**

• **\$12 million for roads and bridges**

This includes \$5.7 million for general road resurfacing, restoration and kerb and channel, \$2.8 million for Tram / Merlin Traffic Signals, \$1.4 million for the Fitzsimons Lane and Main Road Corridor (Templestowe Route), and \$0.4 million for Jumping Creek Road.

• **\$7 million for parks, open space and streetscapes**

This includes \$1.6 million for playspace renewals, \$1.2 million for Ruffey Lake Park Masterplan implementation including playground, \$0.7 million for Foote Street Pedestrian Operated Signals, \$0.5 million for sporting reserve renewals, \$0.3 million for the BMX Trail program, \$0.2 million for Boronia Reserve, \$0.2 million for new bus shelters and \$0.1 million to commence the Templestowe Village streetscape upgrade.

• **\$15 million for property works and acquisitions**

This includes including \$6.6 million on property acquisitions, \$3.1 million on the Schramm's Cottage Museum Complex Visitor Centre, \$1.0 million to commence works on a co-working hub, \$1.0 million for a battery for Mullum Mullum stadium, \$0.9 million for general building refurbishments, \$0.6 million for solar panels on council buildings, \$0.4 million to commence works on Warrandyte Scout Hall, \$0.4 million on Public Toilets, \$0.4 million for Doncaster library improvement works, and \$0.3 million to commence works at Aquarena.

• **\$4 million for drainage**

This includes \$0.7 million for Corriedale Crescent, Park Orchards, \$0.6 million for Blair Street, Warrandyte, \$0.4 million for Melbourne Hill, \$0.4 million for Mitchell Avenue, Warrandyte and Dalry Avenue, Park Orchards \$0.3 million.

- **\$6 million for footpaths and cycleways.**

This includes \$1.2 million for renewal of existing footpaths, \$0.6 million for the Taroona Avenue shared path, \$0.5 million for Dudley Road path, \$0.5 million for Yarra Road path, \$0.4 million for Pound Road path, \$0.3 million for Serpells Road path, \$0.3 million for a new footpath in Parker Street, and \$0.2 million for footpaths in parks.

- **\$7 million for Recreational and Community facilities**

This includes \$1.1 million for Rieschiecks Reserve Management Plan (incl. Waldau), \$0.7 million for Donvale Bowls, \$0.6 million for Aquarena Redevelopment (50m Pool & Outdoor Master Plan), \$0.5 million for Wonga Park Netball Court Redevelopment & Floodlighting upgrade, \$0.3 million for a Youth hub at MC2, \$0.3 million for Timber Reserve Pavilion design, \$0.3 million for Koonung Reserve oval redevelopment, \$0.3 million to upgrade sports field lighting, \$0.2 million for walking tracks around sporting ovals, \$0.2 million for Manningham Templestowe Leisure Centre Master Plan and \$0.2 million for Donvale Indoor Sports Centre planning.

- **\$3 million for plant and equipment including public artworks.**

In addition to the above extensive Capital Works Program, Council has included \$22 million in our operating budget in 2024/25 to maintain our important community assets.

Our 2024/25 Budget has been prepared based on **extensive community feedback and input** including:

- An online consultation period during November 2023 to January 2024 on “Your Say Manningham” inviting our community to provide Council with their priority areas for funding which helped guide this budget. We had over 650 responses from our community. Our community wanted us to invest in community sport, parks and open spaces, roads and traffic and parking management, maintenance, cleaning, footpaths and cycling and pedestrian infrastructure, recycling and waste management, and drainage and stormwater management, and this budget delivers on this; and

- During February and March 2024 we invited our community to submit their 'budget idea' to Council with an option to also pitch their idea in person to Councillors at a session in March 2024. We received 81 budget ideas with 18 community members also choosing to present their budget idea in person to Councillors.

- A rigorous budget development and review process involving Councillors and Council officers with reference to our Community Vision and Council Plan 2021-2025.

- The proposed 2024/25 Budget and proposed 10 Year Financial Plan 2024/25 to 2033/34 were made available to our community for a period of two weeks for feedback during May and June 2024. We received 24 public submissions during this phase.

We now invite you to read through our 2024/25 Budget.

**Cr Carli Lange**  
**MAYOR**

**Andrew Day**  
**CEO**

## Budget summary

The 2024/25 Budget has been through a rigorous process of review by Councillors and management to ensure that it aligns with our community's priorities and will help meet the objectives set out in our Council Plan. Council has engaged and consulted with our community at different stages throughout its development.

### Strategic Budget Principles

The 2024/25 Budget and 10-year Financial Plan are based on a number of Budget Principles. These principles guide the development of the operating and capital budgets and ensure that a consistent approach is applied. The Budget Principles are:

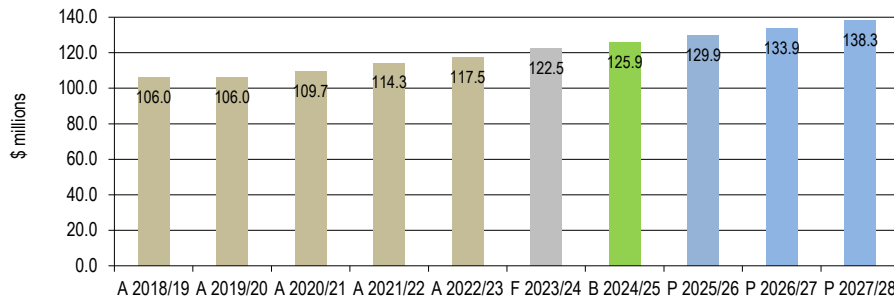
- Financially sustainable Council - improving financial sustainability to enable Council to respond to financial challenges now and into the future.
- Live within our means - do not spend more than we have or which will diminish Council's long term financial sustainability.
- Prioritised funding - align resources to Council Plan priorities and funding based on demonstrated need.
- An average minimum of 33% of rate funds applied to the capital program.
- Consistent funding for technology and innovation.
- Priority to funding capital renewal before investing in new or expanded assets.
- An annual allocation of 50% of the underlying surplus to Council's Strategic Fund to create capacity for major community infrastructure projects and strategic property acquisition and development opportunities. This fund provides long term community benefit and will enable Council to reduce the reliance on rate income by creating opportunities for other revenue streams to ensure long term financial sustainability.
- Adherence to the projected State Government annual rate cap - it is not proposed to seek a variation for a higher rate increase beyond the rate cap.
- Council may vary its annual Capital Works Program during the year to ensure the maximum benefit is achieved from funds available and to offset delays in project delivery beyond Council's control.

### In developing forward budget projections, the following factors were used:

- The rate cap is assumed to be 2.75% for 2024/25; 2.50% for 2025/26 and onwards.
- CPI is assumed to be 2.75% for 2024/25; 2.50% for 2025/26 and onwards.
- Fees and charges to increase generally by CPI or adjusted rate of inflation.
- Grants revenue included where there is high probability of securing the grant for the budget and forecast
- Grants revenue has been escalated by up to CPI unless advised otherwise.
- Contract costs to increase in line with existing contract provisions. All other general material increases are capped at CPI or lower than CPI.
- Construction and building material costs to increase in line with the Building Price Index.
- All new capital work proposals to be based on a detailed business case.
- The creation of a 'Strategic Fund' to create the resourcing capacity for Council to engage in strategic property acquisition and development opportunities and major community, recreational and leisure infrastructure development opportunities. This fund provides long term community benefit and will enable Council to reduce the reliance on rate income by creating opportunities for other revenue streams to ensure long term financial sustainability.

Key budget information about the rate increase, operating result, financial sustainability, services, cash and investments, capital works and financial position is provided below.

**Rates and charges**



A= Actual F= Forecast B= Budget P= Projections

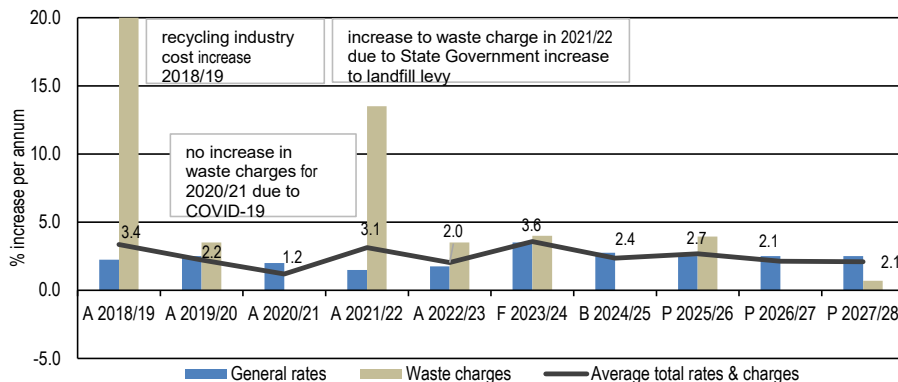
Council raises general rates to fund universally accessed services and capital infrastructure, and waste charges to fund the collection and disposal of waste. In the changing environment that Council operates in, Council has been focusing on improving operational efficiency, implementing new revenue streams and cost saving opportunities. These strategies will help to address the State Government rate cap, while still maintaining services and preserving our investment in community infrastructure.

For 2024/25, general rates will increase by an average of 2.75 per cent in line with the State Government rate cap. Council also levies a waste service charge to all properties for the cost of collecting and disposal of waste and recyclable material. This annual charge is usually calculated on a cost recovery basis, however with Council being conscious of the cost of living pressure in the community, we have frozen the waste service charge at 2023/24 levels, well below the 4.80% increase in the cost of waste services to Council.

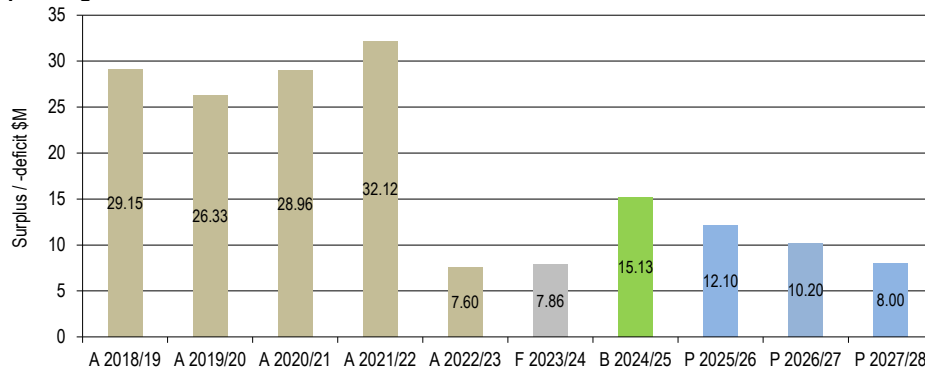
The total rates and charges bill for an average property is projected to increase by \$53.63 or 2.36 per cent to \$2,325.61. This is below the CPI forecast for 2024/25.

The chart below shows the comparison of general rates, waste charges and average rates and charges movements for the period 2018/19 through to the forecast 2027/28 movement. Refer to Section 4.1.1 Rates and Charges for further details.

**General rates, waste charges and average rates and charges movements**



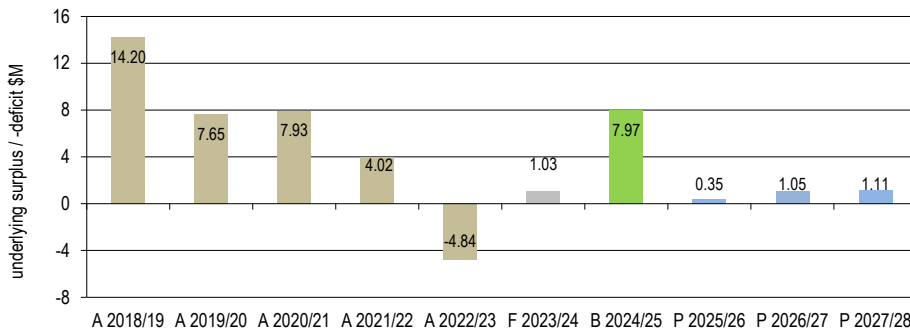
**Operating Result**



The budgeted operating result (income less expenses) for the 2024/25 year is a surplus of \$15.13 million, an improvement over the 2023/24 forecast result. Refer to Section 4.1 Comprehensive Income Statement for further details.

A strong surplus is required to fund Council's extensive capital works program and to ensure that it has sufficient reserves to meet financial challenges that may arise in the future. During the projected four year period, Council is projecting to maintain an average operating surplus of approximately \$11 million which underpins a financially sustainable organisation.

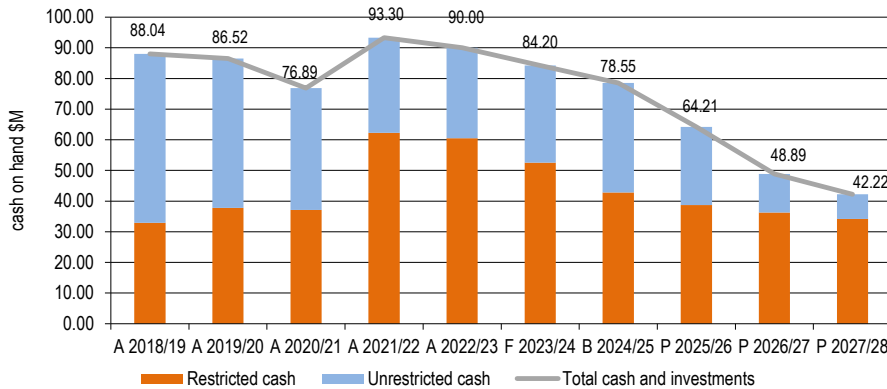
**Underlying Surplus (a measure of financial sustainability)**



The 2024/25 budget with projections for the following three years (2025/26 to 2027/28) has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective is financial sustainability in the medium to long term, while still achieving the Council's strategic objectives as specified in the Council Plan. One measure of financial sustainability is the underlying result, which excludes non-recurrent capital income and developer income (cash and non-cash) from the operating result.

A positive underlying surplus is required to fund Council's extensive capital works program and to ensure that it has sufficient reserves to meet financial challenges that may arise in the future. Despite facing the challenges of the State Government rate cap, cost shifting from other levels of government and a challenging financial environment, Council is still projecting to deliver underlying surpluses which underpins our commitment to maintaining financial sustainability.

**Cash and investments**

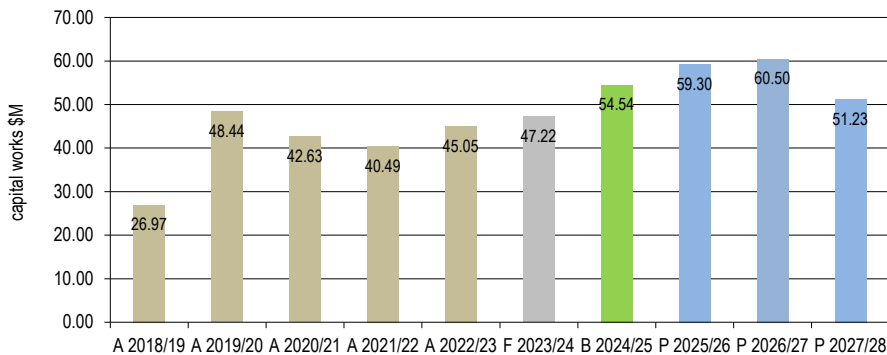


Council has forecast to still maintain a strong cash balance which is consistent with Council's strategy to improve our long term financial sustainability. As at 30 June 2025, Council is forecasting to hold \$78.55 million in cash and investments which is considered appropriate to ensure financial sustainability.

Council holds cash balances to fund the daily working capital requirements, support cash backed reserves required by legislation and for future intended uses as directed by Council. Of the \$78.55 million cash and investments balance, cash that is restricted or has an intended use totals \$42.83 million, leaving an unrestricted cash balance of \$35.7 million as at 30 June 2025.

Refer Sections 4.2 and 4.5 for detailed analysis of the cash position and components of restricted cash.

**Capital works**

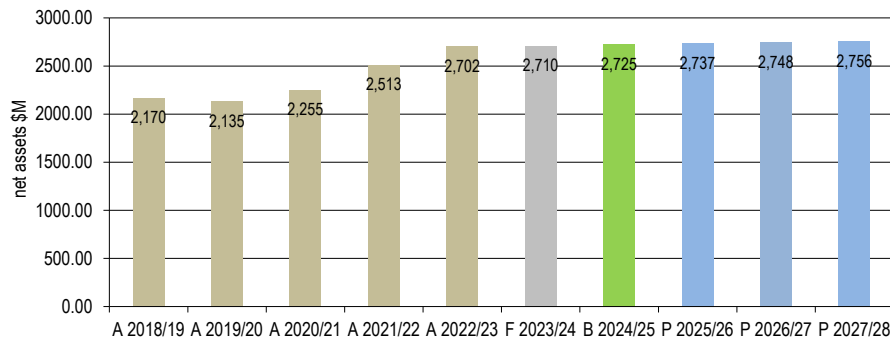


The capital works program for the 2024/25 year is budgeted to be \$54.54 million comprising of \$12.07 million for roads and bridges, \$7.42 million for parks and open space, \$8.91 million for community buildings, \$4.01 million for drainage improvements, and \$6.03 million for footpaths and cycleways and \$6.87 million for recreation, leisure and community facilities. In addition, \$1.56 million has been budgeted for land purchases to increase open space within the Municipality and \$5.0 million for the Strategic Land Acquisition Program.

The capital program is funded through \$33.89 million (or 62.1 per cent) of Council's cash generated through the operating result, \$16.66 million (or 30.5 per cent) from internal reserves and developer contributions, \$3.6 million (6.6 per cent) from external grants, \$0.37 million (or 0.7 per cent) from capital contributions. The capital works program has been set and prioritised through the development of sound business cases and consultation with stakeholders. Capital works is forecast to be \$47.22 million for the 2023/24 year.



**Financial position**



Manningham's financial position is projected to improve with net assets (total assets less total liabilities) budgeted to increase by \$15.13 million to \$2,725 million. The increase in net assets mainly arises from the new assets added to Council's balance sheet from the capital works program detailed in Section 4.6 of this report. Net assets are forecast to be \$2,710 million as at 30 June 2024.

Refer Section 4.2 for an analysis of the budgeted financial position.

**Council expenditure allocations**

This chart provides an indication of how Council allocates its expenditure across the main services that it delivers. It shows how much is allocated to each service area for every \$100 that Council spends. Council overheads, governance costs and administrative costs are allocated to our external facing services using an internal overhead allocation model.

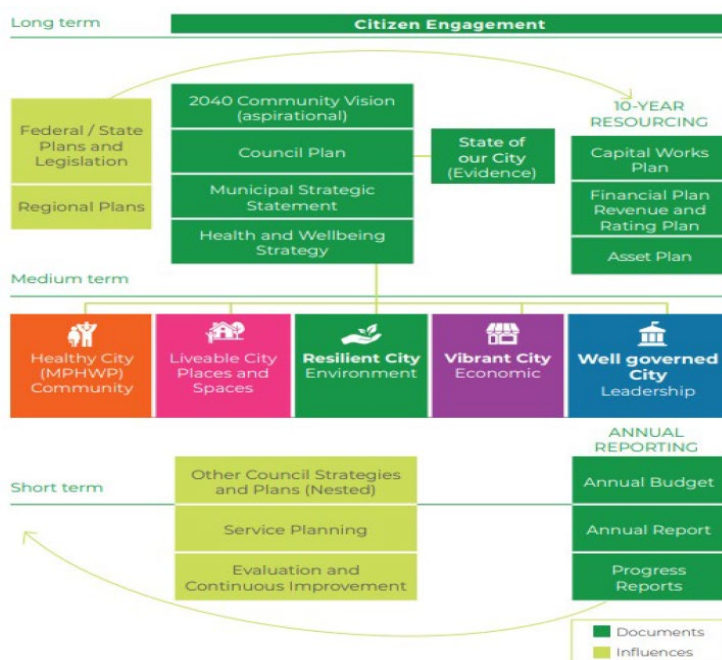


**1. Link to the Integrated Strategic Planning and Reporting Framework**

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated strategic planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).

**1.1 Legislative planning and accountability framework**

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated strategic planning and reporting framework that applies to local government in Victoria. At each stage of the integrated strategic planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



The timing of each component of the integrated strategic planning and reporting framework is critical to the successful achievement of the planned outcomes.

**1.1.2 Key planning considerations**

**Service level planning**

Although councils have a legal obligation to provide some services— such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works. Community consultation needs to be in line with a councils adopted Community Engagement Policy and Public Transparency Policy.

1.2 Our purpose

**Our Vision**

Manningham is a peaceful, inclusive and safe community. We celebrate life with its diverse culture, wildlife and natural environment. We are resilient and value sustainable and healthy living, a sense of belonging, and respect for one another.

**Our mission**

A financially sustainable Council that listens, consults and acts with integrity, value and transparency.

**Our values**

Manningham Council values are Working Together, Excellence, Accountability, Respectful and Empowered. Our values are the cornerstone of our organisation, guiding our behaviours, decisions and culture.

1.3 Strategic objectives

At the start of each term, Council develops a Plan in consultation with the community, to guide Council's direction over its four-year term. Manningham's current Council Plan 2021-25 includes five Strategic Objectives (or themes) and 11 goals. Each is progressed through Council Plan actions and Major Initiative and Initiatives.

Strategic Objective (Theme)	Description
A Healthy Community	Through a strong partnership approach, we will focus on supporting the Manningham community to access services to stay healthy and well, are connected to the local neighbourhoods, feel safe, and live in a harmonious and inclusive community.
Liveable Places and Spaces	We will focus on managing amenity to create inviting places and spaces, enhanced parks, open space and streetscapes, well connected, safe and accessible travel and well utilised and maintained community infrastructure.
Resilient Environment	We will work with our community and partners to protect and enhance our valued environment and biodiversity, as well as reduce our environmental impact and adapt to climate change.
Vibrant and Prosperous Economy	We will play our part to support the local economy to grow, with local business and activity centres vibrant and prosperous with a strong visitor economy.
Well Governed Council	We promote financial sustainability and manage resources effectively and efficiently. Council values citizens in all that we do.

1.4 Gender Equality

The Gender Equality Act 2020 (the Act) requires Manningham Council to consider gender, equality and diversity as part of all plans, strategies and services that have a 'significant effect on the public. This is to be achieved through Gender Impact Assessments.

At Manningham Council we are committed to a safe, respectful workplace and the community we serve. As we move into the budget implementation in 2024/25 and into future years, we ensure our key strategic documents such as the Budget and 10-Year Financial Plan support gender equality:

- Manningham Council initiated a Community Panel in 2021 to assist us in developing our key long term strategic plans. The Community Panel developed 12 recommendations for Council. One of the key recommendations was to "plan for equitable and accessible services and infrastructure".
- We have included in our Manningham Quarterly Report, the monitoring of a Gender Impact Assessment where we review plans, strategies and services that have a 'significant effect on the public.
- The Act mandates that we must "in developing policies and programs and in delivering services that are to be provided to the public, or have a direct and significant impact on the public - (a) consider and promote gender equality; and (b) take necessary and proportionate action towards achieving gender equality".
- Our lived experience as an organisation has shown us clearly the intrinsic value of equality in all its forms.

We are genuinely committed to gender equality, and we are already ensuring that our Budget and 10-Year Financial Plan support this commitment in a number of ways:

- We explicitly state our commitment to gender equity in our services and capital projects

- We consider gender equity when we prioritise services and capital projects
- We create special programs such as the Female Friendly Sporting Facilities upgrade program that are designed to remedy past inequities embedded in existing assets and services.

We are committed to making our assets and the services we provide gender-neutral or gender equitable and work to mitigate any deficiencies that negatively impact one gender more than another. We will do this by monitoring how assets and services are delivered and used and by actively listening to feedback on performance. And when we learn an important lesson, we will embed

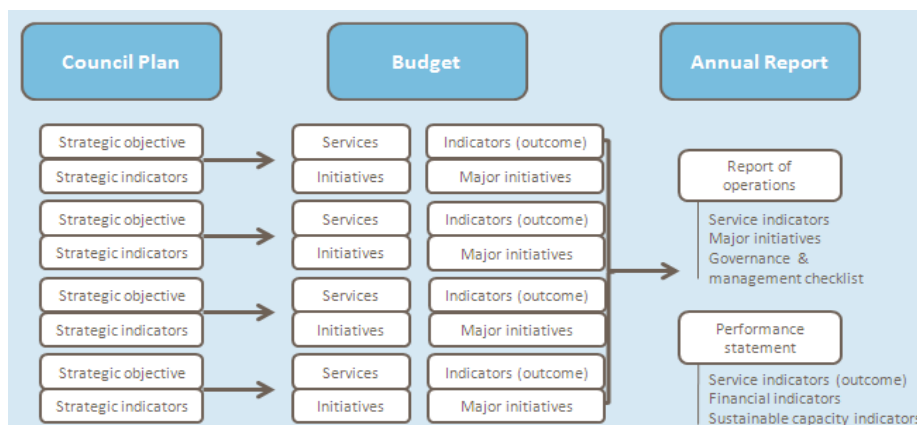
#### 1.4 Acknowledgement of Country

Manningham Council acknowledges the Wurundjeri Woi-wurrung people as the Traditional Owners of the land and waterways now known as Manningham. Council pays respect to Elders past, present, and emerging, and values the ongoing contribution to enrich and appreciate the cultural heritage of Manningham. Council acknowledges and respects Australia's First Peoples as Traditional Owners of lands and waterways across Country and encourages reconciliation between all.

Manningham Council also values the contribution made to Manningham over the years by people of diverse backgrounds and cultures.

2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2024/25 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Jobs, Precincts and Regions

2.1 Theme 1: A Healthy Community

To achieve our objective of a Healthy Community, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Goals

- 1.1 A healthy, safe and resilient community
- 1.2 A connected and inclusive community

Services

Service area	Description of services provided		2022/23 Actual \$'000	2023/24 Forecast \$'000	2024/25 Budget \$'000
Aged and Disability Quality and Service	Support service provision through management of business information systems and processes that enable reporting, compliance and service delivery. Provision of delivered and centre based meal services to eligible Commonwealth Home Support Program clients.	<i>Inc</i>	-	-	-
		<i>Exp</i>	224	70	-
		<i>Surplus / (deficit)</i>	(224)	(70)	-
Aged and Disability Support Services	Maintains community connections and enhance the quality of life for older adults and their carers, by providing home and community based services to support independent living in their own home.	<i>Inc</i>	40	429	-
		<i>Exp</i>	1,236	626	-
		<i>Surplus / (deficit)</i>	(1,196)	(197)	-

Service area	Description of services provided		2022/23 Actual \$'000	2023/24 Forecast \$'000	2024/25 Budget \$'000
Arts, Culture and Local History	We build inclusive and connected community through participation in arts and culture through coordinating education programs, promoting local creative industries and managing our local Gallery, art studios and Playhouse.	<i>Inc</i>	173	285	291
		<i>Exp</i>	842	947	854
		<i>Surplus / (deficit)</i>	(669)	(662)	(563)
Building Services	We protect the amenity and safety of Manningham's community by ensuring buildings and structures are constructed in accordance and maintained in accordance with the Building Regulations	<i>Inc</i>	575	575	645
		<i>Exp</i>	1,128	1,242	1,397
		<i>Surplus / (deficit)</i>	(553)	(667)	(752)
Children and Family Services	We support and build the capacity of educators, families, children and the youth and advocate for community infrastructure that meets the needs of the community.	<i>Inc</i>	1,242	1,284	1,354
		<i>Exp</i>	1,355	1,405	1,565
		<i>Surplus / (deficit)</i>	(113)	(121)	(211)
City Compliance	We protect community safety and the liveability of the city by coordinating animal management, city compliance, fire prevention, traffic management, school crossings and compliance with municipal local laws.	<i>Inc</i>	2,011	2,462	2,649
		<i>Exp</i>	3,321	3,706	4,252
		<i>Surplus / (deficit)</i>	(1,310)	(1,244)	(1,603)
Customer Liaison and Services Provision	Enhances health, resilience and quality of life for older adults to maximise their independence at home and in the community through providing short-term or complex care services.	<i>Inc</i>	4,847	1,732	-
		<i>Exp</i>	7,795	1,583	-
		<i>Surplus / (deficit)</i>	(2,948)	149	-
Environmental Health	We protect community health and the liveability of the city in environmental health, food safety, health premises/ smoking activity, domestic waste water management and immunisation.	<i>Inc</i>	681	663	650
		<i>Exp</i>	1,423	1,545	1,614
		<i>Surplus / (deficit)</i>	(742)	(882)	(964)
Healthy Ageing	We maintain community connections and enhance the quality of life for older adults and their carers.	<i>Inc</i>	1,842	1,180	47
		<i>Exp</i>	1,906	1,991	1,434
		<i>Surplus / (deficit)</i>	(64)	(811)	(1,387)
Libraries	Provide opportunities for local learning in modern and efficient services delivered through local branches and e-services. Including book collection, research tools and interactive learning programs. Managed by the Whitehorse Manningham	<i>Inc</i>	-	-	65
		<i>Exp</i>	4,209	4,630	4,934
		<i>Surplus / (deficit)</i>	(4,209)	(4,630)	(4,869)

Service area	Description of services provided		2022/23 Actual \$'000	2023/24 Forecast \$'000	2024/25 Budget \$'000
Maternal and Child Health	We provide services to support growing local families. This includes providing universal access to health services for children from birth to school age in the provision of expert care to monitor and record health and development, and the mental health and wellbeing of new parents.	<i>Inc</i>	933	1,046	1,482
		<i>Exp</i>	1,734	1,921	2,374
		<i>Surplus / (deficit)</i>	(801)	(875)	(892)
Positive Ageing and Community Access	Support for older adults to be included and connected and healthy and resilient with social groups, events and assisted transport as well as dementia friendly and positive ageing initiatives. Also provides assessment services to access Commonwealth funded aged care.	<i>Inc</i>	756	257	-
		<i>Exp</i>	1,512	304	-
		<i>Surplus / (deficit)</i>	(756)	(47)	-
Recreation and Leisure	We plan, manage and deliver diverse, accessible and sustainable sport, recreation and leisure activities, programs and facilities across the municipality for people of all ages and abilities.	<i>Inc</i>	731	782	1,218
		<i>Exp</i>	1,230	1,021	851
		<i>Surplus / (deficit)</i>	(499)	(239)	367
Social Planning and Community Strengthening	We build community health and wellbeing for our diverse community through prevention, education and support activities in areas such as gambling, violence and social isolation. Social planning for the future needs with co-ordination of social data and infrastructure. Promotes inclusion through reconciliation and cultural activities.	<i>Inc</i>	14	153	89
		<i>Exp</i>	807	1,174	1,364
		<i>Surplus / (deficit)</i>	(793)	(1,021)	(1,275)

#### Major Initiatives

1. We will undertake evidence-based planning for equitable, inclusive and accessible services and infrastructure improvements for prominent issues including:
  - i. continue gender equality impact assessments on significant Council policies, services and programs.
  - ii. improve the range of accessible supports and services available to young people within Manningham, exploring a youth hub, advocating for improved mental health resources and working collaboratively with youth agencies.
  - iii. continue collaborative forums to engage with businesses, community leaders, community groups and residents from culturally diverse backgrounds
  - iv. investigate extended use of community facilities, including libraries, to address social isolation.
2. We will work to progress and deliver community outcomes in consultation with our advisory committees and local service providers, community groups, organisations and networks.
3. We will support and educate to connect inclusive and healthy communities (inclusive of our culturally diverse communities and First Nation peoples) through:
  - i. environmental education and waste programs
  - ii. implement the Reconciliation Action Plan to enhance recognition of First Nations Peoples
  - iii. resources and information that link our community to the understanding of and responses to family violence.



**Other Initiatives**

4. We will pursue strategies to reduce the impact of gambling on the community, considering areas such as poker machines and advertising on Council buildings.

**Service Performance Outcome Indicators**

Service	Indicator	Performance Measure	Computation
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities / Population per head of population)	Number of visits to aquatic facilities
Animal Management	Health and safety	Animal management prosecutions (Percentage of animal management prosecutions which are successful)	Number of successful animal management prosecutions / Total number of animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance outcome notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100
Maternal and Child Health	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the financial year) / Number of children enrolled in the MCH service] x100
		Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the financial year) / Number of Aboriginal children enrolled in the MCH service] x100

**2.2 Theme 2: Liveable Places and Spaces**

To achieve our objective of Liveable Places and Spaces, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

**Goals**

- 2.1 Inviting places and spaces
- 2.2 Enhanced parks, open space and streetscapes
- 2.3 Well connected, safe and accessible travel
- 2.4 Well utilised and maintained community infrastructure

## Services

Service area	Description of services provided		2022/23 Actual \$'000	2023/24 Forecast \$'000	2024/25 Budget \$'000
Assets and the Environment	We maintain a liveable city and protect the environment through underground drain and pit maintenance, street cleaning and sweeping and tipping costs. Also includes roadside street furniture and sign maintenance and depot operations.	<i>Inc</i>	74	74	77
		<i>Exp</i>	4,691	4,696	4,619
		<i>Surplus/ (deficit)</i>	(4,617)	(4,622)	(4,542)
Building Projects	We delivers and maintain Council buildings that are high quality, accessible, environmentally and financially sustainable and align to community need. Responsibility covers construction, upgrading, refurbishing and delivery.	<i>Inc</i>	-	-	-
		<i>Exp</i>	166	20	-
		<i>Surplus/ (deficit)</i>	(166)	(20)	-
City Assets	We plan for liveable places and spaces across Council's assets including buildings, roads, drains and open spaces so that we can deliver services to the community.	<i>Inc</i>	-	-	-
		<i>Exp</i>	608	895	1,001
		<i>Surplus/ (deficit)</i>	(608)	(895)	(1,001)
City Design	Our services include the planning, designing and delivering high quality liveable places and spaces including open spaces and streetscapes.	<i>Inc</i>	228	-	-
		<i>Exp</i>	1,493	905	1,034
		<i>Surplus/ (deficit)</i>	(1,265)	(905)	(1,034)
City Infrastructure	We maintain local roads, footpaths and drains to a high standard, as well as developing Council's capital works to meet current and future needs.	<i>Inc</i>	69	50	50
		<i>Exp</i>	1,243	1,124	1,168
		<i>Surplus/ (deficit)</i>	(1,174)	(1,074)	(1,118)
City Planning	Future planning for Manningham as a liveable and connected '20 minute' city. Including integrated transport, precinct planning, open space, planning scheme and water planning.	<i>Inc</i>	4,029	4,025	4,000
		<i>Exp</i>	1,724	2,136	2,098
		<i>Surplus/ (deficit)</i>	2,305	1,889	1,902
City Projects	Our services include the management and administration support for capital works delivery.	<i>Inc</i>	-	-	-
		<i>Exp</i>	1,080	733	707
		<i>Surplus/ (deficit)</i>	(1,080)	(733)	(707)
Civil Projects	We deliver liveable places and spaces through city projects design and construction.	<i>Inc</i>	-	-	-
		<i>Exp</i>	-	39	16
		<i>Surplus/ (deficit)</i>	137	(39)	(16)
Community Projects and Planning	We maintain local roads, footpaths and drains to a high standard, as well as developing Council's capital works to meet current and future needs.	<i>Inc</i>	-	196	-
		<i>Exp</i>	274	838	858
		<i>Surplus/ (deficit)</i>	(274)	(642)	(858)

Service area	Description of services provided		2022/23 Actual \$'000	2023/24 Forecast \$'000	2024/25 Budget \$'000
Facilities Management	We provide community facilities that are well maintained and utilised with responsibility for the maintenance of Council buildings and assets, management of asset portfolio and ensuring regulatory compliance.	<i>Inc</i>	236	287	297
		<i>Exp</i>	4,936	3,796	3,898
		<i>Surplus/ (deficit)</i>	(4,700)	(3,509)	(3,601)
Parks and Natural Environment	We protect and maintain our local parks, trees and open space and playgrounds with asset inspection and maintenance, fire mitigation, grass cutting and maintenance, sports ground maintenance, arboriculture services and landscaping.	<i>Inc</i>	428	374	371
		<i>Exp</i>	12,240	13,061	13,470
		<i>Surplus/ (deficit)</i>	(11,812)	(12,687)	(13,099)
Roads and Infrastructure	We maintain and upgrade existing local roads, bridges and footpaths to deliver liveable places and spaces.	<i>Inc</i>	420	456	491
		<i>Exp</i>	3,354	3,846	3,849
		<i>Surplus/ (deficit)</i>	(2,934)	(3,390)	(3,358)
Statutory Planning	We oversee responsible development with the administration and enforcement of the Manningham Planning Scheme and coordination of statutory planning permits received from our community to the pre-application and application service.	<i>Inc</i>	1,903	1,929	1,734
		<i>Exp</i>	3,145	3,408	3,632
		<i>Surplus/ (deficit)</i>	(1,242)	(1,479)	(1,898)
Traffic and Development	We promote community safety on our roads through traffic, transport, public lighting and road safety services including managing L2P for young drivers.	<i>Inc</i>	753	496	562
		<i>Exp</i>	3,852	3,406	3,155
		<i>Surplus/ (deficit)</i>	(3,099)	(2,910)	(2,593)

#### Major Initiatives

5. We will investigate and review current facility use and opportunities to develop or repurpose existing facilities and use of Council land for multi-use purposes and to meet changing community needs through:

- i. implementing the Community Infrastructure Plan's 20-year Action Plan.
- ii. strengthening utilisation and performance of stadiums in conjunction with stadium managers.
- iii. improving community access to sport and recreation facilities and spaces for broad community use and benefit.
- iv. maximising use of our aquatic facility, Aquarena, through the planning and implementation of the Aquarena Outdoor Masterplan (as scheduled).

6. We will implement our principles to guide responsible planning for new developments and enhance protection of the environment through implementation of high-priority recommendations of the Manningham Planning Scheme 2020.

7. We will improve ways for people to connect by:

- i. grant funding to support community inclusion and connections to respond to priority community needs.

- ii. transport options through the 2021 Transport Action Plan and by contributing to planning of the Suburban Rail Loop, Doncaster Busway, Bus Rapid Transit, bus network and service review and enhancing the walking and cycling network.
  - iii. community safety in and around schools through traffic and parking management programs.
8. We will continue to improve our local road, parks and recreation facilities (as scheduled) to a high standard:
- i. Drains including Melbourne Hill Road Drainage Upgrade.
  - ii. Road Improvement Program including Jumping Creek Road and Templestowe Route.
  - iii. Parks and Recreation Facilities upgrade including Doncaster Reserve playspace upgrade, Katrina Reserve playspace upgrade and Carawatha Reserve park expansion and playspace upgrade.
9. We will continue to advocate to the North East Link Project for improved outcomes for the Manningham community, particularly around urban design.

**Service Performance Outcome Indicators**

Service	Indicator	Performance Measure	Computation
Statutory Planning	Service standard	Planning applications decided within required timeframes (Percentage of regular and VicSmart planning application decisions made within legislated timeframes)	[Number of planning application decisions made within 60 days for regular permits and 10 days for VicSmart permits / Number of planning application decisions made] x100
Roads	Condition	Sealed local roads below the intervention level (Percentage of sealed local roads that are below the renewal intervention level set by Council and not requiring renewal)	[Number of kilometres of sealed local roads below the renewal intervention level set by Council / Kilometres of sealed local roads] x100
Libraries	Participation	Library membership (Percentage of the population that are registered library members)	[Number of registered library members / Population] x100

**2.3 Theme 3: Resilient Environment**

To achieve our objective of a resilient environment, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

**Goals**

- 3.1 Protect and enhance our environment and biodiversity
- 3.2 Reduce our environmental impact and adapt to climate change

**Services**

Service area	Description of services provided		2022/23 Actual \$'000	2023/24 Forecast \$'000	2024/25 Budget \$'000
Climate Emergency and Environment	We protect our environment through climate change mitigation, biodiversity protection and community engagement to protect the local environment.	<i>Inc</i>	145	94	360
		<i>Exp</i>	1,350	2,288	2,169
		<i>Surplus / (deficit)</i>	(1,205)	(2,194)	(1,809)
Drainage	We provide services and support to reduce our environmental impact and protect our water through investigation and resolution of drainage issues including inspections, consultation, analysis, referrals and capital improvements. We also provide flood level advice and drainage improvement works.	<i>Inc</i>	-	-	-
		<i>Exp</i>	368	522	502
		<i>Surplus / (deficit)</i>	(368)	(522)	(502)

Service area	Description of services provided		2022/23 Actual \$'000	2023/24 Forecast \$'000	2024/25 Budget \$'000
Fleet	We promote environmental stewardship through advice, maintenance, servicing and replacement of all Council's plant, vehicles and equipment including electric and hybrid vehicles.	<i>Inc</i>	36	56	53
		<i>Exp</i>	- 1,040	- 1,231	1,153
		<i>Surplus / (deficit)</i>	1,076	1,287	1,206
Waste and Resource Recovery	We reduce and manage waste including the kerbside rubbish collections of garbage, hard waste and green waste from all local households and some commercial properties. Also includes roadside litter pickup, waste call centre, education services and the strategic planning of waste services.	<i>Inc</i>	40	353	365
		<i>Exp</i>	15,616	16,719	17,515
		<i>Surplus / (deficit)</i>	(15,576)	(16,366)	(17,150)

**Major Initiatives**

10. Deliver environmental activities to:

- i. strengthen principles to protect the environment, biodiversity and wildlife.
- ii. advocate to government and business on environmental issues.
- iii. improve management practices of bushland maintenance, pest animal and environmental weed control and monitoring, evaluating and improvement mechanisms.
- iv. explore biodiversity improvement or environmental community engagement programs for local public areas in collaboration with the Wurundjeri Woi Wurrung Cultural Heritage Aboriginal Corporation, Melbourne Water and Parks Victoria.
- v. stewardship in building sustainable waste management practices with the community.

**Service Performance Outcome Indicators**

Service	Indicator	Performance Measure	Computation
Waste Management	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

**2.4 Theme 4: Vibrant and Prosperous Economy**

To achieve our objective of a vibrant and prosperous economy, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

**Goals**

4.1 Grow our local business, tourism and economy

## Services

Service area	Description of services provided		2022/23 Actual \$'000	2023/24 Forecast \$'000	2024/25 Budget \$'000
Community Grants and Events	We promote a vibrant and prosperous local economy through support to local business, economic development and tourism, corporate and community events and community grants process.	<i>Inc</i>	41	26	36
		<i>Exp</i>	1,877	2,064	2,292
		<i>Surplus / (deficit)</i>	(1,836)	(2,038)	(2,256)
Community Venues and Functions	We support economic and community wellbeing with managing Council's community venues, MC2 and Manningham Function Centre.	<i>Inc</i>	934	1,360	1,413
		<i>Exp</i>	1,501	1,881	1,881
		<i>Surplus / (deficit)</i>	(567)	(521)	(468)
Economic & Community Wellbeing	We explore partnerships to maximise use of community facilities.	<i>Inc</i>	-	-	-
		<i>Exp</i>	1,324	1,355	1,409
		<i>Surplus / (deficit)</i>	(1,324)	(1,355)	(1,409)
Economic Development	We deliver services to local business that support economic development and tourism, support corporate and community events that create opportunities to gather and celebrate, and support community initiatives through a comprehensive community grants process.	<i>Inc</i>	-	-	-
		<i>Exp</i>	314	566	887
		<i>Surplus / (deficit)</i>	(314)	(566)	(887)

## Major Initiatives

11. We will support local businesses and the City through:

- i. increased procurement with organisations that produce economic, environmental and social outcomes for Manningham.
- ii. capacity building and support through business development activities.
- iii. exploring local opportunities to support local businesses to collaborate via a Hub / co-working space; and
- iv. activities to encourage and support tourism and employment opportunities.

## 2.5 Theme 5: Well Governed Council

To achieve our objective of a well governed Council, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

## Goals

- 5.1 A financially sustainable Council that manages resources effectively and efficiently
- 5.2 A Council that values our customers and community in all that we do

## Services

Service area	Description of services provided		2022/23 Actual \$'000	2023/24 Forecast \$'000	2024/25 Budget \$'000
Business Enablement	We lead our customer promise to make it easy, celebrate choice, serve consistently and respond proactively. Enables the organisation through project management advice/support for corporate projects, planning for and reviewing our services and reporting our progress on council activities.	<i>Inc</i>	-	-	-
		<i>Exp</i>	3,733	3,985	4,792
		<i>Surplus / (deficit)</i>	(3,733)	(3,985)	(4,792)
CEO Office and Councillor support	We provide support to our Mayor and Councillors in their role to benefit the City.	<i>Inc</i>	-	-	-
		<i>Exp</i>	1,229	1,311	1,339
		<i>Surplus / (deficit)</i>	(1,229)	(1,311)	(1,339)
Emergency Management	We build resilience in community preparedness, response and recovery in an emergency. Works with agencies and organisations to facilitate local emergency management planning and lead coordination of local relief and recovery support for affected communities.	<i>Inc</i>	157	91	230
		<i>Exp</i>	406	569	823
		<i>Surplus / (deficit)</i>	(249)	(478)	(593)
Engaged Communities	We oversee engaging and informing the community about our activities and decisions. Including community engagement, internal communications, publications, social media, website, design and advocacy.	<i>Inc</i>	-	-	-
		<i>Exp</i>	1,986	2,380	2,627
		<i>Surplus / (deficit)</i>	(1,986)	(2,380)	(2,627)
Financial Services	We provide strategic leadership towards a financially sustainable Council that manages resources effectively and efficiently. Includes budget management and partnering with the organisation to improve the delivery of financial services, internal controls and revenue services including rates.	<i>Inc</i>	589	678	683
		<i>Exp</i>	4,607	4,871	4,975
		<i>Surplus / (deficit)</i>	(4,018)	(4,193)	(4,292)
Information Technology	We lead delivery and support of technology to improve efficient and effective ways to deliver services. Including privacy and information management, process and system support across Council, and pursuit of digital and innovative technology solutions.	<i>Inc</i>	2	1	-
		<i>Exp</i>	9,323	8,946	9,946
		<i>Surplus / (deficit)</i>	(9,321)	(8,945)	(9,946)

Service area	Description of services provided		2022/23 Actual \$'000	2023/24 Forecast \$'000	2024/25 Budget \$'000
Legal Counsel, Governance and Risk	We oversee well governed Council with management of legal services and provision of legal advice, governance, risk and assurances services and advice.	<i>Inc</i>	2,017	1,790	1,958
		<i>Exp</i>	3,166	3,456	4,477
		<i>Surplus / (deficit)</i>	(1,149)	(1,666)	(2,519)
People Experience	We lead our people experience to attract, support and retain employees that perform their best for our community. Includes recruitment, organisational development, employee and industrial relations and workplace health and safety.	<i>Inc</i>	-	-	-
		<i>Exp</i>	1,979	2,860	3,136
		<i>Surplus / (deficit)</i>	(1,979)	(2,860)	(3,136)
Procurement	We are responsible for governance of procurement and contract management services to support the goals of Council.	<i>Inc</i>	-	-	-
		<i>Exp</i>	995	1,025	1,071
		<i>Surplus / (deficit)</i>	(995)	(1,025)	(1,071)
Strategic Property Portfolio	This service manages Council's property portfolio to reduce our reliance on rates to enhance services and infrastructure, and support our mission to be a financially sustainable Council.	<i>Inc</i>	80	90	90
		<i>Exp</i>	386	557	542
		<i>Surplus / (deficit)</i>	(306)	(467)	(452)

**Major Initiatives**

- 12. We will explore different ways to improve community satisfaction with Council's communications on local community issues, services and activities.
- 13. We will explore ways to enhance performance reporting across social, environment and economic outcomes against community need.
- 14. We will improve our Customer Experience to better understand and meet their specific needs.
- 15. We will ensure the long term financial sustainability of Council through preparing the Budget and 10 year Financial Plan incorporating key strategies to Council by 30 June 2025.
- 16. We will maximise public value through the systematic planning and review of Council's services and effective, early and broad engagement on projects.
- 14. We will take a proactive and motivated approach to be an open and transparent Council.

**Service Performance Outcome Indicators**

Service	Indicator	Performance Measure	Computation
Governance	Consultation and engagement	Satisfaction with community consultation and engagement (Community satisfaction rating out of 100 with the consultation and engagement efforts of Council)	Community satisfaction rating out of 100 with how Council has performed on community consultation and engagement



## 2.3 Reconciliation with budgeted operating result

	Surplus/ (Deficit) \$'000	Income / Revenue \$'000	Expenditure \$'000
Healthy Community	(12,149)	8,490	20,639
Liveable Places and Spaces	(31,923)	7,582	39,505
Resilient Environment	(18,257)	777	19,034
Vibrant Prosperous Economy	(5,021)	1,449	6,470
Well Governed Council *	(30,315)	2,871	33,186
<b>Total</b>	<b>(97,665)</b>	<b>21,169</b>	<b>118,834</b>
<b>Expenses added in:</b>			
Depreciation/Amortisation	33,360		
Finance costs	-		
Others (net)	(16,673)		
<b>Surplus/(Deficit) before funding sources</b>	<b>(114,352)</b>		
<b>Funding sources added in:</b>			
Rates revenue	108,134		
Waste service charge revenue	17,731		
Capital grants	3,614		
<b>Total funding sources</b>	<b>129,479</b>		
<b>Operating surplus/(deficit) for the year</b>	<b>15,127</b>		

\* Well Governed Council includes corporate wide management and support expenses including Finance, Information Technology etc.

### 3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2024/25 has been supplemented with projections to 2027/28

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

Comprehensive Income Statement

Balance Sheet

Statement of Changes in Equity

Statement of Cash Flows

Statement of Capital Works

Statement of Human Resources

**Comprehensive Income Statement**

For the four years ending 30 June 2028

	NOTES	Forecast Actual 2023/24 \$'000	Budget 2024/25 \$'000	Projections 2025/26 \$'000	2026/27 \$'000	2027/28 \$'000
<b>Income / Revenue</b>						
Rates and charges	4.1.1	122,513	<b>125,865</b>	129,910	133,928	138,284
Statutory fees and fines	4.1.2	3,253	<b>3,463</b>	3,819	3,845	3,904
User fees	4.1.3	8,886	<b>9,487</b>	9,329	10,888	11,380
Grants - operating	4.1.4	10,180	<b>7,395</b>	6,666	6,736	6,750
Grants - capital	4.1.4	3,578	<b>3,614</b>	8,645	5,127	3,587
Contributions - monetary	4.1.5	4,132	<b>4,539</b>	4,226	5,332	4,703
Contributions - non-monetary	4.1.5	1,020	<b>1,000</b>	1,000	1,000	1,000
Net gain (or loss) on disposal of property, infrastructure, plant and equipment		1,287	<b>150</b>	160	120	167
Other income	4.1.6	4,305	<b>14,634</b>	2,602	1,884	1,355
<b>Total income / revenue</b>		<b>159,154</b>	<b>170,147</b>	<b>166,357</b>	<b>168,860</b>	<b>171,130</b>
<b>Expenses</b>						
Employee costs	4.1.7	58,397	<b>59,860</b>	60,539	61,968	63,328
Materials and services	4.1.8	36,889	<b>37,395</b>	36,708	38,365	40,013
Depreciation	4.1.9	30,237	<b>31,490</b>	32,451	33,897	35,315
Amortisation - intangible assets	4.1.10	1,938	<b>1,499</b>	837	418	40
Depreciation - right of use assets	4.1.11	381	<b>371</b>	278	247	232
Finance costs - leases		58	<b>49</b>	41	35	28
Other expenses	4.1.12	23,390	<b>24,356</b>	23,400	23,733	24,172
<b>Total expenses</b>		<b>151,290</b>	<b>155,020</b>	<b>154,254</b>	<b>158,663</b>	<b>163,128</b>
<b>Surplus/(deficit) for the year</b>		<b>7,864</b>	<b>15,127</b>	<b>12,103</b>	<b>10,197</b>	<b>8,002</b>
<b>Total comprehensive result</b>		<b>7,864</b>	<b>15,127</b>	<b>12,103</b>	<b>10,197</b>	<b>8,002</b>

**Balance Sheet**

For the four years ending 30 June 2028

		Forecast Actual 2023/24 \$'000	Budget 2024/25 \$'000	2025/26 \$'000	Projections 2026/27 \$'000	2027/28 \$'000
	NOTES					
<b>Assets</b>						
<b>Current assets</b>						
Cash and cash equivalents		64,204	58,554	44,208	28,894	32,222
Trade and other receivables		13,956	11,567	10,823	10,305	9,787
Other financial assets		20,000	20,000	20,000	20,000	10,000
Inventories		236	236	236	236	236
Prepayments		1,876	1,876	1,876	1,876	1,876
Other assets		1,985	1,985	1,985	1,985	1,985
<b>Total current assets</b>	4.2.1	<b>102,257</b>	<b>94,218</b>	<b>79,128</b>	<b>63,296</b>	<b>56,106</b>
<b>Non-current assets</b>						
Trade and other receivables		398	398	398	398	398
Investments in associates, joint arrangement and subsidiaries		3,155	3,155	3,155	3,155	3,155
Property, infrastructure, plant & equipment		2,654,951	2,678,547	2,705,919	2,733,158	2,749,568
Right-of-use assets	4.2.4	1,969	1,598	1,320	1,073	839
Intangible assets		2,796	1,297	460	42	2
<b>Total non-current assets</b>	4.2.1	<b>2,663,269</b>	<b>2,684,995</b>	<b>2,711,252</b>	<b>2,737,826</b>	<b>2,753,962</b>
<b>Total assets</b>		<b>2,765,526</b>	<b>2,779,213</b>	<b>2,790,380</b>	<b>2,801,122</b>	<b>2,810,068</b>
<b>Liabilities</b>						
<b>Current liabilities</b>						
Trade and other payables		20,747	21,227	21,724	22,240	23,044
Trust funds and deposits		12,032	11,932	11,832	11,732	11,732
Contract and other liabilities		4,471	2,636	1,204	1,204	1,204
Provisions		14,356	14,729	15,097	15,475	15,862
Interest-bearing liabilities	4.2.3	-	-	-	-	-
Lease liabilities	4.2.4	358	269	249	247	243
<b>Total current liabilities</b>	4.2.2	<b>51,964</b>	<b>50,793</b>	<b>50,106</b>	<b>50,898</b>	<b>52,085</b>
<b>Non-current liabilities</b>						
Provisions		1,542	1,542	1,542	1,542	1,542
Interest-bearing liabilities	4.2.3	-	-	-	-	-
Lease liabilities	4.2.4	1,784	1,515	1,266	1,019	776
<b>Total non-current liabilities</b>	4.2.2	<b>3,326</b>	<b>3,057</b>	<b>2,808</b>	<b>2,561</b>	<b>2,318</b>
<b>Total liabilities</b>		<b>55,290</b>	<b>53,850</b>	<b>52,914</b>	<b>53,459</b>	<b>54,403</b>
<b>Net assets</b>		<b>2,710,236</b>	<b>2,725,363</b>	<b>2,737,466</b>	<b>2,747,663</b>	<b>2,755,665</b>
<b>Equity</b>						
Accumulated surplus		839,676	856,610	870,125	881,368	891,650
Reserves		1,870,560	1,868,753	1,867,341	1,866,295	1,864,015
<b>Total equity</b>		<b>2,710,236</b>	<b>2,725,363</b>	<b>2,737,466</b>	<b>2,747,663</b>	<b>2,755,665</b>

**Statement of Changes in Equity**

For the four years ending 30 June 2028

	NOTES	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
<b>2024 Forecast Actual</b>					
Balance at beginning of the financial year		2,702,372	830,338	1,856,159	15,875
Surplus/(deficit) for the year		7,864	7,864	-	-
Net asset revaluation gain/(loss)		-	-	-	-
Transfers to other reserves		-	(4,000)	-	4,000
Transfers from other reserves		-	5,474	-	(5,474)
<b>Balance at end of the financial year</b>		<b>2,710,236</b>	<b>839,676</b>	<b>1,856,159</b>	<b>14,401</b>
<b>2025 Budget</b>					
Balance at beginning of the financial year		2,710,236	839,676	1,856,159	14,401
Surplus/(deficit) for the year		15,127	15,127	-	-
Net asset revaluation gain/(loss)		-	-	-	-
Transfers to other reserves		-	(4,000)	-	4,000
Transfers from other reserves		-	5,807	-	(5,807)
<b>Balance at end of the financial year</b>	4.3.1	<b>2,725,363</b>	<b>856,610</b>	<b>1,856,159</b>	<b>12,594</b>
<b>2026</b>					
Balance at beginning of the financial year		2,725,363	856,610	1,856,159	12,594
Surplus/(deficit) for the year		12,103	12,103	-	-
Net asset revaluation gain/(loss)		-	-	-	-
Transfers to other reserves		-	(4,000)	-	4,000
Transfers from other reserves		-	5,412	-	(5,412)
<b>Balance at end of the financial year</b>		<b>2,737,466</b>	<b>870,125</b>	<b>1,856,159</b>	<b>11,182</b>
<b>2027</b>					
Balance at beginning of the financial year		2,737,466	870,125	1,856,159	11,182
Surplus/(deficit) for the year		10,197	10,197	-	-
Net asset revaluation gain/(loss)		-	-	-	-
Transfers to other reserves		-	(5,000)	-	5,000
Transfers from other reserves		-	6,046	-	(6,046)
<b>Balance at end of the financial year</b>		<b>2,747,663</b>	<b>881,368</b>	<b>1,856,159</b>	<b>10,136</b>
<b>2028</b>					
Balance at beginning of the financial year		2,747,663	881,368	1,856,159	10,136
Surplus/(deficit) for the year		8,002	8,002	-	-
Net asset revaluation gain/(loss)		-	-	-	-
Transfers to other reserves		-	(4,420)	-	4,420
Transfers from other reserves		-	6,700	-	(6,700)
<b>Balance at end of the financial year</b>		<b>2,755,665</b>	<b>891,650</b>	<b>1,856,159</b>	<b>7,856</b>

**Statement of Cash Flows**

For the four years ending 30 June 2028

	Notes	Forecast	Budget	Projections		
		Actual 2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000
		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
<b>Cash flows from operating activities</b>						
Rates and charges		126,418	<b>128,254</b>	130,654	134,446	138,802
Statutory fees and fines		3,253	<b>3,463</b>	3,819	3,845	3,904
User fees		8,886	<b>9,487</b>	9,329	10,888	11,380
Grants - operating		9,825	<b>6,990</b>	6,656	6,736	6,750
Grants - capital		2,980	<b>2,184</b>	7,223	5,127	3,587
Contributions - monetary		4,132	<b>4,539</b>	4,226	5,332	4,703
Interest received		3,950	<b>3,150</b>	2,450	1,730	1,300
Other receipts		355	<b>11,484</b>	152	154	55
Employee costs		(58,950)	<b>(59,225)</b>	(59,897)	(61,304)	(62,372)
Materials and services		(59,575)	<b>(61,054)</b>	(59,394)	(61,366)	(63,434)
Short-term, low value and variable lease payments		(472)	<b>(479)</b>	(491)	(503)	(516)
Trust funds and deposits repaid		(1,357)	<b>(100)</b>	(100)	(100)	-
<b>Net cash provided by/(used in) operating activities</b>	4.4.1	<b>39,445</b>	<b>48,693</b>	<b>44,627</b>	<b>44,985</b>	<b>44,159</b>
<b>Cash flows from investing activities</b>						
Payments for property, infrastructure, plant and equipment		(47,220)	<b>(54,536)</b>	(59,304)	(60,495)	(51,226)
Proceeds from sale of property, infrastructure, plant and		2,383	<b>600</b>	640	480	670
Proceeds from sale of investments		48,500	-	-	-	10,000
<b>Net cash provided by/ (used in) investing activities</b>	4.4.2	<b>3,663</b>	<b>(53,936)</b>	<b>(58,664)</b>	<b>(60,015)</b>	<b>(40,556)</b>
<b>Cash flows from financing activities</b>						
Interest paid - lease liability		(58)	<b>(49)</b>	(40)	(35)	(28)
Repayment of lease liabilities		(348)	<b>(358)</b>	(269)	(249)	(247)
<b>Net cash provided by/(used in) financing activities</b>	4.4.3	<b>(406)</b>	<b>(407)</b>	<b>(309)</b>	<b>(284)</b>	<b>(275)</b>
Net increase/(decrease) in cash & cash equivalents		<b>42,702</b>	<b>(5,650)</b>	<b>(14,346)</b>	<b>(15,314)</b>	<b>3,328</b>
Cash and cash equivalents at the beginning of the financial year		21,502	<b>64,204</b>	58,554	44,208	28,894
<b>Cash and cash equivalents at the end of the financial year</b>		<b>64,204</b>	<b>58,554</b>	<b>44,208</b>	<b>28,894</b>	<b>32,222</b>

**Statement of Capital Works**

For the four years ending 30 June 2028

	NOTES	Forecast	Budget	Projections		
		Actual 2023/24	2024/25	2025/26	2026/27	2027/28
		\$'000	\$'000	\$'000	\$'000	\$'000
<b>Property</b>						
Land		3,387	6,555	1,560	1,560	1,660
<b>Total land</b>		<b>3,387</b>	<b>6,555</b>	<b>1,560</b>	<b>1,560</b>	<b>1,660</b>
Buildings		9,480	8,913	9,748	6,716	4,825
<b>Total buildings</b>		<b>9,480</b>	<b>8,913</b>	<b>9,748</b>	<b>6,716</b>	<b>4,825</b>
<b>Total property</b>		<b>12,867</b>	<b>15,468</b>	<b>11,308</b>	<b>8,276</b>	<b>6,485</b>
<b>Plant and equipment</b>						
Plant, machinery and equipment		2,193	2,330	1,920	1,635	1,850
Fixtures, fittings and furniture		-	-	30	-	-
Computers and telecommunications		150	150	229	236	245
Artworks		355	180	131	132	133
<b>Total plant and equipment</b>		<b>2,698</b>	<b>2,660</b>	<b>2,310</b>	<b>2,003</b>	<b>2,228</b>
<b>Infrastructure</b>						
Roads		8,363	11,886	10,214	12,825	15,653
Bridges		170	180	2,850	2,278	150
Footpaths and cycleways		3,996	6,033	5,463	5,576	4,611
Drainage		4,918	4,013	6,475	5,672	5,690
Recreational, leisure and community facilities		3,788	6,874	11,304	14,578	7,161
Parks, open space and streetscapes		10,420	7,422	9,380	9,287	9,248
Off street car parks		-	-	-	-	-
<b>Total infrastructure</b>		<b>31,655</b>	<b>36,408</b>	<b>45,686</b>	<b>50,216</b>	<b>42,513</b>
<b>Total capital works expenditure</b>	4.5.1	<b>47,220</b>	<b>54,536</b>	<b>59,304</b>	<b>60,495</b>	<b>51,226</b>
<b>Represented by:</b>						
New asset expenditure		11,654	17,221	12,225	11,044	8,126
Asset renewal expenditure		21,234	21,538	25,710	24,521	24,460
Asset expansion expenditure		1,516	481	153	100	100
Asset upgrade expenditure		12,816	15,296	21,216	24,830	18,540
<b>Total capital works expenditure</b>	4.5.1	<b>47,220</b>	<b>54,536</b>	<b>59,304</b>	<b>60,495</b>	<b>51,226</b>
<b>Funding sources represented by:</b>						
Grants		3,578	3,615	8,645	5,127	3,587
Contributions		164	372	120	223	170
Council cash		34,403	33,894	43,185	46,400	39,479
Reserves		9,075	16,655	7,354	8,745	7,990
<b>Total capital works expenditure</b>	4.5.1	<b>47,220</b>	<b>54,536</b>	<b>59,304</b>	<b>60,495</b>	<b>51,226</b>

**Statement of Human Resources**  
For the four years ending 30 June 2028

	Forecast	Budget	Projections		
	Actual				
	2023/24	2024/25	2025/26	2026/27	2027/28
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Staff expenditure</b>					
Employee costs - operating	58,397	<b>59,860</b>	60,539	61,968	63,328
Employee costs - capital	3,003	<b>3,576</b>	3,653	3,708	3,800
<b>Total staff expenditure</b>	<b>61,400</b>	<b>63,436</b>	<b>64,192</b>	<b>65,676</b>	<b>67,128</b>
	FTE	FTE	FTE	FTE	FTE
<b>Full Time Equivalent (FTE) staff numbers</b>					
Full Time Equivalent (FTE) Employees	532.2	<b>487.7</b>	482.0	481.5	481.5
<b>Total Full Time Equivalent (FTE)</b>	<b>532.2</b>	<b>487.7</b>	<b>482.0</b>	<b>481.5</b>	<b>481.5</b>

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget	Comprises			
		Permanent		Casual	Temporary
		Full Time	Part time		
2024/25	\$'000	\$'000	\$'000	\$'000	\$'000
CEO's Office	<b>6,713</b>	5,811	674	-	229
Experience & Capability	<b>11,659</b>	9,487	1,544	-	628
Connected Communities	<b>10,222</b>	5,256	4,494	174	297
City Planning	<b>12,324</b>	9,486	2,239	53	545
City Services	<b>18,153</b>	17,059	935	36	124
<b>Sub-total</b>	<b>59,071</b>	<b>47,099</b>	<b>9,886</b>	<b>264</b>	<b>1,822</b>
Other employee related expenditure	<b>789</b>				
Total operating expenditure	<b>59,860</b>				
Capitalised labour costs	<b>3,576</b>				
<b>Total expenditure</b>	<b>63,436</b>				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget	Comprises			
		Permanent		Casual	Temporary
		Full Time	Part time		
2024/25					
CEO's Office	<b>46.1</b>	38.0	5.7	-	2.4
Experience & Capability	<b>84.7</b>	66.5	13.1	-	5.1
Connected Communities	<b>80.0</b>	40.0	36.1	1.1	2.8
City Planning	<b>97.5</b>	71.3	21.4	0.6	4.3
City Services	<b>179.4</b>	169.5	8.6	0.3	1.0
<b>Total staff FTE</b>	<b>487.7</b>	<b>385.3</b>	<b>84.9</b>	<b>2.0</b>	<b>15.6</b>



**3.1 Summary of Planned Human Resources Expenditure  
For the four years ending 30 June 2028**

	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000
<b>CEO's Office</b>				
<b>Permanent - Full time</b>	<b>5,811</b>	<b>5,956</b>	<b>6,105</b>	<b>6,257</b>
Women	4,138	4,241	4,347	4,456
Men	1,673	1,715	1,758	1,802
Persons of self-described gender	-	-	-	-
<b>Permanent - Part time</b>	<b>674</b>	<b>691</b>	<b>708</b>	<b>726</b>
Women	636	652	669	685
Men	37	38	39	40
Persons of self-described gender	-	-	-	-
<b>Total CEO's Office</b>	<b>6,484</b>	<b>6,647</b>	<b>6,813</b>	<b>6,983</b>
<b>Experience &amp; Capability</b>				
<b>Permanent - Full time</b>	<b>9,487</b>	<b>9,724</b>	<b>9,967</b>	<b>10,216</b>
Women	5,184	5,313	5,446	5,582
Men	4,303	4,411	4,521	4,634
Persons of self-described gender	-	-	-	-
<b>Permanent - Part time</b>	<b>1,544</b>	<b>1,583</b>	<b>1,623</b>	<b>1,663</b>
Women	1,459	1,496	1,533	1,571
Men	85	87	89	92
Persons of self-described gender	-	-	-	-
<b>Total Experience &amp; Capability</b>	<b>11,031</b>	<b>11,307</b>	<b>11,590</b>	<b>11,879</b>
<b>Connected Communities</b>				
<b>Permanent - Full time</b>	<b>5,256</b>	<b>5,388</b>	<b>5,523</b>	<b>5,661</b>
Women	3,710	3,803	3,898	3,995
Men	1,546	1,585	1,625	1,665
Persons of self-described gender	-	-	-	-
<b>Permanent - Part time</b>	<b>4,494</b>	<b>4,606</b>	<b>4,722</b>	<b>4,840</b>
Women	4,315	4,423	4,533	4,647
Men	179	183	188	193
Persons of self-described gender	-	-	-	-
<b>Total Connected Communities</b>	<b>9,751</b>	<b>9,994</b>	<b>10,244</b>	<b>10,500</b>
<b>City Planning</b>				
<b>Permanent - Full time</b>	<b>9,486</b>	<b>9,724</b>	<b>9,967</b>	<b>10,216</b>
Women	4,310	4,418	4,529	4,642
Men	5,176	5,305	5,438	5,574
Persons of self-described gender	-	-	-	-
<b>Permanent - Part time</b>	<b>2,239</b>	<b>2,295</b>	<b>2,353</b>	<b>2,411</b>
Women	1,909	1,957	2,006	2,056
Men	330	338	347	355
Persons of self-described gender	-	-	-	-
<b>Total City Planning</b>	<b>11,726</b>	<b>12,019</b>	<b>12,319</b>	<b>12,627</b>
<b>City Services</b>				
<b>Permanent - Full time</b>	<b>17,059</b>	<b>17,485</b>	<b>17,922</b>	<b>18,370</b>
Women	3,816	3,911	4,009	4,109
Men	13,243	13,574	13,913	14,261
Persons of self-described gender	-	-	-	-
<b>Permanent - Part time</b>	<b>935</b>	<b>958</b>	<b>982</b>	<b>1,007</b>
Women	672	689	706	724
Men	263	270	276	283
Persons of self-described gender	-	-	-	-
<b>Total City Services</b>	<b>17,994</b>	<b>18,443</b>	<b>18,904</b>	<b>19,377</b>
<b>Casuals, temporary and other expenditure</b>	<b>2,875</b>	<b>2,129</b>	<b>2,098</b>	<b>1,961</b>
<b>Capitalised labour costs</b>	<b>3,576</b>	<b>3,653</b>	<b>3,708</b>	<b>3,800</b>
<b>Total staff expenditure</b>	<b>63,436</b>	<b>64,192</b>	<b>65,676</b>	<b>67,128</b>

**3.1 Summary of Planned Human Resources Expenditure  
For the four years ending 30 June 2028**

	2024/25	2025/26	2026/27	2027/28
	FTE	FTE	FTE	FTE
<b>CEO's Office</b>				
<b>Permanent - Full time</b>	<b>38.0</b>	<b>38.0</b>	<b>38.0</b>	<b>38.0</b>
Women	30.0	30.0	30.0	30.0
Men	8.0	8.0	8.0	8.0
Persons of self-described gender	-	-	-	-
<b>Permanent - Part time</b>	<b>5.7</b>	<b>5.7</b>	<b>5.7</b>	<b>5.7</b>
Women	5.3	5.3	5.3	5.3
Men	0.4	0.4	0.4	0.4
Persons of self-described gender	-	-	-	-
<b>Total CEO's Office</b>	<b>43.7</b>	<b>43.7</b>	<b>43.7</b>	<b>43.7</b>
<b>Experience &amp; Capability</b>				
<b>Permanent - Full time</b>	<b>66.5</b>	<b>66.5</b>	<b>66.5</b>	<b>66.5</b>
Women	38.0	38.0	38.0	38.0
Men	28.5	28.5	28.5	28.5
Persons of self-described gender	-	-	-	-
<b>Permanent - Part time</b>	<b>13.1</b>	<b>13.1</b>	<b>13.1</b>	<b>13.1</b>
Women	12.4	12.4	12.4	12.4
Men	0.8	0.8	0.8	0.8
Persons of self-described gender	-	-	-	-
<b>Total Experience &amp; Capability</b>	<b>79.6</b>	<b>79.6</b>	<b>79.6</b>	<b>79.6</b>
<b>Connected Communities</b>				
<b>Permanent - Full time</b>	<b>39.2</b>	<b>39.2</b>	<b>39.2</b>	<b>39.2</b>
Women	28.0	28.0	28.0	28.0
Men	11.2	11.2	11.2	11.2
Persons of self-described gender	-	-	-	-
<b>Permanent - Part time</b>	<b>36.1</b>	<b>36.1</b>	<b>36.1</b>	<b>36.1</b>
Women	34.4	34.4	34.4	34.4
Men	1.7	1.7	1.7	1.7
Persons of self-described gender	-	-	-	-
<b>Total Connected Communities</b>	<b>75.2</b>	<b>75.2</b>	<b>75.2</b>	<b>75.2</b>
<b>City Planning</b>				
<b>Permanent - Full time</b>	<b>70.9</b>	<b>70.9</b>	<b>70.9</b>	<b>70.9</b>
Women	34.3	34.3	34.3	34.3
Men	36.6	36.6	36.6	36.6
Persons of self-described gender	-	-	-	-
<b>Permanent - Part time</b>	<b>20.9</b>	<b>20.9</b>	<b>20.9</b>	<b>20.9</b>
Women	17.1	17.1	17.1	17.1
Men	3.8	3.8	3.8	3.8
Persons of self-described gender	-	-	-	-
<b>Total City Planning</b>	<b>91.7</b>	<b>91.7</b>	<b>91.7</b>	<b>91.7</b>
<b>City Services</b>				
<b>Permanent - Full time</b>	<b>145.6</b>	<b>145.6</b>	<b>145.6</b>	<b>145.6</b>
Women	30.0	30.0	30.0	30.0
Men	115.6	115.6	115.6	115.6
Persons of self-described gender	-	-	-	-
<b>Permanent - Part time</b>	<b>8.6</b>	<b>8.6</b>	<b>8.6</b>	<b>8.6</b>
Women	5.9	5.9	5.9	5.9
Men	2.7	2.7	2.7	2.7
Persons of self-described gender	-	-	-	-
<b>Total City Services</b>	<b>154.2</b>	<b>154.2</b>	<b>154.2</b>	<b>154.2</b>
Casuals and temporary staff	17.5	11.9	11.4	11.4
Capitalised labour	25.7	25.7	25.7	25.7
<b>Total staff numbers</b>	<b>487.7</b>	<b>482.0</b>	<b>481.5</b>	<b>481.5</b>

**4. Notes to the financial statements**

This section presents detailed information on material components of the financial statements in the previous sections.

**4.1 Comprehensive Income Statement**

**4.1.1 Rates and charges**

Rates and charges are required by the Act and the Regulations to be disclosed in Council's budget.

As per the *Local Government Act 2020*, Council is required to have a Revenue and Rating Plan which is a four year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2024/25 the FGRS cap has been set at 2.75%. The cap applies to both general rates and municipal charges (Council does not have a municipal charge) and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will

**4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:**

	2023/24	2024/25	Change	
	Forecast Actual \$'000	Budget \$'000	\$'000	%
General rates*	103,483	<b>106,972</b>	3,489	<b>3.37%</b>
Low income rebate	(45)	<b>(46)</b>	(1)	<b>2.22%</b>
Service rates and charges	17,613	<b>17,732</b>	119	<b>0.68%</b>
Supplementary rates and rate adjustments	350	<b>665</b>	315	<b>90.00%</b>
Interest on rates and charges	1,094	<b>525</b>	(569)	<b>-52.01%</b>
Revenue in lieu of rates	17	<b>17</b>	0.5	<b>2.75%</b>
<b>Total rates and charges</b>	<b>122,512</b>	<b>125,865</b>	<b>3,353</b>	<b>2.74%</b>

\* Subject to the rate cap established under the FGRS.

This will raise total rates and charges for 2024/25 to \$125.87 million including:

- Base rate revenue of \$106.97 million (maximum allowed per the State Government rate cap - refer to 4.1.1(i) Fair Go Rates System Compliance Table).
- User charges for waste services are based on a user pay basis and full cost recovery, however with Council being conscious of the cost of living pressure in the community, we have frozen the waste service charge at 2023/24 levels, well below the 4.80% increase in the cost of waste services to Council.
- New properties / improvements (supplementary rate income) is budgeted to be \$0.67 million in 2024/25.
- Interest on overdue rates and charges are charged under section 172(A) of the Local Government Act 1989 and is budgeted to be \$0.53 million. From 2024/25 the interest rate is set by the Minister for Local Government at a nominal rate.
- Cultural and recreational land charged in lieu of rates of \$0.02 million.

**4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Local Government Act 1989 for each type or class of land compared with the previous financial year**

Type or class of land	2023/24	2024/25	Change %
	Budget cents/\$CIV	Budget cents/\$CIV	
Uniform Rate	0.00155331	<b>0.00151560</b>	-2.43%

**4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year**

Type or class of land	2023/24	2024/25	Change	
	Budget \$'000	Budget \$'000	\$'000	%
Residential	96,453	100,221	3,768	3.91%
Commercial	6,788	6,553	(235)	-3.45%
Industrial	244	199	(45)	-18.59%
Cultural and Recreational	17	17	0.5	2.75%
<b>Total amount to be raised by general rates</b>	<b>103,501</b>	<b>106,990</b>	<b>3,488</b>	<b>3.37%</b>

**4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year**

Type or class of land	2023/24	2024/25	Change	
	Budget Number	Budget Number	Number	%
Residential	51,174	51,555	381	0.74%
Commercial	1,800	1,785	(15)	-0.83%
Industrial	77	50	(27)	-35.06%
Cultural and Recreational	16	16	-	0.00%
<b>Total number of assessments</b>	<b>53,067</b>	<b>53,406</b>	<b>339</b>	<b>0.64%</b>

4.1.1(e) The basis of valuation to be used is the is the Capital Improved Value (CIV).

**4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year**

Type or class of land	2023/24	2024/25	Change	
	Budget \$'000	Budget \$'000	\$'000	%
Residential	62,095	66,126	4,031	6.49%
Commercial	4,370	4,324	(46)	-1.05%
Industrial	157	131	(26)	-16.56%
Cultural and Recreational	49	50	1	2.04%
<b>Total value of land</b>	<b>66,671</b>	<b>70,631</b>	<b>3,960</b>	<b>5.94%</b>

**4.1.1(g) The municipal charge under Section 159 of the Local Government Act 1989 compared with the previous financial year**

No municipal charge is proposed for 2024/25.

**4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year**

No municipal charge is proposed for 2024/25.

**4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Local Government Act 1989 compared with the previous financial year**

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2023/24 Budget \$	2024/25 Budget \$	\$	%
<b>Residential</b>				
Standard service (80 litre garbage, 240 litre recycling and 240 litre garden)	322.00	322.00	-	0.00%
<b>Other waste options</b>				
Upsize to 120 litre garbage bin	98.50	98.50	-	0.00%
Upsize to 240 litre garbage bin	349.50	349.50	-	0.00%
Upsize to 240 litre garbage bin with discount	174.50	174.50	-	0.00%
Upsize to 360 litre recycling bin	47.00	47.00	-	0.00%
120 litre garbage, 240 litre recycling and 240 litre garden	420.50	420.50	-	0.00%

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2023/24 Budget \$	2024/25 Budget \$	\$	%
120 litre garbage, 240 litre recycling and 120 litre garden	420.50	<b>420.50</b>	-	0.00%
80 litre garbage, 240 litre recycling and 120 litre garden	322.00	<b>322.00</b>	-	0.00%
80 litre garbage and 240 litre recycling	322.00	<b>322.00</b>	-	0.00%
120 litre garbage and 240 litre recycling	420.50	<b>420.50</b>	-	0.00%
Additional 80 litre garbage bin	213.50	<b>213.50</b>	-	0.00%
Additional 120 litre garbage bin	250.50	<b>250.50</b>	-	0.00%
Additional 240 litre recycling bin	91.50	<b>91.50</b>	-	0.00%
Additional 360 litre recycling bin	139.00	<b>139.00</b>	-	0.00%
Additional 120 litre garden bin	121.00	<b>121.00</b>	-	0.00%
Additional 240 litre garden bin	151.50	<b>151.50</b>	-	0.00%
Domestic change bin (charged per change over not per annum)	71.00	<b>71.00</b>	-	0.00%
<b>Commercial</b>				
Commercial 240 litre garbage	628.00	<b>628.00</b>	-	0.00%
Additional 240 litre commercial garbage	784.50	<b>784.50</b>	-	0.00%

**4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year**

Type of Charge	2023/24 Budget	2024/25 Budget	Change	
	\$	\$	\$	%
<b>Residential</b>				
Standard service (80 litre garbage, 240 litre recycling and 240 litre garden)	14,277,480	<b>14,262,346</b>	(15,134)	-0.11%
<b>Other waste options</b>				
Upsize to 120 litre garbage bin	1,621,212	<b>1,599,542</b>	(21,670)	-1.34%
Upsize to 240 litre garbage bin	-	<b>250,242</b>	250,242	100.00%
Upsize to 240 litre garbage bin with discount	-	<b>14,484</b>	14,484	100.00%
Upsize to 360 litre recycling bin	116,936	<b>121,542</b>	4,606	3.94%
Additional 80 litre garbage bin	85,614	<b>94,581</b>	8,967	10.47%
Additional 120 litre garbage bin	249,248	<b>257,514</b>	8,267	3.32%
Additional 240 litre recycling bin	40,169	<b>45,201</b>	5,033	12.53%
Additional 360 litre recycling bin	12,371	<b>13,483</b>	1,112	8.99%
Additional 120 litre garden bin	605	<b>968</b>	363	60.00%
Additional 240 litre garden bin	214,979	<b>213,918</b>	(1,061)	-0.49%
Supplementary charges during the year	64,400	<b>96,600</b>	32,200	50.00%
<b>Commercial</b>				
Commercial 240 litre garbage	434,576	<b>391,872</b>	(42,704)	-9.83%
Additional 240 litre commercial garbage	142,779	<b>133,365</b>	(9,414)	-6.59%
<b>Special accommodation</b>				
Retirement villages & nursing homes	229,616	<b>229,616</b>	-	0.00%
MC <sup>2</sup>	6,203	<b>6,203</b>	-	0.00%
<b>Total</b>	<b>17,496,186</b>	<b>17,731,476</b>	<b>235,290</b>	<b>1.34%</b>

**4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year**

	2023/24 Budget \$	2024/25 Budget \$	Change	
			\$	%
Residential	96,453,102	100,220,566	3,767,463	3.91%
Commercial	6,788,454	6,553,454	(235,000)	-3.46%
Industrial	244,499	198,544	(45,955)	-18.80%
<b>General rates revenue</b>	<b>103,486,055</b>	<b>106,972,564</b>	<b>3,486,509</b>	<b>3.37%</b>
Cultural and recreational	16,526	16,980	454	2.75%
Supplementary rates	641,000	665,000	24,000	3.74%
Low income rebate	(40,000)	(46,000)	(6,000)	15.00%
<b>Total general rates</b>	<b>104,103,581</b>	<b>107,608,544</b>	<b>3,504,963</b>	<b>3.37%</b>
Waste charges	17,496,186	17,731,476	235,290	1.34%
<b>Total Rates and charges</b>	<b>121,599,767</b>	<b>125,340,019</b>	<b>3,740,253</b>	<b>3.08%</b>

**4.1.1(l) Fair Go Rates System Compliance**

Council is required to comply with the State Government’s Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2023/24 Budget	2024/25 Budget
Total Rates	\$ 99,986,369	\$104,109,477
Number of rateable properties	53,051	53,390
Base Average Rate	\$ 1,884.72	\$ 1,949.98
Maximum Rate Increase (set by the State Government)	<b>3.50%</b>	<b>2.75%</b>
Capped Average Rate	\$ 1,950.69	\$ 2,003.61
Maximum General Rates Revenue	\$103,486,055	\$106,972,738
Budgeted General Rates Revenue	\$103,486,055	\$106,972,564
Budgeted Supplementary Rates Revenue	\$ 641,000	\$ 665,000
<b>Budgeted Total Rates Revenue</b>	<b>\$104,127,055</b>	<b>\$107,637,564</b>

**4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges**

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2024/25: estimated \$665,000 and 2023/24: budgeted \$641,000; revised forecast \$350,000)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

**4.1.1(n) Differential rates**

No differential rates are proposed for 2024/25.

**4.1.1(o) Cultural and recreational land; charges in lieu of rates**

In accordance with Section 4(4) of the Cultural and Recreational Lands Act 1963, Cultural and Recreational Lands to be charged in lieu of rates as per the below schedule:

Club	Address	Charges in lieu of rates for 2024/25
Veneto Club	191 Bulleen Road, Bulleen	\$ 16,980

**4.1.1(p) Combined general rates and charges**

	2023/24 \$	2024/25 \$	Change	
			\$	%
Property value - example	\$ 1,255,371	\$ 1,321,989	\$ 66,618	5.31%
Rate in \$	0.00155331	0.00151560	- 0.00003771	-2.43%
General rate (property value x rate in \$)	\$ 1,949.98	\$ 2,003.61	\$ 53.63	2.75%
Standard waste charge	\$ 322.00	\$ 322.00	\$ -	0.00%
<b>Total rates and waste charges</b>	<b>\$ 2,271.98</b>	<b>\$ 2,325.61</b>	<b>\$ 53.63</b>	<b>2.36%</b>

## 4.1.2 Statutory fees and fines

	Forecast	Budget	Change	
	Actual	2024/25		
	2023/24	2024/25	\$'000	%
	\$'000	\$'000	\$'000	%
Infringements and costs	1,126	1,412	286	25.40%
Town planning fees	1,282	1,200	(82)	-6.40%
Land and property information certificates	455	490	35	7.69%
Asset protection and other permits	390	361	(29)	-7.44%
<b>Total statutory fees and fines</b>	<b>3,253</b>	<b>3,463</b>	<b>210</b>	<b>6.46%</b>

These fees mainly relate to permit fees and fines levied in accordance with legislation and include parking, animal, fire, asset protection and other fines. The decision to increase statutory fees and fines is not made by Council, but by the State Government under legislation.

2024/25 statutory fees and fines are expected to increase by \$0.21 million mainly attributable to anticipated growth in parking infringements income due to engagement of additional resources in this service.

## 4.1.3 User fees

	Forecast	Budget	Change	
	Actual	2024/25		
	2023/24	2024/25	\$'000	%
	\$'000	\$'000	\$'000	%
Hall hire and function centre charges	1,437	1,488	51	3.55%
Social and community services charges	296	408	112	37.84%
Town planning fees	440	350	(90)	-20.45%
Aged services fees	197	-	(197)	-100.00%
Registration fees (Animal, Food & Health)	1,412	1,415	3	0.21%
Advertising fees	236	191	(45)	-19.07%
Culture and recreation fees	208	216	8	3.85%
Chargeable works fees	608	652	44	7.24%
Rent of Council facilities	2,435	3,134	699	28.71%
Other fees and charges	1,617	1,633	16	0.99%
<b>Total user fees</b>	<b>8,886</b>	<b>9,487</b>	<b>601</b>	<b>6.76%</b>

User charges relate to the recovery of service delivery costs through the charging of fees to users of Council's services. Total user fees are projected to increase mainly due to commercial rental of Council facilities.

2024/25 user fees and charges will increase generally by CPI and rounding. Section 6 "Schedule of fees and charges" contains a detailed listing of the 2024/25 fees and charges.

4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's budget.

	Forecast Actual 2023/24 \$'000	Budget 2024/25 \$'000	Change	
			\$'000	%
<b>Grants were received in respect of the following:</b>				
Summary of grants				
Commonwealth funded grants	9,830	6,566	(3,264)	-33.21%
State funded grants	3,928	4,443	515	13.11%
<b>Total grants received</b>	<b>13,758</b>	<b>11,009</b>	<b>(2,749)</b>	<b>-19.98%</b>
<b>(a) Operating Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Financial Assistance Grants	3,447	3,392	(55)	-1.60%
Aged care	3,182	-	(3,182)	-100.00%
Food services	151	-	(151)	-100.00%
<b>Recurrent - State Government</b>				
Maternal and child health	1,044	1,479	435	41.67%
Family and children	987	946	(41)	-4.15%
School crossing supervisors	363	379	16	4.41%
Open space and bushland	215	204	(11)	-5.12%
Immunisation	92	95	3	3.26%
Emergency services	80	80	-	0.00%
Community safety	101	97	(4)	-3.96%
Road maintenance	64	67	3	4.69%
Other	-	3	3	100.00%
<b>Total recurrent grants</b>	<b>9,726</b>	<b>6,742</b>	<b>(2,984)</b>	<b>-30.68%</b>
<b>Non-recurrent - Commonwealth Government</b>				
Other	11	-	(11)	-100.00%
<b>Non-recurrent - State Government</b>				
Maternal and child health	28	35	7	25.00%
Emergency services	-	135		
Family and children	196	-	(196)	-100.00%
Sustainability	94	429	335	356.38%
Social planning	125	54	(71)	-56.80%
<b>Total non-recurrent grants</b>	<b>454</b>	<b>653</b>	<b>199</b>	<b>43.83%</b>
<b>Total operating grants</b>	<b>10,180</b>	<b>7,395</b>	<b>(2,785)</b>	<b>-27.36%</b>
<b>(b) Capital Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Roads to recovery	642	697	55	8.62%
Financial Assistance Grant	1,147	1,127	(20)	-1.71%
<b>Total recurrent grants</b>	<b>1,789</b>	<b>1,825</b>	<b>36</b>	<b>2.00%</b>
<b>Non-recurrent - Commonwealth Government</b>				
Roads	1,250	1,349	99	7.92%
<b>Non-recurrent - State Government</b>				
Bicycle Network	70	80	10	14.29%
Building	48	119	71	146.88%
Recreation & Leisure	15	129	114	758.91%
Open Space Program	108	-	(108)	-100.00%
Early Years	298	113	(185)	-62.21%
<b>Total non-recurrent grants</b>	<b>1,789</b>	<b>1,789</b>	<b>(0)</b>	<b>0.00%</b>
<b>Total capital grants</b>	<b>3,578</b>	<b>3,614</b>	<b>36</b>	<b>1.00%</b>
<b>Total Grants</b>	<b>13,758</b>	<b>11,009</b>	<b>(2,749)</b>	<b>-19.98%</b>



Total grants include monies received from the State and Federal Governments for the purpose of funding the delivery of services to ratepayers and the capital works program. Overall the level of total grants is forecast to decrease by \$2.75 million compared to 2023/24. The reduction is mainly due to Council's decision to transition out of Commonwealth Home Support Programme (CHSP) services on 31 October 2023 which results in a decrease in grant funding. In addition, during 2023/24 one-off capital grant funding was received to deliver the capital works program.

#### 4.1.5 Contributions

	Forecast	Budget	Change	
	Actual			
	2023/24	2024/25	\$'000	%
	\$'000	\$'000	\$'000	%
Monetary	4,132	<b>4,539</b>	407	9.85%
Non-monetary	1,020	<b>1,000</b>	(20)	-1.96%
<b>Total contributions</b>	<b>5,152</b>	<b>5,539</b>	<b>387</b>	<b>7.51%</b>

Total contributions include cash and non-cash contributions by developers in regard to open space, development contribution plans (DCP) and the value of land, roads, and footpaths transferred to council ownership by developers.

The budgeted monetary contributions for 2024/25 includes \$4.0 million of open space contributions from developers. In addition, \$0.37 million of club contributions is budgeted to be received towards capital work projects and \$0.17 from other sources for operational activities.

#### 4.1.6 Other income

	Forecast	Budget	Change	
	Actual			
	2023/24	2024/25	\$'000	%
	\$'000	\$'000	\$'000	%
Interest	3,950	<b>3,150</b>	(800)	-20.25%
Other	355	<b>11,484</b>	11,129	3134.93%
<b>Total other income</b>	<b>4,305</b>	<b>14,634</b>	<b>10,329</b>	<b>239.93%</b>

The increase in other income is mainly due to one-off item in 2024/25 associated with divested land compensation. This is partly offset by an anticipated decrease in interest income due to an anticipated reduction in the cash rate over the 2024/25 financial year which impacts interest rates on Council's financial investments.

#### 4.1.7 Employee costs

	Forecast	Budget	Change	
	Actual			
	2023/24	2024/25	\$'000	%
	\$'000	\$'000	\$'000	%
Wages and salaries	61,400	<b>63,436</b>	2,036	3.32%
Capitalised labour	(3,003)	<b>(3,576)</b>	(573)	19.08%
<b>Total employee costs</b>	<b>58,397</b>	<b>59,860</b>	<b>1,463</b>	<b>2.51%</b>

Council provides services to our community through a combination of directly employed staff, temporary staff and services purchased from contractors. The extent that a service is provided by staff or contractor (or combination of both as is often the case) is determined on a service by service basis. The approach provides both an efficient and flexible approach to service delivery.

Wages and salaries (operating costs) include wages, superannuation, Workcover and other salary on costs for employees involved in the delivery of over 100 services for our community.

Total employee costs are forecast to increase by \$1.46 million or 2.5% compared to 2023/24. The change is mainly due to:

- \* a 45% increase in the workcover levy;
- \* a 0.5% increase in the Superannuation Guarantee to 11.5%; and
- \* employee movement through the bands including an annual % increase.

Capitalised labour includes the cost of employees and temporary staff from agencies involved in design, supervision and delivery of projects in the \$54 million capital works program.

## 4.1.8 Materials and services

	Forecast	Budget	Change	
	Actual	2024/25		
	2023/24	2024/25	\$'000	%
	\$'000	\$'000	\$'000	%
Waste contracts	15,483	16,210	727	4.70%
Parks, recreation, sporting reserve, street trees and bushland maintenance	7,323	7,470	147	2.01%
Roads, drainage, traffic and other infrastructure repairs and maintenance	4,361	3,912	(449)	-10.30%
Community assets management and maintenance	2,665	2,682	17	0.64%
Climate Emergency and Environment	1,219	550	(669)	-54.88%
Community Wellbeing and Partnerships	1,023	1,063	40	3.91%
Information Technology & Project Management	1,016	1,328	312	30.71%
Fleet	986	963	(23)	-2.33%
Community events and services	776	843	67	8.63%
Aged care & Healthy Ageing services	571	359	(212)	-37.13%
City Safety	213	210	(3)	-1.41%
Family Services	189	172	(17)	-8.99%
General materials and services	1,064	1,633	569	53.48%
<b>Total materials and services</b>	<b>36,889</b>	<b>37,395</b>	<b>506</b>	<b>1.37%</b>

Materials, services and contracts include payment to contractors for the provision of services, the purchase of consumables, maintenance costs and general materials to enable Council to provide a wide range of services. Materials, services and contracts are expected to increase by \$0.51 million or 1.37%. The key variances mainly relate to:

- waste contracts costs for the collection and disposal of waste are budgeted to increase by \$0.73 million. This is related to large increases in the fuel levy surcharge in waste contracts.
- increases in contract prices, new funding for 2024/25 initiatives and service level change resulting in an increase in the overall budget of materials and services.

partly offset by:

- 2023/24 one off budget allocation of \$1.5 million for sustainability initiatives and LED lighting & Smart lighting retrofit projects, and
- a reduction in budget for aged care services as a result of Council's decision to exit the services in October 2023.

## 4.1.9 Depreciation

	Forecast	Budget	Change	
	Actual	2024/25		
	2023/24	2024/25	\$'000	%
	\$'000	\$'000	\$'000	%
Property	4,735	4,733	(2)	-0.04%
Plant & equipment	1,226	1,433	207	16.88%
Infrastructure	23,881	25,125	1,244	5.21%
Computers and telecommunications	395	199	(196)	-49.62%
<b>Total depreciation</b>	<b>30,237</b>	<b>31,490</b>	<b>1,253</b>	<b>4.14%</b>

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant & equipment and infrastructure assets such as roads and drains. The increase is mainly due to the completion of the 2023/24 capital works program and the full year impact of depreciation of this in 2024/25.

## 4.1.10 Amortisation - Intangible assets

	Forecast	Budget	Change	
	Actual	2024/25		
	2023/24	2024/25	\$'000	%
	\$'000	\$'000	\$'000	%
Intangible assets	1,938	1,499	(439)	-22.65%
<b>Total amortisation - intangible assets</b>	<b>1,938</b>	<b>1,499</b>	<b>(439)</b>	<b>-22.65%</b>

Amortisation is expected to decrease as Council moves to Software as a Service instead of purchasing software as an asset (refer below Software licences - 4.1.12 - Other expenses).

## 4.1.11 Depreciation - Right of use assets

	Forecast	Budget	Change	
	Actual	2024/25		
	2023/24	2024/25	\$'000	%
	\$'000	\$'000	\$'000	%
Right of use assets	381	371	(10)	-2.62%
<b>Total depreciation - right of use assets</b>	<b>381</b>	<b>371</b>	<b>(10)</b>	<b>-2.62%</b>

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's right of use assets.

## 4.1.12 Other expenses

	Forecast	Budget	Change	
	Actual	2024/25		
	2023/24	2024/25	\$'000	%
	\$'000	\$'000	\$'000	%
Community grants	5,893	6,488	595	10.10%
Software licences	5,391	5,479	88	1.63%
Utilities	2,341	2,399	58	2.48%
Consultants	2,082	1,923	(159)	-7.64%
Insurance	1,550	1,766	216	13.94%
Legal expenses	810	727	(83)	-10.25%
Other service delivery costs	5,323	5,574	251	4.72%
<b>Total other expenses</b>	<b>23,390</b>	<b>24,356</b>	<b>966</b>	<b>4.13%</b>

Other expenses include a variety of costs incurred to support the wide variety of services that Council delivers and are budgeted to increase by \$0.97 million or 4.13% compared to 2023/24. The key variances mainly relate to:

- Community grants funding includes two new grants streams (Seniors Clubs & Healthy Ageing Support), increased funding for extended library hours and continuation of additional Neighbourhood Housing and Community Partnership Grants;
- an expected large increase in premiums for corporate insurance policies due to volatile insurance market;
- an increase in other expenses to deliver Council services and include staff training, telephone and data communications; partly offset by
- Budget for specialist services (consultants and legal expenses) is projected to decrease mainly due to one-off budget items in 2023/24.

#### 4.2 Balance Sheet

##### 4.2.1 Assets

##### 4.2.1a Current Assets

Current assets include cash and cash equivalents (cash held in bank accounts and term deposits or other highly liquid investments with terms of three months or less), other financial assets (term deposits with terms between three and twelve months) and monies owed to Council by ratepayers and others.

As at 30 June 2025, total current assets are projected to decrease by \$8.04 million mainly attributable to reduction in rates debtors and expenditure on the \$54.54 million capital works program.

##### 4.2.1b Non-current Assets

Property, infrastructure, plant & equipment and intangible assets represents 99.9 per cent of Council's non-current assets. During 2024/25, these assets are projected to increase by \$21.73 million as a result of the capital works program (\$54.54 million). These are partly offset by depreciation/amortisation of assets (\$33.36 million).

##### 4.2.2 Liabilities

##### 4.2.2a Current Liabilities

Total current liabilities (obligations to pay within the next twelve months) are projected to decrease by \$1.17 million due mainly to recognition of prior years unearned income during the year.

##### 4.2.2a Current Liabilities

Total non-current liabilities (obligations to pay within the next twelve months) are projected to decrease by \$0.27 million due mainly to reduction in lease liabilities associated with right-of-use assets.

##### 4.2.3 Borrowings

Council does not currently have loan borrowings nor proposes to borrow over the four year period.

	Forecast	Budget	Projections		
	Actual				
	2023/24	2024/25	2025/26	2026/27	2027/28
	\$'000	\$'000	\$'000	\$'000	\$'000
Amount borrowed as at 30 June of the prior year	-	-	-	-	-
Amount proposed to be borrowed	-	-	-	-	-
Amount projected to be redeemed	-	-	-	-	-
<b>Amount of borrowings as at 30 June</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

##### 4.2.4 Leases by category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast	Budget
	Actual	
	2023/24	2024/25
	\$'000	\$'000
<b>Right-of-use assets</b>	-	-
Land and buildings	1,967	1,598
IT equipment	2	-
<b>Total right-of-use assets</b>	<b>1,969</b>	<b>1,598</b>
<b>Lease liabilities</b>		
<b>Current lease Liabilities</b>		
Land and buildings	356	269
IT equipment	2	-
<b>Total current lease liabilities</b>	<b>358</b>	<b>269</b>
<b>Non-current lease liabilities</b>		
Land and buildings	1,784	1,515
IT equipment	-	-
<b>Total non-current lease liabilities</b>	<b>1,784</b>	<b>1,515</b>
<b>Total lease liabilities</b>	<b>2,142</b>	<b>1,784</b>

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities

### 4.3 Statement of changes in Equity

#### 4.3.1 Equity

Equity is the difference between the value of the total assets and the value of total liabilities. It represents the net worth of Council as at 30 June and is made up of the following components:

- Accumulated surplus is the value of all the net assets less reserves that have accumulated over time. For the year ending 30 June 2025, the accumulated surplus is budgeted to increase by \$16.93 million chiefly as a result of 2024/25 operating surplus.
- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations and is projected to remain at the 2023/24 level.
- Other reserves are cash reserves which Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. This component includes Reserves such as the Open Space Reserve and the Doncaster Hill Development Contributions Plan Reserve. These amounts are transferred to or from the accumulated surplus of Council and are separately disclosed. Other Reserves are budgeted to have a small net decrease in 2024/25 as a result of funds to be used for selected capital works projects.

### 4.4 Statement of Cash Flows

#### 4.4.1 Net cash flows provided by/used in operating activities

Net cash flows from operating activities is budgeted to increase by \$9.25 million primarily due to one off budgeted compensation

#### 4.4.2 Net cash flows provided by/used in investing activities

Net cash flows used in investing activities are projected to decrease by \$57.60 million due to timing of the inflow of maturing financial assets (term deposits) (2023/24 - \$45.40 million, 2024/25 - Nil).

#### 4.4.3 Net cash flows provided by/used in financing activities

Council is not proposing to take up new borrowings in 2024/25.

## 4.5 Restricted and unrestricted cash and investments

	Note	Forecast Actual 2023/24 \$'000	Budget 2024/25 \$'000	Change Fav / (Unfav) \$'000
<b>Total cash and investments</b>		<b>84,204</b>	<b>78,554</b>	<b>(5,650)</b>
<b>Restricted cash and investments</b>				
<b>Other reserves</b>	4.5.1	<b>(14,402)</b>	<b>(12,595)</b>	<b>1,807</b>
- Open Space reserve		(13,863)	(12,595)	1,268
- Doncaster Hill / DCP reserve		(539)	-	539
<b>Other restricted cash</b>	4.5.2	<b>(24,519)</b>	<b>(15,059)</b>	<b>9,460</b>
- Trust funds and deposits		(12,032)	(11,932)	100
- Circular economy fund		(6,546)	(3,127)	3,419
- Cash held to fund carry forward capital works		(5,941)	-	5,941
<b>Unrestricted cash and investments</b>	4.5.3	<b>45,283</b>	<b>50,900</b>	<b>5,617</b>
<b>Intended use of cash</b>	4.5.4	<b>(19,525)</b>	<b>(15,178)</b>	<b>4,347</b>
- Strategic fund		(9,316)	(4,166)	5,150
- Leisure facilities reserve		-	(586)	(586)
- Long service leave		(10,209)	(10,426)	(217)
<b>Unrestricted cash adjusted for intended use of cash</b>	4.5.5	<b>25,759</b>	<b>35,722</b>	<b>9,963</b>

## 4.5.1 Other reserves

These funds must be applied for specified purposes in accordance with various legislative requirements. While these funds can earn interest revenues for Council, the funds are not available for other purposes.

## 4.5.2 Other restricted cash

Council receives refundable deposits and other trust funds. This includes contractor deposits, landscape bond, bonds for the hire of Council facilities and other work bonds. In addition, other restricted cash includes the Circular Economy Fund which is set aside for capital works projects for sustainability and waste initiatives.

## 4.5.3 Unrestricted cash and investments

These funds are free of all specific Council commitments and represents the funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year. Council regards these funds as necessary to ensure that it can meet its commitments as and when they fall due without borrowing further funds.

## 4.5.4 Intended use of cash

This includes cash set aside for specific future purposes by Council which is not subject to any external restriction or legislative requirements. As at 30 June 2025, Council is forecasting to have \$15.18 million for future intended uses. This includes:

- Council has set aside \$4.17 million in a Strategic Fund to create the capacity for Council to engage in strategic property acquisition and development opportunities, major community infrastructure development opportunities and for other one-off specific purposes in the future where required.
- Council has created a Leisure Facilities Reserve and income generated from Recreational and Leisure facilities like Aquarena and Indoor Stadiums will be applied to this fund. The purpose of this reserve is to fund recreational and leisure infrastructure related projects in the future when required.
- The projected long service leave liability at 30 June 2025 (\$10.43 million) has been set aside to ensure that council has the capacity to pay long service leave to employees when taken or upon departure.

## 4.5.5 Unrestricted cash adjusted for intended use of cash

Council is forecasting to hold \$35.72 million in cash without commitments or intended use as at 30 June 2025. This level is considered appropriate to ensure financial sustainability.

4.6 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2024/25 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

4.6.1 Summary

	Forecast Actual 2023/24 \$'000	Budget 2024/25 \$'000	Change	
			\$'000	%
Property	12,867	<b>15,468</b>	2,601	<b>20.21%</b>
Plant and equipment	2,698	<b>2,660</b>	- 38	<b>-1.41%</b>
Infrastructure	31,655	<b>36,408</b>	4,753	<b>15.02%</b>
<b>Total</b>	<b>47,220</b>	<b>54,536</b>	<b>7,316</b>	<b>15.49%</b>

\* 2024/25 includes \$5.94 million of projects carried forward from 2023/24.

	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council \$'000	Reserves \$'000
Property	<b>15,468</b>	9,016	2,671	3,781	-	119	-	4,053	11,296
Plant and equipment	<b>2,660</b>	170	2,257	233	-	-	-	2,660	-
Infrastructure	<b>36,408</b>	8,035	16,610	11,282	481	3,496	372	27,181	5,359
<b>Total</b>	<b>54,536</b>	<b>17,221</b>	<b>21,538</b>	<b>15,296</b>	<b>481</b>	<b>3,615</b>	<b>372</b>	<b>33,894</b>	<b>16,655</b>

This section presents an overview of the capital works projects to be undertaken in 2024/25 by expenditure type. \$54.54 million has been budgeted for capital works in 2024/25.

**Property (\$15.5 million)**

For the 2024/25 year, \$15.5 million will be expended on land acquisitions and building projects including community facilities, sports facilities and circular economy:

- \$6.6 million on land acquisitions
- \$3.1 million on Schramm's Cottage Museum Complex Visitor Centre
- \$1.0 million on Mullum Mullum Stadium Battery
- \$1.0 million on MC2 Co-working Business Hub
- \$0.9 million on general building refurbishments
- \$0.6 million for Solar Panels installation program
- \$0.4 million on Public Toilets
- \$0.4 million on Warrandyte Scout Hall
- \$0.4 million on Doncaster Library Internal Layout Changes
- \$0.3 million on Aquarena Renewal

**Plant and Equipment including art works (\$2.7 million)**

- Projects include ongoing cyclical replacement of the plant and vehicle fleet (\$2.3 million), computers and telecommunications (\$0.2 million) and art works (\$0.2 million).

**Infrastructure (\$36.4 million)**

Infrastructure includes roads, footpaths and cycleways, drainage, recreation, leisure and community facilities, parks, open space, waste management and streetscapes. For the 2024/25 year, Council is proposing to spend \$36.4 million on infrastructure and major projects in each category as listed below:

**Roads & bridges (\$12.1 million)**

- \$4.2 million for road resurfacing
- \$2.8 million for Tram / Merlin Traffic Signals
- \$1.4 million for Fitzsimons Lane and Main Road Corridor (Templestowe Route)
- \$0.6 million for Road Renewal - Kerb & Channel
- \$0.5 million for Road Restoration
- \$0.2 million for Arterial Road Pavements (Link & Collector)
- \$0.4 million for Jumping Creek Road

**Footpaths and Cycleways (\$6.0 million)**

- \$1.2 million for renewal of existing footpaths
- \$0.6 million for the Taroona Avenue Shard Path
- \$0.5 million on Dudley Road Stage 2 PPN
- \$0.5 million for 368 Yarra Rd to Homestead New Footpath PPN
- \$0.4 million for Pound Road, Warrandyte Local Footpath
- \$0.3 million for Serpells Road path
- \$0.3 million for a new footpath in Parker Street
- \$0.2 million for footpaths in parks

**Drainage (\$4.0 million)**

- \$0.7 million for Corriedale Cres Park Orchards Catchment Drainage
- \$0.6 million for Blair Street Warrandyte Street Drainage
- \$0.4 million for Melbourne Hill Road Drainage Upgrade- Early and main works
- \$0.4 million for Mitchell Ave Warrandyte Catchment Drainage

**Recreation, leisure and community facilities (\$6.9 million)**

- \$1.1 million for Rieschiecks Reserve Management Plan (incl. Waldau)
- \$0.7 million for Donvale Bowls
- \$0.6 million for Aquarena Redevelopment (50m Pool & Outdoor Master Plan)
- \$0.5 million for Wonga Park Netball Court Redevelopment & Floodlighting upgrade
- \$0.3 million for Koonung Reserve Oval Redevelopment
- \$0.3 million for Youth Hub At MC2
- \$0.3 million for Timber Reserve Pavilion (Design only)
- \$0.3 million for Warrandyte Reserve Cricket Net upgrade
- \$0.3 million to upgrade sports field floodlight
- \$0.2 million for Currawong Tennis Club resurfacing and floodlights
- \$0.2 million for Bulleen Tennis Club Court resurfacing & floodlights
- \$0.2 million for Manningham Templestowe Leisure Centre Master Plan
- \$0.2 million for walking tracks around sporting ovals



**Parks, open space and streetscapes (\$7.4 million)**

- \$1.6 million for playspace renewals
- \$1.2 million for Ruffey Lake Park Master Plan Implementation (inc Waldau)
- \$0.7 million for Foote Street Pedestrian Operated Signals
- \$0.5 million for Ruffey Lake Park Pedestrian Bridges and Boardwalk
- \$0.5 million for Sporting Reserves Renewal
- \$0.3 million for BMX Dirt Bike Trail Program
- \$0.2 million for Ruffey Lake Park Playground upgrade
- \$0.2 million for Boronia Reserve
- \$0.2 million for new bus shelters
- \$0.1 million to commence the Templestowe Village streetscape upgrade

**4.6.2 Current Budget**

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Reserves \$'000
<b>PROPERTY</b>									
<b>Land</b>									
Land Acquisition Program - Open Space for Manningham	1,555	1,555	-	-	-	-	-	-	1,555
(SPP) Manningham Property Acquisition Project	5,000	5,000	-	-	-	-	-	-	5,000
<b>Buildings</b>									
Aquarena Renewal	300	-	300	-	-	-	-	300	-
Miscellaneous Building Refurbishment Works	900	-	900	-	-	-	-	900	-
MC2 (Capital Minor Works)	100	-	100	-	-	-	-	100	-
Indoor Stadium Renewal (Highball Facilities)	150	-	120	30	-	-	-	150	-
Emergency Management Initiatives	50	-	50	-	-	-	-	50	-
Schramm's Cottage Museum Complex Visitor Centre	2,477	1,981	248	248	-	-	-	-	2,477
Office Accommodation Renewal	100	-	100	-	-	-	-	100	-
Donvale Preschool	50	-	50	-	-	-	-	50	-
Warrandyte Scout Hall	350	-	350	-	-	-	-	350	-
Public Toilet Strategy Implementation	416	-	208	208	-	-	-	416	-
Solar Panel Installation Program	600	-	-	600	-	-	-	-	600
Rieschiecks Reserve Athletic Pavilion Redevelopment	100	-	25	75	-	-	-	100	-
Gum Nut Gully Preschool redevelopment	50	-	25	25	-	-	-	50	-
Doncaster Library Internal Layout Changes	416	-	-	416	-	119	-	297	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources				
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Reserves \$'000	
Wonga Park Reserve East Pavilion Upgrade	50	-	-	50	-	-	-	30	20	
Early Years Projects for Renewal works	100	-	75	25	-	-	-	100	-	
MC2 Co-working Business Hub	1,000	-	-	1,000	-	-	-	1,000	-	
Mullum Mullum Stadium Battery	1,044	-	-	1,044	-	-	-	-	1,044	
Templestowe Valley Preschool Refurbishment Works	60	-	60	-	-	-	-	60	-	
<b>TOTAL PROPERTY</b>	<b>14,868</b>	<b>8,536</b>	<b>2,611</b>	<b>3,721</b>	-	<b>119</b>	-	<b>4,053</b>	<b>10,696</b>	
<b>PLANT AND EQUIPMENT</b>										
<b>Plant, Machinery and Equipment</b>										
Plant Replacement Project	1,830	-	1,647	183	-	-	-	1,830	-	
<b>Computers and Telecommunications</b>										
IT Infrastructure	150	-	150	-	-	-	-	150	-	
<b>Art Works</b>										
Art Collection Conservation	10	-	10	-	-	-	-	10	-	
Art Collection Acquisitions	30	30	-	-	-	-	-	30	-	
Commissioning of public art	90	90	-	-	-	-	-	90	-	
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>2,110</b>	<b>120</b>	<b>1,807</b>	<b>183</b>	-	-	-	<b>2,110</b>	-	
<b>INFRASTRUCTURE</b>										
<b>Roads</b>										
Arterial Road Pavements (Link & Collector)	200	-	200	-	-	-	-	200	-	
Carpark Resurfacing & Minor Upgrades	335	-	335	-	-	-	-	335	-	
Concrete ROWs	30	-	30	-	-	-	-	30	-	
Pavement Design	25	-	25	-	-	-	-	25	-	
Open Space Road Pavements	160	-	160	-	-	-	-	160	-	
Pram Crossings	50	-	50	-	-	-	-	50	-	
Road Restoration	500	-	500	-	-	-	-	500	-	
Road Retaining Wall / Structure	10	-	10	-	-	-	-	10	-	
Road Surfacing (Reseals)	4,174	-	4,174	-	-	1,825	-	2,349	-	
Road Renewal - Kerb & Channel	570	-	570	-	-	-	-	570	-	
Shopping Centre Enhancements	70	-	70	-	-	-	-	70	-	
Tram / Merlin Traffic Signals	1,000	100	300	600	-	-	-	461	539	
Table Drain Sealing	75	7	23	30	15	-	-	75	-	
Thompsons Road Service Road (Tasker Street to 248 Thompsons Rd)	50	50	-	-	-	-	-	50	-	

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Reserves
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Jumping Creek Road	430	-	215	215	-	-	-	430	-
Whittens Lane/Queens Avenue Intersection Modification	100	50	-	25	25	-	-	100	-
Fitzsimons Lane and Main Road Corridor (Templestowe Route)	1,000	-	500	500	-	1,000	-	-	-
Aggregated Traffic Control Devices Council Link (Arterial)	50	24	-	13	13	-	-	50	-
Aggregated Bus Shelter Installation	77	77	-	-	-	-	-	77	-
Road and Assets Design (Templestowe Triangle)	100	-	25	75	-	-	-	100	-
Traffic Signal Controller and Lantern LED upgrade	80	-	-	80	-	-	-	80	-
Traffic calming Jeffrey St and Airds Rd, Lower Templestowe	100	50	-	50	-	-	-	100	-
167-178 Yarra Street Bus Shelter	70	70	-	-	-	-	-	70	-
Northeast corner of Doncaster Road / Williamsons Road Additional Bus Shelters	170	170	-	-	-	-	-	170	-
<b>Bridges</b>									
Bridges / Culverts - Roads & Reserves	100	-	100	-	-	-	-	100	-
Banksia Park Shared Path Bridge	50	50	-	-	-	50	-	-	-
<b>Footpaths and Cycleways</b>									
Footpaths - Parks	220	-	220	-	-	-	-	220	-
Footpaths - Roads	1,190	-	1,190	-	-	-	-	1,190	-
Dudley Road Stage 2 PPN	500	400	-	100	-	-	-	500	-
Taroona Avenue Shared Path	550	220	165	110	55	-	-	550	-
Main Yarra Trail Extension to Warrandyte	50	40	-	10	-	-	-	50	-
Parker Street (McLachlan to Milne), Templestowe Local Footpath	300	225	75	-	-	-	-	300	-
Pound Road, Warrandyte Local Footpath	350	262	88	-	-	-	-	350	-
368 Yarra Rd to Homestead New Footpath PPN	500	400	-	100	-	-	-	500	-
Beverley Street Bicycle Strategy	80	32	24	16	8	-	-	80	-
Pedestrian Refuge_Russell Rd / Mullens Rd / Ringwood Warrandyte Rd	121	61	-	30	30	-	-	121	-
Manningham Road service road access changes	100	50	-	25	25	-	-	100	-
West End Road - Taroona Ave to First Street	80	64	-	16	-	-	-	80	-

Capital Works Area	Project Cost \$'000	Asset expenditure types					Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Reserves	
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Tindals Road Footpath - Ringwood-Warrandyte Road to Stintons Road RAB	100	80	-	20	-	-	-	100	-	
Reynolds Road Footpath - Tindals Road to Arnold Drive	50	40	-	10	-	-	-	50	-	
Carlton Court - Church Road to Carlton Walkway (link to Ringwood-Warrandyte Rd)	100	80	-	20	-	-	-	100	-	
Oakland Drive Footpath - Full length	50	40	-	10	-	-	-	50	-	
Aviemoire Ave - Brucedale Cres to Community Centre carpark	50	40	-	10	-	-	-	50	-	
Hopetoun Rd - Dirton Cres to Brucedale Cres	25	20	-	5	-	-	-	25	-	
Banool Quad - number 2 to number 24	25	20	-	5	-	-	-	25	-	
Stintons Road - Park Rd to Tindals Rd - 2km needs design	100	80	-	20	-	-	-	100	-	
Paynters Road - Dudley Road to Homestead Road - 1km needs design	90	72	-	18	-	-	-	90	-	
Serpells Road shared path (Williamsons Road to 81 Serpells Road)	300	-	-	300	-	-	-	300	-	
Alexander Road - From Heidelberg-Warrandyte Road to rear of school (16 Alexander Road)	25	20	-	5	-	-	-	25	-	
Springvale Rd to Bellevue Ave Bicycle Strategy - Akoonah Reserve shared path	57	23	17	11	6	-	-	57	-	
Springvale Rd to Bellevue Ave Bicycle Strategy - Valepark Reserve shared path	100	40	30	20	10	-	-	100	-	
Springvale Rd to Bellevue Ave Bicycle Strategy - Cat Jump Park shared path	200	80	60	40	20	-	-	200	-	
Linemarking upgrade as per Bicycle Strategy	50	20	15	10	5	-	-	50	-	
Hillcrest Reserve shared path (Eastlink trail connection)	150	-	-	150	-	-	-	150	-	
Porter Street Footpath (Anderson to McLachlan)	50	40	-	10	-	-	-	50	-	
Carbine Street Footpath (Leslie Street to Butterfly Gardens)	220	176	-	44	-	-	-	220	-	
Newmans Road Footpath (Websters to Porter)	50	40	-	10	-	-	-	50	-	
Harris Gully Road and Beauty Gully Road - Traffic Island and ancillary roadworks	100	-	-	100	-	-	-	100	-	
Reynolds Road/Smiths Road Intersection Traffic Study	-	-	-	-	-	-	-	-	-	

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Reserves
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Bicycle Network Development incl Warrandyte to Wonga Park	50	50	-	-	-	-	-	50	-
<b>Drainage</b>									
Underground / Open Drainage	260	-	260	-	-	-	-	260	-
Melbourne Hill Road Drainage Upgrade Early and Main Works	400	108	160	132	-	-	-	400	-
285 Oban Road Culvert Drainage	50	13	20	17	-	-	-	50	-
Aggregated Drainage Strategy Projects	500	100	200	200	-	-	-	500	-
Miscellaneous Drainage Improvements	523	-	173	350	-	-	-	523	-
Mitchell Ave Warrandyte Catchment Drainage	400	108	160	132	-	-	-	400	-
Blair Street Warrandyte – Street Drainage	550	148	220	182	-	-	-	550	-
Corriedale Cres Park Orchards Catchment Drainage	700	189	280	231	-	-	-	700	-
Retarding Basin / Detention Tanks - Swanston Street & Upstream Reserves	100	50	-	50	-	-	-	100	-
6 -36 Trezise Street, 14 - 26 Brackenbury, Warrandyte Catchment Drainage Improvements	150	-	75	75	-	-	-	150	-
52 - 72 Serpells Road Templestowe Drainage	40	20	-	20	-	-	-	40	-
90 - 104 Serpells Road & 1 - 2 Cipora Court, Templestowe Drainage	40	20	-	20	-	-	-	40	-
305 Old Warrandyte Road Drainage (293- 305 Old Warrandyte Rd / 633, 637 Ringwood Rd / 2 Wellesley)	50	25	-	25	-	-	-	50	-
Dalry Ave Park Orchards Drainage Improvement - Stage 2	250	-	250	-	-	-	-	250	-
<b>Recreational, Leisure &amp; Community Facilities</b>									
Miscellaneous General Leisure	158	-	118	40	-	-	-	158	-
Fencing	192	-	192	-	-	-	-	192	-
Childrens Services Projects	72	36	36	-	-	-	-	72	-
LED conversions for Sports Field Floodlights	100	-	-	100	-	-	-	-	100
Park Orchards Tennis Club Landscaping	80	40	-	40	-	-	-	80	-
Miscellaneous Community Facilities	48	-	-	48	-	-	-	48	-
Donvale Bowls North Field Redevelopment	700	-	-	700	-	-	-	700	-
Community Facilities Play Equipment	48	-	48	-	-	-	-	48	-
Recreation Strategy Implementation	71	-	-	71	-	-	-	71	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Reserves
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Bin Cages at Sporting Facilities	20	20	-	-	-	-	-	20	-
Rieschiecks Reserve Management Plan (inc Waldau)	1,000	200	400	400	-	-	-	1,000	-
Aquarena Redevelopment (50m Pool & Outdoor Master Plan)	100	-	-	100	-	-	-	100	-
Aggregated Leisure and Community Projects	70	-	70	-	-	-	-	70	-
Manningham Templestowe Leisure Centre Master Plan	200	-	100	100	-	-	-	200	-
Active Reserve Facility Development Plans	50	-	25	25	-	-	-	50	-
Donvale Indoor Sports Centre Redevelopment	150	-	75	75	-	-	-	-	150
Warrandyte Reserve No.1 Oval Redevelopment	65	-	49	16	-	-	-	65	-
Koonung Reserve Oval Redevelopment	339	-	254	85	-	-	-	204	135
Colman Park Cricket Nets Roof and Floodlighting	25	-	19	6	-	-	-	25	-
Bulleen Tennis Club Court 1 & 2 Resurfacing, floodlights	30	-	-	30	-	-	-	30	-
Bulleen Tennis Club Court 7 & 8 Resurfacing, floodlights	200	-	-	200	-	99	101	-	-
Templestowe Reserve Flat Track Racers Shelter	50	-	-	50	-	-	-	50	-
Sheahans Reserve Tennis Court Redevelopment	50	-	-	50	-	-	-	50	-
Templestowe Reserve Protective netting	50	50	-	-	-	-	-	50	-
Youth Hub At MC2	300	150	-	150	-	-	-	300	-
Wonga Park Reserve LED Scoreboard	50	50	-	-	-	-	50	-	-
Serpells Reserve Shelter x 2	100	100	-	-	-	-	-	100	-
Serpells Reserve Satellite Pavilion	50	25	-	25	-	-	-	50	-
Timber Reserve Pavilion Design only	250	-	250	-	-	-	-	250	-
Pettys Reserve Fixed Scoreboard	20	20	-	-	-	-	-	20	-
Warrandyte Reserve Cricket Net Upgrade	250	-	-	250	-	-	-	250	-
Pines Learning Inc Childcare Playground Upgrade	113	-	-	113	-	113	-	-	-
Oval Perimeter Walkability Project	200	200	-	-	-	-	-	200	-
Currawong Tennis Club Court 1 & 2 Resurfacing & 6 court floodlight upgrade	140	-	105	35	-	-	33	107	-
Donvale Tennis Club Courts 1 & 2 Floodlight Upgrade	73	-	55	18	-	29	15	5	24

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources				
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Reserves	
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Schramms Reserve Turf Cricket Nets Redevelopment	30	-	-	30	-	-	-	10	20	
Serpells Tennis Club Floodlight and Court Upgrade	50	-	-	50	-	-	-	-	50	
Wilson's Reserve Sports Field Floodlight Upgrade	20	-	-	20	-	-	-	20	-	
Domeney Reserve Sports Field Floodlight Upgrade	50	-	-	50	-	-	-	50	-	
Templestowe Bowling Club green lighting	10	-	-	10	-	-	-	-	10	
Zerbes Reserve Spectator Shelter	100	100	-	-	-	-	-	100	-	
<b>Parks, Open Space and Streetscapes</b>										
Sporting Reserves Renewal	456	-	456	-	-	-	-	456	-	
Road Furniture / Signs / Bins / Seats	130	-	130	-	-	-	-	130	-	
Play Spaces Renewal	90	-	90	-	-	-	-	90	-	
Street Lighting Replacement Program	45	-	23	11	11	-	-	45	-	
Miscellaneous Open Space Projects	31	31	-	-	-	-	-	31	-	
Water Initiatives	200	66	68	66	-	-	-	-	200	
Implementation of Boronia Reserve Management Plan	200	20	100	80	-	-	-	200	-	
Mullum Mullum Linear Park Stage 5 (Heid-Warr Rd to Reynolds Rd)	50	38	12	-	-	-	-	50	-	
Additional Street Lighting	63	-	-	-	63	-	-	63	-	
Stintons Reserve Master Plan	35	4	17	14	-	-	-	35	-	
Local Activity Centres Infrastructure upgrades	30	-	-	30	-	-	-	30	-	
City Signage Program	140	46	48	46	-	-	-	140	-	
Koonung Creek Linear Park Management Plan	80	8	36	36	-	-	-	16	64	
Energy Efficient Public Lighting Program	150	-	-	150	-	-	-	-	150	
Studley Park (paths) Tullamore Interface	150	38	37	75	-	-	-	150	-	
Foote Street Pedestrian Operated Signals	520	130	130	130	130	-	-	520	-	
Anderson Park #2 Synthetic Pitch and floodlights	100	-	50	50	-	-	-	100	-	
Donvale Reserve Spectator Shelter	60	-	30	30	-	-	-	60	-	
Wombat Bend Playspace Restoration	30	-	22	8	-	-	-	30	-	
Doncaster Reserve Playspace Renewal	270	-	243	27	-	-	-	50	220	
Maggs Reserve Playspace Renewal	150	-	135	15	-	-	-	-	150	

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources				
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Reserves	
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Mossdale Reserve Playspace Renewal	150	-	135	15	-	-	-	-	150	
Eric Reserve Open Space Development	135	68	-	67	-	-	-	-	135	
Small Reserves Concept Plans	48	-	24	24	-	-	-	48	-	
Burgundy Reserve Upgrade	50	25	25	-	-	-	-	50	-	
Ruffey Lake Park Master Plan Implementation (inc Waldau)	1,150	380	390	380	-	-	-	-	1,150	
Public Lighting in Reserves	40	20	20	-	-	-	-	40	-	
Templestowe Village Streetscape Upgrade	100	-	-	100	-	-	-	100	-	
Parks Asset Renewal	74	-	74	-	-	-	-	74	-	
Fitzsimons Reserve Masterplan	30	3	15	12	-	-	-	30	-	
Katrina Reserve Playspace Renewal	215	-	193	22	-	-	-	215	-	
Kevin Reserve Playspace Renewal	60	-	54	6	-	-	-	60	-	
Fahey Park Playspace Renewal	175	-	158	17	-	-	-	80	95	
Hillcroft Reserve Playspace Renewal	135	-	122	13	-	-	-	135	-	
Carawatha/Koolkuna Demolition and DD	350	350	-	-	-	-	-	-	350	
Beverley Reserve Playspace Renewal	30	-	23	7	-	-	-	-	30	
Larnoo Playspace (MMCLP)	15	-	11	4	-	-	-	-	15	
Hogan Avenue / Jumping Creek Road Bus Shelter	80	80	-	-	-	-	-	80	-	
Williamsons Road (Behind 37 Hawtin Street) Bus Shelter	80	80	-	-	-	-	-	80	-	
142 Mitcham Road Bus Shelter	80	80	-	-	-	-	-	80	-	
Windella Reserve Playspace Renewal	15	-	14	1	-	-	-	15	-	
Manningham Sensory Garden	50	50	-	-	-	-	-	50	-	
Celeste East Playspace Renewal	25	-	25	-	-	-	-	-	25	
St Denys Reserve Upgrade	30	30	-	-	-	-	-	30	-	
BMX Dirt Bike Trail Program	275	138	-	137	-	-	-	-	275	
<b>TOTAL INFRASTRUCTURE</b>	<b>31,618</b>	<b>6,820</b>	<b>15,675</b>	<b>8,707</b>	<b>416</b>	<b>3,116</b>	<b>199</b>	<b>24,266</b>	<b>4,037</b>	
<b>TOTAL NEW CAPITAL WORKS</b>	<b>48,596</b>	<b>15,476</b>	<b>20,093</b>	<b>12,611</b>	<b>416</b>	<b>3,235</b>	<b>199</b>	<b>30,429</b>	<b>14,733</b>	



4.6.3 Works carried forward from the 2023/24 year

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Reserves \$'000
<b>PROPERTY</b>									
<b>Buildings</b>									
Schramm's Cottage Museum Complex Visitor Centre	600	480	60	60	-	-	-	-	600
<b>TOTAL PROPERTY</b>	<b>600</b>	<b>480</b>	<b>60</b>	<b>60</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>600</b>
<b>PLANT AND EQUIPMENT</b>									
<b>Plant, Machinery and Equipment</b>									
Plant Replacement Project	500	-	450	50	-	-	-	500	-
<b>Art Works</b>									
Mullum Mullum Public Art Commission	50	50	-	-	-	-	-	50	-
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>550</b>	<b>50</b>	<b>450</b>	<b>50</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>550</b>	<b>-</b>
<b>INFRASTRUCTURE</b>									
<b>Roads</b>									
King Street pedestrian refuge @ Ruffey Creek/The Boulevarde	60	30	-	15	15	-	-	60	-
42 High Street Bus Shelter	50	50	-	-	-	-	-	50	-
115-119 Manningham Road Bus Shelter	50	50	-	-	-	-	-	50	-
Andersons Creek Road Bus Shelter (opposite 1 Longstaff Court)	50	50	-	-	-	-	-	50	-
Williamsons Road Bus Shelter (behind 9 Hawtin Street)	50	50	-	-	-	-	-	50	-
52 King Street Bus Shelter	50	50	-	-	-	-	-	50	-
Tram / Merlin Traffic Signals	1,800	180	540	1,080	-	-	-	1,800	-
Fitzsimons Lane and Main Road Corridor (Templestowe Route)	350	-	175	175	-	350	-	-	-
<b>Bridges</b>									
Banksia Park Shared Path Bridge	30	30	-	-	-	30	-	-	-
<b>Footpaths and Cycleways</b>									
Reynolds Road/Smiths Road Intersection Traffic Study	50	-	-	50	-	-	-	50	-
<b>Recreational, Leisure &amp; Community Facilities</b>									

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources				
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Reserves	
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Rieschiecks Reserve Management Plan (inc Waldau)	50	10	20	20	-	-	-	50	-	
Aquarena Redevelopment (50m Pool & Outdoor Master Plan)	500	-	-	500	-	-	-	-	500	
Wonga Park Netball Court Redevelopment & Floodlight Upgrade	450	-	-	450	-	-	-	450	-	
Currawong Tennis Club Court 1 & 2 Resurfacing & 6 court floodlight upgrade	200	-	150	50	-	-	173	-	27	
<b>Parks, Open Space and Streetscapes</b>										
Hepburn Reserve	70	70	-	-	-	-	-	70	-	
Ruffey Lake Park Playground Upgrade - Victoria Street (Waldau)	185	-	-	185	-	-	-	185	-	
Foote Street Pedestrian Operated Signals	200	50	50	50	50	-	-	-	200	
Ruffey Lake Park Pedestrian Bridges and Boardwalk	500	500	-	-	-	-	-	-	500	
Carawatha/Koolkuna Demolition and DD	95	95	-	-	-	-	-	-	95	
<b>TOTAL INFRASTRUCTURE</b>	<b>4,790</b>	<b>1,215</b>	<b>935</b>	<b>2,575</b>	<b>65</b>	<b>380</b>	<b>173</b>	<b>2,915</b>	<b>1,322</b>	
<b>TOTAL CARRIED FORWARD CAPITAL WORKS 2023/24</b>	<b>5,940</b>	<b>1,745</b>	<b>1,445</b>	<b>2,685</b>	<b>65</b>	<b>380</b>	<b>173</b>	<b>3,465</b>	<b>1,922</b>	

**Summary of Planned Capital Works Expenditure  
For the years ending 30 June 2026, 2027 & 2028**

2025/26	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Reserves \$'000
<b>Property</b>										
Land	1,560	1,560	-	-	-	1,560	-	-	-	1,560
<b>Total Land</b>	<b>1,560</b>	<b>1,560</b>	-	-	-	<b>1,560</b>	-	-	-	<b>1,560</b>
Buildings	9,748	50	5,818	-	3,880	9,748	2,200	-	6,548	1,000
<b>Total Buildings</b>	<b>9,748</b>	<b>50</b>	<b>5,818</b>	-	<b>3,880</b>	<b>9,748</b>	<b>2,200</b>	-	<b>6,548</b>	<b>1,000</b>
<b>Total Property</b>	<b>11,308</b>	<b>1,610</b>	<b>5,818</b>	-	<b>3,880</b>	<b>11,308</b>	<b>2,200</b>	-	<b>6,548</b>	<b>2,560</b>
<b>Plant and Equipment</b>										
Plant, machinery and equipment	1,920	-	1,728	-	192	1,920	-	-	1,920	-
Fixtures, fittings and furniture	30	30	-	-	-	30	-	-	30	-
Computers and telecommunications	229	-	229	-	-	229	-	-	229	-
Art Works	131	121	10	-	-	131	-	-	131	-
<b>Total Plant and Equipment</b>	<b>2,310</b>	<b>151</b>	<b>1,967</b>	-	<b>192</b>	<b>2,310</b>	-	-	<b>2,310</b>	-
<b>Infrastructure</b>										
Roads	10,214	824	7,826	73	1,491	10,214	3,014	-	7,200	-
Bridges	2,850	2,750	100	-	-	2,850	2,731	-	119	-
Footpaths and cycleways	5,463	3,116	1,355	5	987	5,463	-	-	5,463	-
Drainage	6,475	1,377	2,903	-	2,195	6,475	-	-	6,475	-
Recreational, leisure and community facilities	11,304	306	1,664	-	9,334	11,304	-	120	9,998	1,186
Parks, open space and streetscapes	9,380	2,091	4,077	75	3,137	9,380	700	-	5,072	3,608
Off street car parks	-	-	-	-	-	-	-	-	-	-
<b>Total Infrastructure</b>	<b>45,686</b>	<b>10,464</b>	<b>17,925</b>	<b>153</b>	<b>17,144</b>	<b>45,686</b>	<b>6,445</b>	<b>120</b>	<b>34,327</b>	<b>4,794</b>
<b>Total Capital Works Expenditure</b>	<b>59,304</b>	<b>12,225</b>	<b>25,710</b>	<b>153</b>	<b>21,216</b>	<b>59,304</b>	<b>8,645</b>	<b>120</b>	<b>43,185</b>	<b>7,354</b>

2026/27	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Reserves \$'000
<b>Property</b>										
Land	1,560	1,560	-	-	-	1,560	-	-	-	1,560
<b>Total Land</b>	<b>1,560</b>	<b>1,560</b>	-	-	-	<b>1,560</b>	-	-	-	<b>1,560</b>
Buildings	6,716	-	4,153	-	2,563	6,716	-	-	6,416	300
<b>Total Buildings</b>	<b>6,716</b>	-	<b>4,153</b>	-	<b>2,563</b>	<b>6,716</b>	-	-	<b>6,416</b>	<b>300</b>
<b>Total Property</b>	<b>8,276</b>	<b>1,560</b>	<b>4,153</b>	-	<b>2,563</b>	<b>8,276</b>	-	-	<b>6,416</b>	<b>1,860</b>
<b>Plant and Equipment</b>										
Plant, machinery and equipment	1,635	-	1,471	-	164	1,635	-	-	1,635	-
Fixtures, fittings and furniture	-	-	-	-	-	-	-	-	-	-
Computers and telecommunications	236	-	236	-	-	236	-	-	236	-
Art Works	132	122	10	-	-	132	-	-	132	-
<b>Total Plant and Equipment</b>	<b>2,003</b>	<b>122</b>	<b>1,717</b>	-	<b>164</b>	<b>2,003</b>	-	-	<b>2,003</b>	-
<b>Infrastructure</b>										
Roads	12,825	388	9,549	16	2,872	12,825	2,949	-	9,876	-
Bridges	2,278	2,178	100	-	-	2,278	2,178	-	100	-
Footpaths and cycleways	5,576	3,265	1,205	5	1,101	5,576	-	-	5,576	-
Drainage	5,672	1,369	2,173	-	2,130	5,672	-	-	5,672	-
Recreational, leisure and community facilities	14,578	657	1,707	-	12,214	14,579	-	223	10,839	3,517
Parks, open space and streetscapes	9,287	1,505	3,917	79	3,786	9,286	-	-	5,918	3,368
Off street car parks	-	-	-	-	-	-	-	-	-	-
<b>Total Infrastructure</b>	<b>50,216</b>	<b>9,362</b>	<b>18,651</b>	<b>100</b>	<b>22,103</b>	<b>50,216</b>	<b>5,127</b>	<b>223</b>	<b>37,981</b>	<b>6,885</b>
<b>Total Capital Works Expenditure</b>	<b>60,495</b>	<b>11,044</b>	<b>24,521</b>	<b>100</b>	<b>24,830</b>	<b>60,495</b>	<b>5,127</b>	<b>223</b>	<b>46,400</b>	<b>8,745</b>

2027/28	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>Property</b>										
Land	1,660	1,660	-	-	-	1,660	-	-	-	1,660
<b>Total Land</b>	<b>1,660</b>	<b>1,660</b>	-	-	-	<b>1,660</b>	-	-	-	<b>1,660</b>
Buildings	4,825	-	2,645	-	2,180	4,825	-	-	4,825	-
<b>Total Buildings</b>	<b>4,825</b>	-	<b>2,645</b>	-	<b>2,180</b>	<b>4,825</b>	-	-	<b>4,825</b>	-
<b>Total Property</b>	<b>6,485</b>	<b>1,660</b>	<b>2,645</b>	-	<b>2,180</b>	<b>6,485</b>	-	-	<b>4,825</b>	<b>1,660</b>
<b>Plant and Equipment</b>										
Plant, machinery and equipment	1,850	-	1,665	-	185	1,850	-	-	1,850	-
Fixtures, fittings and furniture	-	-	-	-	-	-	-	-	-	-
Computers and telecommunications	245	-	245	-	-	245	-	-	245	-
Art Works	133	123	10	-	-	133	-	-	133	-
<b>Total Plant and Equipment</b>	<b>2,228</b>	<b>123</b>	<b>1,920</b>	-	<b>185</b>	<b>2,228</b>	-	-	<b>2,228</b>	-
<b>Infrastructure</b>										
Roads	15,653	490	10,954	16	4,193	15,653	2,287	-	13,366	-
Bridges	150	-	150	-	-	150	-	-	150	-
Footpaths and cycleways	4,611	2,420	1,070	5	1,116	4,611	-	-	4,611	-
Drainage	5,690	1,505	752	-	3,433	5,690	-	-	5,690	-
Recreational, leisure and community facilities	7,161	118	1,596	-	5,447	7,161	1,300	-	3,531	2,330
Parks, open space and streetscapes	9,248	1,810	5,373	79	1,986	9,248	-	170	5,078	4,000
Off street car parks	-	-	-	-	-	-	-	-	-	-
<b>Total Infrastructure</b>	<b>42,513</b>	<b>6,343</b>	<b>19,895</b>	<b>100</b>	<b>16,175</b>	<b>42,513</b>	<b>3,587</b>	<b>170</b>	<b>32,426</b>	<b>6,330</b>
<b>Total Capital Works Expenditure</b>	<b>51,226</b>	<b>8,126</b>	<b>24,460</b>	<b>100</b>	<b>18,540</b>	<b>51,226</b>	<b>3,587</b>	<b>170</b>	<b>39,479</b>	<b>7,990</b>

4.6.5 Four Year Capital Works Program Detail

Capital Works Area	Total 4 year Program	2024/25	2025/26	2026/27	2027/28
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>PROPERTY</b>					
<b>Land</b>					
Land Acquisition Program - Open Space for Manningham	6,335	1,555	1,560	1,560	1,660
(SPP) Manningham Property Acquisition Project	5,000	5,000	-	-	-
<b>Buildings</b>					
Aquarena Renewal	1,200	300	300	300	300
Miscellaneous Building Refurbishment Works	3,300	900	800	800	800
MC2 (Capital Minor Works)	400	100	100	100	100
Indoor Stadium Renewal (Highball Facilities)	600	150	150	150	150
Emergency Management Initiatives	200	50	50	50	50
Schramm's Cottage Museum Complex Visitor Centre	3,077	3,077	-	-	-
Office Accommodation Renewal	2,814	100	614	1,500	600
Accessibility Improvement Program - Council Buildings	225	-	50	50	125
Donvale Preschool	250	50	200	-	-
Donvale Pony Club	351	-	351	-	-
Warrandyte Scout Hall	950	350	600	-	-
Wyena Pony Club	300	-	300	-	-
Public Toilet Strategy Implementation	2,500	416	868	1,216	-
Solar Panel Installation Program	1,100	600	500	-	-
Rieschiecks Reserve Athletic Pavilion Redevelopment	4,400	100	400	2,000	1,900
Gum Nut Gully Preschool redevelopment	2,250	50	2,200	-	-
Doncaster Library Internal Layout Changes	416	416	-	-	-
Environmental Sustainable Design & Installation Program	900	-	300	300	300
Wonga Park Reserve East Pavilion Upgrade	550	50	500	-	-
Bulleen Library Internal Layout Changes	365	-	365	-	-
Early Years Projects for Renewal works	400	100	100	100	100
MC2 Co-working Business Hub	1,600	1,000	600	-	-
Mullum Mullum Stadium Battery	1,044	1,044	-	-	-
Park Orchards Community Hall Upgrade	500	-	-	100	400
Templestowe Valley Preschool Refurbishment Works	360	60	300	-	-
Templestowe Scout Hall	100	-	50	50	-
Manningham Bowls Shade Structure	50	-	50	-	-
<b>TOTAL PROPERTY</b>	<b>41,537</b>	<b>15,468</b>	<b>11,308</b>	<b>8,276</b>	<b>6,485</b>
<b>PLANT AND EQUIPMENT</b>					
<b>Plant, Machinery and Equipment</b>					
Plant Replacement Project	7,735	2,330	1,920	1,635	1,850
<b>Fixtures, Fittings and Furniture</b>					
Mobile Community Conversations	30	-	30	-	-
<b>Computers and Telecommunications</b>					
IT Infrastructure	860	150	229	236	245
<b>Art Works</b>					
Art Collection Conservation	40	10	10	10	10
Art Collection Acquisitions	126	30	31	32	33
Commissioning of public art	360	90	90	90	90
Mullum Mullum Public Art Commission	50	50	-	-	-
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>9,201</b>	<b>2,660</b>	<b>2,310</b>	<b>2,003</b>	<b>2,228</b>

Capital Works Area	Total 4 year Program \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000
<b>INFRASTRUCTURE</b>					
<b>Roads</b>					
Arterial Road Pavements (Link & Collector)	1,900	200	400	650	650
Carpark Resurfacing & Minor Upgrades	785	335	150	150	150
Concrete ROWs	120	30	30	30	30
Pavement Design	100	25	25	25	25
Open Space Road Pavements	400	160	80	80	80
Pram Crossings	200	50	50	50	50
Road Restoration	2,375	500	475	700	700
Road Retaining Wall / Structure	40	10	10	10	10
Road Surfacing (Reseals)	18,688	4,174	4,575	4,867	5,072
Road Renewal - Kerb & Channel	2,355	570	600	590	595
Shopping Centre Enhancements	280	70	70	70	70
Tram / Merlin Traffic Signals	2,800	2,800	-	-	-
Table Drain Sealing	318	75	79	82	82
St Johns Rd, Wonga Park	100	-	-	-	100
Smiths Road (south of Reynolds Rd), Templestowe	1,731	-	100	531	1,100
Porter Street (Rd Closure to Newmans Rd)	1,100	-	-	100	1,000
Thompsons Road Service Road (Tasker Street to 248 Thompsons Rd)	300	50	250	-	-
129 Thompsons Road (Shopping Strip) Bus Shelter	80	-	-	-	80
80 Thompsons Road bus shelter	77	-	-	-	77
52 Thompsons Road Bulleen Bus shelter	80	-	-	-	80
Jumping Creek Road	3,496	430	1,266	500	1,300
Aggregated Road Safety Projects	50	-	50	-	-
Whittens Lane/Queens Avenue Intersection Modification	100	100	-	-	-
226 Blackburn Road Bus Shelter	85	-	-	85	-
298 Manningham Road Bus Shelter	85	-	-	85	-
Fitzsimons Lane and Main Road Corridor (Templestowe Route)	7,350	1,350	1,000	2,500	2,500
Aggregated Traffic Control Devices Council Link (Arterial)	50	50	-	-	-
Aggregated Bus Shelter Installation	152	77	75	-	-
Arthur Street/Gifford Road Splitter Island	35	-	35	-	-
Harold Street/Lindsay Street Splitter Island	30	-	30	-	-
Road and Assets Design (Templestowe Triangle)	2,300	100	200	1,000	1,000
Serpells Road & Footpath Reconstruction	200	-	-	-	200
Blackburn Road/Churchill Street Pedestrian Refuge	80	-	80	-	-
Anderson Creek Road/Fernlea Crescent Pedestrian Refuge	63	-	63	-	-
71-89 Williamsons Rd Bus Shelter	78	-	78	-	-
794 Elgar Rd (Hanke Rd) Bus Shelter	77	-	77	-	-
147 Blackburn Road Bus Shelter	79	-	79	-	-
Traffic Signal Controller and Lantern LED upgrade	160	80	-	80	-
King Street pedestrian refuge @ Ruffey Creek/The Boulevard	60	60	-	-	-
348 Thompsons Rd Bus Shelter	75	-	75	-	-
Doncaster Road / Carawatha Road Side Road Activated Traffic Signals	350	-	-	50	300
Elsa Street intersections Modification (Dellfield Drive and Foote Street)	50	-	-	50	-
Manningham DISC access road signal hardware modification	150	-	50	100	-
Wonga Park Reserve pedestrian crossing points	10	-	-	10	-
Traffic calming Jeffrey St and Airds Rd, Lower Templestowe	100	100	-	-	-
Franklin Road (b/w Leeds Street and Wetherby Road), Doncaster East LATM	82	-	82	-	-
Coolabah Street, Doncaster LATM	90	-	-	90	-
25 High Street Bus Shelter	80	-	80	-	-

Capital Works Area	Total 4 year Program	2024/25	2025/26	2026/27	2027/28
	\$'000	\$'000	\$'000	\$'000	\$'000
427 Ringwood-Warrandyte Road Bus Shelter	120	-	-	120	-
115 Brackenbury Street Bus Shelter	85	-	-	-	85
177-181 Yarra Street Bus Shelter	85	-	-	-	85
58 Yarra Street Bus Shelter	85	-	-	-	85
1-11 Thompsons Road Bus Shelter	70	-	-	70	-
1055 Doncaster Road Bus Shelter	75	-	-	75	-
10 Manningham Road Bus Shelter	75	-	-	-	75
1039 Doncaster Road Bus Shelter	75	-	-	75	-
22 Manningham Road Bus Shelter	72	-	-	-	72
42 High Street Bus Shelter	50	50	-	-	-
115-119 Manningham Road Bus Shelter	50	50	-	-	-
Andersons Creek Road Bus Shelter (opposite 1 Longstaff Court)	50	50	-	-	-
Williamsons Road Bus Shelter (behind 9 Hawtin Street)	50	50	-	-	-
52 King Street Bus Shelter	50	50	-	-	-
167-178 Yarra Street Bus Shelter	70	70	-	-	-
Northeast corner of Doncaster Road / Williamsons Road Additional Bus Shelters	170	170	-	-	-
<b>Bridges</b>					
Bridges / Culverts - Roads & Reserves	450	100	100	100	150
Banksia Park Shared Path Bridge	5,008	80	2,750	2,178	-
<b>Footpaths and Cycleways</b>					
Footpaths - Parks	850	220	200	220	210
Footpaths - Roads	4,145	1,190	1,140	970	845
Dudley Road Stage 2 PPN	981	500	481	-	-
Taroona Avenue Shared Path	550	550	-	-	-
Main Yarra Trail Extension to Warrandyte	665	50	500	115	-
Parker Street (McLachlan to Milne), Templestowe Local Footpath	300	300	-	-	-
Pound Road, Warrandyte Local Footpath	350	350	-	-	-
368 Yarra Rd to Homestead New Footpath PPN	500	500	-	-	-
Beverley Street Bicycle Strategy	80	80	-	-	-
Pedestrian Refuge_Russell Rd / Mullens Rd / Ringwood Warrandyte Rd	121	121	-	-	-
Manningham Road service road access changes	100	100	-	-	-
West End Road - Taroona Ave to First Street	80	80	-	-	-
Tindals Road Footpath - Ringwood-Warrandyte Road to Stintons Road RAB	700	100	300	300	-
Reynolds Road Footpath - Tindals Road to Arnold Drive	350	50	100	200	-
Carlton Court - Church Road to Carlton Walkway (link to Ringwood-Warrandyte Rd)	100	100	-	-	-
Oakland Drive Footpath - Full length	350	50	300	-	-
Aviemore Ave - Brucedale Cres to Community Centre carpark	250	50	200	-	-
Hopetoun Rd - Dirton Cres to Brucedale Cres	75	25	50	-	-
Banool Quad - number 2 to number 24	125	25	100	-	-
Stintons Road - Park Rd to Tindals Rd - 2km needs design	650	100	550	-	-
Paynters Road - Dudley Road to Homestead Road - 1km needs design	490	90	400	-	-
Serpells Road shared path (Williamsons Road to 81 Serpells Road)	300	300	-	-	-
Alexander Road - From Heidelberg-Warrandyte Road to rear of school (16 Alexander Road)	175	25	150	-	-
Springvale Rd to Bellevue Ave Bicycle Strategy - Akoonah Reserve shared path	57	57	-	-	-
Springvale Rd to Bellevue Ave Bicycle Strategy - Valepark Reserve shared path	100	100	-	-	-
Springvale Rd to Bellevue Ave Bicycle Strategy - Cat Jump Park shared path	200	200	-	-	-
Linemarking upgrade as per Bicycle Strategy	200	50	50	50	50



Capital Works Area	Total 4	2024/25	2025/26	2026/27	2027/28
	year Program				
	\$'000	\$'000	\$'000	\$'000	\$'000
Hillcrest Reserve shared path (Eastlink trail connection)	150	150	-	-	-
Porter Street Footpath (Anderson to McLachlan)	320	50	270	-	-
Carbine Street Footpath (Leslie Street to Butterfly Gardens)	220	220	-	-	-
Bruce Dale/Ennismore Footpath (10 Bruce Dale to Bowmore)	500	-	50	450	-
Newmans Road Footpath (Websters to Porter)	550	50	200	300	-
Knees Road Footpath (Stintons to Husseys)	400	-	50	350	-
Granard Ave Footpath (Frogmore to Aviemore)	350	-	50	300	-
Berringa Road Footpath (Milne to Elgin)	60	-	-	60	-
Wood Street Footpath (Ruffey to Lankester)	100	-	-	100	-
Everard Drive Footpath (Taroona to Pound Rd)	550	-	50	500	-
Alexander Avenue Footpath (School to Homewood)	415	-	25	390	-
Euston Avenue Footpath (Elgin to Park Rd)	122	-	-	122	-
Clancys Lane Footpath (Williamsons to Bloom)	130	-	-	50	80
Margaret Court Footpath (Alexander to Speers)	180	-	-	50	130
Knees Road Footpath, (Stintons to Orchid)	150	-	-	50	100
Enfield Ave Footpath (Frogmore to End)	250	-	-	50	200
Harris Gully Road Footpath (Tindals to Valley)	550	-	-	50	500
Reynolds Road Footpath (Church to Hemingway)	430	-	-	50	380
Hillhouse Road Footpath (Woodlands to end)	130	-	-	50	80
Beauty Gully Road Footpath (Harris Gully to Hussys)	50	-	-	-	50
Hakeville Avenue/Stephen Court/Worrell Street Footpath (Springvale to Stephen)	66	-	-	-	66
King Street Footpath (Victoria to Williamsons)	50	-	-	-	50
Harris Gully Road and Beauty Gully Road - Traffic Island and ancillary roadworks	100	100	-	-	-
Safe Crossing Points	450	-	150	150	150
Reynolds Road/Smiths Road Intersection Traffic Study	50	50	-	-	-
Montgomery Place, Bulleen LATM	14	-	-	14	-
Road Safety Strategy	57	-	27	30	-
Beverley Street / Tunstall Road intersection modification	50	-	-	-	50
Koonung Creek Trail Shared Path connection to Doncaster Park and Ride - Improved lighting	55	-	-	-	55
Activity Centre ad-hoc safety improvements	60	-	20	20	20
Ayr Street Shared Path (Manningham to Norweena)	275	-	25	250	-
Ayr Street Shared Path (Norweena to High)	165	-	25	140	-
Leeds Street Shared Path (Boronia Grove to Tristania)	145	-	-	25	120
Leeds Street Shared Path (Tristania to Hamilton)	115	-	-	25	90
Reserve at intersection of Carnarvon Street and Doncaster Road Shared Path (Carnarvon to Doncaster Road signals)	20	-	-	-	20
Buckingham Crescent Reserve Shared Path	30	-	-	-	30
Carbine Street Shared Path (Manor to Greenview)	100	-	-	25	75
Renoir / Matisse Reserve Shared Path	30	-	-	-	30
The Pines Reserve Shared Path (Pines Carpark - Blackburn Rd to Deloraine Cl)	110	-	-	25	85
Launders Avenue Shared Path (Yarra Road to BMX track)	25	-	-	-	25
Bellevue Avenue / Woorarra Avenue intersection Shared Path	30	-	-	-	30
Church Road Shared Path (Porter Street to Renolds Road)	25	-	-	-	25
Sheahans Reserve Shared Path (Pleasant Rd to Sheahans Rd)	25	-	-	-	25
Leeds Street Shared Path (Hamilton - Doncaster Reserve)	395	-	-	25	370
Yarra Street Footpath - Whipstick Gully Rd to Trezise St (Warrandyte)	300	-	-	25	275
Yarra Road Footpath - Launders Ave to Old Yarra Rd (Wonga Park)	120	-	-	20	100
Joseph Court Footpath (Milne Rd to Wilkinson Way)	150	-	-	25	125
Marshall Reserve Footpath (Doncaster)	25	-	-	-	25
Mulsanne Way Footpath - McGowans Rd to Woodhall Wyd - southern portion (Donvale)	20	-	-	-	20
McGowans Road Footpath - Flora Rd to end of road (Donvale)	25	-	-	-	25

Capital Works Area	Total 4 year Program	2024/25	2025/26	2026/27	2027/28
	\$'000	\$'000	\$'000	\$'000	\$'000
Carole Street Footpath - Hawtin St to Williamsons Rd - both sides (Templestowe)	25	-	-	-	25
Pound Road Footpath - Naughton Ave to Everard Dr - continuation (Warrandyte)	50	-	-	-	50
296 to 318 Yarra Street Service Road Footpath (Warrandyte)	25	-	-	-	25
Bicycle Network Development incl Warrandyte to Wonga Park	50	50	-	-	-
<b>Drainage</b>					
Underground / Open Drainage	1,010	260	250	250	250
Melbourne Hill Road Drainage Upgrade Early and Main Works	1,900	400	1,500	-	-
285 Oban Road Culvert Drainage	1,600	50	750	-	800
Aggregated Drainage Strategy Projects	500	500	-	-	-
Miscellaneous Drainage Improvements	2,122	523	525	524	550
Mitchell Ave Warrandyte Catchment Drainage	1,650	400	750	500	-
Blair Street Warrandyte – Street Drainage	550	550	-	-	-
Corriedale Cres Park Orchards Catchment Drainage	1,800	700	600	500	-
Easement Drainage - 36 to 64 South Valley Road, Park Orchards	500	-	-	100	400
Retarding Basin / Detention Tanks - Swanston Street & Upstream Reserves	1,500	100	-	700	700
6 -36 Trezise Street, 14 - 26 Brackenbury, Warrandyte Catchment Drainage Improvements	1,350	150	500	700	-
52 - 72 Serpells Road Templestowe Drainage	390	40	-	350	-
90 - 104 Serpells Road & 1 - 2 Cipora Court, Templestowe Drainage	40	40	-	-	-
5 - 13 Jumping Creek Road, Wonga Park Drainage	1,000	-	400	600	-
305 Old Warrandyte Road Drainage (293- 305 Old Warrandyte Rd / 633, 637 Ringwood Rd / 2 Wellesley Road)	500	50	-	-	450
Morna Reserve Drainage - (26 Morna Road, Baratta Reserve - 19 Baratta Street)	530	-	80	-	450
South Valley Road Easement Drainage (541-557 Park Rd, 21-33 Alva Ave)	150	-	50	50	50
Drainage Improvement RAISED PAVEMENT - (Church Road & Cockaigne Street)	680	-	80	300	300
Veda Court Drainage, Templestowe (Intersection King Street & Veda Court)	200	-	200	-	-
28 Beckett Road Drainage Improvement, Donvale	98	-	-	98	-
30-40 Brackenbury Drainage, 15-21 Trezise, Warrandyte	50	-	-	-	50
Wellesley Road Drainage, Ringwood Nth (341 - 347 Old Warrandyte	100	-	-	-	100
Easement Drain - 28 Mcgowans and 23 - 29 Woodhall Wynd	80	-	-	-	80
Easement Drain - 3A - 9 Maringa Street	150	-	-	-	150
Easement Drain - 16 St Johns Road	120	-	-	-	120
Easement Drain - 24 - 29 Bamfield Close West & East Templestowe	300	-	-	-	300
Wellesley Rd Easement Drain (341 - 347 Old Warrandyte Rd)	100	-	-	-	100
Easement Drain - 321 - 327 Old Warrandyte Road (10 Wellesley Road)	300	-	-	-	300
Road Drainage - 32 - 40 Chatsworth Quadrant, Templestowe Lower	50	-	-	-	50
Easement Drain - 168 Brysons Road & 17 - 21 Kenil Worth Avenue	400	-	-	-	400
Easement Drain - 5 - 15 Kenilworth Avenue - Wonga Park	45	-	-	-	45
Dalry Ave Park Orchards Drainage Improvement - Stage 2	45	-	-	-	45
Dalry Ave Park Orchards Drainage Improvement - Stage 3	1,040	250	790	-	-
	1,000	-	-	1,000	-
<b>Recreational, Leisure and Community Facilities</b>					
Miscellaneous General Leisure	608	158	150	150	150
Fencing	719	192	189	170	168
Childrens Services Projects	294	72	72	75	75
LED conversions for Sports Field Floodlights	700	100	200	200	200
Park Orchards Tennis Club Landscaping	80	80	-	-	-
Miscellaneous Community Facilities	220	48	48	72	52

Capital Works Area	Total 4 year Program	2024/25	2025/26	2026/27	2027/28
	\$'000	\$'000	\$'000	\$'000	\$'000
Donvale Bowls North Field Redevelopment	700	700	-	-	-
Community Facilities Play Equipment	198	48	48	50	52
Recreation Strategy Implementation	293	71	71	74	77
Donvale 1 centre turf wicket reconstruction	42	-	-	-	42
Bin Cages at Sporting Facilities	80	20	20	20	20
Park Reserve Synthetic Soccer Pitch	100	-	-	100	-
Rieschiecks Reserve Management Plan (inc Waldau)	2,350	1,050	1,000	300	-
Aquarena Redevelopment (50m Pool & Outdoor Master Plan)	21,800	600	7,000	10,000	4,200
Aggregated Leisure and Community Projects	283	70	66	72	75
Manningham Templestowe Leisure Centre Master Plan	300	200	100	-	-
Active Reserve Facility Development Plans	200	50	50	50	50
Major Community Facilities	500	-	-	350	150
Donvale Indoor Sports Centre Redevelopment	200	150	50	-	-
Warrandyte Reserve No.1 Oval Redevelopment	1,265	65	-	1,200	-
Timber Ridge Oval Redevelopment	50	-	-	50	-
Donvale Multi Soccer West Redevelopment	10	-	-	-	10
Donvale Multi Oval West Redevelopment	10	-	-	-	10
Wilson Road Oval Redevelopment	450	-	-	10	440
Wonga Park Reserve No.2 Oval Redevelopment	530	-	530	-	-
Donvale Multi Oval East Redevelopment	10	-	-	-	10
Donvale Multi Soccer East Redevelopment	10	-	-	-	10
Anderson Park Soccer Pitch Redevelopment	825	-	50	-	775
Koonung Reserve Oval Redevelopment	339	339	-	-	-
Wonga Park Reserve West Oval Floodlight Relocation	165	-	20	-	145
Colman Park Cricket Nets Roof and Floodlighting	375	25	350	-	-
Bulleen Tennis Club Court 1 & 2 Resurfacing, floodlights	330	30	300	-	-
Colman Park Tennis Court 1&2 and Floodlight Upgrade	50	-	-	-	50
Bulleen Tennis Club Court 7 & 8 Resurfacing, floodlights	200	200	-	-	-
Wonga Park Netball Court Redevelopment & Floodlight Upgrade	450	450	-	-	-
Anderson Park Shelter and Seating to Small Sided Synthetic Pitch	100	-	-	-	100
Donvale Tennis Club Court 7 & 8 Upgrade and lighting	50	-	-	-	50
Warrandyte Reserve Skatepark	200	-	-	-	200
Templestowe Reserve Flat Track Racers Shelter	50	50	-	-	-
Sheahans Reserve Tennis Court Redevelopment	550	50	500	-	-
Templestowe Reserve Protective netting	50	50	-	-	-
Doncaster Hockey Pavilion Refurbishment	50	-	-	-	50
Youth Hub At MC2	300	300	-	-	-
Zerbes Reserve Pavilion Refurbishment	50	-	-	50	-
Wonga Park Reserve LED Scoreboard	50	50	-	-	-
Serpells Reserve Shelter x 2	100	100	-	-	-
Serpells Reserve Satellite Pavilion	850	50	-	800	-
Timber Reserve Pavilion Design only	250	250	-	-	-
Pettys Reserve Fixed Scoreboard	20	20	-	-	-
Warrandyte Reserve Cricket Net Upgrade	250	250	-	-	-
Templestowe Bowling Club green lighting	100	10	90	-	-
Donvale Reserve Southern Netball Court Feasibility	50	-	50	-	-
Pines Learning Inc Childcare Playground Upgrade	113	113	-	-	-
Oval Perimeter Walkability Project	200	200	-	-	-
Zerbes Reserve Spectator Shelter	100	100	-	-	-
Currawong Tennis Club Court 1 & 2 Resurfacing & 6 court floodlight upgrade	340	340	-	-	-
Donvale Tennis Club Courts 1 & 2 Floodlight Upgrade	73	73	-	-	-
Schramms Reserve Turf Cricket Nets Redevelopment	330	30	300	-	-
Serpells Tennis Club Floodlight and Court Upgrade	410	50	-	360	-
Wilson Reserve Sports Field Floodlight Upgrade	315	20	-	295	-
Domene Reserve Sports Field Floodlight Upgrade	230	50	50	130	-

Capital Works Area	Total 4 year Program	2024/25	2025/26	2026/27	2027/28
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Parks, Open Space and Streetscapes</b>					
Sporting Reserves Renewal	1,800	456	444	451	449
Road Furniture / Signs / Bins / Seats	520	130	130	130	130
Play Spaces Renewal	360	90	90	90	90
Street Lighting Replacement Program	193	45	48	50	50
Green Gully Linear Park Signage & Miscellaneous Works	252	-	102	150	-
Miscellaneous Open Space Projects	127	31	31	32	33
Water Initiatives	800	200	200	200	200
Stiggant Reserve Playspace Renewal/ Warrandyte River Reserve	400	-	-	-	400
Deep Creek Reserve Management Plan (Floodlights and Protective Net)	50	-	-	-	50
Mullum Mullum Linear Park Stage 2	875	-	500	375	-
Implementation of Boronia Reserve Management Plan	200	200	-	-	-
Yanggai Barring Linear Park	377	-	-	200	177
Mullum Mullum Linear Park Stage 5 (Heid-Warr Rd to Reynolds Rd)	50	50	-	-	-
Additional Street Lighting	258	63	63	66	66
Stintons Reserve Master Plan	415	35	-	380	-
Local Activity Centres Infrastructure upgrades	127	30	30	35	32
City Signage Program	570	140	140	145	145
Koonung Creek Linear Park Management Plan	230	80	150	-	-
Energy Efficient Public Lighting Program	1,380	150	396	428	406
Hepburn Reserve	70	70	-	-	-
Studley Park (paths) Tullamore Interface	150	150	-	-	-
Ruffey Lake Park Playground Upgrade - Victoria Street (Waldau)	185	185	-	-	-
Foote Street Pedestrian Operated Signals	720	720	-	-	-
Anderson Park #2 Synthetic Pitch and floodlights	2,100	100	-	2,000	-
Donvale Reserve Spectator Shelter	60	60	-	-	-
Wombat Bend Playspace Restoration	730	30	500	200	-
Anderson Park #3 Synthetic Pitch Replacement	150	-	-	-	150
Doncaster Reserve Playspace Renewal	270	270	-	-	-
Maggs Reserve Playspace Renewal	150	150	-	-	-
Mosssdale Reserve Playspace Renewal	150	150	-	-	-
Anderson Park Open Space Development	315	-	15	300	-
Savernake Open Space Development	140	-	-	140	-
Eric Reserve Open Space Development	135	135	-	-	-
Doncaster Bowling Club - Synthetic Green	50	-	50	-	-
Finns Reserve Open Space Development	180	-	180	-	-
Warrandyte Skate Park Playspace Renewal	750	-	-	50	700
Small Reserves Concept Plans	255	48	57	75	75
Burgundy Reserve Upgrade	680	50	630	-	-
Ruffey Lake Park Master Plan Implementation (inc Waldau)	4,750	1,150	1,300	1,150	1,150
Public Lighting in Reserves	220	40	60	50	70
Templestowe Village Streetscape Upgrade	1,820	100	800	920	-
Parks Asset Renewal	74	74	-	-	-
Montpellier Reserve Open Space Development	120	-	-	20	100
Fitzsimons Reserve Masterplan	315	30	285	-	-
Kenman Reserve Playspace Renewal	140	-	-	140	-
Mullum Mullum Reserve New Playspace	15	-	-	-	15
Katrina Reserve Playspace Renewal	215	215	-	-	-
Whistlewood Reserve Playspace Renewal	140	-	140	-	-
Kevin Reserve Playspace Renewal	60	60	-	-	-
Fahey Park Playspace Renewal	175	175	-	-	-

Capital Works Area	Total 4 year Program	2024/25	2025/26	2026/27	2027/28
	\$'000	\$'000	\$'000	\$'000	\$'000
Hillcroft Reserve Playspace Renewal	135	135	-	-	-
Ruffey Lake Park Pedestrian Bridges and Boardwalk	500	500	-	-	-
Wonga Park Reserve Sportsground Redevelopment	1,180	-	1,180	-	-
Doncaster Bowling Club Upgrade floodlights on southern green	50	-	-	50	-
Templestowe Park Tennis Club Court 1-5 Upgrade and lights	50	-	-	-	50
Bulleen Tennis Club Court 9 & 10 Resurfacing, floodlights	260	-	50	-	210
Park Reserve Sports Field Floodlight Upgrade	205	-	20	-	185
Mulsanne Reserve Playspace	100	-	100	-	-
Morris Williams Reserve Bicycle Facility	280	-	-	30	250
Wonga Park Dirt Jumps	15	-	-	-	15
Carawatha/Koolkuna Demolition and DD	1,245	445	200	-	600
Beverley Reserve Playspace Renewal	280	30	250	-	-
Burgundy Reserve Playspace Renewal	175	-	175	-	-
Celeste West Playspace Renewal	175	-	-	175	-
Dellfield Reserve Playspace Renewal	140	-	140	-	-
Fielding Reserve Playspace Renewal	195	-	-	15	180
Larnoo Playspace (MMCLP)	220	15	205	-	-
Manna Gum Playspace Renewal	335	-	15	320	-
Cameron Reserve Playspace Renewal	140	-	-	140	-
Davis Reserve Playspace Renewal	140	-	-	-	140
Hampshire Reserve Playspace Renewal	140	-	-	140	-
Lionel Reserve Playspace Renewal	140	-	-	140	-
Lynette Reserve Playspace Renewal	140	-	-	140	-
McKenzie Reserve Playspace Renewal	140	-	-	-	140
Marshall Reserve Playspace Renewal	15	-	-	-	15
Dryden Reserve Playspace Renewal	140	-	-	-	140
Paterson Reserve Playspace Renewal	150	-	-	-	150
Riverview Reserve Playspace Renewal	190	-	-	-	190
St Clems Reserve Playspace Renewal	150	-	-	-	150
Willow Reserve South Playspace Renewal	140	-	-	140	-
Wittons Reserve Playspace	130	-	-	-	130
Schramms Reserve South Playspace Renewal	260	-	-	20	240
Hanke Reserve Playspace Renewal	25	-	-	-	25
Oxford Reserve Playspace Renewal	150	-	-	-	150
Renshaw Reserve Playspace Renewal	150	-	-	-	150
Ruffey Lake Boulevard Playspace	100	-	-	-	100
Stutt Playspace Renewal	150	-	-	-	150
Applewood Reserve	100	-	100	-	-
Hogan Avenue / Jumping Creek Road Bus Shelter	80	80	-	-	-
Williamsons Road (Behind 37 Hawtin Street) Bus Shelter	80	80	-	-	-
142 Mitcham Road Bus Shelter	80	80	-	-	-
Windella Reserve Playspace Renewal	165	15	150	-	-
Manningham Sensory Garden	204	50	154	-	-
Celeste East Playspace Renewal	25	25	-	-	-
St Denys Reserve Upgrade	30	30	-	-	-
Mullum Mullum Trail Renewal	1,000	-	-	-	1,000
BMX Dirt Bike Trail Program	275	275	-	-	-
Franklin Reserve	600	-	-	200	400
Warrandyte Reserve dog infrastructure improvements	300	-	300	-	-
<b>TOTAL INFRASTRUCTURE</b>	<b>174,823</b>	<b>36,408</b>	<b>45,686</b>	<b>50,216</b>	<b>42,513</b>
<b>TOTAL CAPITAL WORKS</b>	<b>225,561</b>	<b>54,536</b>	<b>59,304</b>	<b>60,495</b>	<b>51,226</b>

**5a. Targeted performance indicators**

The following tables highlight Council's current and projected performance across a selection of targeted service and financial performance indicators. These indicators provide a useful analysis of Council's intentions and performance and should be interpreted in the context of the organisation's objectives. The targeted performance indicators below are the prescribed performance indicators contained in Schedule 4 of the *Local Government (Planning and Reporting) Regulations 2020*. Results against these indicators and targets will be reported in Council's Performance Statement included in the Annual Report.

**Targeted performance indicators - Service**

Indicator	Measure	Notes	Actual	Forecast	Target	Target Projections			Trend
			2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	+/-
<b>Governance</b>									
<b>Consultation and engagement</b> (Council decisions made and implemented with community input)	<b>Satisfaction with community consultation and engagement</b> Community satisfaction rating out of 100 with the consultation and engagement efforts of Council	1	56.0	58.0	58.0	59.2	60.3	61.6	+
<b>Roads</b>									
<b>Condition</b> (sealed local roads are maintained at the adopted condition standard)	<b>Sealed local roads below the intervention level</b> Number of kms of sealed local roads below the renewal intervention level set by Council / Kms of sealed local roads	2	98.5%	98.5%	98.5%	98.6%	99.0%	99.2%	+
<b>Statutory planning</b>									
<b>Service standard</b> (planning application processing and decisions are in accordance with legislative requirements)	<b>Planning applications decided within the relevant required time</b> Number of planning application decisions made within the relevant required time / Number of planning application decisions made	3	93.3%	79%	79%	80%	80%	80%	-
<b>Waste management</b>									
<b>Waste diversion</b> (amount of waste diverted from landfill is maximised)	<b>Kerbside collection waste diverted from landfill</b> Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins	4	55.0%	56.0%	70.0%	80.0%	80.0%	80.0%	+

Targeted performance indicators - Financial

Indicator	Measure	Notes	Actual	Forecast	Target	Target Projections			Trend
			2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	+/-
<b>Liquidity</b>									
<b>Working Capital</b> (sufficient working capital is available to pay bills as and when they fall due)	<b>Current assets compared to current liabilities</b> Current assets / current liabilities	5	205.07%	196.78%	185.49%	157.92%	124.36%	107.72%	-
<b>Obligations</b>									
<b>Asset renewal</b> (assets are renewed as planned)	<b>Asset renewal compared to depreciation</b> Asset renewal and upgrade expense / Asset depreciation	6	114.31%	112.61%	116.97%	144.61%	145.59%	121.76%	+
<b>Stability</b>									
<b>Rates concentration</b> (revenue is generated from a range of sources)	<b>Rates compared to adjusted underlying revenue</b> Rate revenue / adjusted underlying revenue	7	78.94%	80.43%	77.22%	84.03%	83.86%	84.20%	o
<b>Efficiency</b>									
<b>Expenditure level</b> (resources are used efficiently in the delivery of services)	<b>Expenses per property assessment</b> Total expenses / no. of property assessments	8	\$2,896	\$2,834	\$2,882	\$2,848	\$2,895	\$2,940	o

**5b. Financial performance indicators**

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives. The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the *Local Government (Planning and Reporting) Regulations 2020*. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Indicator	Measure	Notes	Actual	Forecast	Budget	Projections			Trend
			2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	+/-
<b>Operating position</b>									
<b>Adjusted underlying result</b> (an adjusted underlying surplus is generated in the ordinary course of business)	<b>Adjusted underlying surplus (or deficit)</b> Adjusted underlying surplus (deficit) / Adjusted underlying revenue	9	-3.2%	0.7%	4.9%	0.2%	0.7%	0.7%	-
<b>Liquidity</b>									
<b>Unrestricted cash</b> (sufficient cash that is free of restrictions is available to pay bills as and when they fall due)	<b>Unrestricted cash compared to current liabilities</b> Unrestricted cash / current liabilities	10	-62.8%	42.3%	58.0%	40.4%	13.8%	24.3%	-
<b>Obligations</b>									
<b>Loans and borrowings</b> (level of interest bearing loans and borrowings is appropriate to the size and nature of Council's activities)	<b>Loans and borrowings compared to rates</b> Interest bearing loans and borrowings / rate revenue	11	0%	0%	0%	0%	0%	0%	o
<b>Loans and borrowings</b> (level of interest bearing loans and borrowings is appropriate to the size and nature of Council's activities)	<b>Loans and borrowings repayments compared to rates</b> Interest and principal repayments on interest bearing loans and borrowings / rate revenue		0%	0%	0%	0%	0%	0%	o
<b>Indebtedness</b> (level of long term liabilities is appropriate to the size and nature of a Council's activities)	<b>Non-current liabilities compared to own-source revenue</b> Non-current liabilities / own source revenue		2.6%	2.4%	2.0%	1.9%	1.7%	1.5%	+
<b>Stability</b>									
<b>Rates effort</b> (rating level is set based on the community's capacity to pay)	<b>Rates compared to property values</b> Rate revenue / CIV of rateable properties in the municipal district	12	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	o



Indicator	Measure	Notes	Actual	Forecast	Budget	Projections			Trend
			2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	+/o/-
<b>Efficiency</b>									
<b>Revenue level</b> (resources are used efficiently in the delivery of services)	<b>Average rate per property assessment</b> General rates and municipal charges / no. of property assessments	13	\$1,881	\$1,944	\$2,001	\$2,050	\$2,097	\$2,144	+
<b>Sustainability Capacity</b>									
<b>Population</b> (population is a key driver of a Council's ability to fund the delivery of services to the community)	<b>Expenses per head of population</b> Total expenses/ Population		\$1,216	\$1,127	\$1,137	\$1,114	\$1,136	\$1,157	o
<b>Population</b> (population is a key driver of a Council's ability to fund the delivery of services to the community)	<b>Infrastructure per head of population</b> Value of infrastructure / Population		\$8,838	\$8,422	\$8,413	\$8,471	\$8,581	\$8,610	+
<b>Population</b> (population is a key driver of a Council's ability to fund the delivery of services to the community)	<b>Population density per length of road</b> Population / Kilometres of local roads		207	219	223	226	228	230	-
<b>Own-source revenue</b> (revenue is generated from a range of sources in order to fund the delivery of services to the community)	<b>Own-source revenue per head of population</b> Own source revenue / Population		\$1,053	\$1,045	\$1,126	\$1,053	\$1,078	\$1,100	o
<b>Recurrent grants</b> (revenue is generated from a range of sources in order to fund the delivery of services to the community)	<b>Recurrent grants per head of population</b> Recurrent grants / Population		\$117	\$86	\$64	\$61	\$63	\$64	o
<b>Workforce turnover</b> (resources are used efficiently in the delivery of services)	<b>Resignations and terminations compared to average staff</b> Number of permanent staff resignations and terminations for the financial year / Average number of permanent staff for the financial year		18.8%	8.5%	8.5%	8.5%	8.5%	8.5%	o

**Key to Forecast Trend:**  
 + Forecasts improvement in Council's financial performance/financial position indicator  
 o Forecasts that Council's financial performance/financial position indicator will be steady  
 - Forecasts deterioration in Council's financial performance/financial position indicator

**Notes to indicators****5a****1. Satisfaction with community consultation and engagement**

Our community have increasing expectations to impact Council's decision-making. To meet this expectation, we aim to provide more opportunities for the community to participate, and better demonstrate how these views are taken into account. We expect this will lead to greater satisfaction.

**2. Sealed local roads below the intervention level**

We anticipate that market challenges and changes in resourcing will continue to affect this indicator. The approach to procurement of resourcing has recently changed that will reflect in the target outcome.

**3. Planning applications decided within the relevant required time**

Council is aiming to provide timely response to planning applications decisions. We have targeted the highest percentile of the metropolitan average for this measure.

**4. Kerbside collection waste diverted from landfill**

Following our introduction of FOGO services from 1 July, we expect improvement in this result.

**5. Working Capital**

The proportion of current liabilities represented by current assets. Council takes this indicator very seriously to ensure that Council continue to provide services to the community, ensure the ongoing maintenance of our community's infrastructure and deliver our capital works program without necessarily having to borrow funds. Despite having some reduction, Council is forecast to remain reasonably strong liquidity position having more than 100% throughout the period. A percentage greater than 100 indicates that Council has sufficient working capital available to pay bills as and when they fall due.

**6. Asset renewal**

This percentage indicates the extent of Council's renewal and upgrade against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates that Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed/upgraded and that future capital expenditure will be required to maintain assets.

**7. Rates concentration**

This indicator reflects the extent of the reliance on rate revenues to fund all of Council's on-going services. The trend indicates that Council is more reliant on rate revenue compared to all other revenue sources.

**8. Expenditure level**

Over the forecast period, Council focuses to deliver high-quality services within a responsible budget at an average of \$2,888 per assessment. This ratio demonstrates that we are committed to provide core services and community facilities in a cost effective way.

**5b****9. Adjusted underlying result**

An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives.

**10. Unrestricted Cash**

Cash and cash equivalents held by Council are restricted in part and not fully available for Council's operations. After adjusting for restrictions, Council is projecting to remain reasonably strong throughout the period.

**11. Debt compared to rates**

Council is debt free and is expected to remain debt free throughout the four year period.

12. **Rates effort**

This ratio highlights our relatively low and stable rate burden on our community when compared to property values.

13. **Revenue level**

Rate revenue is a major source of funding for a range of Council services and assists in providing funding to maintain and renew over \$2 billion of community assets such as local roads, community buildings, drains, footpaths, playgrounds and sporting facilities.

**6. Schedule of Fees and Charges**

This appendix presents the fees and charges of a statutory/non-statutory nature which will be charged in respect to various goods and services during the financial year 2024/25.

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

Description of Fees and Charges	Unit of Measure	GST Status	2023/24	2024/25	Fee Increase / (Decrease)		Basis of Fee
			Fee Inc	GST	\$	%	
			\$	\$	\$	%	
<b>Financial Services</b>							
<b>General</b>							
Dishonoured Payments to Council - Administration Fee	Per application	Non-Taxable	\$ 48.00	\$ 49.80	\$ 1.80	3.75%	Non-Statutory
<b>Valuations and Rates</b>							
Land Information Certificates statutory	Per application	Non-Taxable	\$ 28.90	\$ 29.70	\$ 0.80	2.77%	Statutory
Land Information Certificates urgent fee - same/next day	Per application	Non-Taxable	\$ 90.50	\$ 93.70	\$ 3.20	3.54%	Statutory
Confirmation of ownership letter processed by council rates department	Per application	Non-Taxable	\$ 42.00	\$ 43.50	\$ 1.50	3.57%	Non-Statutory
Copy of Rate Notice (per Notice)	Per notice	Non-Taxable	\$ 16.00	\$ 16.50	\$ 0.50	3.13%	Non-Statutory
Request for ownership details (Protection Notices)	Per application	Non-Taxable	\$ 32.00	\$ 33.00	\$ 1.00	3.13%	Non-Statutory
Refund Administration Fee	Per refund	Non-Taxable	\$ 16.00	\$ 16.50	\$ 0.50	3.13%	Non-Statutory
Direct Debit Administration Fee (Rates)	Per dishonour	Non-Taxable	\$ 16.00	\$ 16.50	\$ 0.50	3.13%	Non-Statutory
Title Search	Per search	Non-Taxable	\$ 27.00	\$ 28.00	\$ 1.00	3.70%	Non-Statutory
Historical Rates information - Maximum	Per application	Non-Taxable	\$ 624.00	\$ 647.50	\$ 23.50	3.77%	Non-Statutory
Historical Rates information - Minimum	Per application	Non-Taxable	\$ 26.00	\$ 27.00	\$ 1.00	3.85%	Non-Statutory
Batch Information Requests - Maximum	Per application	Non-Taxable	\$ 624.00	\$ 647.50	\$ 23.50	3.77%	Non-Statutory
Batch Information Requests - Minimum	Per application	Non-Taxable	\$ 26.00	\$ 27.00	\$ 1.00	3.85%	Non-Statutory
Street Number Change - Maximum	Per application	Non-Taxable	\$ 779.00	\$ 808.00	\$ 29.00	3.72%	Non-Statutory
Street Number Change - Minimum	Per application	Non-Taxable	\$ 200.00	\$ 207.50	\$ 7.50	3.75%	Non-Statutory
<b>Early Years at MC<sup>2</sup></b>							
Child Care Full week	Per week	Non-Taxable	\$ 630.20	\$ 653.80	\$ 23.60	3.74%	Non-Statutory
Child Care Full individual days	Per day	Non-Taxable	\$ 127.90	\$ 132.70	\$ 4.80	3.75%	Non-Statutory
A late fee will be charged for the late collection of children after 6:00 pm	Per occurrence	Non-Taxable	\$ 47.00	\$ 50.00	\$ 3.00	6.38%	Non-Statutory
<b>Sport, Recreation and Leisure</b>							
<b>Council Sports Fields</b>							
<b>Sports Fields - Winter Hire</b>							
Grade 1 Seasonal Charge	Seasonal	Taxable	\$ 3,065.80	\$ 3,180.80	\$ 115.00	3.75%	Non-Statutory
Grade 2 Seasonal Charge	Seasonal	Taxable	\$ 2,418.20	\$ 2,508.90	\$ 90.70	3.75%	Non-Statutory
Grade 3 Seasonal Charge	Seasonal	Taxable	\$ 1,032.50	\$ 1,071.20	\$ 38.70	3.75%	Non-Statutory
Grade 4 Seasonal Charge	Seasonal	Taxable	\$ 1,026.20	\$ 1,064.70	\$ 38.50	3.75%	Non-Statutory
Level 1 Pavilion Seasonal Charge	Seasonal	Taxable	\$ 920.90	\$ 955.40	\$ 34.50	3.75%	Non-Statutory
Level 1 Pavilion Seasonal sub let Levy	Seasonal	Taxable	\$ 4,640.70	\$ 4,814.70	\$ 174.00	3.75%	Non-Statutory
Level 2 Pavilion Seasonal Charge	Seasonal	Taxable	\$ 571.10	\$ 592.50	\$ 21.40	3.75%	Non-Statutory
Level 3 Pavilion Seasonal Charge	Seasonal	Taxable	\$ 384.90	\$ 399.30	\$ 14.40	3.74%	Non-Statutory
Casual Ground Charge Commercial Use	Per request	Taxable	\$ 476.40	\$ 494.30	\$ 17.90	3.76%	Non-Statutory
Casual Ground Charge Community Use	Per request	Taxable	\$ 239.30	\$ 248.30	\$ 9.00	3.76%	Non-Statutory
Casual Ground Charge Finals with gate takings	Per request	Taxable	\$ 476.40	\$ 494.30	\$ 17.90	3.76%	Non-Statutory
Casual Ground Charge Commercial use Turf wicket preparation	Per request	Taxable	\$ 239.30	\$ 248.30	\$ 9.00	3.76%	Non-Statutory
Casual Ground Charge Community use Turf wicket preparation	Per request	Taxable	\$ 159.50	\$ 165.50	\$ 6.00	3.76%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2023/24	2024/25	Fee Increase / (Decrease)		Basis of Fee
			Fee Inc GST		\$	%	
			\$	\$			
Casual Ground Charge Finals use Turf wicket preparation	Per request	Taxable	\$ 159.50	\$ 165.50	\$ 6.00	3.76%	Non-Statutory
Casual Pavilion Charge Commercial Use	Per request	Taxable	\$ 397.70	\$ 412.60	\$ 14.90	3.75%	Non-Statutory
Casual Pavilion Charge Community Use	Per request	Taxable	\$ 211.60	\$ 219.50	\$ 7.90	3.73%	Non-Statutory
Casual Pavilion Charge School Use	Per request	Taxable	\$ 169.10	\$ 175.40	\$ 6.30	3.73%	Non-Statutory
<b>Reischieks Reserve Athletic Track</b>							
Senior Schools (Local) - (Includes pavilion cleaning charge)	Per request	Taxable	\$ 513.70	\$ 533.00	\$ 19.30	3.76%	Non-Statutory
Junior Schools (Local) - (Includes pavilion cleaning charge)	Per request	Taxable	\$ 424.30	\$ 440.20	\$ 15.90	3.75%	Non-Statutory
Others - (Includes pavilion cleaning charge)	Per request	Taxable	\$ 670.00	\$ 695.10	\$ 25.10	3.75%	Non-Statutory
Carnivals - (Includes pavilion cleaning charge)	Per request	Taxable	\$ 848.60	\$ 880.40	\$ 31.80	3.75%	Non-Statutory
Training per hour (Local)	Per hour	Taxable	\$ 71.20	\$ 73.90	\$ 2.70	3.79%	Non-Statutory
Training per hour (Outside)	Per hour	Taxable	\$ 102.10	\$ 105.90	\$ 3.80	3.72%	Non-Statutory
Reischieks Reserve Pavilion Hire of Pavilion	Per request	Taxable	\$ 862.40	\$ 894.70	\$ 32.30	3.75%	Non-Statutory
<b>Sports Fields - Summer</b>							
Grade 1 Seasonal Charge	Seasonal	Taxable	\$ 3,065.80	\$ 3,180.80	\$ 115.00	3.75%	Non-Statutory
Grade 2 Seasonal Charge	Seasonal	Taxable	\$ 2,418.20	\$ 2,508.90	\$ 90.70	3.75%	Non-Statutory
Grade 3 Seasonal Charge	Seasonal	Taxable	\$ 1,032.50	\$ 1,071.20	\$ 38.70	3.75%	Non-Statutory
Grade 4 Seasonal Charge	Seasonal	Taxable	\$ 1,026.20	\$ 1,064.70	\$ 38.50	3.75%	Non-Statutory
Level 1 Pavilion Seasonal Charge	Seasonal	Taxable	\$ 920.90	\$ 955.40	\$ 34.50	3.75%	Non-Statutory
Level 1 Pavilion Seasonal sub let Levy	Seasonal	Taxable	\$ 4,640.70	\$ 4,814.70	\$ 174.00	3.75%	Non-Statutory
Level 2 Pavilion Seasonal Charge	Seasonal	Taxable	\$ 571.10	\$ 592.50	\$ 21.40	3.75%	Non-Statutory
Level 3 Pavilion Seasonal Charge	Seasonal	Taxable	\$ 384.90	\$ 399.30	\$ 14.40	3.74%	Non-Statutory
Casual Ground Charge Commercial Use	Per request	Taxable	\$ 476.40	\$ 494.30	\$ 17.90	3.76%	Non-Statutory
Casual Ground Charge Community Use	Per request	Taxable	\$ 238.20	\$ 247.10	\$ 8.90	3.74%	Non-Statutory
Casual Ground Charge Finals with gate takings	Per request	Taxable	\$ 476.40	\$ 494.30	\$ 17.90	3.76%	Non-Statutory
Casual Ground Charge Commercial use Turf wicket preparation	Per request	Taxable	\$ 238.20	\$ 247.10	\$ 8.90	3.74%	Non-Statutory
Casual Ground Charge Community use Turf wicket preparation	Per request	Taxable	\$ 159.50	\$ 165.50	\$ 6.00	3.76%	Non-Statutory
Casual Ground Charge Finals use Turf wicket preparation	Per request	Taxable	\$ 159.50	\$ 165.50	\$ 6.00	3.76%	Non-Statutory
Casual Pavilion Charge Commercial Use	Per request	Taxable	\$ 422.10	\$ 437.90	\$ 15.80	3.74%	Non-Statutory
Casual Pavilion Charge Community Use	Per request	Taxable	\$ 211.60	\$ 219.50	\$ 7.90	3.73%	Non-Statutory
Casual Pavilion Charge School Use	Per request	Taxable	\$ 169.10	\$ 175.40	\$ 6.30	3.73%	Non-Statutory
Donvale #1 Seasonal Turf wicket charge	Seasonal	Taxable	\$ 4,612.00	\$ 4,785.00	\$ 173.00	3.75%	Non-Statutory
Koonung Res Seasonal Turf wicket charge	Seasonal	Taxable	\$ 5,369.10	\$ 5,570.40	\$ 201.30	3.75%	Non-Statutory
Schramms #1 Seasonal Turf wicket charge	Seasonal	Taxable	\$ 5,792.40	\$ 6,009.60	\$ 217.20	3.75%	Non-Statutory
Zerbes Seasonal Turf wicket charge	Seasonal	Taxable	\$ 4,496.00	\$ 4,664.60	\$ 168.60	3.75%	Non-Statutory
Donvale #2 Seasonal Turf wicket charge	Seasonal	Taxable	\$ 3,560.20	\$ 3,693.70	\$ 133.50	3.75%	Non-Statutory
Schramms #2 Seasonal Turf wicket charge	Seasonal	Taxable	\$ 3,224.20	\$ 3,345.10	\$ 120.90	3.75%	Non-Statutory
<b>Synthetic Soccer Pitches</b>							
Casual Use Manningham Based Community Groups/Schools per hour	Per request	Taxable	\$ 47.60	\$ 18.97	\$ (28.63)	-60.15%	Non-Statutory
Casual Use Private users and commercial (within Manningham) per hour	Per request	Taxable	\$ 47.60	\$ 54.19	\$ 6.59	13.84%	Non-Statutory
Casual Commercial Use (Outside of Manningham) per hour	Per request	Taxable	\$ 206.30	\$ 162.57	\$ (43.73)	-21.20%	Non-Statutory
<b>Community Venues &amp; Functions</b>							
<b>Public Halls</b>							
<b>Doncaster Playhouse</b>							
Bond	Per hire	Non-Taxable	\$ 556.20	\$ 577.10	\$ 20.90	3.76%	Non-Statutory
Hire Per performance (5 hours)	Per performance	Taxable	\$ 501.90	\$ 520.70	\$ 18.80	3.75%	Non-Statutory
Rehearsal per hour	Per hour	Taxable	\$ 101.00	\$ 104.80	\$ 3.80	3.76%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2023/24	2024/25	Fee Increase / (Decrease)		Basis of Fee
			Fee Inc	GST	\$	%	
			\$	\$	\$	%	
Bump in/Bump out	Per event	Taxable	\$ 101.00	\$ 104.80	\$ 3.80	3.76%	Non-Statutory
<b>Manningham Art Studios</b>							
Bond	Per hire	Non-Taxable	\$ 116.00	\$ 120.40	\$ 4.40	3.79%	Non-Statutory
Studio 1 Commercial	Per hour	Taxable	\$ 131.90	\$ 136.80	\$ 4.90	3.71%	Non-Statutory
Studio 1 Community	Per hour	Taxable	\$ 91.70	\$ 95.10	\$ 3.40	3.71%	Non-Statutory
Studio 2/3 Commercial	Per hour	Taxable	\$ 78.50	\$ 81.40	\$ 2.90	3.69%	Non-Statutory
Studio 2/3 Community	Per hour	Taxable	\$ 40.20	\$ 41.70	\$ 1.50	3.73%	Non-Statutory
Studio 4 Commercial	Per hour	Taxable	\$ 30.00	\$ 31.00	\$ 1.00	3.33%	non-Statutory
Studio 4 Community	Per hour	Taxable	\$ 24.00	\$ 25.00	\$ 1.00	4.17%	Non-Statutory
Studio 5 Commercial	Per hour	Taxable	\$ 23.00	\$ 24.00	\$ 1.00	4.35%	Non-Statutory
Studio 5 Community	Per hour	Taxable	\$ 17.00	\$ 18.00	\$ 1.00	5.88%	Non-Statutory
Studio 4 & 5 Combined Casual Community	Per hour	Taxable	\$ 28.00	\$ 29.00	\$ 1.00	3.57%	Non-Statutory
Studio 4 & 5 Combined Commercial	Per hour	Taxable	\$ 33.00	\$ 34.00	\$ 1.00	3.03%	Non-Statutory
Studio 6 Commercial	Per hour	Taxable	\$ 55.00	\$ 56.00	\$ 1.00	1.82%	Non-Statutory
Studio 6 Community	Per hour	Taxable	\$ 30.00	\$ 31.00	\$ 1.00	3.33%	Non-Statutory
<b>All Halls</b>							
Insurance - Alcohol	Per hire	Taxable	\$ 60.00	\$ 60.00	\$ -	0.00%	Non-Statutory
Insurance - No Alcohol	Per hire	Taxable	\$ 40.00	\$ 40.00	\$ -	0.00%	Non-Statutory
Insurance - Regular Hire	Per hour	Taxable	\$ 26.00	\$ 26.00	\$ -	0.00%	Non-Statutory
<b>MC<sup>2</sup> (Bulleen, Warrandyte and Donvale Rooms)</b>							
Community Hire	Per hour	Taxable	\$ 23.00	\$ 24.00	\$ 1.00	4.35%	Non-Statutory
Commercial Hire	Per hour	Taxable	\$ 28.00	\$ 29.00	\$ 1.00	3.57%	Non-Statutory
<b>MC<sup>2</sup> (Warrandyte and Donvale Rooms)</b>							
Community Hire	Per hour	Taxable	\$ 28.00	\$ 29.00	\$ 1.00	3.57%	Non-Statutory
Commercial Hire	Per hour	Taxable	\$ 33.00	\$ 34.00	\$ 1.00	3.03%	Non-Statutory
<b>MC<sup>2</sup> (Doncaster, Templestowe Room)</b>							
Community Hire	Per hour	Taxable	\$ 28.00	\$ 29.00	\$ 1.00	3.57%	Non-Statutory
Commercial Hire	Per hour	Taxable	\$ 33.00	\$ 34.00	\$ 1.00	3.03%	Non-Statutory
<b>MC<sup>2</sup> (Doncaster and Templestowe Room)</b>							
Community Hire	Per hour	Taxable	\$ 33.00	\$ 34.00	\$ 1.00	3.03%	Non-Statutory
Commercial Hire	Per hour	Taxable	\$ 44.00	\$ 45.00	\$ 1.00	2.27%	Non-Statutory
<b>MC<sup>2</sup></b>							
Insurance	Per hire	Taxable	\$ 26.00	\$ 26.00	\$ -	0.00%	Non-Statutory
<b>Ajani Community Hall</b>							
Bond Casual Hire	Per hire	Non-Taxable	\$ 500.00	\$ 500.00	\$ -	0.00%	Non-Statutory
Bond Regular Hire	Per hire	Non-Taxable	\$ 300.00	\$ 300.00	\$ -	0.00%	Non-Statutory
Casual Hire Commercial	Per hour	Taxable	\$ 157.00	\$ 163.00	\$ 6.00	3.82%	Non-Statutory
Casual Hire Community/Private	Per hour	Taxable	\$ 86.00	\$ 89.00	\$ 3.00	3.49%	Non-Statutory
Casual setup charge - max 2 hrs	Per hour	Taxable	\$ 49.00	\$ 51.00	\$ 2.00	4.08%	Non-Statutory
Regular Hire Commercial	Per hour	Taxable	\$ 43.00	\$ 44.00	\$ 1.00	2.33%	Non-Statutory
Regular Hire Community	Per hour	Taxable	\$ 34.00	\$ 35.00	\$ 1.00	2.94%	Non-Statutory
Community casual 12hr Hire	Per 12 hour hire	Taxable	\$ 755.00	\$ 784.00	\$ 29.00	3.84%	Non-Statutory
<b>Ajani Centre</b>							
Bond Casual Hire	Per hire	Non-Taxable	\$ 500.00	\$ 500.00	\$ -	0.00%	Non-Statutory
Bond Regular Hire	Per hire	Non-Taxable	\$ 300.00	\$ 300.00	\$ -	0.00%	Non-Statutory
Community casual 12hr Hire	Per 12 hour hire	Taxable	\$ 1,100.00	\$ 1,141.00	\$ 41.00	3.73%	Non-Statutory
Regular Hire Commercial	Per hour	Taxable	\$ 52.00	\$ 53.00	\$ 1.00	1.92%	Non-Statutory
Casual Hire Commercial	Per hour	Taxable	\$ 207.00	\$ 215.00	\$ 8.00	3.86%	Non-Statutory
Casual Hire Community/Private	Per hour	Taxable	\$ 118.00	\$ 123.00	\$ 5.00	4.24%	Non-Statutory
Casual setup charge - max 2 hrs	Per hour	Taxable	\$ 75.00	\$ 78.00	\$ 3.00	4.00%	Non-Statutory
Regular Hire Community	Per hour	Taxable	\$ 39.00	\$ 40.00	\$ 1.00	2.56%	Non-Statutory
<b>Currawong Bush Park (Conference Centre)</b>							
Conference Room Casual Hire Commercial	Per hour	Taxable	\$ 46.00	\$ 48.00	\$ 2.00	4.35%	Non-Statutory
Conference Room Casual Hire Community/Private	Per hour	Taxable	\$ 34.00	\$ 35.00	\$ 1.00	2.94%	Non-Statutory
Rooms 1 & 2 - casual hire commercial	Per hour	Taxable	\$ 35.00	\$ 36.00	\$ 1.00	2.86%	Non-Statutory
Rooms 1 & 2 - casual hire community	Per hour	Taxable	\$ 24.00	\$ 25.00	\$ 1.00	4.17%	Non-Statutory
Conference room with extra rooms - commercial	Per hour	Taxable	\$ 56.00	\$ 58.00	\$ 2.00	3.57%	Non-Statutory
Conference room with extra rooms - community	Per hour	Taxable	\$ 46.00	\$ 48.00	\$ 2.00	4.35%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2023/24	2024/25	Fee Increase / (Decrease)		Basis of Fee	
			Fee Inc	GST	\$	%		
			\$	\$	\$	%		
<b>Currawong Bush Park (Environment Centre)</b>								
Casual Hire Commercial	Per hour	Taxable	\$ 46.00	\$ 48.00	\$ 2.00	4.35%	Non-Statutory	
Casual Hire Community/Private	Per hour	Taxable	\$ 29.00	\$ 30.00	\$ 1.00	3.45%	Non-Statutory	
<b>Koonung Room</b>								
Casual Hire community	Per hour	Taxable	\$ 105.00	\$ 109.00	\$ 4.00	3.81%	Non-Statutory	
<b>East Doncaster Hall / Koonarra Hall/Wonga Park Hall / Heimat Centre (individual rooms) / Domenev Recreation Centre (Rooms 4 &amp; 5) / Templestowe Memorial Hall and Senior Citizens Centres</b>								
Bond Casual Hire	Per hire	Non-Taxable	\$ 500.00	\$ 500.00	\$ -	0.00%	Non-Statutory	
Bond Regular Hire	Per hire	Non-Taxable	\$ 300.00	\$ 300.00	\$ -	0.00%	Non-Statutory	
Casual Hire Commercial	Per hour	Taxable	\$ 108.00	\$ 112.00	\$ 4.00	3.70%	Non-Statutory	
Casual Hire Community/Private	Per hour	Taxable	\$ 67.00	\$ 69.00	\$ 2.00	2.99%	Non-Statutory	
Casual setup charge - max 2 hrs	Per hour	Taxable	\$ 47.00	\$ 49.00	\$ 2.00	4.26%	Non-Statutory	
Regular Hire Commercial	Per hour	Taxable	\$ 34.00	\$ 35.00	\$ 1.00	2.94%	Non-Statutory	
Regular Hire Community	Per hour	Taxable	\$ 30.00	\$ 31.00	\$ 1.00	3.33%	Non-Statutory	
Community casual 12hr Hire	Per 12 hour hire	Taxable	\$ 588.00	\$ 610.00	\$ 22.00	3.74%	Non-Statutory	
<b>(Individual Smaller Rooms) Senior Citizens Centres, Domenev Recreation Centre and Templestowe Memorial Supper Room</b>								
Bond Casual/Regular Hire	Per hire	Non-Taxable	\$ 130.00	\$ 130.00	\$ -	0.00%	Non-Statutory	
Casual Hire Commercial/Private	Per hour	Taxable	\$ 50.00	\$ 52.00	\$ 2.00	4.00%	Non-Statutory	
Casual Hire Community	Per hour	Taxable	\$ 35.00	\$ 37.00	\$ 2.00	5.71%	Non-Statutory	
Regular Hire Commercial	Per hour	Taxable	\$ 30.00	\$ 31.00	\$ 1.00	3.33%	Non-Statutory	
Regular Hire Community	Per hour	Taxable	\$ 25.00	\$ 26.00	\$ 1.00	4.00%	Non-Statutory	
<b>The Pines Learning Centre (Function Room)</b>								
Bond Casual Hire	Per hire	Non-Taxable	\$ 500.00	\$ 500.00	\$ -	0.00%	Non-Statutory	
Bond Regular Hire	Per hire	Non-Taxable	\$ 300.00	\$ 300.00	\$ -	0.00%	Non-Statutory	
Casual Hire Commercial	Per hour	Taxable	\$ 207.00	\$ 215.00	\$ 8.00	3.86%	Non-Statutory	
Casual Hire Community/Private	Per hour	Taxable	\$ 118.00	\$ 122.00	\$ 4.00	3.39%	Non-Statutory	
Regular Hire Commercial	Per hour	Taxable	\$ 53.00	\$ 54.00	\$ 1.00	1.89%	Non-Statutory	
Regular Hire Community	Per hour	Taxable	\$ 39.00	\$ 40.00	\$ 1.00	2.56%	Non-Statutory	
<b>(Smaller Rooms) Pines Learning Centre</b>								
Bond Casual/Regular Hire	Per hire	Non-Taxable	\$ 130.00	\$ 130.00	\$ -	0.00%	Non-Statutory	
Casual Hire Commercial	Per hour	Taxable	\$ 58.00	\$ 60.00	\$ 2.00	3.45%	Non-Statutory	
Casual Hire Community/Private	Per hour	Taxable	\$ 51.00	\$ 53.00	\$ 2.00	3.92%	Non-Statutory	
Regular Hire Commercial	Per hour	Taxable	\$ 43.00	\$ 44.00	\$ 1.00	2.33%	Non-Statutory	
Regular Hire Community	Per hour	Taxable	\$ 32.00	\$ 33.00	\$ 1.00	3.13%	Non-Statutory	
<b>Building and Room Hire - Weekdays</b>								
Manningham Function Centre Council Chambers	Mon - Fri per hour	Taxable	\$ 112.00	\$ 116.00	\$ 4.00	3.57%	Non-Statutory	
Manningham Function Centre Heide Room	Mon - Fri per hour	Taxable	\$ 96.00	\$ 100.00	\$ 4.00	4.17%	Non-Statutory	
Manningham Function Centre Room 1 - Casual Hire Commercial	Mon - Fri 6.00am to 5.00pm per hour	Taxable	\$ 197.00	\$ 204.00	\$ 7.00	3.55%	Non-Statutory	
Manningham Function Centre Room 1 - Casual Hire Community	Mon - Thurs 6.00am to 11.00pm per hour Fri - 6.00am to 5.00pm per hour (Friday times updated)	Taxable	\$ 113.00	\$ 117.00	\$ 4.00	3.54%	Non-Statutory	
Manningham Function Centre Room 2 - Casual Hire Commercial	Mon - Fri 6.00am to 5.00pm per hour	Taxable	\$ 170.00	\$ 176.00	\$ 6.00	3.53%	Non-Statutory	

Description of Fees and Charges	Unit of Measure	GST Status	2023/24		2024/25		Fee Increase / (Decrease)		Basis of Fee
			Fee Inc	GST	Fee Inc	GST	\$	%	
Manningham Function Centre Room 2 - Casual Hire Community	Mon - Thurs 6.00am to 11.00pm per hour Fri - 6.00am to 5.00pm per hour (Friday times updated)	Taxable	\$ 101.00	\$	\$ 105.00	\$	\$ 4.00	3.96%	Non-Statutory
Manningham Function Centre Room 3 - Casual Hire Commercial	Mon - Fri 6.00am to 5.00pm per hour	Taxable	\$ 135.00	\$	\$ 140.00	\$	\$ 5.00	3.70%	Non-Statutory
Manningham Function Centre Room 3 - Casual Hire Community	Mon - Thurs 6.00am to 11.00pm per hour Fri - 6.00am to 5.00pm per hour (Friday times updated)	Taxable	\$ 82.00	\$	\$ 85.00	\$	\$ 3.00	3.66%	Non-Statutory
Manningham Function Centre Rooms 1 and 2 - Casual Hire Commercial	Mon - Thur 5.00pm to 12.00am per hour	Taxable	\$ 288.00	\$	\$ 299.00	\$	\$ 11.00	3.82%	Non-Statutory
Manningham Function Centre Rooms 1 and 2 - Casual Hire Community	Mon - Thurs 6.00am to 11.00pm per hour Fri - 6.00am to 5.00pm per hour (Friday times updated)	Taxable	\$ 172.00	\$	\$ 179.00	\$	\$ 7.00	4.07%	Non-Statutory
Manningham Function Centre Rooms 2 and 3 - Casual Hire Commercial	Casual Hire Commercial Mon - Thurs 6.00am to 11.00pm per hour Fri - 6.00am to 5.00pm per hour (Friday times updated)	Taxable	\$ 189.00	\$	\$ 196.00	\$	\$ 7.00	3.70%	Non-Statutory
Manningham Function Centre Rooms 2 and 3 - Casual Hire Community	Mon - Thurs 6.00am to 11.00pm per hour Fri - 6.00am to 5.00pm per hour (Friday times updated)	Taxable	\$ 113.00	\$	\$ 177.00	\$	\$ 64.00	56.64%	Non-Statutory



Description of Fees and Charges	Unit of Measure	GST Status	2023/24		2024/25		Fee Increase / (Decrease)		Basis of Fee
			Fee Inc	GST	Fee Inc	GST	\$	%	
Manningham Function Centre Rooms 1, 2 and 3 - Casual Hire Commercial	Mon- Thur 5.00pm to 12.00am per hour	Taxable	\$ 444.00	\$	\$ 461.00	\$	\$ 17.00	3.83%	Non-Statutory
Manningham Function Centre Rooms 1, 2 and 3 - Casual Hire Community	Mon - Thurs 6.00am to 11.00pm per hour Fri - 6.00am to 5.00pm per hour (Friday times updated)	Taxable	\$ 266.00	\$	\$ 276.00	\$	\$ 10.00	3.76%	Non-Statutory
Manningham Function Centre	Friday - 5pm - 12.00am	Taxable	\$ 5,000.00	\$	\$ 5,188.00	\$	\$ 188.00	3.76%	Non-Statutory
Manningham Function Centre	Saturday rate	Taxable	\$ 5,000.00	\$	\$ 5,188.00	\$	\$ 188.00	3.76%	Non-Statutory
Manningham Function Centre	Sunday rate	Taxable	\$ 4,000.00	\$	\$ 4,150.00	\$	\$ 150.00	3.75%	Non-Statutory
<b>Integrated Planning</b>									
<b>Planning Scheme</b>									
<b>Fees for Planning Scheme Amendments</b>									
<b>(Pre-exhibition)</b>									
Stage 1 which consists of -									
a) considering a request to amend a planning scheme; and									
b) taking action required by Division 1 of Part 3 of the Act; and									
c) considering any submissions which do not seek a change to the amendment; and									
d) if applicable, abandoning the amendment.									
<b>(Exhibition)</b>									
Stage 2 which consists of -									
a) considering -									
(i) up to and including 10 submissions which seek a change to an amendment and where necessary referring the submissions to a panel; or (i) up to and including 10 submissions which seek a change to an amendment and where necessary referring the submissions to a panel; or									
Per amendment - 206 fee units									
Non-Taxable \$ 3,275.40									
\$ 3,363.98									
\$ 88.58									
2.70%									
Statutory									
<b>(Exhibition)</b>									
Stage 2									
(ii) 11 to (and including) 20 submissions which seek a change to an amendment and where necessary referring the submissions to a panel; or									
Per amendment - 1021 fee units									
Non-Taxable \$ 16,233.90									
\$ 16,672.93									
\$ 439.03									
2.70%									
Statutory									
<b>(Exhibition)</b>									
Stage 2									
(ii) 11 to (and including) 20 submissions which seek a change to an amendment and where necessary referring the submissions to a panel; or									
Per amendment - 2040 fee units									
Non-Taxable \$ 32,436.00									
\$ 33,313.20									
\$ 877.20									
2.70%									
Statutory									

Description of Fees and Charges	Unit of Measure	GST Status	2023/24		2024/25		Fee Increase / (Decrease)		Basis of Fee
			Fee Inc	GST	Fee Inc	GST	\$	%	
			\$	\$	\$	\$	\$	%	
<b>(Exhibition)</b>									
<b>Stage 2</b>									
(iii) Submissions that exceed 20 submissions which seek a change to an amendment, and where necessary referring the submissions to a panel; and									
b) providing assistance to a panel in accordance with section 158 of the Act; and	Per amendment - 2727 fee units	Non-Taxable	\$ 43,359.30	\$ 44,531.91	\$ 1,172.6	2.70%			Statutory
c) making a submission to a panel appointed under Part 8 of the Act at a hearing referred to in section 24(b) of the Act; and									
d) considering the panel's report in accordance with section 27 of the Act; and									
e) after considering submissions and the panel's report, abandoning the amendment.									
<b>(Adoption)</b>									
<b>Stage 3 which consists of -</b>									
a) adopting the amendment or part of the amendment in accordance with section 29 of the Act; and	Per amendment - 32.5 fee units if the Minister is not the planning authority or nil fee if the Minister is the planning authority	Non-Taxable	\$ 516.75	\$ 530.73	\$ 13.98	2.71%			Statutory
b) submitting the amendment for approval by the Minister in accordance with section 31 of the Act; and									
c) giving the notice of the approval of the amendment required by section 36(2) of the Act.									
<b>(Approval)</b>									
<b>Stage 4 which consists of -</b>									
a) consideration by the Minister of a request to approve the amendment in accordance with section 35 of the Act; and	Per amendment - 32.5 fee units if the Minister is not the planning authority or nil fee if the Minister is the planning authority	Non-Taxable	\$ 516.75	\$ 530.73	\$ 13.98	2.71%			Statutory
b) giving notice of approval of the amendment in accordance with section 36(1) of the Act.									
Notice of Exhibition (1 - 100 letters)	Per letter	Non-Taxable	\$ 9.00	\$ 9.30	\$ 0.30	3.33%			Non-Statutory
Notice of Exhibition (101 - 500 letters)	Per letter	Non-Taxable	\$ 5.90	\$ 6.10	\$ 0.20	3.39%			Non-Statutory
Notice of Exhibition (501 or more letters)	Per letter	Non-Taxable	\$ 4.20	\$ 4.40	\$ 0.20	4.76%			Non-Statutory
Advertising fee (erection of one sign)	Per sign	Non-Taxable	\$ 230.30	\$ 238.90	\$ 8.60	3.73%			Non-Statutory
Advertising fee (erection of each additional sign)	Per sign	Non-Taxable	\$ 114.40	\$ 119.00	\$ 4.60	4.02%			Non-Statutory
Notice of Approval (1 - 100 letters)	Per letter	Non-Taxable	\$ 9.00	\$ 9.30	\$ 0.30	3.33%			Non-Statutory
Notice of Approval (101 - 500 letters)	Per letter	Non-Taxable	\$ 5.90	\$ 6.10	\$ 0.20	3.39%			Non-Statutory
Notice of Approval (501 or more letters)	Per letter	Non-Taxable	\$ 4.20	\$ 4.40	\$ 0.20	4.76%			Non-Statutory
File retrieval & scanning from Grace	Per file	Taxable	-	\$ 100.00	\$ 100.00	-			Non-Statutory
<b>Environmental Health</b>									
<b>Food Act</b>									
Class 1 (Standard FSP) - Registration Fee High Risk Premises using a Standard FSP	Per registration / premise	Non-Taxable	\$ 880.00	\$ 910.00	\$ 30.00	3.41%			Non-Statutory
Class 1 (Standard FSP) - pre-sale inspection report	Per registration / premise	Non-Taxable	\$ 290.00	\$ 300.00	\$ 10.00	3.45%			Non-Statutory
Class 1 (Standard FSP) - Plan Approval	Per registration / premise	Non-Taxable	\$ 260.00	\$ 270.00	\$ 10.00	3.85%			Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2023/24	2024/25	Fee Increase / (Decrease)		Basis of Fee
			Fee Inc	GST	\$	%	
Class 1 (Non Standard FSP) - Registration Fee High Risk Premises using a Non Standard FSP	Per registration / premise	Non-Taxable	\$ 540.00	\$ 560.00	\$ 20.00	3.70%	Non-Statutory
Class 1 (Non Standard FSP) - pre-sale inspection report	Per registration / premise	Non-Taxable	\$ 290.00	\$ 300.00	\$ 10.00	3.45%	Non-Statutory
Class 1 (Non Standard FSP) - Plan Approval	Per registration / premise	Non-Taxable	\$ 260.00	\$ 270.00	\$ 10.00	3.85%	Non-Statutory
Class 2 (Standard FSP) - Registration Fee Moderate Risk Premises using a Standard FSP	Per registration / premise	Non-Taxable	\$ 580.00	\$ 600.00	\$ 20.00	3.45%	Non-Statutory
Class 2 (Standard FSP) - pre-sale inspection report	Per registration / premise	Non-Taxable	\$ 290.00	\$ 300.00	\$ 10.00	3.45%	Non-Statutory
Class 2 (Standard FSP) - Plan Approval	Per registration / premise	Non-Taxable	\$ 260.00	\$ 270.00	\$ 10.00	3.85%	Non-Statutory
Class 2 (Non Standard FSP) - Registration Fee Moderate Risk Premises using a Non Standard FSP	Per registration / premise	Non-Taxable	\$ 475.00	\$ 490.00	\$ 15.00	3.16%	Non-Statutory
Class 2 (Non Standard FSP) - pre-sale inspection report	Per registration / premise	Non-Taxable	\$ 290.00	\$ 300.00	\$ 10.00	3.45%	Non-Statutory
Class 2 (Non Standard FSP) - Plan Approval	Per registration / premise	Non-Taxable	\$ 260.00	\$ 270.00	\$ 10.00	3.85%	Non-Statutory
Class 2 >20EFT (Standard FSP) - Registration Fee Moderate Risk Premises with > 20 EFT using a Standard FSP	Per registration / premise	Non-Taxable	\$ 1,155.00	\$ 1,200.00	\$ 45.00	3.90%	Non-Statutory
Class 2 >20 EFT(Standard FSP) - pre-sale inspection report	Per registration / premise	Non-Taxable	\$ 345.00	\$ 360.00	\$ 15.00	4.35%	Non-Statutory
Class 2 >20EFT(Standard FSP) - Plan Approval	Per registration / premise	Non-Taxable	\$ 330.00	\$ 340.00	\$ 10.00	3.03%	Non-Statutory
Class 2 >20EFT (Non Standard FSP) - Registration Fee Moderate Risk Premises with >20EFT using a Non Standard FSP	Per registration / premise	Non-Taxable	\$ 775.00	\$ 805.00	\$ 30.00	3.87%	Non-Statutory
Class 2 >20EFT (Non Standard FSP) - pre-sale inspection report	Per registration / premise	Non-Taxable	\$ 345.00	\$ 360.00	\$ 15.00	4.35%	Non-Statutory
Class 2 >20EFT (Non Standard FSP) - Plan Approval	Per registration / premise	Non-Taxable	\$ 330.00	\$ 340.00	\$ 10.00	3.03%	Non-Statutory
Class 2 Community Group (Standard FSP) - Registration Fee Community Group using a Standard FSP	Per registration / premise	Non-Taxable	\$ 250.00	\$ 260.00	\$ 10.00	4.00%	Non-Statutory
Class 2 Community Group (Standard FSP) - pre-sale inspection report	Per registration / premise	Non-Taxable	\$ 185.00	\$ 190.00	\$ 5.00	2.70%	Non-Statutory
Class 2 Community Group (Standard FSP) - Plan Approval	Per registration / premise	Non-Taxable	\$ 215.00	\$ 220.00	\$ 5.00	2.33%	Non-Statutory
Class 3 - Registration Fee Moderate to Low Risk Premises using a Minimum Records	Per registration / premise	Non-Taxable	\$ 370.00	\$ 380.00	\$ 10.00	2.70%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2023/24		2024/25		Fee Increase / (Decrease)		Basis of Fee
			Fee Inc	GST	Fee Inc	GST	\$	%	
Class 3 - Transfer Report	Per registration / premise	Non-Taxable	\$ 290.00	\$	\$ 300.00	\$	\$ 10.00	3.45%	Non-Statutory
Class 3 - Plan Approval	Per registration / premise	Non-Taxable	\$ 250.00	\$	\$ 260.00	\$	\$ 10.00	4.00%	Non-Statutory
Class 3 (Community Group) - Registration Fee Moderate to Low Risk Community Group using a Minimum Records	Per registration / premise	Non-Taxable	\$ 230.00	\$	\$ 240.00	\$	\$ 10.00	4.35%	Non-Statutory
Class 3 (Community Group) - pre-sale inspection report	Per registration / premise	Non-Taxable	\$ 190.00	\$	\$ 190.00	\$	\$ -	0.00%	Non-Statutory
Class 3 (Community Group) - Plan Approval	Per registration / premise	Non-Taxable	\$ 225.00	\$	\$ 220.00	\$	\$ (5.00)	-2.22%	Non-Statutory
<b>Mobile / Temporary Food Premises</b>									
Class 2 Food Vehicle (business)	Per registration / premise	Non-Taxable	\$ 555.00	\$	\$ 575.00	\$	\$ 20.00	3.60%	Non-Statutory
Additional class 2 food vehicle (business)	Per registration / premise	Non-Taxable	\$ 277.50	\$	\$ 287.50	\$	\$ 10.00	3.60%	Non-Statutory
Class 3 Food Vehicle (business)	Per registration	Non-Taxable	\$ 370.00	\$	\$ 380.00	\$	\$ 10.00	2.70%	Non-Statutory
Additional class 3 food vehicle (business)	Per registration	Non-Taxable	\$ 185.00	\$	\$ 190.00	\$	\$ 5.00	2.70%	Non-Statutory
Class 2 community group Food Vehicle	Per registration	Non-Taxable	\$ 230.00	\$	\$ 240.00	\$	\$ 10.00	4.35%	Non-Statutory
Additional class 2 community group food vehicle	Per registration	Non-Taxable	\$ 115.00	\$	\$ 120.00	\$	\$ 5.00	4.35%	Non-Statutory
Class 3 community group Food Vehicle	Per registration	Non-Taxable	\$ 210.00	\$	\$ 220.00	\$	\$ 10.00	4.76%	Non-Statutory
Additional class 3 community group food vehicle	Per registration	Non-Taxable	\$ 105.00	\$	\$ 110.00	\$	\$ 5.00	4.76%	Non-Statutory
Class 2 Temporary food premises (business)	Per registration	Non-Taxable	\$ 240.00	\$	\$ 250.00	\$	\$ 10.00	4.17%	Non-Statutory
Additional class 2 Temporary food premises (business)	Per registration	Non-Taxable	\$ 120.00	\$	\$ 125.00	\$	\$ 5.00	4.17%	Non-Statutory
Class 3 Temporary food premises (business)	Per registration	Non-Taxable	\$ 220.00	\$	\$ 230.00	\$	\$ 10.00	4.55%	Non-Statutory
Additional class 3 Temporary food premises (business)	Per registration	Non-Taxable	\$ 110.00	\$	\$ 115.00	\$	\$ 5.00	4.55%	Non-Statutory
Food Premises reinspection fee (for non-compliance)	Per registration	Non-Taxable	\$ 127.60	\$	\$ 132.40	\$	\$ 4.80	3.76%	Non-Statutory
<b>Public Health and Wellbeing Act Registration Fee</b>									
High Risk	Per registration	Non-Taxable	\$ 375.00	\$	\$ 390.00	\$	\$ 15.00	4.00%	Non-Statutory
High+Mod Risk	Per registration	Non-Taxable	\$ 460.00	\$	\$ 475.00	\$	\$ 15.00	3.26%	Non-Statutory
High+Mod+Low Risk	Per registration	Non-Taxable	\$ 510.00	\$	\$ 525.00	\$	\$ 15.00	2.94%	Non-Statutory
High+Low Risk	Per registration	Non-Taxable	\$ 425.00	\$	\$ 440.00	\$	\$ 15.00	3.53%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2023/24		2024/25		Fee Increase / (Decrease)		Basis of Fee
			Fee Inc	GST	Fee Inc	GST	\$	%	
Mod+Low Risk	Per registration	Non-Taxable	\$ 405.00	\$	\$ 420.00	\$	\$ 15.00	3.70%	Non-Statutory
Mod Risk	Per registration	Non-Taxable	\$ 355.00	\$	\$ 365.00	\$	\$ 10.00	2.82%	Non-Statutory
Low Risk - Ongoing	Per registration	Non-Taxable	\$ 210.00	\$	\$ 220.00	\$	\$ 10.00	4.76%	Non-Statutory
<b>Plan Approval</b>									
High Risk	Per registration	Non-Taxable	\$ 260.00	\$	\$ 270.00	\$	\$ 10.00	3.85%	Non-Statutory
High+Mod Risk	Per registration	Non-Taxable	\$ 260.00	\$	\$ 270.00	\$	\$ 10.00	3.85%	Non-Statutory
High+Mod+Low Risk	Per registration	Non-Taxable	\$ 260.00	\$	\$ 270.00	\$	\$ 10.00	3.85%	Non-Statutory
High+Low Risk	Per registration	Non-Taxable	\$ 260.00	\$	\$ 270.00	\$	\$ 10.00	3.85%	Non-Statutory
Mod+Low Risk	Per registration	Non-Taxable	\$ 260.00	\$	\$ 270.00	\$	\$ 10.00	3.85%	Non-Statutory
Mod Risk	Per registration	Non-Taxable	\$ 260.00	\$	\$ 270.00	\$	\$ 10.00	3.85%	Non-Statutory
Low Risk - Ongoing	Per registration	Non-Taxable	\$ 260.00	\$	\$ 270.00	\$	\$ 10.00	3.85%	Non-Statutory
<b>Transfer Fee</b>									
High Risk	Per registration	Non-Taxable	\$ 187.50	\$	\$ 195.00	\$	\$ 7.50	4.00%	Non-Statutory
High+Mod Risk	Per registration	Non-Taxable	\$ 230.00	\$	\$ 237.50	\$	\$ 7.50	3.26%	Non-Statutory
High+Mod+Low Risk	Per registration	Non-Taxable	\$ 255.00	\$	\$ 262.50	\$	\$ 7.50	2.94%	Non-Statutory
High+Low Risk	Per registration	Non-Taxable	\$ 212.50	\$	\$ 220.00	\$	\$ 7.50	3.53%	Non-Statutory
Mod+Low Risk	Per registration	Non-Taxable	\$ 202.50	\$	\$ 210.00	\$	\$ 7.50	3.70%	Non-Statutory
Mod Risk	Per registration	Non-Taxable	\$ 177.50	\$	\$ 182.50	\$	\$ 5.00	2.82%	Non-Statutory
Low Risk - Ongoing	Per registration	Non-Taxable	\$ 210.00	\$	\$ 220.00	\$	\$ 10.00	4.76%	Non-Statutory
<b>Transfer Report</b>									
High Risk	Per registration	Non-Taxable	\$ 260.00	\$	\$ 270.00	\$	\$ 10.00	3.85%	Non-Statutory
High+Mod Risk	Per registration	Non-Taxable	\$ 260.00	\$	\$ 270.00	\$	\$ 10.00	3.85%	Non-Statutory
High+Mod+Low Risk	Per registration	Non-Taxable	\$ 260.00	\$	\$ 270.00	\$	\$ 10.00	3.85%	Non-Statutory
High+Low Risk	Per registration	Non-Taxable	\$ 260.00	\$	\$ 270.00	\$	\$ 10.00	3.85%	Non-Statutory
Mod+Low Risk	Per registration	Non-Taxable	\$ 260.00	\$	\$ 270.00	\$	\$ 10.00	3.85%	Non-Statutory
Mod Risk	Per registration	Non-Taxable	\$ 260.00	\$	\$ 270.00	\$	\$ 10.00	3.85%	Non-Statutory
Low Risk - Ongoing	Per registration	Non-Taxable	\$ 260.00	\$	\$ 270.00	\$	\$ 10.00	3.85%	Non-Statutory
<b>Prescribed Accommodation - Renewal Fee</b>									
<20 beds	Per registration	Non-Taxable	\$ 300.00	\$	\$ 315.00	\$	\$ 15.00	5.00%	Non-Statutory
20 - 40 beds	Per registration	Non-Taxable	\$ 400.00	\$	\$ 420.00	\$	\$ 20.00	5.00%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2023/24		2024/25		Fee Increase / (Decrease)		Basis of Fee	
			Fee Inc	GST	Fee Inc	GST	\$	%		
>40 beds	Per registration	Non-Taxable	\$ 520.00	\$	\$ 540.00	\$	\$ 20.00	3.85%	Non-Statutory	
<b>Prescribed Accommodation - Transfer Fee</b>										
<20 beds	Per registration	Non-Taxable	\$ 150.00	\$	\$ 157.50	\$	\$ 7.50	5.00%	Non-Statutory	
20 - 40 beds	Per registration	Non-Taxable	\$ 200.00	\$	\$ 207.50	\$	\$ 7.50	3.75%	Non-Statutory	
>40 beds	Per registration	Non-Taxable	\$ 260.00	\$	\$ 269.80	\$	\$ 9.80	3.77%	Non-Statutory	
<b>Prescribed Accommodation - Transfer Inspection &amp; Report</b>										
Inspection Report <20	Per registration	Non-Taxable	\$ 220.00	\$	\$ 230.00	\$	\$ 10.00	4.55%	Non-Statutory	
Inspection Report <40	Per registration	Non-Taxable	\$ 240.00	\$	\$ 250.00	\$	\$ 10.00	4.17%	Non-Statutory	
Inspection Report >40	Per registration	Non-Taxable	\$ 260.00	\$	\$ 270.00	\$	\$ 10.00	3.85%	Non-Statutory	
<b>Prescribed Accommodation - Plan Approval</b>										
<20	Per registration	Non-Taxable	\$ 240.00	\$	\$ 250.00	\$	\$ 10.00	4.17%	Non-Statutory	
<40	Per registration	Non-Taxable	\$ 260.00	\$	\$ 270.00	\$	\$ 10.00	3.85%	Non-Statutory	
>40	Per registration	Non-Taxable	\$ 280.00	\$	\$ 290.00	\$	\$ 10.00	3.57%	Non-Statutory	
<b>Caravan Parks Registration Fee</b>										
<25	Per registration	Non-Taxable	\$ 270.30	\$	\$ 277.61	\$	\$ 7.31	2.70%	Statutory	
25 < 50	Per registration	Non-Taxable	\$ 540.60	\$	\$ 555.22	\$	\$ 14.62	2.70%	Statutory	
50 < 100	Per registration	Non-Taxable	\$ 1,081.20	\$	\$ 1,110.44	\$	\$ 29.24	2.70%	Statutory	
<b>Caravan Parks Transfer Fee</b>										
<25	Per registration	Non-Taxable	\$ 79.50	\$	\$ 81.65	\$	\$ 2.15	2.70%	Statutory	
25 < 50	Per registration	Non-Taxable	\$ 79.50	\$	\$ 81.65	\$	\$ 2.15	2.70%	Statutory	
50 < 100	Per registration	Non-Taxable	\$ 79.50	\$	\$ 81.65	\$	\$ 2.15	2.70%	Statutory	
Caravan Transfer Inspection Report	Per registration	Non-Taxable	\$ 310.00	\$	\$ 320.00	\$	\$ 10.00	3.23%	Statutory	
<b>Public Swimming Pool</b>										
Class 1 Large facility >5 pools / features	Per registration	Non-Taxable	\$ 510.00	\$	\$ 530.00	\$	\$ 20.00	3.92%	Non-Statutory	
Class 1 Small facility >1 <5 pools / features	Per registration	Non-Taxable	\$ 255.00	\$	\$ 265.00	\$	\$ 10.00	3.92%	Non-Statutory	
<b>Vaccines</b>										
Hepatitis B Vaccines - Adult	Per dose	Taxable	\$ 25.00	\$	\$ 25.00	\$	\$ -	0.00%	Non-Statutory	
Hepatitis B Vaccines - Child	Per dose	Taxable	\$ 23.00	\$	\$ 23.00	\$	\$ -	0.00%	Non-Statutory	
Hepatitis A Vaccines - Adult	Per dose	Taxable	\$ 80.00	\$	\$ 80.00	\$	\$ -	0.00%	Non-Statutory	
Twinrix Vaccines - Adult	Per dose	Taxable	\$ 80.00	\$	\$ 80.00	\$	\$ -	0.00%	Non-Statutory	
Flu Vaccine (Not at risk Group)	Per dose	Taxable	\$ 25.00	\$	\$ 25.00	\$	\$ -	0.00%	Non-Statutory	
Flu Vaccine (Not at risk Group- children)	per course (2 doses)	Taxable	\$ 25.00	\$	\$ 25.00	\$	\$ -	0.00%	Non-Statutory	
Pneumovax 23 (Not at risk group)	Per dose	Taxable	\$ 50.00	\$	\$ 50.00	\$	\$ -	0.00%	Non-Statutory	
Diphtheria, tetanus, pertussis (Boostrix)	Per dose	Taxable	\$ 45.00	\$	\$ 45.00	\$	\$ -	0.00%	Non-Statutory	
Chickenpox	Per dose	Taxable	\$ 65.00	\$	\$ 65.00	\$	\$ -	0.00%	Non-Statutory	
Meningococcal ACWY	Per dose	Taxable	\$ 90.00	\$	\$ 90.00	\$	\$ -	0.00%	Non-Statutory	

Description of Fees and Charges	Unit of Measure	GST Status	2023/24		2024/25		Fee Increase / (Decrease)		Basis of Fee
			Fee Inc	GST	Fee Inc	GST	\$	%	
Immunisation assessment & catch up advice per child	Per dose	Taxable	\$ 25.00	\$	\$ 25.00	\$	-	0.00%	Non-Statutory
Meningococcal B	Per dose	Taxable	\$ 155.00	\$	\$ 155.00	\$	-	0.00%	Non-Statutory
Onsite Wastewater systems									
New Installation and Major Alterations	Per application	Non-Taxable	\$ 777.19	\$	\$ 798.21	\$	21.02	2.70%	Statutory
Minor Alteration	Per application	Non-Taxable	\$ 592.27	\$	\$ 608.29	\$	16.02	2.70%	Statutory
Exempt Permit	Per application	Non-Taxable	\$ 233.25	\$	\$ 239.56	\$	6.31	2.71%	Statutory
Amend Permit	Per application	Non-Taxable	\$ 165.04	\$	\$ 169.50	\$	4.46	2.70%	Statutory
Transfer permit	Per application	Non-Taxable	\$ 157.88	\$	\$ 162.15	\$	4.27	2.70%	Statutory
Sand analysis	Per application	Non-Taxable	\$ 160.00	\$	\$ 170.00	\$	10.00	6.25%	Non-Statutory
Copy of existing septic tank system plan	Per application	Non-Taxable	\$ 48.00	\$	\$ 48.00	\$	-	0.00%	Non-Statutory
On-site location of existing septic tank system	Per application	Non-Taxable	\$ 295.00	\$	\$ 305.00	\$	10.00	3.39%	Non-Statutory
<b>City Compliance</b>									
<b>Animal Management - Fees increase effective Feb 2025</b>									
<b>Registration Fee</b>									
Dog - Reduced Fee (Sterilised) Annual Fee \$Reg + \$4.39 State Gov Levy	Per Registration	Non-Taxable	\$ 61.60	\$	\$ 63.85	\$	2.25	3.65%	Non-Statutory
Dog - Full Fee (Non sterilised) Annual Fee \$Reg + \$4.39 State Gov Levy	Per Registration	Non-Taxable	\$ 183.50	\$	\$ 190.35	\$	6.85	3.73%	Non-Statutory
Cat - Reduced Fee (Sterilised) Annual Fee \$Reg + \$4.39 State Gov Levy	Per Registration	Non-Taxable	\$ 38.90	\$	\$ 40.30	\$	1.40	3.60%	Non-Statutory
Cat - Full Fee (Non sterilised) Annual Fee \$Reg + \$4.39 State Gov Levy	Per Registration	Non-Taxable	\$ 165.05	\$	\$ 171.20	\$	6.15	3.73%	Non-Statutory
Dog - Initial Registration where purchased/rehomed from welfare organisation where Council has a 84Y agreement in place under the Domestic Animals Act 1994.	Per Registration 1st registration year only	Non-Taxable	\$ -		Free	\$	-	0.00%	Non-Statutory
Cat - Initial Registration where purchased/rehomed from welfare organisation where Council has a 84Y agreement in place under the Domestic Animals Act 1994.	Per Registration 1st registration year only	Non-Taxable	\$ -		Free	\$	-	0.00%	Non-Statutory
Dog - First registration (aged under 6 months)	Per Registration-1st year registration only	Non-Taxable	\$ -		Free	\$	-	0.00%	Non-Statutory
Cat - First registration (aged under 6 months)	Per Registration-1st year registration only	Non-Taxable	\$ -		Free	\$	-	0.00%	Non-Statutory
Dangerous Dog Annual Full Fee \$Reg + \$4.39 State Gov Levy	Per Registration	Non-Taxable	\$ 238.50	\$	\$ 247.40	\$	8.90	3.73%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2023/24		2024/25		Fee Increase / (Decrease)		Basis of Fee
			Fee Inc	GST	Fee Inc	GST	\$	%	
Restricted Breed Dog Annual Full Fee \$Reg + \$4.39 State Gov Levy	Per Registration	Non-Taxable	\$ 238.50	\$	\$ 247.40	\$	\$ 8.90	3.73%	Non-Statutory
Menacing Dog Annual Full Fee \$Reg + \$4.39 State Gov Levy	Per Registration	Non-Taxable	\$ 238.50	\$	\$ 247.40	\$	\$ 8.90	3.73%	Non-Statutory
Domestic Animal Businesses Annual Fee \$Reg + \$4.39 State Gov Levy	Per Registration	Non-Taxable	\$ 309.10	\$	\$ 319.95	\$	\$ 10.85	3.51%	Non-Statutory
Late Registration Administration Fee	Per Registration	Non-Taxable	\$ 11.35	\$	\$ 11.70	\$	\$ 0.40	3.54%	Non-Statutory
<b>Release Fee</b>									
Impounded Domestic Animal Dog/Cat (During business hours)	Per Animal	Non-Taxable	\$ 110.10	\$	\$ 114.20	\$	\$ 4.10	3.72%	Non-Statutory
Impounded Domestic Animal Dog/Cat (Outside of business hours )	Per Animal	Non-Taxable	\$ 155.50	\$	\$ 161.30	\$	\$ 5.80	3.73%	Non-Statutory
Daily Fee - Impound Dog / Cat - Sustenance	Per Day	Non-Taxable	\$ 17.40	\$	\$ 18.10	\$	\$ 0.70	4.02%	Non-Statutory
Impounded Animal Stock (During business hours)	Per Animal	Non-Taxable	\$ 96.10	\$	\$ 99.70	\$	\$ 3.60	3.75%	Non-Statutory
Impounded Animal Stock (Outside of business hours)	Per Animal	Non-Taxable	\$ 184.60	\$	\$ 191.50	\$	\$ 6.90	3.74%	Non-Statutory
Daily Sustenance charge per day - Impound - Small animal (Sheep, Goats, Llama or similar)	Per Animal / Day	Non-Taxable	\$ 21.60	\$	\$ 22.40	\$	\$ 0.80	3.70%	Non-Statutory
Daily Fee Sustenance charge per day - Impound - Large animal (Cows, Pony, Horses or similar)	Per Animal / Day	Non-Taxable	\$ 43.20	\$	\$ 44.80	\$	\$ 1.60	3.70%	Non-Statutory
<b>Surrender Fee</b>									
Domestic Animal	Per Surrender	Non-Taxable	\$ 61.70	\$	\$ 64.00	\$	\$ 2.30	3.73%	Non-Statutory
Stock Animal	Per Surrender	Non-Taxable	\$ 88.30	\$	\$ 91.60	\$	\$ 3.30	3.74%	Non-Statutory
<b>Pet Register Information</b>									
Access to the registration data by public	Per entry inspected	Non-Taxable	\$ 21.60	\$	\$ 22.40	\$	\$ 0.80	3.70%	Non-Statutory
<b>Hire Fees</b>									
Hire Cat Trap Fee - 2 weeks (refundable deposit)	Per cage / two weeks	Taxable	\$ 69.20	\$	\$ 60.00	\$	\$ (9.20)	-13.29%	Non-Statutory
<b>Animal Transport</b>									
Float Charge (per animal) Council impound & transport stock (3 hours)	Per transport (3 hours)	Non-Taxable	\$ 229.70	\$	\$ 238.30	\$	\$ 8.60	3.74%	Non-Statutory
<b>Traffic Management</b>									
<b>Parking Permit Fee</b>									
Residential Parking Initial	Per application	Non-Taxable	\$ 70.20	\$	\$ 72.80	\$	\$ 2.60	3.70%	Non-Statutory
Residential Parking - Additional	Per application	Non-Taxable	\$ 138.20	\$	\$ 143.40	\$	\$ 5.20	3.76%	Non-Statutory
Traders Parking - Bulk Permit (Greater than 10 Applications)	Per application	Non-Taxable	\$ 38.90	\$	\$ 40.40	\$	\$ 1.50	3.86%	Non-Statutory
Traders Parking - Per Application	Per application	Non-Taxable	\$ 70.20	\$	\$ 72.80	\$	\$ 2.60	3.70%	Non-Statutory
Tradesman Parking - Period between 1 to 7 days	Per application	Non-Taxable	\$ 51.90	\$	\$ 53.80	\$	\$ 1.90	3.66%	Non-Statutory
Tradesman Parking - Period between 1 to 12 weeks	Per application	Non-Taxable	\$ 172.70	\$	\$ 179.20	\$	\$ 6.50	3.76%	Non-Statutory
Replacement Permit - Administrative	Per application	Non-Taxable	\$ 10.80	\$	\$ 11.20	\$	\$ 0.40	3.70%	Non-Statutory



Description of Fees and Charges	Unit of Measure	GST Status	2023/24		2024/25		Fee Increase / (Decrease)		Basis of Fee
			Fee Inc	GST	Fee Inc	GST	\$	%	
<b>Fines and Prosecutions</b>									
Parking offences set out in schedule 6 of the Road Safety (General) regulations 2019	Set by Council (0.5 penalty unit)	Non-Taxable	\$ 96.16	\$ 99.00	\$ -	0.00%			Non-Statutory
<b>Local Law</b>									
<b>Permit Fee</b>									
General Permit Fee	Per application	Non-Taxable	\$ 138.20	\$ 143.40	\$ 5.20	3.76%			Non-Statutory
Charity Clothing Bins - Permit Fees	Per Bin	Non-Taxable	\$ 138.20	\$ 143.40	\$ 5.20	3.76%			Non-Statutory
Craft market stalls	Per application	Non-Taxable	\$ 138.20	\$ 143.40	\$ 5.20	3.76%			Non-Statutory
Circuses and carnivals on Council/Crown land	Per application	Non-Taxable	\$ 680.10	\$ 705.60	\$ 25.50	3.75%			Non-Statutory
Mobile Cranes	Per application	Non-Taxable	\$ 1,898.60	\$ 1,969.80	\$ 71.20	3.75%			Non-Statutory
Obstructions	Per application	Non-Taxable	\$ 138.20	\$ 143.40	\$ 5.20	3.76%			Non-Statutory
Rubbish Hoppers - Annual - Accredited	Per Bin	Non-Taxable	\$ 834.40	\$ 865.70	\$ 31.30	3.75%			Non-Statutory
Activity on Footpath -Display of Goods Less than 6 square metres	Per Property	Non-Taxable	\$ 311.00	\$ 322.70	\$ 11.70	3.76%			Non-Statutory
Activity on Footpath -Display of Goods in excess of 6 square metres (per square metre)	Per square metre	Non-Taxable	\$ 86.30	\$ 89.50	\$ 3.20	3.71%			Non-Statutory
Activity on Footpath -Tables & Chairs Less than 6 square metres	Per Property	Non-Taxable	\$ 311.00	\$ 322.70	\$ 11.70	3.76%			Non-Statutory
Activity on Footpath -Tables & Chairs in excess of 6 square metres (per square metre)	Per square metre	Non-Taxable	\$ 86.30	\$ 89.50	\$ 3.20	3.71%			Non-Statutory
Signs	Per Sign	Non-Taxable	\$ 138.20	\$ 143.40	\$ 5.20	3.76%			Non-Statutory
Signs - Charitable Organisations	Per Sign	Non-Taxable	\$ 69.20	\$ 71.80	\$ 2.60	3.76%			Non-Statutory
Signs - Real estate agents (inspections signs)	Per company / year	Non-Taxable	\$ 667.10	\$ 692.10	\$ 25.00	3.75%			Non-Statutory
Use of reserves - Parks	Per day	Non-Taxable	\$ 138.20	\$ 143.40	\$ 5.20	3.76%			Non-Statutory
<b>Impounded Goods - Release Fee</b>									
Shopping Trolley	Per Item	Non-Taxable	\$ 71.20	\$ 73.90	\$ 2.70	3.79%			Non-Statutory
Real Estate/advertising board sign (or similar)	Per Item	Non-Taxable	\$ 126.40	\$ 131.10	\$ 4.70	3.72%			Non-Statutory
Other Item	Per Item	Non-Taxable	\$ 71.20	\$ 73.90	\$ 2.70	3.79%			Non-Statutory
<b>Impounded Vehicles - Release Fee</b>									
Vehicle - Impounded or Abandoned	Per Item	Non-Taxable	\$ 195.40	\$ 202.70	\$ 7.30	3.74%			Non-Statutory
Vehicle - Tow	Per Item	Non-Taxable	\$ 190.00	\$ 197.10	\$ 7.10	3.74%			Non-Statutory
Daily charge / Vehicle	Per Item	Non-Taxable	\$ 31.40	\$ 32.60	\$ 1.20	3.82%			Non-Statutory
Impounded Vehicles - Inspection Fee Impounded / Abandoned Vehicle	Per Item	Non-Taxable	\$ 56.20	\$ 58.30	\$ 2.10	3.74%			Non-Statutory
<b>Planning Compliance</b>									
<b>Permit Fee</b>									
Outside of hours - Permit CMP	Per application	Non-Taxable	\$ 239.20	\$ 248.20	\$ 9.00	3.76%			Non-Statutory
<b>Fire Prevention</b>									
Burn Permit Fee - Vacant Land Only (inspection required)	Per application / property	Non-Taxable	\$ 138.20	\$ 143.40	\$ 5.20	3.76%			Non-Statutory
<b>Statutory Planning</b>									
<b>Application fees for permits under Section 47 of the Planning &amp; Environment Act 1987 (regulation 9)</b>									
<b>Use of Land</b>									
Class 1: Use only Statutory Fee - (89 fee units)	Per application	Non-Taxable	\$ 1,415.10	\$ 1,453.40	\$ 38.30	2.71%			Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2023/24		2024/25		Fee Increase / (Decrease)		Basis of Fee
			Fee Inc	GST	Fee Inc	GST	\$	%	
<b>Single Dwelling</b>									
Class 2: To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot or undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 7 permit or a permit to subdivide or consolidate land) if the estimated cost of development is \$10,000 or less Statutory Fee - (13.5 fee units)	Per application	Non-Taxable	\$ 214.70	\$	\$ 220.50	\$	5.80	2.70%	Statutory
Class 3: To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot or undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$10,000 but not more than \$100,000 Statutory Fee - (42.5 fee units)	Per application	Non-Taxable	\$ 675.80	\$	\$ 694.00	\$	18.20	2.69%	Statutory
Class 4: To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot or undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 but not more than \$500,000 Statutory Fee - (87 fee units)	Per application	Non-Taxable	\$ 1,383.30	\$	\$ 1,420.70	\$	37.40	2.70%	Statutory
Class 5: To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot or undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$500,000 but not more than \$1,000,000 Statutory Fee - (94 fee units)	Per application	Non-Taxable	\$ 1,494.60	\$	\$ 1,535.00	\$	40.40	2.70%	Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2023/24	2024/25	Fee Increase / (Decrease)		Basis of Fee
			Fee Inc	GST	\$	%	
Class 6: To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot or undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 but not more than \$2,000,000. Statutory Fee - ( 101 fee units)	Per application	Non-Taxable	\$ 1,605.90	\$ 1,649.30	\$ 43.40	2.70%	Statutory
<b>Vic Smart Applications</b>							
Class 7: VicSmart application if the estimated cost of development is \$10,000 or less Statutory Fee - (13.5 fee units)	Per application	Non-Taxable	\$ 214.70	\$ 220.50	\$ 5.80	2.70%	Statutory
Class 8: VicSmart application if the estimated cost of development is more than \$10,000 Statutory Fee - (29 fee units)	Per application	Non-Taxable	\$ 461.10	\$ 473.60	\$ 12.50	2.71%	Statutory
Class 9: VicSmart application to subdivide or consolidate land Statutory Fee - (13.5 fee units)	Per application	Non-Taxable	\$ 214.70	\$ 220.50	\$ 5.80	2.70%	Statutory
Class 10: VicSmart application (other than a class 7, class 8 or class 9 permit) Statutory Fee - (13.5 fee units)	Per application	Non-Taxable	\$ 214.70	\$ 220.50	\$ 5.80	2.70%	Statutory
<b>Development (other than a single dwelling)</b>							
Class 11: To develop land (other than a class 2, class 3, class 7 or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is less than \$100,000 Statutory Fee - (77.5 fee units)	Per application	Non-Taxable	\$ 1,232.30	\$ 1,265.60	\$ 33.30	2.70%	Statutory
Class 12: To develop land (other than a class 4, class 5, or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 and not more than \$1,000,000 Statutory Fee - (104.5 fee units)	Per application	Non-Taxable	\$ 1,661.60	\$ 1,706.50	\$ 44.90	2.70%	Statutory
Class 13: To develop land (other than a class 6 or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 and not more than \$5,000,000 Statutory Fee - (230.5 fee units)	Per application	Non-Taxable	\$ 3,665.00	\$ 3,764.10	\$ 99.10	2.70%	Statutory
Class 14: To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$5,000,000 and not more than \$15,000,000 Statutory Fee - (587.5 fee units)	Per application	Non-Taxable	\$ 9,341.30	\$ 9,593.90	\$ 252.60	2.70%	Statutory
Class 15: To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$15,000,000 and not more than \$50,000,000 Statutory Fee - (1732.5 fee units)	Per application	Non-Taxable	\$ 27,546.80	\$ 28,291.70	\$ 744.90	2.70%	Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2023/24	2024/25	Fee Increase / (Decrease)		Basis of Fee
			Fee Inc	GST	\$	%	
Class 16: To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$50,000,000 Statutory Fee - (3894 fee units) <b>Subdivision</b>	Per application	Non-Taxable	\$61,914.60	\$ 63,589.00	#####	2.70%	Statutory
Class 17: To subdivide an existing building (other than a class 9 permit) Statutory Fee - (89 fee units)	Per application	Non-Taxable	\$ 1,415.10	\$ 1,453.40	\$ 38.30	2.71%	Statutory
Class 18: To subdivide land into 2 lots (other than a class 9 or class 17 permit) Statutory Fee - (89 fee units)	Per application	Non-Taxable	\$ 1,415.10	\$ 1,453.40	\$ 38.30	2.71%	Statutory
Class 19: To effect a realignment of a common boundary between lots or consolidate 2 or more lots (other than a class 9 permit) Statutory Fee - (89 fee units)	Per application	Non-Taxable	\$ 1,415.10	\$ 1,453.40	\$ 38.30	2.71%	Statutory
Class 20: Subdivide land (other than a class 9, class 17, class 18 or class 19 permit) Statutory Fee - (89 fee units per 100 lots created)	Per application	Non-Taxable	\$ 1,415.10 per 100 lots created	\$ 1,453.40 per 100 lots created	\$ 38.30	2.71%	Statutory
Class 21: Applications to create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or create or remove a right of way; or create, vary or remove an easement other than a right of way; or vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant Statutory Fee - (89 fee units) <b>Other</b>	Per application	Non-Taxable	\$ 1,415.10	\$ 1,453.40	\$ 38.30	2.71%	Statutory
Class 22: A permit not otherwise provided for in the regulation Statutory Fee - (89 fee units) <b>Application fees to amend permits under Section 72 of the Planning &amp; Environment Act 1987 (regulation 11)</b>	Per application	Non-Taxable	\$ 1,415.10	\$ 1,453.40	\$ 38.30	2.71%	Statutory
Class 1 Amendment: An amendment to a permit to change the use of land allowed by the permit or allow a new use of land. Statutory Fee - (89 fee units)	Per application	Non-Taxable	\$ 1,415.10	\$ 1,453.40	\$ 38.30	2.71%	Statutory
Class 2 Amendment: An amendment to a permit (other than a permit to develop land for a single dwelling per lot or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of land for a single dwelling per lot) to change the statement of what the permit allows or to change any or all of the conditions which apply to the permit. Statutory Fee - (89 fee units) <b>Single dwelling</b>	Per application	Non-Taxable	\$ 1,415.10	\$ 1,453.40	\$ 38.30	2.71%	Statutory
Class 3 Amendment: An amendment to a class 2, class 3, class 4, class 5 or class 6 permit, if the estimated cost of any additional development to be permitted by the amendment is \$10 000 or less. Statutory Fee - (13.5 fee units)	Per application	Non-Taxable	\$ 214.70	\$ 220.50	\$ 5.80	2.70%	Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2023/24	2024/25	Fee Increase / (Decrease)		Basis of Fee
			Fee Inc	GST	\$	%	
Class 4 Amendment: An amendment to a class 2, class 3, class 4, class 5 or class 6 permit, if the estimated cost of any additional development to be permitted by the amendment is more than \$10,000 but not more than \$100,000. Statutory Fee - (42.5 fee units)	Per application	Non-Taxable	\$ 675.80	\$ 694.00	\$ 18.20	2.69%	Statutory
Class 5 Amendment: An amendment to a class 2, class 3, class 4, class 5 or class 6 permit, if the estimated cost of any additional development to be permitted by the amendment is more than \$100,000 but not more than \$500,000. Statutory Fee - (87 fee units)	Per application	Non-Taxable	\$ 1,383.30	\$ 1,420.70	\$ 37.40	2.70%	Statutory
Class 6 Amendment: An amendment to a class 2, class 3, class 4, class 5 or class 6 permit, if the estimated cost of any additional development to be permitted by the amendment is more than \$500,000. Statutory Fee - (94 fee units)	Per application	Non-Taxable	\$ 1,494.60	\$ 1,535.00	\$ 40.40	2.70%	Statutory
<b>Vic Smart Applications</b>							
Class 7 Amendment: An amendment to a permit that is the subject of a VicSmart application, if the estimated cost of the additional development is \$10,000 or less. Statutory Fee - (13.5 fee units)	Per application	Non-Taxable	\$ 214.70	\$ 220.50	\$ 5.80	2.70%	Statutory
Class 8 Amendment: An amendment to a permit that is the subject of a VicSmart application, if the estimated cost of the additional development is more than \$10,000. Statutory Fee - (29 fee units)	Per application	Non-Taxable	\$ 461.10	\$ 473.60	\$ 12.50	2.71%	Statutory
Class 9 Amendment: An amendment to a class 9 permit (to subdivide or consolidate land). Statutory Fee - (13.5 fee units)	Per application	Non-Taxable	\$ 214.70	\$ 220.50	\$ 5.80	2.70%	Statutory
Class 10 Amendment: An amendment to a class 10 permit. Statutory Fee - (13.5 fee units)	Per application	Non-Taxable	\$ 214.70	\$ 220.50	\$ 5.80	2.70%	Statutory
<b>Development (other than a single dwelling)</b>							
Class 11 Amendment: An amendment to a class 11, class 12, class 13, class 14, class 15 or class 16 permit, if the estimated cost of any additional development to be permitted by the amendment is \$100,000 or less. Statutory Fee - (77.5 fee units)	Per application	Non-Taxable	\$ 1,232.30	\$ 1,265.60	\$ 33.30	2.70%	Statutory
Class 12 Amendment: An amendment to a class 11, class 12, class 13, class 14, class 15 or class 16 permit, if the estimated cost of any additional development to be permitted by the amendment is more than \$100,000 but not more than \$1,000,000. Statutory Fee - (104.5 fee units)	Per application	Non-Taxable	\$ 1,661.60	\$ 1,706.50	\$ 44.90	2.70%	Statutory
Class 13 Amendment: An amendment to a class 11, class 12, class 13, class 14, class 15 or class 16 permit, if the estimated cost of any additional development to be permitted by the amendment is more than \$1,000,000. Statutory Fee - (230.5 fee units)	Per application	Non-Taxable	\$ 3,665.00	\$ 3,764.10	\$ 99.10	2.70%	Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2023/24	2024/25	Fee Increase / (Decrease)		Basis of Fee
			Fee Inc	GST	\$	%	
<b>Subdivision</b>							
Class 14 Amendment: An amendment to a class 17 permit (to subdivide an existing building). Statutory Fee - (89 fee units)	Per application	Non-Taxable	\$ 1,415.10	\$ 1,453.40	\$ 38.30	2.71%	Statutory
Class 15 Amendment: An amendment to a class 18 permit (to subdivide land into 2 lots). Statutory Fee - (89 fee units)	Per application	Non-Taxable	\$ 1,415.10	\$ 1,453.40	\$ 38.30	2.71%	Statutory
Class 16 Amendment: An amendment to a class 19 permit (to effect a realignment of a common boundary between lots or consolidate 2 or more lots other than a class 9 permit). Statutory Fee - (89 fee units)	Per application	Non-Taxable	\$ 1,415.10	\$ 1,453.40	\$ 38.30	2.71%	Statutory
Class 17 Amendment: An amendment to a class 20 permit (Subdivide land (other than a class 9, class 17, class 18 or class 19 permit). Statutory Fee - (89 fee units per 100 lots created)	Per application	Non-Taxable	\$1,415.10 per 100 lots created	\$1,453.40 per 100 lots created	\$ 38.30	2.71%	Statutory
Class 18 Amendment: An amendment to a class 21 permit (applications to create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or create or remove a right of way; or create, vary or remove an easement other than a right of way; or vary or remove a condition in the nature of an easement other than right of way in a Crown grant) Statutory Fee - (89 fee units)	Per application	Non-Taxable	\$ 1,415.10	\$ 1,453.40	\$ 38.30	2.71%	Statutory
<b>Other</b>							
Class 19 Amendment: An amendment to a class 22 permit (a permit not otherwise provided for in the regulation). Statutory Fee - (89 fee units)	Per application	Non-Taxable	\$ 1,415.10	\$ 1,453.40	\$ 38.30	2.71%	Statutory
Regulation 10: For combined permit applications Statutory Fee - Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made	Per application	Non-Taxable	Refer to Regulation	Refer to Regulation			Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2023/24	2024/25	Fee Increase / (Decrease)		Basis of Fee
			Fee Inc	GST	\$	%	
Regulation 12: Amend an application for a permit or an application for an amendment to a permit Statutory Fee - a) Under section 57A(3)(a) of the Act the fee to amend an application for a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 9; b) Under section 57A(3)(a) of the Act the fee to amend an application to amend a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 11 and any additional fee under c) below; c) If an application to amend an application for a permit or amend an application to amend a permit has the effect of changing the class of that permit to a new class, having a higher application fee set out in the Table to regulation 9, the applicant must pay an additional fee being the difference the original class of application and the amended class of permit	Per application	Non-Taxable	Refer to Regulation	Refer to Regulation			Statutory
Regulation 13: For a combined application to amend permit Statutory Fee - Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made	Per application	Non-Taxable	Refer to Regulation	Refer to Regulation			Statutory
Regulation 14: For a combined permit and planning scheme amendment Statutory Fee - Under section 96A(4)(a) of the Act: The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made	Per application	Non-Taxable	Refer to Regulation	Refer to Regulation			Statutory
Regulation 15: For a certificate of compliance Statutory Fee - (22 fee units)	Per application	Non-Taxable	\$ 349.80	\$ 359.30	\$ 9.50	2.72%	Statutory
Regulation 16: For an agreement to a proposal to amend or end an agreement under section 173 of the Act Statutory Fee - (44.5 fee units)	Per application	Non-Taxable	\$ 707.60	\$ 726.70	\$ 19.10	2.70%	Statutory
Regulation 18: Where a planning scheme specifies that a matter must be done to the satisfaction of a responsible authority, Minister, public authority or municipal council Statutory Fee - (22 fee units)	Per application	Non-Taxable	\$ 349.80	\$ 359.30	\$ 9.50	2.72%	Statutory
<b>Application Fees in accordance with the Subdivision (Fee) Regulations 2016</b>							
Regulation 6: For certification of a plan of subdivision Statutory Fee - (11.8 fee units)	Per application	Non-Taxable	\$ 187.60	\$ 192.70	\$ 5.10	2.72%	Statutory
Regulation 7: Alteration of plan under section 10(2) of the Act Statutory Fee - (7.5 fee units)	Per application	Non-Taxable	\$ 119.30	\$ 122.50	\$ 3.20	2.68%	Statutory
Regulation 8: Amendment of certified plan under section 11(1) of the Act Statutory Fee - (9.5 fee units)	Per application	Non-Taxable	\$ 151.10	\$ 155.10	\$ 4.00	2.65%	Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2023/24	2024/25	Fee Increase / (Decrease)		Basis of Fee
			Fee Inc	GST	\$	%	
Regulation 9: Checking of engineering plans Statutory Fee - 0.75% of the estimated cost of construction of the works proposed in the engineering plan (maximum fee)	Per application	Non-Taxable	Refer to Regulation	Refer to Regulation			Statutory
Regulation 10: Engineering plan prepared by council Statutory Fee - 3.5% of the cost of works proposed in the engineering plan (maximum fee)	Per application	Non-Taxable	Refer to Regulation	Refer to Regulation			Statutory
Regulation 11: Supervision of works Statutory Fee - 2.5% of the estimated cost of construction of the works (maximum fee)	Per application	Non-Taxable	Refer to Regulation	Refer to Regulation			Statutory
Public open space contribution Statutory Fee - Calculated in accordance with the schedule to Clause 53.01 of the Manningham Planning Scheme	Calculated in accordance with the schedule to Clause 53.01 of the Manningham Planning Scheme	Non-Taxable	Calculated in accordance with the schedule to Clause 53.01 of the Manningham Planning Scheme	Calculated in accordance with the schedule to Clause 53.01 of the Manningham Planning Scheme			Statutory
Subdivision Outstanding Works Bond Refundable (to enable issuing a statement of compliance prior to works being completed)	150% of the cost of outstanding works as per detailed supplied quote	Taxable	150% of the cost of outstanding works as per detailed supplied quote	150% of the cost of outstanding works as per detailed supplied quote			Non-Statutory
Application fee to remove or destroy or lop 2 or more trees	Per application	Non-Taxable	\$ 594.00	\$ 611.80	\$ 17.80	3.00%	Statutory
Application fee to amend a permit to remove or destroy or lop 2 or more trees	Per application	Non-Taxable	\$ 594.00	\$ 611.80	\$ 17.80	3.00%	Statutory
Secondary Consent Application Fee VicSmart applications or a single dwelling with an additional development cost under \$10,000	VicSmart applications or a single dwelling with an additional development cost under \$10,000	Taxable	\$ 214.60	\$ 220.50	\$ 5.90	2.75%	Non-Statutory
Secondary Consent Application Fee Single dwelling with an additional development cost under \$100,000	Single dwelling with an additional development cost under \$100,000	Taxable	\$ 675.70	\$ 694.00	\$ 18.30	2.71%	Non-Statutory
Secondary Consent Application Fee All other applications	All other applications	Taxable	\$ 955.00	\$ 990.00	\$ 35.00	3.66%	Non-Statutory
Extension of Time Application Fee All applications	All applications	Taxable	\$ 697.00	\$ 723.00	\$ 26.00	3.73%	Non-Statutory
Pre Application Advice Request		Taxable	\$ 468.00	\$ 485.00	\$ 17.00	3.63%	Non-Statutory



Description of Fees and Charges	Unit of Measure	GST Status	2023/24		2024/25		Fee Increase / (Decrease)		Basis of Fee
			Fee Inc	GST	Fee Inc	GST	\$	%	
Statutory Planning Property Enquiries Written confirmation of planning permit requirements	Written confirmation of planning permit requirements	Taxable	\$ 216.00	\$	\$ 224.00	\$	\$ 8.00	3.70%	Non-Statutory
Digital copy of Planning Permit and Approved plans per application	Per application	Taxable	\$ 224.00	\$	\$ 233.00	\$	\$ 9.00	4.02%	Non-Statutory
Advertising of a Planning Application - Other Up to 10 letters and 2 signs	Up to 10 letters and 2 signs	Taxable	\$ 600.00	\$	\$ 625.00	\$	\$ 25.00	4.17%	Non-Statutory
Advertising of a Planning Application - Letters only Up to 10 letters	Up to 10 letter	Taxable	\$ 219.00	\$	\$ 227.00	\$	\$ 8.00	3.65%	Non-Statutory
Advertising of a Planning Application - Additional letters per letter	Per letter	Taxable	\$ 9.00	\$	\$ 9.30	\$	\$ 0.30	3.33%	Non-Statutory
Advertising of a Planning Application - Additional sign/s per sign	Per sign	Taxable	\$ 115.00	\$	\$ 119.00	\$	\$ 4.00	3.48%	Non-Statutory
S173 Agreements - Lodgement of agreement by Council at Titles Office by a Legal Practitioner	Per Agreement	Taxable	\$ 676.00	\$	\$ 710.00	\$	\$ 34.00	5.03%	Non-Statutory
S173 Agreements - Preparation of agreement by Council (not including lodgement fee at Titles Office - requires additional fee to be added)	Per Agreement	Taxable	\$ 1,223.00	\$	\$ 1,268.00	\$	\$ 45.00	3.68%	Non-Statutory
S173 Agreements - Review of an externally prepared agreement (not including lodgement fee at Titles Office - requires additional fee to be added)	Per Agreement	Taxable	\$ 1,976.00	\$	\$ 2,200.00	\$	\$ 224.00	11.34%	Non-Statutory
Title Search Title Search	Title Search	Taxable	\$ 81.30	\$	\$ 85.00	\$	\$ 3.70	4.55%	Non-Statutory
Photocopying A1/per sheet	Per sheet	Taxable	\$ 17.80	\$	\$ 18.40	\$	\$ 0.60	3.37%	Non-Statutory
Photocopying A3/per sheet	Per sheet	Taxable	\$ 3.40	\$	\$ 3.50	\$	\$ 0.10	2.94%	Non-Statutory
Photocopying A4/per sheet	Per sheet	Taxable	\$ 1.80	\$	\$ 1.90	\$	\$ 0.10	5.56%	Non-Statutory
Community event signage	Per application	Taxable	\$ 73.00	\$	\$ 76.00	\$	\$ 3.00	4.11%	Non-Statutory
File retrieval & scanning from Grace	Per file	Taxable	\$ 95.00	\$	\$ 100.00	\$	\$ 5.00	5.26%	Non-Statutory
Condition 1 Plan assessment First condition 1 assessment free and for every other subsequent condition 1 plan submission	First condition 1 assessment free and for every other subsequent condition 1 plan submission	Taxable	\$ 167.00	\$	\$ 173.00	\$	\$ 6.00	3.59%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2023/24		2024/25		Fee Increase / (Decrease)		Basis of Fee
			Fee Inc	GST	Fee Inc	GST	\$	%	
<b>Building Surveying</b>									
Digital copy of Building Permit and Approved Plans.	* Per application of each building permit or staged permit for commercial and residential * Per application for single dwelling permits and associated documents	Non-Taxable	\$ 215.90	\$	\$ 224.00	\$	\$ 8.10	3.75%	Non-Statutory
Report and Consent Applications (Part 4 Dispensation Fee)	Per application	Non-Taxable	\$ 311.80	\$	\$ 320.20	\$	\$ 11.70	3.75%	Statutory
Property Information 326(1), (2) & (3)	Per application	Non-Taxable	\$ 50.70	\$	\$ 52.10	\$	\$ 1.90	3.75%	Statutory
Lodgement Fee (residential and commercial)	Per application	Non-Taxable	\$ 130.90	\$	\$ 134.40	\$	\$ 4.90	3.74%	Statutory
Section 29A certificates	Per application	Non-Taxable	\$ 91.40	\$	\$ 93.90	\$	\$ 3.40	3.72%	Statutory
Swimming pool registration fee	Per application	Non-Taxable	\$ 34.20	\$	\$ 35.10	\$	\$ 1.30	3.80%	Statutory
Lodgement of pool certificate fee	Per application	Non-Taxable	\$ 21.90	\$	\$ 22.50	\$	\$ 0.80	3.65%	Statutory
Lodgement of non-compliant pool certificate fee	Per application	Non-Taxable	\$ 413.40	\$	\$ 424.60	\$	\$ 15.50	3.75%	Statutory
Request to finalise Lapsed Permits (minor works)		Taxable	\$ 242.40	\$	\$ 251.50	\$	\$ 9.10	3.75%	Non-statutory
Request to finalise Lapsed Permits		Taxable	\$ 497.60	\$	\$ 516.30	\$	\$ 18.70	3.76%	Non-statutory
<b>Parks and Natural Environment</b>									
<b>Miscellaneous Works Permit</b>									
Reserve Crossing Deposit									
Minimum	Per request	Non-Taxable	\$ 156.00	\$	\$ 161.90	\$	\$ 5.90	3.78%	Non-Statutory
Maximum	Per request	Non-Taxable	\$ 156.00	\$	\$ 161.90	\$	\$ 5.90	3.78%	Non-Statutory
Tree Replacement Fee	Per request	Non-Taxable	\$ 528.00	\$	\$ 547.80	\$	\$ 5.90	3.80%	Non-Statutory
Tree Removal Fee	5m - 10m in height	Non-Taxable	\$ 1,441.00	\$	\$ 1,495.00	\$	\$ 5.90	3.80%	Non-Statutory
Tree Removal Fee	10m + in height	Non-Taxable	\$ 2,458.00	\$	\$ 2,550.00	\$	\$ 5.90	3.80%	Non-Statutory
Tree Removal Fee	up to 5m in height	Non-Taxable	\$ 786.00	\$	\$ 815.00	\$	\$ 5.90	3.80%	Non-Statutory
<b>City Infrastructure</b>									
<b>Buildings, Drainage, Roads and Crossings</b>									
Building over easement (Minor)	Application	Non-Taxable	\$ 270.00	\$	\$ 128.00	\$ (142.00)	-52.59%		Statutory
Easements, Build Over Easement Preparation Fee	Application	Non-Taxable	\$ 1,074.00	\$	\$ 1,115.00	\$ 41.00	3.82%		Statutory
Land/Road closure	Application	Non-Taxable	\$ 125.00	\$	\$ 130.00	\$ 5.00	4.00%		Statutory
Legal points of discharge Application and Consent	Application	Non-Taxable	\$ 157.00	\$	\$ 163.00	\$ 6.00	3.82%		Statutory
OSD system and Drainage plan approval Amendments to approved plans	Application	Non-Taxable		Range between \$312 to \$860		Range between \$324 to \$893		3.80%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2023/24		2024/25		Fee Increase / (Decrease)		Basis of Fee
			Fee Inc GST		Fee Inc GST		\$	%	
			\$		\$				
OSD system and Drainage plan approval Drainage Plan Fee	Application	Non-Taxable	Range between \$550 to \$1,250		Range between \$571 to \$1,298			3.80%	Non-Statutory
OSD system and Drainage plan approval Recurring inspection fee	Application	Non-Taxable	\$ 160.00		\$ 166.00	\$ 6.00		3.75%	Non-Statutory
Subdivision development work Plan checking 0.75% of value	Application	Non-Taxable	POA		POA				Statutory
Subdivision development work Supervision 2.5% of value	Application	Non-Taxable	POA		POA				Statutory
Flood level Application for flood level information	Application	Non-Taxable	\$ 311.80		\$ 320.20	\$ 8.40		2.69%	Statutory
Work Zones Application to create a Work Zone in front of a development site	Application	Non-Taxable	\$ 470.00		\$ 487.00	\$ 17.00		3.62%	Non-Statutory
Flood Level Consent Report and Consent <b>Miscellaneous Works Permit</b>	Application	Non-Taxable	\$ 312.00		\$ 323.00	\$ 11.00		3.53%	Statutory
<b>Works Within Road Reserves - Other than minor works</b>									
Over 50kph speed limit - conducted on any part of the roadway, shoulder or pathway	Application	Non-Taxable	\$ 685.40		\$ 711.00	\$ 25.60		3.74%	Statutory
Over 50kph speed limit -not conducted on any part of the roadway, shoulder or pathway	Application	Non-Taxable	\$ 373.40		\$ 387.00	\$ 13.60		3.64%	Statutory
Not more than 50kph speed limit - conducted on any part of the roadway, shoulder or pathway	Application	Non-Taxable	\$ 368.20		\$ 382.00	\$ 13.80		3.75%	Statutory
Not more than 50kph speed limit - conducted on any part of the roadway, shoulder or pathway	Application	Non-Taxable	\$ 95.70		\$ 99.00	\$ 3.30		3.45%	Statutory
<b>Works Within Road Reserves - Minor works</b>									
Conducted on any part of the roadway, shoulder or pathway	Application	Non-Taxable	\$ 368.20		\$ 382.00	\$ 13.80		3.75%	Statutory
Not conducted on any part of the roadway, shoulder or pathway	Application	Non-Taxable	\$ 368.20		\$ 382.00	\$ 13.80		3.75%	Statutory
<b>Traffic Management Plan</b>									
Plan checking	Application	Non-Taxable	\$ 150.00		\$ 156.00	\$ 6.00		4.00%	Non-Statutory
<b>Asset Protection Permit</b>									
Developments where the value of the work is less than or equal to \$1M	Application	Non-Taxable	\$ 425.00		\$ 440.00	\$ 15.00		3.53%	Non-Statutory
Developments where the value of the work is greater than \$1M	Application	Non-Taxable	\$ -		\$ -	\$ -			Non-Statutory
<b>Hoarding Permit</b>									
Including an occupancy charge of \$6 per m2 per week capped at \$422 per week. Where occupation is less than 7 days a minimum charge of \$200 will apply.	Application	Non-Taxable	\$ 450.00		\$ 467.00	\$ 17.00		3.78%	Non-Statutory
<b>Engineering Works</b>									
<b>Vehicle Crossing Permit</b>									
Inspection of vehicle crossing Vehicle crossing permit (reinspection)	Application	Non-Taxable	\$ 315.00		\$ 327.00	\$ 12.00		3.81%	Non-Statutory
Reinspection (per return visit) of vehicle crossing	Application	Non-Taxable	\$ 182.00		\$ 188.00	\$ 6.00		3.30%	Non-Statutory
<b>Works and Drainage Permit</b>									
Minor works within road reserve or Easement by contractors, etc.	Application	Non-Taxable	\$ 370.00		\$ 384.00	\$ 14.00		3.78%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2023/24		2024/25		Fee Increase / (Decrease)		Basis of Fee
			Fee Inc	GST	Fee Inc	GST	\$	%	
			\$	\$	\$	\$	\$	%	
<b>Waste and Resource Recovery</b>									
<b>Residential Service</b>									
Waste Service Charge - 80 litre Garbage, 240 litre Recycle and 240 litre Garden Waste	Annual	Non-Taxable	\$ 322.00	\$ 322.00	\$ -	0.00%			Non-Statutory
Upsize to 120 litre Garbage	Annual	Non-Taxable	\$ 98.50	\$ 98.50	\$ -	0.00%			Non-Statutory
Upsize to 360 litre Recycle	Annual	Non-Taxable	\$ 47.00	\$ 47.00	\$ -	0.00%			Non-Statutory
Upsize to 240 litre Garbage	Annual	Non-Taxable	\$ 349.50	\$ 349.50	\$ -	0.00%			Non-Statutory
Upsize to 240 litre Garbage with discount	Annual	Non-Taxable	\$ 174.50	\$ 174.50	\$ -	0.00%			Non-Statutory
Additional 80 litre Garbage	Annual	Non-Taxable	\$ 213.50	\$ 213.50	\$ -	0.00%			Non-Statutory
Additional 120 litre Garbage	Annual	Non-Taxable	\$ 250.50	\$ 250.50	\$ -	0.00%			Non-Statutory
Additional 240 litre Recycle	Annual	Non-Taxable	\$ 91.50	\$ 91.50	\$ -	0.00%			Non-Statutory
Additional 360 litre Recycle	Annual	Non-Taxable	\$ 139.00	\$ 139.00	\$ -	0.00%			Non-Statutory
Additional 120 litre Garden	Annual	Non-Taxable	\$ 121.00	\$ 121.00	\$ -	0.00%			Non-Statutory
Additional 240 litre Garden	Annual	Non-Taxable	\$ 151.50	\$ 151.50	\$ -	0.00%			Non-Statutory
Domestic Change Bin fee	Per request	Non-Taxable	\$ 71.00	\$ 71.00	\$ -	0.00%			Non-Statutory
<b>Special Accommodation</b>									
Waste VS Waste Donvale RV	Annual	Non-Taxable	\$ 227.00	\$ 227.00	\$ -	0.00%			Non-Statutory
Waste SB Waste Brooklea	Annual	Non-Taxable	\$ 1,856.00	\$ 1,856.00	\$ -	0.00%			Non-Statutory
Waste SA Waste Alexandra Gard	Annual	Non-Taxable	\$ 2,385.30	\$ 2,385.30	\$ -	0.00%			Non-Statutory
Waste WA Waste Applewood	Annual	Non-Taxable	\$ 217.00	\$ 217.00	\$ -	0.00%			Non-Statutory
Waste VR Waste Roseville RV	Annual	Non-Taxable	\$ 313.50	\$ 313.50	\$ -	0.00%			Non-Statutory
Waste VP Waste Pinetree RV	Annual	Non-Taxable	\$ 244.50	\$ 244.50	\$ -	0.00%			Non-Statutory
Waste VT Waste Templestowe RV	Annual	Non-Taxable	\$ 210.00	\$ 210.00	\$ -	0.00%			Non-Statutory
Waste SG Waste Greenslopes	Annual	Non-Taxable	\$ 3,088.00	\$ 3,088.00	\$ -	0.00%			Non-Statutory
Waste RM Waste Templestowe Manor	Annual	Non-Taxable	\$ 182.50	\$ 182.50	\$ -	0.00%			Non-Statutory
Waste 2MAL Waste 2 Malcolm Crescent Doncaster	Annual	Non-Taxable	\$ 322.00	\$ 322.00	\$ -	0.00%			Non-Statutory
Waste 28MIT Waste 28-30 Mitcham Road Donvale	Annual	Non-Taxable	\$ 322.00	\$ 322.00	\$ -	0.00%			Non-Statutory
Waste 1BELL Waste 1 Bellevue Avenue Doncaster East	Annual	Non-Taxable	\$ 322.00	\$ 322.00	\$ -	0.00%			Non-Statutory
Waste 8CLAY Waste 8 Clay Drive Doncaster	Annual	Non-Taxable	\$ 322.00	\$ 322.00	\$ -	0.00%			Non-Statutory
Waste46BLK Waste 46 Blackburn Road	Annual	Non-Taxable	\$ 322.00	\$ 322.00	\$ -	0.00%			Non-Statutory
<b>MC²</b>									
MC²-Café	Annual	Non-Taxable	\$ 1,449.00	\$ 1,449.00	\$ -	0.00%			Non-Statutory
MC²-Interact Australia	Annual	Non-Taxable	\$ 80.00	\$ 80.00	\$ -	0.00%			Non-Statutory
MC²-YMCA	Annual	Non-Taxable	\$ 107.50	\$ 107.50	\$ -	0.00%			Non-Statutory
MC²-Doncare	Annual	Non-Taxable	\$ 768.50	\$ 768.50	\$ -	0.00%			Non-Statutory
MC²-Chinese Community Services	Annual	Non-Taxable	\$ 266.00	\$ 266.00	\$ -	0.00%			Non-Statutory
MC²-Doncaster Kindergarten	Annual	Non-Taxable	\$ 256.50	\$ 256.50	\$ -	0.00%			Non-Statutory
MC²-Manningham Community Health	Annual	Non-Taxable	\$ 140.50	\$ 140.50	\$ -	0.00%			Non-Statutory
MC²-Library	Annual	Non-Taxable	\$ 3,135.00	\$ 3,135.00	\$ -	0.00%			Non-Statutory
<b>Commercial Waste Services</b>									
Commercial Waste Disposal - 240 litre	Annual	Non-Taxable	\$ 628.00	\$ 628.00	\$ -	0.00%			Non-Statutory
Additional Commercial Waste Disposal - 240 litre	Annual	Non-Taxable	\$ 784.50	\$ 784.50	\$ -	0.00%			Non-Statutory



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 Interpreter service **9840 9355** 普通话 廣東話 Ελληνικά Italiano العربية الفارسية

2024/25 Budget Pitch submissions - Feb to March 2024

Submitter #	Title of Budget idea	Details	Where is your project or initiative located?	Priority area	Officer Comment
1	Grow Scouting in Manningham	Rebuild a new Scout Hall, multi user facility at Templestowe Reserve. Can be used for general scouting, youth and leadership training hub for our region.	Templestowe	1. Sport (courts, ovals, fields and pavilions)	Further work is required to understand future upgrades to the scout hall, including a condition audit of the existing building, analysis of current and future demand, as well as identification of possible future funding dates. Officers will discuss future steps direct with the relevant Scout representative.
2	Zerbes Reserve Improvements and Redevelopment	Short-Term Improvements and Long-Term Master Plan and Redevelopment of Zerbes Reserve and Pavilion to bring up to modern safety standards and grow with our increasing participation across the 3 tenant clubs (East Doncaster Cricket Club, Beverley Hills Junior Football Club, Doncaster East Football Club)	Doncaster East	1. Sport (courts, ovals, fields and pavilions)	Officers have previously met with all sporting clubs at Zerbes Reserve to discuss future infrastructure improvements. An upgrade to the sports pavilion is supported in line with the project's priority ranking (currently earmarked for 2026/27 design and 2028/29 construction).
3	Kitchen Upgrade for Templestowe Memorial Hall	The stove top and oven in the Templestowe Memorial Hall kitchen are very inefficient, in particular the oven takes a very long time to heat up and is not effective when it does so. As a hirer it cannot be used for cooking within the time frame of our hire.	Templestowe	1. Sport (courts, ovals, fields and pavilions)	Officers will undertake an investigation to determine improvement opportunities regarding the Templestowe Memorial Hall stove top and oven. Should an opportunity be identified, it will be delivered within existing budgets.
4	Improve safety at Ted Ajani cricket nets.	The cricket nets at Ted Ajani pose a risk to the community. When I walk my dog along the path, cricket balls often fly out from the nets. I have had cricket balls miss me and my dog by metres. I have witnessed mothers in prams Dodging balls and elderly pedestrians come very close to being hit by hard balls. Something must be done before there is a serious injury. I have seen the Bulleen cricket nets which are a much safer design. They are fully enclosed and protect the public.	Templestowe Lower	1. Sport (courts, ovals, fields and pavilions)	There are two cricket nets currently at Ted Ajani Reserve. Officers will undertake an inspection of both cricket nets in response to the reported issue. Should mitigating actions be identified, these will be delivered within existing budgets.
5	Upgrade Ted Ajani cricket nets	As a member of the Bulleen Templestowe cricket club, it concerns me that the cricket nets at Ted Ajani are unsafe. I have witnessed over the 11 years I have trained there, many situations where cricket balls have been hit out of the nets and have narrowly missed people walking by. Near by houses have also had cricket balls enter their backyards. I think that the nets needs to be fully enclosed, like the Koonung cricket nets in Bulleen. Sadly, it's only a matter of time before someone is seriously injured by a stray cricket ball.	Templestowe Lower	1. Sport (courts, ovals, fields and pavilions)	There are two cricket nets currently at Ted Ajani Reserve. Officers will undertake an inspection of both cricket nets in response to the reported issue. Should mitigating actions be identified, these will be delivered within existing budgets.
6	Stop spending money after taxing the poorest on entertaining the idle rich by spending money on sports grounds.	The madness about spending money for bouncing balls is an outrage. If people need exercise they can walk the perfect hills of Manningham. 5% of the population that bounce balls get all the Councils attention, because the private business that want money thrown at for them, scream a lot. Is there any representation of the other 95%? How about clearing the width and height of footpaths to allow people to walk with friends. When is the Council going to put in some short cut walks to important community centres; as everything is always an hour or two walk away.	Doncaster	1. Sport (courts, ovals, fields and pavilions)	Council 's budget and strategic priorities in relation to sport and recreation are in accordance with the Council Plan, Health and Wellbeing Strategy and Active for Life Recreation Strategy.
7	Ted Ajani Cricket nets safety improvement	Currently the cricket nets at Ted Ajani reserve in Templestowe Lower are dangerous. I use the reserve to walk our dog and my children play in the nearby playground. It worries me that cricket balls can easily leave the nets and fly out where people are walking along the track that passes the net. I think the nets need to be upgraded so cricket balls do not leave the nets and threaten the safety of other park users. Surely the nets can be built so they are fully enclosed.	Templestowe Lower	1. Sport (courts, ovals, fields and pavilions)	There are two cricket nets currently at Ted Ajani Reserve. Officers will undertake an inspection of both cricket nets in response to the reported issue. Should mitigating actions be identified, these will be delivered within existing budgets.
8	A new scout hall for 1st Templestowe Scout Group	1st Templestowe Scout Group has been in operation since 1959 and meeting in a small hall located in the Templestowe Reserve since about 1962. Over the years, this small hall has been added on to and now stands as it is. To bring the hall up to a reasonable standard, MCC has had to spend, may I suggest close on a hundred thousands of dollars, or maybe more and the Scout group tens of thousands and still the hall has a number of serious structural problems. One, I personally can pick up, as soon as you walk into the hall is that the floor is down at the west end. Looks like the stumps may be subsiding. As at the time of writing this, the hall has had serious water and mould issues due to the new tennis courts just built on the south side of the hall. Inadequate drainage caused flooding in the storerooms then black mould to develop. MCC has inspected the hall and with their remedial work, which would have cost many thousands of dollars, the actual hall part is now usable. The store rooms still are closed. The Group is growing in membership and the hall is proving to be too small. For the community, despite toilets and kitchen upgrades, it is still not a great attraction for hiring. Also, I am not sure if some renovations meet today's regulations, e.g. being the ramp on the north side. The hall could not safely accommodate anyone in a wheel chair. To put it bluntly, I feel that, at the moment the hall is not fit for purpose for 1st Templestowe Scout Group and the community in general.	Templestowe	1. Sport (courts, ovals, fields and pavilions)	Further work is required to understand future upgrades to the scout hall, including a condition audit of the existing building, analysis of current and future demand, as well as identification of possible future funding dates. Officers will discuss future steps direct with the relevant Scout representative.
9	Doncaster Rovers SC Ground Project Upgrade	We are a Community based Soccer club, located in East Doncaster that has been servicing the Manningham community since 1967. Our grounds have been scheduled and allocated a budget for an upgrade, however due to circumstances this has been delayed for a few years. I strongly recommend these plans be revised and reviewed, as the current planning does NOT allow for growth in our club with regards to pitch participation. In order to keep up with the growing population in Manningham, we need a further increase in our grounds in order to meet demand, and be a financial viable sporting club going forward. Other minor changes to the current planning will also encourage and enable different activities to take place, create a greater opportunity to invite more playing members, and enable our club to keep up with the continued growth in Manningham. The current plans do not cater for any opportunity to create more growth in our community club, as we currently don't have the resources to enable this to happen. Some creative changes can be made, more fields added, and then this will make us a viable and more sustainable club for the next 60 years. Thanks for the opportunity, I welcome your reply, Kind Regards, Jim, Doncaster Rovers Club President.	Doncaster East	1. Sport (courts, ovals, fields and pavilions)	A master plan was endorsed in May 2022 for Anderson Park, which included recommendations to upgrade all three pitches at the Reserve. Following endorsement of the master plan, the pitch upgrades along with other infrastructure upgrades (such as a playground) were scheduled into Council's budget. This included the following proposed delivery dates: 2024/25 - Small sided pitch design 2025/26 - Delivery of small sided pitch upgrade and design of northern pitch upgrade 2026/27 - Delivery of northern pitch upgrade and design of southern pitch upgrade 2027/28 - Delivery of southern pitch upgrade Delivery timelines have not changed since the pitch upgrades were originally added to Council's future budget. The scope for each project will be finalised throughout the design process in consultation with key user groups. It is however noted that the order in which each pitch is upgrade may change to ensure efficient delivery of the upgrades. To cater for future growth, a full floodlight upgrade is planned for both pitches as part of the pitch upgrade works. Conversion of one pitch to synthetic is also planned. Both works will enable greater capacity for user groups to utilise the pitches. The master plan identified that there is no additional space to create more soccer pitches at the reserve.

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Submitter #	Title of Budget idea	Details	Where is your project or initiative located?	Priority area	Officer Comment
10	Doncaster Baseball Club - Extra Diamonds for play	Doncaster Baseball Club is the only baseball club in Manningham. As well as being the only baseball club, we only have one ground, which means the Manningham community is poorly serviced for those wanting to play baseball. For comparison, in neighbouring council areas, Whitehorse has 4 baseball grounds, Maroondah has 5, Banyule has 6, many of which have multiple grounds. Having only one ground means we are limited to 4 senior teams that can play at Deep Creek Reserve: If we had a second field we could offer up to 8 teams. We have enough player interest to have 7 or 8 teams, but we have to turn people away and we end up losing many potential players to neighbouring clubs. We currently do field a 5th team, but they have to play away every game, they never get to play a home game, as there is no space for them to play in Manningham. Our junior teams are also restricted – we can only have one U16 and one U18 team that play at Deep Creek Reserve, and our U12s and U14s are forced to play on a cricket pitch where we have to measure and mark out the diamond each week, and set up protective nets for the scorers and home and away teams before each game, and then take them all down again at the end of the game. With a second ground our juniors would all get to play on proper baseball diamonds, with an extra junior diamond on top of that we could field 2 junior teams in each age group. Several years ago there was a plan to develop Tikalara Park, but that was scuppered. It is often said there is not much flat open space in Manningham for sporting fields, but nearly 20 acres is about to become available on the old quarry site, right next door to the baseball club at Deep Creek Reserve. A baseball field requires about 2 acres. So there is plenty of space to provide a second baseball field, maybe even a junior field on top of that, and still develop the old quarry site in other ways. Further, the council invested over 3 million dollars to build a new pavilion at Deep Creek Reserve. This is going to be a fabulous facility, and it would make sense to capitalise on this investment by having this new pavilion serve more than one baseball field and thus more of the Manningham community. This would also continue to provide green, open space for the community.	Doncaster East	1. Sport (courts, ovals, fields and pavilions)	Officers continue to investigate long term solutions to cater for identified facility provision needs for baseball. To address short term needs, a master plan is being undertaken at Stintons Reserve which is currently used as an overflow baseball facility in summer. The master plan will identify opportunities to cater for baseball at the reserve and reduce volunteer workloads through provision of permanent infrastructure to cater for the sport.
11	Tom Kelly Athletic Track Grandstand and Training facility.	Planning for the replacement of the pavilion, toilets and seating area at Tom Kelly Athletic Track has been already advanced in recent years. Our "pitch" is to expand the scope of the project to create a facility that will serve the needs of athletes in our community and surrounding areas well into the future. We are seeking a significant elevated grandstand that by its design creates sufficient space underneath to accommodate change rooms, gymnasium, first aid/medical treatment room, equipment storage and athletics specific training areas. The upper level of the grandstand would accommodate meeting rooms, Canteen and officials rooms. Facilities such as these are common throughout the Northern hemisphere, but no such facility is available in Australia. We are perfectly located to be the first.	Doncaster East	1. Sport (courts, ovals, fields and pavilions)	Officers are currently working through the initial design stages for an upgrade to the athletics pavilion at the Tom Kelly Athletics Track. This work will consider the requirements from clubs, associations, casual users and the wider community. Consultation has, and will continue to occur with the key user groups, with further consultation to be undertaken with other users including the wider community as the project progresses. An indoor training / running track is not supported, however the inclusion of a training gym and undercover areas for spectators will be explored through the design process.
12	Upgrade Schramms Reserve	Give young cricketers in Manningham the opportunity to continue to grow and develop their cricket skills within Manningham. Fitzroy Doncaster Cricket Club is a member of the Premier Cricket competition in Victoria Our home is Schramms Reserve .FDCC is the first step in a young players pathway to Victoria or Australia . FDCC as part of Cricket Victoria restructure now runs an Academy for talented players .As part of the development and making Schramms Reserve the home of cricket for male and female players in Manningham we need to lift the profile of FDCC and the role Manningham plays in cricket in Victoria . In last 18 months we now have U/14 , U/16 and U/18 Academy we are about to start a female academy and we though the changing face of cricket play a strong part in the multi culture nature of Manningham	Doncaster	1. Sport (courts, ovals, fields and pavilions)	There has been significant investment into Schramms Reserve over recent years, highlighted by a new modular pavilion servicing the northern oval, as well as a floodlighting upgrade on the southern oval. A recent audit of the playing surfaces has identified that both ovals are in very good condition. However, long term upgrades to irrigation and drainage on both grounds have been identified are proposed to be delivered in 2034/35 (southern oval) and 2035/36 (northern oval). Due to the condition of the turf training wickets, an upgrade is scheduled for 2025/26 (pending future budget approval). Officers will consult with the user group throughout the design and upgrade process.
13	Off Lead Dog Park	Give disabled people somewhere to take their dogs for a run and be social. Having a disability makes it hard to exercise a pet and companion. Having a safe fenced area at Zerbes Reserve (on large grassed area adjacent to Blackburn Road) would keep our dogs exercised and healthy. And for some people stop dog boredom and barking, which is a big issue for neighbours and the complaints to Council. Dogs owners need a specific off lead dog park which would keep dogs safe. This would keep sporting oval users happy if we had a specific dog park. Water and a small shelter would be perfect. It will get a lot of use and the beautiful green area would be used. It wouldn't be too expensive to fence and divided into two areas for the use of big or small dogs. Thank you for this opportunity to let you know we desperately need this dog park, not only for ambient people but the disabled in our community, an important issue too is having this area to encourage dog socialisation and exercise in a safe area to keep our dogs happy and not bored, so less barking. keep well and thanks again.	Doncaster East	2. Parks, reserves and other open spaces	There are currently two dedicated fenced dog parks in Manningham - Aranga Reserve in Donvale and Banksia Park in Bulleen. Council is also investigating further opportunities in Warrandyte and Doncaster. There are also several parks throughout Manningham that provide for dog off-leash. These locations can be found on our website.
14	Wittons Reserve Toilets	Wittons Reserve is one of the most beautiful & accessible areas to the Yarra River, however there is no public toilets, seating or access. The area is overrun by youth who are drugged or drunk and this place is no longer safe to take children to. Hoping this can be expedited as there has been numerous requests to improve the state of this area.	Wonga Park	2. Parks, reserves and other open spaces	Council has identified future locations for public toilets in its 2021 Public Toilet Plan. Unfortunately Wittons Reserve has not been identified as a priority location at this time. Any matters of public nuisance should be referred to Victoria Police.
15	Food Festival	The City of Manningham has a diverse range of people from many countries and backgrounds. What better way to get to know each other than sharing our food and culture. Children can play, husbands can mix and mingle while wives share stories. Singles can meet and engage. It is a great way for the community to feel safe and cared for.	Doncaster East	2. Parks, reserves and other open spaces	Officers will explore the feasibility of incorporating this idea into an upcoming Mayoral event.
16	Better Environment for healthy living	Since there is more properties and smaller gardens less trees less open spaces, it really means for future generation living in this area poorer quality of life. If council can adopt a new culture to safe fully growned trees, where possible, on new developments. To actually make optimal use of park areas for conservation en recreation en where possible buy more land in the area where big trees are, to begin more play areas with example, coffee shop / tea garden etc It feels like Doncaster is becoming over developed in some off the popular school zones. Understandably so, to maintain this popular area and its prestigious place of living there should be a balance. A place where children have enough space to play in and learn to love, appreciate and conserved the beautiful nature we have here, with our beautiful birds, possums.. and hopefully a few trees left!	Doncaster East	2. Parks, reserves and other open spaces	We recognise the ongoing challenges associated with a growing population and more development. To address this, development is strictly guided by the Manningham Planning Scheme which dictates the preservation of garden space, landscape and vegetation. In many areas across Doncaster, landscape overlays are applied to protect and enhance vegetation, tree canopy and open space. Council is also heavily investing in improving its public open spaces, upgrading local playgrounds, and providing for recreation activities that support all ages.



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Submitter #	Title of Budget idea	Details	Where is your project or initiative located?	Priority area	Officer Comment
17	Argyle Street Playground Revamp	<p>Currently with only two swings, two coil bouncers and 1 bench, Argyle St Playground is well outdated and deserves a little love and attention. New environmentally friendly playgrounds are popping up all over Manningham and Melbourne, and I feel this little plot has been forgotten about.</p> <p>Over the last couple of years a number of new families with young children have moved into the area and having a playground with a number of activities would benefit all. Not only for the youngest members of our community, but hearing children laughing and playing can be therapeutic to all local residents.</p> <p>A playground that is nature based with play equipment and activities (climbing frames and obstacles) for a range of ages and abilities would be inclusive for all. A number of sensory based activities would also be appreciated by the local community.</p> <p>The addition of a basketball key could be included in the area to draw in the older kids.</p> <p>Although only a small patch of land, the options for a makeover are endless: playground, climbing frame, bike track, sensory activities, picnic tables, shaded areas, partial basketball court.</p> <p><b>Our local community, young and old, would be very appreciative for our little playground to receive an upgrade.</b></p>	Donvale		We appreciate your feedback on this request, however can confirm that at this stage, an upgrade of Argyle Reserve is not anticipated to occur in the next 5 years. Council manages over 350 parks across the municipality. To guide our upgrade program, the Manningham Parks Improvement Program prioritises upgrades where playgrounds have exceeded their end-of-life and require a replacement. Our annual capital works program allows for up to 10 playgrounds to be upgraded throughout the year. Locally, the playspace at Donvale Reserve is due to be upgraded by 30 June 2024, and next year, we will upgrade the playspace at St Clems Reserve in Doncaster East.
18	Survive the Ivy	<p>It's not as sexy as a new playground but this project would minimise a significant risk and save our priceless trees. On both private and public property, trees face a significant, yet seemingly innocuous threat: English ivy. Not only are trees under threat; people, power lines, homes, and vehicles are potential victims. Additionally, this creeper poses a fire threat. Ivy smothers host trees, preventing bark shed and photosynthesis, causing structural damage. Eventually the sheer weight causes the tree or its limbs to collapse. As ivy grows in our tall eucalyptus trees, it also makes an excellent ember trap. All parts of the plant are poisonous if ingested, its sap and fine hairs are irritants.</p> <p>Currently, in Manningham, there are numerous trees smothered in ivy. These trees overhang footpaths, powerlines, and roads. It won't be long until the trees or limbs collapse either from a storm event or just because of the weight. Hopefully, there will be no casualties. If left unchecked, ivy will continue to aggressively invade our green spaces, depriving our natural and built habitats of native flora and fauna and insects. Our trees need our help and it's not difficult to do this.</p> <p>A partnership project between landowners and council could see the eradication of ivy before it's too much to manage. Using social media, and local media, council could establish a campaign to educate people, and encourage them to remove and kill ivy. To generate a groundswell, residents could upload their photos as could council workers.</p>	All of municipality	2. Parks, reserves and other open spaces	We can incorporate this into the existing weed management program. The community can also be supported to manage weeds on private property via application for one of our Local Environment Assistance Fund (LEAF) grant program for private property works. See <a href="https://www.manningham.vic.gov.au/about-council/environment-and-sustainability/protecting-our-environment/apply-assistance-preserve">https://www.manningham.vic.gov.au/about-council/environment-and-sustainability/protecting-our-environment/apply-assistance-preserve</a>
19a	A Cafe On Ruffey Park On Victoria Street	Why doesn't council build a cafe below the carpark on the Victoria Street entrance to Ruffey Park. The park is extremely busy every day. The rates for this business would increase income into council and provide a community service as there are no shops in the vicinity.	Doncaster East	2. Parks, reserves and other open spaces	Council have previously considered a café at this location, and undertook a detailed feasibility assessment. Unfortunately, it was determined that a café would not be feasible at this location due to the lack of passing foot traffic (beyond that of a sunny day), and a challenge to attract a viable commercial operator. During the summer periods, a mobile ice-cream van does visit the playground to provide food and beverage options.
19b	Plant More Trees On Ruffey Park	Council already grow trees, why not fill more of Ruffey Park with more trees to offset council carbon greenhouse emissions. This idea is cost neutral as council already grow trees in house	Doncaster East	2. Parks, reserves and other open spaces	We are currently investigating an offset program with other municipalities for tree planting within Manningham to support an increase in the tree canopy within Manningham. Ruffey Lake Park is a potential site for this program. Over 1000 trees were planted during National Tree Day within Ruffey Lake Park in 2023 with another event planned for this year.
20a	Socrates' Garden	With the expansion of more medium density dwellings, our connection with nature diminishes. With less places to just relax, mental health issues increase. A Socratic garden would be a place for people to meet others, relax, connect with nature and enjoy some quietness.	Doncaster	2. Parks, reserves and other open spaces	We will investigate and scope out a project to create a Socratic garden and if feasible will propose as a new project in future year budget bid processes.
20b	Ruffey Lake Garden	Ruffey lake park is underdeveloped and not well maintained. In Japan there is a nice garden, Shinjuku Koen. This garden/park has soft grass, trees, places to sit under wisteria trees. It's an inviting place and a place to relax and walk. All the grounds are watered and well kept.	Doncaster	2. Parks, reserves and other open spaces	We have recently undertaken maintenance audits and a service review for all our parks. Ruffey Lake is currently maintained to a high standard. We continually work to improve our service levels and standards of park maintenance and will continue to improve the maintenance of all our parks going forward.
20c	Connecting Manningham	With Doncaster Hill trying to emulate a suburban city, there needs to be better connectedness. Currently the main way to get anywhere is by car, increasing road noise and local pollution. I would pitch that 1) bus/bike lanes should be permanent with no parking in these lanes. 2) reduce road speed around the Doncaster hill (reduction in road noise) for both pedestrians/ outdoor eating and locals. 3) more nature and plant diversity along the footpaths	Doncaster	5. Footpaths, cycling and pedestrian infrastructure	We will advocate to the Department of Transport & Planning to address the first two points; however reduction of the speed limit is not considered feasible. The Manningham Tree Planting Policy provides for a series of approved trees that can be planted along nature strips and roadsides. We don't normally plant vegetation along footpaths as this could interfere with sight distance and traffic safety.
21a	Access to Stintons Water Reserve from Enfield Ave	Improve pedestrian access to the Stintons Water Supply Reserve by clearing a small path between 7 & 9 Enfield Ave and signposting the path to encourage community use. Currently there is no signage, so it is not possible to know which part is private property and which part is the water reserve access path. Access is difficult due to overgrown plants.	Park Orchards	2. Parks, reserves and other open spaces	These proposed works will be considered as part of the current reactive tree management program.
21b	Getting children off the blind corner on Granard Ave	There is a dangerous blind corner on Granard Ave, Park Orchards and due to having no footpath, kids cycling or scooting, and parents with prams must walk on the road. This is the only route for some to the local primary school, kinder, childcare centre and tennis courts. Let our kids get to school safely. Please install a footpath on one side of the road or the other before someone is injured.	Park Orchards	5. Footpaths, cycling and pedestrian infrastructure	Project included in the Ten Year Footpath Program for completion in 2026/27
22a	Webcast of Carols by Candlelight	A webcast of this event would make available to more residents particularly the elderly, infirm, in nursing homes, or simply avoiding Covid.	Doncaster East	2. Parks, reserves and other open spaces	Additional funding had been provided for this year's Carols by Candlelight, which includes provisions for livestreaming the event. Pending approval by Council, we aim to livestream the event via Facebook to make it accessible to more residents.
22b	Community Battery	I suggest the idea of a community battery installed on the East roadside reserve Blackburn Rd near Andersons creek Rd. Subscriptions could entitle members to the benefit of electricity rebates from managed storage of solar power without the expense for lots of individual batteries on premises.	Doncaster East	6. Recycling and waste management	We are currently continuing investigative work relating to community battery initiatives. Potential projects are being investigated as part of the ongoing work to deliver the goals of the Climate Emergency Response Plan.
23	Repair Roads and Potholes- Safety First	Safety First	Wonga Park	3. Roads, traffic and parking management	Roads and potholes are assessed and repaired in accordance with the Manningham Road Management Plan. We have a proactive road maintenance program and will respond to requests from the community to follow up on areas of concern.



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Submitter #	Title of Budget idea	Details	Where is your project or initiative located?	Priority area	Officer Comment
24	Mullum Mullum Trail Road Crossing safety	The Mullum Mullum trail is a gem in Manningham. Where it crosses major roads are weak points though, as children and those with children, can feel unsafe. Upgrading road crossings at places like Old Warrandyte Rd would encourage more use of the trail and make for a healthier community. Some zebra crossing line markings together with a push button yellow flashing light system to warn drivers that someone is about enter the zebra crossing would improve safety significantly without disrupting traffic, other than when it needs to be. There are two primary schools within 500 metres of the Old Warrandyte Rd crossing whose students would be encouraged to work to school and therefore reduce traffic congestion if it was safer to cross there, not to mention a significant number of cyclists and elderly residents.	Donvale	3. Roads, traffic and parking management	We are currently investigating the feasibility of this option and other options to improve safety at this crossing point. It is acknowledged that Old Warrandyte Road carries significant traffic volumes. Traffic control devices require authorisation from the Department of Transport and Planning (DTP). Council officers are considering the feasibility of other options to present to DTP for consideration and approval.
25	The Jumping Creek Road upgrade has been delayed so many times, originally the job was to start in 2019 This is very surprising as over 8000 cars use this road every day	The Jumping Creek Road work planned would reduce the accidents substantially.	Warrandyte	3. Roads, traffic and parking management	The Jumping Creek Road Development Framework was endorsed by Council in 2016, and the Jumping Creek Road Masterplan was later endorsed in 2022. The first section of Jumping Creek Road is now complete with further stages included within the forward program. Works to upgrade Jumping Creek Road will continue over the next few financial years.
26	Open drains	Ask the Engineering department to come up with a better idea than continually excavating the rubbish accumulated in the open drains in Wonga Park, each year these drains get deeper and deeper and are an OH&S issue for pedestrians and vehicles if they are forced off the road into these drains, one fellow in a small truck was forced off the road by a driver not concentrating and ended up in the drain writing off the truck, I have seen this many a time over the last 30 odd years. Homestead rd and Bryson's road are particularly bad as well as Jumping Creek road.	Wonga Park	3. Roads, traffic and parking management	The City of Manningham, under the Road Management Act 2004 is responsible for the management, maintenance and development of the Local Road network, including table drains within Manningham. Manningham Council has moved rapidly from rural to intense suburban densification and is still dealing with decades of legacy footpath, drainage and local road issues.  With so many streets around the municipality containing roadside open drains, the maintenance and upgrade of table drains is important to ensure that stormwater is free-flowing, and potential flooding issues are prevented.  Maintenance is undertaken in line with a program for the maintenance of Council's table drain network. This generally involves cleaning out the accumulated material within the table drain with a machine such as an excavator or skid steer. The table drains accumulate material over many years, and the machine operator will return the drain to its original form, removing the accumulated material.  There are generally three ways in which table drain maintenance will be programmed:  1. A request is received from a member of the public through Council's Customer Request Management (CRM) system.  2. A hazard is identified through a proactive inspection undertaken by a Council officer.  3. The site is due for regular maintenance and clearing in accordance with the program.  In addition to the ongoing maintenance of table drains, officers undertake regular upgrade of existing table drains, targeting the locations with the highest safety concerns, or existing flooding issues, as well as high maintenance locations. This generally involves filling of the drains and sealing with asphalt, or upgrade with concrete kerb and channel. With recently completed works on Brysons Rd, and upcoming works on Jumping Creek Road, we continue to progress this initiative.
27	Community Focused Transportation Across Manningham	Provide a spoke and hub arrangement of a great number of mini-busses across the Council area, capable of transporting residents to and from major transport hubs at centres like Westfields, The Pines and Tunstall Square. Mini-buses would run every 20 minutes on set routes throughout the suburbs, and would deliver residents to express bus hubs. In time the system would be developed so that the buses would tow trailers that would convey shopping trolleys for people who had done their shopping at the hub centres. The concept would aim to reduce car traffic on our roads and provide the means for residents with limited transport options, to get out to enjoy face-to-face shopping, and to gain easy access to express bus services.. Retailers at the hub centres might agree to help fund the transport system.	All of municipality	3. Roads, traffic and parking management	Manningham Transport Action Plan - Council has a Manningham Transport Action Plan with key priorities listed. One of the priorities is to advocate to State Government to improve public transport and connectivity. Public Transport services are not managed by Local Government.
28	Electric vehicle recharging stations	Put EV charging stations near each shopping precinct eg Tunstall Square, Macedon Road to encourage EV use and reduce pollution.	All of municipality	3. Roads, traffic and parking management	We are currently working on the implementation of EV charging stations for the public. This is a current project that will be implemented over the coming year.
29	Dog poo bins	Dogs are increasingly popular, while residents increasingly living in apartments. We need parks that have ample poo disposal. Landscape Drive has no bin AT ALL, as just one example.	All of municipality	4. Maintenance and cleaning of public spaces	We will undertake a public waste bin audit and review areas where a gap or need in this area is identified. Please note that Council do not currently provide dog litter bags in any of our managed open space/ park areas, only general waste bin infrastructure.
30	Tidy up the streetscape	Instead of giving ratepayers 2 Hard Rubbish collections per annum which makes the streets always look filthy and messy, hold 2 hard rubbish collections per year for everyone at the same time. Like the good old days!	Donvale	4. Maintenance and cleaning of public spaces	We will investigate this approach in future waste collection service provision for residents in partnership with the State government.
31	Major Cleanup of the Yarra River Foreshore within the Warrandyte River Reserve from the carpark east of the bridge to Taroona Reserve	A large number of fallen trees and branches have become not only a danger but an eyesore along this formally pristine area of river frontage. Agreed this has been caused by flooding and high river levels over the past two and a half years but the Manningham Council and Melbourne Water have become totally derelict in their duty to the dozens of people who use this reserve every day. It's long overdue time the river bank was restored its former condition.	Warrandyte	4. Maintenance and cleaning of public spaces	We are currently a partner in a collaborative project with Melbourne Water to address a number of concerns along this section of Warrandyte River walk - this is a project that is affiliated with the Yarra Strategic Plan.
32	Making property developers accountable	Seen a townhouse development in Manningham recently? Been hard not to since they're everywhere so take a look at the state of the nature strips afterwards. 9 times out 10 they're terrible. Mounds of dirt thrown on them so they're not flush with the footpath, rolled turf thrown on hard clay/crushed rock that's never going to grow so it dies and then becomes a haven for dirt and weeds. In short terrible. Given this is council property, how about policing it to make sure they're acceptable before the builder moves on.	Doncaster	5. Footpaths, cycling and pedestrian infrastructure	Nature strip reinstatement is part of each developer's Asset Protection Permit, and is checked to ensure they have been reinstated correctly prior to releasing the developer from their permit responsibilities, and returning their bond. Our Asset Protection team ensure that nature strips (and other Council assets) are finalised and presentable prior to accepting completion and finalising the asset protection process.
33	Warrandyte State Park Accessibility	Adding a dedicated walking path along Gold Memorial road from Harris Gully Road to the park entry.  At the moment it is a dangerous road to walk along as there is barely room for 2 cars to pass each other. As a family with young children I don't feel safe walking this road. This safety issue limits the community access to the beautiful park and Memorial Cairn. Adding a path on the park side that winds along the side of the road and around the trees would be a fitting way to give our community access to this park. It will create more suitable accessibility for people in wheelchairs and with prams.  I imagine this to be a combination of timber structured walkways and gravel paths much like the rest of Manningham's natural spaces.	Warrandyte	5. Footpaths, cycling and pedestrian infrastructure	We will review this request inline with our Footpath Priority Program for prioritisation against other footpath projects around the municipality.

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Submitter #	Title of Budget idea	Details	Where is your project or initiative located?	Priority area	Officer Comment
34	Bike track from Finns Reserve to Banksia Park	Create dedicated bike paths from Finns Reserve to Banksia park,	Bulleen	5. Footpaths, cycling and pedestrian infrastructure	A shared path along Templestowe Road between Finns Reserve and Banksia Park is being delivered as part of the North East Link Project. This path is a key link Council was able to negotiate to be included as part of this important State Government project.
35	Linking the cycling and pedestrian infrastructure from Warrandyte to Croydon	There are many families driving every day from the Warrandyte bridge area towards Croydon direction, as many schools are located there. The traffic is getting worse every year. There has been great cycling tracks and walking paths build from the private schools on Plymouth road to the round about with Wonga road, but that's where it stops, so the link to Warrandyte is not there. All those children cannot ride their bikes to school as the track along Croydon road is far too dangerous. We need a decent cycling path to safely make our way from Warrandyte centre all the way to Waranwood Primary school. It would drop the traffic drastically in this area and children will have a very healthy start of the day!	Warrandyte	5. Footpaths, cycling and pedestrian infrastructure	We will review the request for a footpath linking Warrandyte to the Croydon Road area inline with our Footpath Priority Program for prioritisation against other footpath projects around the municipality.
36	Upgrade the pedestrian bridge crossing the Yarra River at Finns Reserve, to be a multi-purpose bridge that can accommodate both pedestrians and bike riders safely.	Upgrade the pedestrian bridge crossing the Yarra River at Finns Reserve, to be a multi-purpose bridge that can accommodate both pedestrians and bike riders safely. Ideally the bridge would have separate paths for pedestrians and bike riders to make for a safe crossing space for both users. Currently this is the only crossing point from the North side to the South side of the Yarra River between Banksia Street in Heidelberg and Porter Street in Templestowe. Hence the pedestrian and bike traffic is significant and bike riders have to get off their bikes and walk across, often with little to no room when a pedestrian is coming the other way.	Templestowe Lower	5. Footpaths, cycling and pedestrian infrastructure	Officers will advocate to Melbourne Water and Parks Victoria for an upgrade of this bridge.
37	Clean Up Ruffy Park	Ruffy Park is a pigsty with all the bottles in the lake, lets get it cleaned up.	Templestowe	6. Recycling and waste management	We will continue to work with Melbourne Water to address this issue as part of our stormwater management program.
38	Introduce Zero based budgeting	If budgets were set on just the essential items then there would be more money for the items residents have identified	Doncaster East	6. Recycling and waste management	The Budget and 10 Year Financial Plan is based on Council Plan priorities and community input. This is balanced with the need to ensure long term financial sustainability through strategic service planning, rigorous reviews of expenditure needs and identification of alternative revenue streams.
39	Wonga park reserve soccer pitch	In the winter both the top and bottom ovals at wonga park reserve are terrible and impossible to play on. You should completely redevelop the top oval. Make it a synthetic soccer pitch and extend and update the top club rooms giving it a bar, toilets... Ultimately make the top oval dedicated to the soccer club (wonga wizards) and the bottom to the cricket club.	Wonga Park	1. Sport (courts, ovals, fields and pavilions)	A master plan was endorsed by Council for Wonga Park Reserve in 2023. Significant community consultation occurred as part of this project, with feedback received informing the recommendations within the master plan. These recommendations included upgrading the sporting fields and supporting infrastructure such as pavilions. This is in addition to other upgrades catering for recreation activities. Design work is nearly complete on upgrades to both grounds at Wonga Park Reserve, with delivery currently proposed for 2025/26. An upgrade to the pavilion on the top oval is also scheduled for 2025/26.
40	Extending the heights of the nets behind the goal post at the goals on Warrandyte Reserve. The existing nets are to low and many balls still go over the top.	Extending the heights of the nets behind the goal post at the goals on Warrandyte Reserve. The existing nets are to low and many balls still go over the top.	Warrandyte	1. Sport (courts, ovals, fields and pavilions)	Netting was recently installed at the southern end of the main oval. The height of these nets cannot be extended further as they would then impact on the existing tree canopy. The height of the nets recently installed on the back oval were based on the oval being used for junior football, whilst the existing fence has limitations due to the tree canopy.
41	Netball Courts Restructured	The Templestowe Netball Courts are in desperate need for a makeover! Many players each week injure themselves, including myself who has been playing for 13 years at these courts. The courts are uneven and have many cracks in them, as well as the lack of footpath options in between courts. Additionally, adding extra parking would also be effective as the nearby streets are very limited to the amount of spectators we receive each weekend and each training sessions. We must invest our money into re-establishing these netball courts as many players and families love the amazing sport netball is!	Templestowe	1. Sport (courts, ovals, fields and pavilions)	A master plan is currently underway for the Manningham Templestowe Leisure Centre, which will guide Council's future facility upgrades and investment. Community consultation will be undertaken as part of the project, allowing community members to inform the content of the master plan.
42	Cancer prevention for netballers	Let's put some all weather covers on the courts at Templestowe. It will it only reduce their exposure to us in the hot weather, but also allow them to play when it's raining and minimise injury.	Templestowe	1. Sport (courts, ovals, fields and pavilions)	A master plan is currently underway for the Manningham Templestowe Leisure Centre, which will guide Council's future facility upgrades and investment. Community consultation will be undertaken as part of the project, allowing community members to inform the content of the master plan.
43	Public Amenities	I would like to suggest the installation of some self cleaning public toilets around the Manningham area so people don't have to always look for a restaurant to use a bathroom. Its generally needs near parks and places where you cannot get to a toilet.	Templestowe	2. Parks, reserves and other open spaces	Council acknowledges the need for more public toilets throughout Manningham, and has identified locations of up to 10 new sites in its Public Toilet Plan 2021, namely in larger parks and in our local activity centres. Many of these toilets are self cleaning, and we are currently upgrading older facilities in Jackson Court Doncaster East and Tunstall Square in Donvale. Please view our Public Toilet Plan for more details on future locations.
44	Marshall Avenue Reserve Uplift	The current Marshall Avenue Reserve is currently mostly lawn area with some dirt and gravel walkways, an outdated half basketball court and a small outdated children's playground. This beautiful reserve with lots of open space is easily accessible from multiple directions and therefore has enormous potential to become a much more usable space in the Doncaster community. In its current form the reserve, on most days, is very quiet, usually used as a park for dogs to run around, rather than a space that the community come to for play, socialisation and exercise. If this reserve was to be transformed to one with (upgraded) facilities that appeal to the community, it's use from the local Doncaster community would significantly increase. Having seen many other parks, play-spaces and reserves which are highly appealing and, therefore, utilised by the community, I would strongly suggest uplifting the Marshall Avenue Reserve in ways that would promote it's use in exercise, use of the play-space, picnics for families and social gatherings. In this regard I would recommend a project/budget idea that includes the installation of better and safer walking and bike trails (e.g. board-walks or concrete as opposed to current dirt/gravel walkways), a much bigger and more advanced play-space that appeals to a broader age group of children (current play-space is very small, outdated and appeals to children under 5 years of age), picnic tables, BBQS and lots of shade.	Doncaster	2. Parks, reserves and other open spaces	An upgrade of Marshall Reserve is not anticipated to occur in the next five years. Council manages over 350 parks across the municipality. To guide our upgrade program, the Manningham Parks Improvement Program prioritises upgrades where playgrounds have exceeded their end-of-life and require a replacement. Our annual capital works program allows for up to 10 playgrounds to be upgraded throughout the year. Locally, the playspace at Windella Reserve is due to be upgraded in 2026/27, and later this year, we will open a new park at Hepburn Reserve in Doncaster Hill.
45	Park Upgrade - Larnoo Placespace, Doncaster East	This playground is a little dated so could use an upgrade. The play equipment itself isn't actually too bad but there is a desperate need for shade over the playground. Historically it was shaded by a large gumtree but that was removed several years ago leaving the playspace open in the full sun. Many children from Gum Nut Gully Preschool use the playspace before and after kinder sessions as well as other park users, but it's just un-usable in the heat of a summers day. I feel some shading over this existing playspace would be a HUGE improvement.	Doncaster East	2. Parks, reserves and other open spaces	We can confirm that an upgrade of Larnoo Reserve playspace is anticipated to occur in 2026/27 as part of our committed Parks Improvement Program. Council manages over 350 parks across the municipality. To guide our upgrade program, the Manningham Parks Improvement Program prioritises upgrades where playgrounds have exceeded their end-of-life and require a replacement.
46	Activity programs	I didn't attend the yoga in the park. I couldn't visualise what it would be like. Now, I've seen the pavilion near the ninja course. And I can see that yes it is a suitable location. So now I would attend. 4 weeks won't be enough to make change though. I wonder if you would run term-long free programs. You could also do these in scout halls etc. similar to a community house, but free, so we can access it.	Doncaster East	2. Parks, reserves and other open spaces	Through Council's partnership with Aligned Leisure, we plan to offer a variety of free and low-cost active recreation programs and classes across Manningham's parks, reserves and community venues. Information will be publicised through the Manningham Council events calendar: <a href="https://www.manningham.vic.gov.au/events">https://www.manningham.vic.gov.au/events</a>
47	Dog parks	My idea is to put two fenced off areas at hillcrest reserve. one small and the other large. It will have double gates just like aranga reserve. It is highly needed so dogs are safe and not annoying others. this also means people wont need to use the tennis court as a play spot	Donvale	2. Parks, reserves and other open spaces	Unfortunately at this stage, Council does not have any plans to provide facilities at Hillcrest Reserve to cater for dogs. There are currently two dedicated fenced dog parks in Manningham - Aranga Reserve in Donvale and Banksia Park in Bulleen. Council is also investigating further opportunities in Warrandyte and Doncaster. There are also several parks throughout Manningham that provide for dog off-leash. These locations can be found on our website.
48	Enclosed shy dog area	There are many shy small dogs that are scared of big dogs that are allowed free in dog parks. It needs to be a completely enclosed area specifically for shy dogs and also puppies that can practice their off lead and recall skills. The closest small shy dog enclosure is at edwards lake reservoir which is quite far away. It is great socially for shy dogs and also for owners, sharing ideas together and creating a new community	Bulleen	2. Parks, reserves and other open spaces	There are currently two dedicated fenced dog parks in Manningham - Aranga Reserve in Donvale and Banksia Park in Bulleen. Council is also investigating further opportunities in Warrandyte and Doncaster. There are also several parks throughout Manningham that provide for dog off-leash. These locations can be found on our website.

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49	Pet friendly Parks & reserves	Dog owners often take their pets to various reserves for exercise. There are various reserves with animal dropping bins & compostable plastic bags and drink fountains for both people/pets but these facilities are rare in Manningham other than the large parks. This would encourage more hygiene in the reserves. The budget would be increased by a once off installation of the bins & regular emptying of the garbage. Could be a fortnightly emptying of the bins.	All of municipality	2. Parks, reserves and other open spaces	We have recently implemented improvements in our litter services and now have a dedicated team to undertake this service going forward.
50	sunshade over sitting benches in parks	Sunshade over sitting areas in public parks, playground etc. Parents who have to feed babies, toddler or older people who like to sit and watch their grandkids play have shade and not suffer from too much sun (Heat and UV).	All of municipality	2. Parks, reserves and other open spaces	We recognise the need to provide shade in our local parks, and Council currently provide shade sails at larger district parks including Finns Reserve/Wombat Bend in Templestowe Lower, Ruffey Lake Park, Morris Williams Reserve in Bulleen and wonguim wlam in Warrandyte. We have also committed to build shade sails at an additional 8 parks throughout Manningham in the next 4 years. It is not feasible, and costly, to provide shade sails at all of our 350 playgrounds and parks. Therefore, Council ensure to plant trees that create canopy cover, and locate any seats, picnic tables etc near or beneath existing trees where possible.
51	Mtb trails in Westerfolds Park	This idea could be aligned to 3 of the priority areas. 1) Sport (courts, ovals, fields and pavilions). 2) Parks, reserves and other open spaces; and 3) Footpaths, cycling and pedestrian infrastructure. This idea is to formalise the existing trails Westerfolds park (and candleback park mtb trails) with minimal investment it would improve the utilisation of the Westerfolds park facilities and promote Manningham as the most progressive council closest to melb with an outdoors focus.	Templestowe	2. Parks, reserves and other open spaces	Candlebark Park and Westerfolds Park are managed by Parks Victoria, however Fitzsimons Reserve is Council owned and is located next to Candlebark Park. Council has recently engaged a trail design company to investigate the suitability of a number of sites around Manningham for bike facilities including mountain bike trails and pump tracks. This project includes Fitzsimons Reserve. Detailed design will commence on this infrastructure once the recommendations from the investigation are received. Council's previously endorsed Sports Facility Development Plan Stage 2 noted that Parks Victoria had no plans to upgrade or construct further mountain bike trails within Candlebark Park.
52	gardening allotments	Devote some vacant land to allow enthusiastic gardeners to grow more produce or flowers. provide a meeting space for those involved.	Templestowe	2. Parks, reserves and other open spaces	At this stage, Council does not have any plans to provide land for community gardens. The Kevin Heinz Grow centre located on Wetherby Road Doncaster provides such a community service.
53	Dog waste bin	Westerfolds parklands would benefit from at least one dog waste only bin especially near porter st car park. This would cater for those on lead only pedestrians with dogs being able to dispose of waste appropriately. Ruffey lake have many dog waste bins and water stations for walkers and dogs. Quite an extreme contrast to Westerfolds.	Templestowe	2. Parks, reserves and other open spaces	we will liaise with Parks Victoria on this matter as they are the land manager of Westerfolds Parklands. If you would like to also raise these concerns with Parks Victoria, they can be contacted on 13 19 63.
54	More fun playgrounds with cover for wet and cold days	large fun interactive educational playground with a ROOF COVER for cold and wet days in autumn and winter times with maybe a mobile cafe (mini bus or van like) encouraging healthy outdoor times thus lessening the likelihood to resort to too much screen times, computer games, winter boredom	Warrandyte	2. Parks, reserves and other open spaces	When upgrading larger district parks such as Ruffey Lake Park or Warrandyte, Council generally delivers smaller shelters for picnic tables/BBQs to cater for all-weather events. However, Council do not generally provide large roof structures over playgrounds. Currently, we provide shelters at parks such as wonguim wlam in Warrandyte, throughout Ruffey Lake Park, Finns Reserve / Wombat Bend in Templestowe and Warrandyte Reserve. Council also ensures to plant trees that create canopy cover, and locate any seats, picnic tables etc near or beneath existing trees where possible. We also design our local parks to cater for all age groups to encourage nature play, passive recreation and connection to nature.
55	Ruffey Lake Park Cafe	It's long overdue - it gets promised but never delivered! It keeps getting put on the back burner ! A lot of different groups, friends, social groups meet up at the park and cannot purchase a coffee/ tea .. isolated people in the community to venture out to get out in the community. I have recently become a widow and don't get out anymore but if there was a small coffee shop it would encourage me and maybe other people in this predicament . I don't think Manningham Council has any resources of groups to support widows in the community	Templestowe	2. Parks, reserves and other open spaces	Council have previously considered a café at this location, and undertook a detailed feasibility assessment. Unfortunately, it was determined that a café would not be feasible at this location due to the lack of passing foot traffic (beyond that of sunny day), and a challenge to attract a viable commercial operator. During the summer periods, a mobile ice-cream van does visit the playground to provide food and beverage options.
56	Bring back fun into Ruffey Lake Park	I feel that Manningham has walked away from serving the community. What happened to Australia Day celebrations, movies in the park ,festivals . Please bring back movies, Australia Day Celebrations and can you introduce jazz in the park like in.Booroondarah Council. I would like fun activities for everyone in the community to join as one big Manningham Community Family in Ruffey Lake Park. Jazz in the park or any music would be fabulous . The only event you run at Ruffey Lake Park is the Christmas Carol's- once a year and unfortunately due to inclement weather often they are cancelled	Templestowe	2. Parks, reserves and other open spaces	Council collaborates with diverse community organisations to curate festivals and events for the Manningham community. For instance, through initiatives via Manningham's Annual Grants Program, events such as Jazz in the Park were held at Stiggants Reserve in November 2023, with plans for a repeat in 2024. Additionally, the Manningham Family Festival at Finns is organised in partnership with Rotary Manningham City. We also issued approval to utilise council land for the Persian Fire Festival event, which took place at Ruffey Lake Park in March 2024. While not every event occurs at Ruffey Lake Park, our efforts aim to offer a range of activities and activations across the municipality to cater to the diverse interests of our residents.
57	Enclose dog off leash area in Dellfield Reserve	Dellfield Reserve has a dog off leash area but it is not enclosed. The lack of fencing limits the usefulness of this space to the community.	Templestowe Lower	2. Parks, reserves and other open spaces	Unfortunately at this stage, Council does not have any plans to provide an enclosed/fenced dog park at Dellfield Reserve. There are currently two dedicated fenced dog parks in Manningham - Aranga Reserve in Donvale and Banksia Park in Bulleen. Council is also investigating further opportunities in Warrandyte and Doncaster Hill.
58	Access Advisor - An Accessibility App to Know Before You Go	Funding for our app and website redevelopment will revolutionise access to parks, reserves, and open spaces in the Manningham municipality, ensuring inclusivity for all. With enhanced accessibility features and user-friendly interfaces, individuals with diverse access needs will have seamless access to vital information about these outdoor areas. By providing detailed accessibility information, such as accessible pathways, parking facilities, and amenities like wheelchair-accessible restrooms and picnic areas, our platform will empower individuals to explore and enjoy these spaces confidently. Moreover, with improved functionalities such as geolocation services and customisable search filters, users can easily discover parks and reserves tailored to their specific access requirements, whether it's wheelchair accessibility, sensory-friendly environments, or amenities for those with mobility impairments or visual impairments. This comprehensive approach to accessibility will break down barriers and open doors for individuals of all abilities to engage with nature and outdoor recreation in the Manningham municipality. Additionally, by fostering a sense of belonging and inclusion, our platform will encourage community engagement and participation in outdoor activities, promoting physical and mental well-being for individuals with disabilities and their families. Ultimately, the funding for our app and website redevelopment will create a more inclusive and welcoming environment, where everyone can experience the beauty and benefits of nature in Manningham. Manningham has the unique opportunity to lead the way as the first municipality to come on board, paving the path for all councils and igniting change toward a more inclusive Australia. With Access Advisor, residents can Know Before You Go ensuring every outdoor adventure is accessible and enjoyable for all	All of municipality	2. Parks, reserves and other open spaces	We will investigate this as a new project. This is not a current project in the capital works program. We will need to scope and make a new project budget bid for a future budget cycle.
59	clean up open spaces along the walking track at the north of freeway from Doncaster rd and high 5ts to the new park and ride	produce an attractive area as it is a dump now and it would encourage more to use the area if fitness and play equipment was available	Bulleen	2. Parks, reserves and other open spaces	This area has been allocated resources for some general clean up by litter and parks teams.
60	Freeway noise barriers	With the freeways expanding and more traffic commuting the noise will increase particularly around freeway entries and exits. To help Manningham stay a premium peaceful area improved noise barriers would greatly support the community	Doncaster	3. Roads, traffic and parking management	We will advocate to the Department of Transport & Planning for additional noise barriers along freeways if considered appropriate.
61	Doing less to help cost of living and cut rates	To help with cost of living pressures, non essential works should be scaled back to enable a cut in council rates. This includes cancelling the proposed traffic light at jumping creek road Wonga park that is heavily opposed by the town.	Wonga Park	3. Roads, traffic and parking management	The Jumping Creek Road project is a key priority for Council and is aimed at improving road safety for all users in line with the adopted framework.

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Submitter #	Title of Budget idea	Details	Where is your project or initiative located?	Priority area	Officer Comment
62	Road safety	Need to install a large overhead sign on High st Doncaster to prevent drivers from cutting off drivers when doing a right hand turn onto Doncaster Road	Doncaster	3. Roads, traffic and parking management	We will raise this request with the Department of Transport & Planning for consideration
63	Less on Parks more on Roads.	Widen Jumping Creek Road and make safe intersection of Jumping Creek and Homestead Roads, these roads have not been improved in the 30years I've been here, it's not a Country Road.	Wonga Park	3. Roads, traffic and parking management	Council are currently working with Yarra Ranges Council to ascertain an appropriate treatment for the JCR/Homestead road intersection.
64	Reconstruct Jumping Creek Road	Fulfill a promise after 6 years	Wonga Park	3. Roads, traffic and parking management	This project is currently in the program and a contractor for the main works package has been appointed.
65	Footpath from knees road to Stintons Reserve	Currently there is no way safe way of getting from knees road to Stintons Reserve without a vehicle. Having a footpath would enable pedestrians to avoid the fast traffic that drives along Stintons and any possible accidents that might be caused by walking or riding a bike to or from the reserve.	Park Orchards	3. Roads, traffic and parking management	A footpath connection is currently included within the Manningham 10 year footpath program for future completion. Council officers are investigating the possibility of bringing the connection to Stintons Reserve forward.
66	Build a roundabout at 5 ways in Warrandyte South - Croydon Rd and Warrandyte road junctions	I understand that Vic Roads are responsible for works on this road. They claim it is safe! Council need to make it safe due to near misses daily, frequent accidents & death.	Warrandyte South	3. Roads, traffic and parking management	We continue to advocate to the Department of Transport and Planning for upgrade to this intersection.
67	Initiative	I live on Glenvale Road, where we don't have footpaths and I have cross busy road with my toddler pram.	Donvale	3. Roads, traffic and parking management	Glenvale Rd is a boundary road, shared with Maroondah City Council. Maroondah are currently developing plans to upgrade Glenvale Rd, with the inclusion of a footpath. We are working closely with Maroondah on these plans, and support this upgrade through financial contribution.
68	Solar sign for school traffic management	I would like to see solar signs in George Street for East Doncaster Secondary College. I regularly drive down George Street before 9.30 am and see quite a few cars travelling over the speed limit. An example of the signage can be seen on Springvale Road near the Heatherwood Special School just down from the sports centre. This installation would immediately alert drivers to be careful until school times both before and after school have ended.	Doncaster East	3. Roads, traffic and parking management	Electronic speed limit signs for school speed zones are generally for high risk areas. In the case of George Street where the normal operating speed limit is 60km/h, the warrant for electronic speed limit signs is 20,000 vehicle per day which is typical of an arterial road. George Street is a Council Link Road and carries significantly less traffic. This treatment would therefore not be feasible.
69	Porter St, west of Blackburn Rd	Porter St is great need of properly being made with kerb and drains. This road is extraordinarily steep and is an E / W alignment with sun glare mooring and aftershocks and requires speed management to reduce danger to drivers and pedestrians. Reducing speed will benefit Green Gully Linear Park users and those crossing Porter Street.	Templestowe	3. Roads, traffic and parking management	Upgrade works for Porter Street, including kerb and channel and drainage has been included in the Manningham 10 year construction program. Design has been completed in preparation for the works
70	Scrap fireworks at festivals	Scrap fireworks at festivals , they annoy pets .	All of municipality	4. Maintenance and cleaning of public spaces	We acknowledge the concerns regarding the impact of fireworks on pets and local wildlife. In response to similar concerns raised previously, Council conducted a comprehensive survey regarding the inclusion of fireworks at the Carols by Candlelight event at Ruffey Lake. The survey revealed that fireworks were a significant drawback for the event. In an attempt to address these concerns, Council offered a laser show as an alternative, which unfortunately was met with dissatisfaction from the community. Consequently, fireworks were reintroduced to the event and continue to remain the main attraction.
71	Cleaning around Council owned infrastructure	This item covers all the other categories I think are important to Manningham. We have too much rubbish left along roads and pathways, that seems to take along time to clean up. I rarely see a rubbish removal vehicle in out area, leaving us to clean up. Not good enough. We need a better clean up service, maybe a dedicated team.	Templestowe	4. Maintenance and cleaning of public spaces	We have recently implemented improvements in our litter services and now have a dedicated team to undertake this service going forward.
72	Better biking	Putting more money into Bicycle infrastructure to aid safety and health	All of municipality	5. Footpaths, cycling and pedestrian infrastructure	We continue to include funding for bicycle-related infrastructure in our budget. We have prioritised projects within the Bicycle Strategy, we will look to review the strategy and consult with the community as part of the review process.
73	Walking track maintenance	I live in wonga park and use the walking tracks at least 5 times a week. I enjoy the gravel tracks along Yarra, Homestead, Bryson, jumping creek & Bryson roads, but after heavy rains/storms the gravel gets washed away and there is never any work done to repair the deep washed-out areas leaving walkers and runners exposed to potential accidents. Additionally, no one maintains bushes along the tracks, so I often walk around trimming overhanging branches.	Wonga Park	5. Footpaths, cycling and pedestrian infrastructure	Our footpath network includes many gravel paths, which often require extensive maintenance following rain events. Repair works are completed in order of priority together with the maintenance of other Council infrastructure.
74	Footpath is the key to a lovely neighbourhood	I'm living in heads road, Donvale. We don't have a proper footpath for most portion of the road, and this is one main road in Donvale with many cars passing all day long. I have seen kids, people with dog or pregnant women walking on the mud to pass through while being extra cautious of passing vehicles because there is no footpath for the road, it's both dangerous and making people unwilling to come out walking. I would think a ding footpath is important to a better living environment.	Donvale	5. Footpaths, cycling and pedestrian infrastructure	A footpath along Heads Road in Donvale has been included in Council's Footpath Priority Program for prioritisation against other footpath projects around the municipality.
75	Soft plastic recycling , Better mobility scooter access to shopping centres	Soft plastic recycling as HATE putting into bin for land waste Safer mobility access into Bulleen Plaza Car Park as highly dangerous now, previously mentioned to Centre Management with no response.	Bulleen	5. Footpaths, cycling and pedestrian infrastructure	Bulleen Plaza is privately owned land, including the carpark which is not managed by Council. We engage and have advocated to Centre Management to address any ongoing traffic concerns. We are also investigating market opportunities for soft plastics as part of our program of waste initiatives and work we are leading on circular economy that focuses on waste reduction
76	Protected bike lanes and wider footpaths near school zones	protect existing bike lanes to improve cycling safety near school zones with physically raised separation strips or bollards and widen footpaths to better accommodate for the foot traffic near schools so that kids can walk and bike more safely.	Doncaster East	5. Footpaths, cycling and pedestrian infrastructure	Bicycle and footpath facilities are prioritised against other path projects around the municipality. Paths that are included in the Manningham Bicycle Strategy and Principal Pedestrian Network are prioritised. We are planning a review of the strategy with consultation with the community as part of the review process. We proactively engage with school communities with an aim to improve safety for pedestrians and cycling
77	Woodyte Trail (Warranwood Warrandyte trail)	Safe riding link between Warranwood and Warrandyte up to boundary- promotes less reliance on vehicles reducing pollution and traffic congestion.  Promotes good healthy lifestyles for families. of all ages. and healthy habits for young kids as they grow into young adults . Provides mobility opportunities for retirees as they age.. Opens up increased business opportunities for Warrandyte -	Warrandyte	5. Footpaths, cycling and pedestrian infrastructure	Bicycle and footpath facilities are prioritised against other path projects around the municipality. Paths that are included in Council's Bicycle Strategy and Principal Pedestrian Network are prioritised.
78	Make available hard rubbish pickup from apartments either quarterly or every 6 months.	It would stop residents or renters from dumping unwanted furniture etc.	Templestowe	6. Recycling and waste management	We do not provide hard waste collections for apartment buildings as they are on a private waste service however, we continue to work closely with the Body Corporates to provide advice. We have also recently engaged a Waste Improvement Officer; their role specifically focuses on educating and investigating illegally dumped waste.
79	Recycling initiatives for business	Businesses currently only receive one general waste bin meaning that all potentially recyclable waste is going to landfill. They should be provided with the option of a recycling bin, or maybe a food waste bin for food-related businesses.	Templestowe Lower	6. Recycling and waste management	We offer commercial businesses a weekly garbage service. Businesses have private waste contractor options to provide more suitable services and frequency of collections for recycling. We have also recently engaged a Waste Improvement Officer; their role specifically focuses on educating our community on initiatives for waste reduction.
80	Dog Poop bags/receptacle for Doncaster Hill	If possible, could there be a dog poop stand with bags and a disposal tub somewhere by the apartments hub on Tram Road (near 81 approximately but anywhere along that strip from Hanke Road to Doncaster Road. Somehow, many apartment dwellers seem to think it is enough to pick up the droppings then throw the plastic bag full into someone's property. A visually interesting and eye-catching receptacle might train apartment dwellers to be more mindful.	Doncaster	6. Recycling and waste management	We will undertake a public waste bin audit and review in areas where a gap or need in this area is identified. Please note that Council do not currently provide dog litter bags in any of our managed open space/ park areas, we have an education program that emphasises responsibility of the owner to provide these.



2024/25 Budget Pitch submissions - Feb to March 2024

Submitter #	Title of Budget idea	Details	Where is your project or initiative located?	Priority area	Officer Comment
81	Seniors Exercise Park and Upgrade Badminton Court at DISC	<p>I think it will be great if Manningham can :-</p> <ol style="list-style-type: none"> <li>1) Create a Seniors Exercise Park similar to below - to specifically cater for the needs of the seniors <a href="https://www.knox.vic.gov.au/our-services/sports-parks-playgrounds-and-reserves/sports-and-leisure/seniors-exercise-park">https://www.knox.vic.gov.au/our-services/sports-parks-playgrounds-and-reserves/sports-and-leisure/seniors-exercise-park</a>.</li> <li>2) Upgrade the current Badminton court in DISC or build some new badminton courts.</li> </ol> <p>The issues with current badminton court in DISC as follows:-</p> <ol style="list-style-type: none"> <li>1. There are skylights and normal electric lights installed in the ceiling and when you play badminton and need to look upwards, the lights shine into the eyes making it hard to see the shuttle, especially during the sunny days. We tried to turn off the lights during cloudy days but it became too dark to see the shuttle either !!</li> <li>2. The air flow from the air-conditioners makes the shuttles move around.</li> <li>3. Guess DISC is more built for basketball and not meant to be a badminton court in the first place.</li> <li>4. Have discussed with Active Manningham and they realised the issue but they also said that there are no other places / courts in Manningham that are really purpose built, most have skylights / lights that will shine into the eyes.</li> <li>5. One of the 'better' badminton courts behind the Council is used by the Doncaster Primary School and the Badminton club full time and other people like senior clubs are unable to book. Happy for you to check with Active Manningham at Mullum Mullum Stadium.</li> <li>6. The newly built Mullum Mullum Stadium does not have badminton facilities either. I hope the Council can consider doing some modifications to the courts to cater for it in the interim.</li> <li>7. Badminton is a very popular sport for Asians both young and old. With quite a high Asian population in the City of Manningham, I really hope that some budget can be allocated to upgrade or purpose built some good quality / proper badminton courts for the benefit of everyone.</li> </ol>	Donvale	1. Sport (courts, ovals, fields and pavilions)	<p>We have recently installed a number of fitness equipment stations throughout Manningham in various locations, including several at Ruffey Lake Park. Most of these are catered to all age groups. A list of locations can be found on our website here: <a href="https://www.manningham.vic.gov.au/parks?field_features_target_id=289&amp;page=1">https://www.manningham.vic.gov.au/parks?field_features_target_id=289&amp;page=1</a></p> <p>Through our Active Manningham program, we also provide sessions through Aquarena for older adults. <a href="https://www.manningham.vic.gov.au/events/older-adults-outdoor-fitness-sessions">https://www.manningham.vic.gov.au/events/older-adults-outdoor-fitness-sessions</a></p> <p>We recognise the growing interest in this type of infrastructure and have budget to continue to roll these out through our annual open space capital works program.</p> <p>We are currently working on a master plan for the Donvale Indoor Sports Centre (DISC) and will consider this feedback. In the meantime, lighting at DISC is about to be replaced to be more appropriate for badminton, following glare issues raised by current badminton players.</p> <p>Aligned Leisure, as the management group responsible for the operation of Council's stadiums, is supporting the growth of Badminton through the operation of the Doncaster Badminton Centre, which includes 6 badminton courts and is open for 103 hours per week, and Donvale Indoor Sports Centre (DISC), which includes 8 badminton courts. Additionally, Aligned Leisure is exploring the introduction of badminton at Mullum Mullum Stadium. Additionally, council officers will work with Doncaster Secondary College to advocate for community use within their proposed badminton facility.</p> <p>Badminton as a sport will be part of the consideration for future facilities and will also be part of a review of our Sports facility Plan which will be undertaken in 2025. Officers will continue to look for opportunities to expand our range of facilities that can cater for badminton.</p>

Public Submissions - Proposed 2024/25 Budget and 10 Year Financial Plan

Submitter #	Subject	Officer Comments
1	The Proposed Budget and Proposed 10 Year Financial Plan reflects my priorities for Council Spending.	N/A
2	Ringwood-Warrandyte road cycle and footpaths upgrade is missing in the budget. Jumping creek road is great but this road is not a commute for children to high schools or primary school, which are all mainly towards Croydon. Jumping creek is mainly used for driving and it already has some kind of footpath. Ringwood-Warrandyte road has pretty much nothing that's even safe enough to walk along and this road has immense potential to become a great commute to work and connect to bike tracks already in place outside our council, and also become a route for all those students from Warrandyte/Eltham/Doncaster area that have to be driven everywhere. I am for improvement of all bike and walking tracks, but especially this road as I feel its the main one connecting many routes already in Place, its a shame to not invest here and not improve our wellbeing(exercise), our economy (tourism) and our community(connection) and get children and people onto their bikes and legs more, and off their devises and out of their cars!! less cars on the road here for sure, so it tackles the traffic issue as well.. to me a real no-brainer.	Council recognises the benefits of encouraging cycling within and through the municipality as a sustainable mode of transport which is integral to improving the health of our community, improving safety, minimising congestion and achieving environmental benefits. The Jumping Creek Road off road path was originally identified as part of the 2013 Council's Bicycle Strategy. Council will commence a revised Bicycle Strategy in the coming 2024/25 financial year which will include consideration of cycle and footpath improvements along Ringwood-Warrandyte road.
3	An Eastern Snow and Ice sports centre would be good. Since loss of Ringwood ice rink few years ago, ice and snow sports are now very difficult.	A facility for ice and snow sports is not part of our Sports Development plan. Facilities of this type are usually provided by private operators rather than local government. Building and maintaining an ice rink involves significant financial and logistical challenges, including construction costs, ongoing operational expenses, and the availability of suitable land. At this stage we have no plans for involvement in a snow and ice sports centre.
4	I am concerned about housing density as well as by the monstrous "houses" which totally cover every square centimetre of a housing plot.	The construction of dwellings in Manningham are often guided by the provisions of the Manningham Planning Scheme, Rescode and housing policy, which dictate maximum standards for site coverage, minimum standards for providing permeable surfaces, and other design standards to address building bulk, massing and density. Our current residential strategy limits greater development to areas within and around activity centres (i.e. Jackson Court, Templestowe Village, Doncaster Hill etc), and along main road corridors.
5	Is there plan to remove high voltage power tower or move the lines underground in residential area like the one goes to Ruffey lake park all the way south next to Victoria street side?	At this stage there are no proposals to remove or underground existing high-voltage power lines in this or other locations. This infrastructure is not owned or managed by Council - in most cases, but the power authorities such as AusNet.
6	As a father, I would see you spend more on recreational facilities. Especially for girls and things like netball facilities. Also, your first question is a throw away - There is no such thing as a binary response to something as broad as this, and asking for one suggests you are not truly interested in the answers! As a former city council member elsewhere, I see this survey as little more than a box ticking exercise.	Council allocates several million dollars each year for the development and renewal of recreational facilities. With 108 sports clubs, there is a high level of sports participation in Manningham. In mid 2024, Council endorsed the Fair Access Policy which commits us to providing equitable access for women and girls to sports allocations and facilities. Additionally, we are currently developing a master plan for the Manningham Templestowe Leisure Centre to guide the future development of netball facilities. We also plan to update our Recreation Strategy and Sports Facilities Development Plan in 2025.
7	Additional budgetary considerations for Aged population and taking care of older members of the community.	Through our new Healthy Ageing service unit, we will be supporting older people through navigation, participation and developing initiatives as an Age-friendly City. Two new specific grant streams will be made available for community organisations to support healthy ageing, and for seniors groups to implement their own initiatives.
8	We would like to see a greater investment in Park Orchards with a particular reference to the current state of the PO Community House and the huge opportunity for council to purchase and develop the Chalet as the PO Community Centre and thus alleviating parking issues around the current community house, POPS and the kindergarten.	Park Orchards Community House and Learning Centre is an old house on Crown Land. It is too small for their needs, is reaching end of life and is not able to be retrofitted to have good disability access. This building was assessed as a priority for redevelopment in our Community Infrastructure Plan, noting that as the building sits on Crown land, this needs contributory funding from the State. We are continuing to work with the Manager of the Community House to look at options and to advocate to the State Government for a partnership approach to funding. The Chalet site has been assessed as not suitable for the redevelopment of the Community House due to the number of planning overlays and restrictions - additionally we believe it may be close to being sold, however that is not confirmed.
9	New Community Centre in Park Orchards. Desperate need for a new facility. Current facility has serious OH&S issues.	As above

Public Submissions - Proposed 2024/25 Budget and 10 Year Financial Plan

Submitter #	Subject	Officer Comments
10	Rather than excessive spending, especially on aspects outside "roads" and "rubbish", such as "climate action", we would like to see how the council is introducing savings for ratepayers in order to reduce rates. Would like to see continued commitment to the green wedge open space, environmental preservation and restrictions on subdivisions and overdevelopment.	Council's Open Space Strategy 2013 seeks to guide the preservation, improvement and creation of open space and parks throughout Manningham. Furthermore, the Green Wedge is considered by Council as an important asset and environmentally significant. We are committed to protecting the green wedge through administering its protection via the Manningham Planning Scheme by way of overlays, planning provisions and other policies that both protect landscape character and guide subdivision and development.
11	I feel there is not enough of an emphasis on environment/habitat protection. With 56 threatened species within our LGA, I would like to see firmer policy implemented on moving vegetation from "works" to a category of its own. At this rate, in the Bulleen and Lower Templestowe areas, permits are not required to remove mature trees. More needs to be done to protect the environment and to implement breeding grounds for our vulnerable fauna, for example a nesting box or tree hollow program for the endangered gang gang cockatoos.	Whilst planning permits are not required to remove trees in certain parts/areas of the municipality, the Manningham Planning Scheme does contain provisions for retaining significant vegetation on development sites where warranted. Furthermore any new development approved under the planning scheme requires sites to be landscaped accordingly. Council is currently reviewing its residential policy and seeking to identify and protect neighbourhood character in our residential areas. This will be subject to separate community consultation in 2025.
12	Nice balance of allocations in the headings. I just hope that the streetscapes contain enough money to take on the tagging, vandalism and rubbish dumping. It is hard to figure out, also, just what has been put aside to find a solution to the piles of waste abandoned in the streets as 'hard waste' which doesn't get collected. I think the metal trolleys now replaced with plastic ones by Woolworths fall into that category of 'dumped' assets. A great system used overseas is to make every property owner responsible for the cleanliness of their frontage. (Even if they didn't make the mess). Steep fines put paid to any ignoring of graffiti, dumped trash, wind-blown rubbish and messy verges. Perhaps it's time also to bring back a 'clean street' award! And cover all precious areas with sacrificial; graffiti prevention layers. But generally, the budget makes perfect sense and for the parks alone, Manningham should take a round of applause!!	Council have recently employed a dedicated litter team that includes a litter prevention officer, focusing on dumped waste. This is a newly implemented service provision and has proven to already be successful, with ongoing operational budget allocations in the existing and future budgets.
13	It is my opinion that given the sad state of the State Budget that the shires should do their bit and cut back spending to "Necessary" and put on hold "nice to do" until the State budget has reduced debt and is on a better financial footing. We should bear in mind that all state spending is inflationary and will result in short term pain for some but long term gain for all.	N/A
14	More support for victims of domestic violence, better clean up alongside the roads and verges, and funding to combat feral animals that are infiltrating this municipality.	<p>We are supporting community in response to the impact of family violence by:</p> <ul style="list-style-type: none"> <li>- reducing harmful behaviours, ie. harm from gambling, alcohol and illicit drugs;</li> <li>- building community connections to support awareness and resilience; and</li> <li>- through our partnerships with key service providers, connecting community members in need with direct services.</li> </ul> <p>We have often secured state grant funding to assist with pest animal management. We also have an ongoing allocation in the operational budget for the Environment team to undertake this work.</p>
15	The proportion of funds allocated to footpaths is inappropriate and needs a significant boost for the next five years. An ageing population seeking to remain active, independent and mobile are at a huge disadvantage through treacherous and difficult terrain within their neighbourhoods. A perfect example of this is the River Estate near Templestowe Village. Some paving has occurred, but it is still highly inadequate and indeed dangerous for walking, whether it be for older people or people with young families.	<p>Council has continued to invest significantly on footpaths across the municipality, balancing this with other infrastructure needs such as roads and drains.</p> <p>Council uses a footpath priority matrix to analyse and prioritise each footpath request we receive. The priority matrix then helps to build and inform our draft annual footpath replacement program, along with other footpath asset considerations such as age, condition, proximity to an activity centre, a school, etc, and patronage usage.</p> <p>Once we have a draft program, we will then consult and seek feedback from nearby properties and path users about the proposed footpath upgrades. For further and ongoing information please see the link below. <a href="https://www.manningham.vic.gov.au/parking-roads-and-footpaths/roads-and-footpaths/footpath-maintenance-and-construction">https://www.manningham.vic.gov.au/parking-roads-and-footpaths/roads-and-footpaths/footpath-maintenance-and-construction</a></p>

Public Submissions - Proposed 2024/25 Budget and 10 Year Financial Plan

Submitter #	Subject	Officer Comments
16	<p>Templestowe Bowling Club is the original bowling club in the Manningham area and was established 76 years ago. We are currently the fastest growing bowling club in the Manningham LGA (based on % increase in membership) due mainly to our commitment to being a community-oriented club rather than one which is solely competition oriented. This commitment is reflected in our constitution and is in line with one of the Council's stated objectives.</p> <p>In practical terms, this commitment has predominantly been focused on what we can do to assist women, girls, disabled people and school students participate in a healthy and socially interactive outdoor community activity which will enhance their physical wellbeing and quality of life. This involvement can either be on an individual or family basis, all of which are run by our club members on a voluntary basis. As we have been successfully running events of this type, we already have all the equipment and aids necessary to run these events and supplied to the participants free of charge. The club also has clubrooms which can be used for social interaction after the event, should they so desire.</p> <p>Our current limitation is that we are only able to offer these programs during daylight hours as there is no lighting on our green. In order to continue to successfully provide and expand these programs, it is essential we are able to run them outside of daylight hours so that they become available to people who work or attend educational facilities. To do this means the installation of lighting for the green, something all the other bowling clubs in the LGA have been provided with.</p> <p>Unfortunately, despite having lodged an application for lights to be installed, these have not been included in the draft budget for 2024/25 and we are requesting that this provision be included in the final budget as it will be of great benefit to the Manningham community and the Council's community program.</p>	<p>In response to this budget submission, Council have now allocated budget in 2024/25 and 2025/26 to install green lighting at the Templestowe Bowling Club.</p>
17	<p>Please spend less on roads and footpaths and more on sustainability and climate action measures. Over the past 10 years in Manningham I have seen perfectly serviceable roads and footpaths be repaved and repaved again without any clear reason or need. It worries me that Council is spending so much in this area when I know that some of this past spending has not been the best use of funds. And only \$11m for the Climate Action Plan is frankly shameful given the state of our climate. These priorities need to be rebalanced.</p>	<p>Noted. Thank you and we are committed to delivering the Climate Emergency Response Plan actions, balancing this with other infrastructure needs, and have a current work program to achieve this going forward.</p>
18	<p>"The Victorian public health and wellbeing plan 2023-2027 sets 10 priorities for public health and wellbeing in Victoria". <a href="https://www.health.vic.gov.au/population-health-systems/municipal-public-health-and-wellbeing-planning">https://www.health.vic.gov.au/population-health-systems/municipal-public-health-and-wellbeing-planning</a>. This is why you are spending on climate change. they told you there are 10 issues, one being climate.</p> <p>"We will continue to deliver on our Climate Emergency Action Plan to reduce the impacts of climate change. We have allocated \$11 million in our capital works program over the next ten years for Circular Economy (sustainability) initiatives"</p> <p>I challenge you to list the areas within Manningham that have actually been impacted by climate change. If you cannot list areas that specifically exist within our council, that we can go and look at and actually see, then I think 11 million is too much money. Lower rates instead to help families that are screaming at each other and divorcing because of financial stress.</p> <p>To have a 'climate emergency action plan' you must have first defined what the emergency in Manningham is. What is it? And what action are you taking?</p> <p>Where in Manningham can I walk and actually view this 'emergency'. It doesn't exist. It's presented to you as a concept, as a fact, yet none of us can see it.</p> <p>And these days, what are the suicide statistics? did you take mental health into consideration?</p> <p>please spend more money where it will directly impact on people's live. We don't need a million dollar battery. I'm pretty sure Facebook will tell you that the elderly need a better My Aged Care service. We don't need community hubs (more shopping! more rates!) for increased population (that NONE of us voted for or want!! but you ignore that). We need more things that directly make people have better lives - in these unprecedented times. Remember that phrase? it was everywhere. Well it's still unprecedented, so tell Vic Gov that you're spending less to 'tackle' climate change (emergency!) and more to help the people.</p> <p>"the need to tackle climate change and its impacts on health and wellbeing" - your choice to spend 11 million on tackling climate change is directly impacting my wellbeing, it causes distress. You can impact health and wellbeing by ensuring our household outgoings are kept low during these times.</p>	<p>Through the Health and Wellbeing Strategy, we are supporting the community in its adaptation to climate change, and the associated increased impact on health. We have a commitment to do this by building awareness of those impacts, and support behaviour change and other initiatives to reduce food and water waste.</p> <p>The actions proposed are a combination of climate change adaptations and mitigations to help deal with local extreme weather events (flood, storm and heat). Key climate response projects include a solar and ESD program to improve the community facilities such as childcare centres, senior citizens, circular economy to reduce our waste to landfill (FOGO, Glass Recycling, Support for Container Deposit Scheme) and the transition from gas to electricity, installation of EV charge points for electric vehicles, scooter and bikes, support for car share initiatives.</p>



Public Submissions - Proposed 2024/25 Budget and 10 Year Financial Plan

Submitter #	Subject	Officer Comments
19	I would like to see that Council is aware of, and is taking steps to maintain the green wedge and the community character of Warrandyte. This suburb is markedly different from all the surrounding suburbs in Manningham, and as such deserves to have its bush and river amenity preserved.	Council's Open Space Strategy 2013 seeks to guide the preservation, improvement and creation of open space and parks throughout Manningham. Furthermore, the Green Wedge is considered by Council as an important asset and environmentally significant. We are committed to protecting the green wedge through administering its protection via the Manningham Planning Scheme by way of overlays, planning provisions and other policies that both protect landscape character and guide subdivision and development.
20	I do not feel there is enough identified activities or moneys associated with youth in our community. I would come to the event below but will not finish work until 6pm. Very happy to consult in other methods at appropriate times. I have numerous ideas as a local youth counsellor.	A major initiative is the development of a youth hub, and this work is well underway. The youth hub will provide a youth-specific location for support for young people and their families, together with programmed activities. Council also supports a youth advisory committee to provide insights and input into Council's actions and infrastructure to support young people in the municipality.
21	<p>The Manningham Bowls Group (MBG) has, on numerous occasions, committed to the Council that it is keen to jointly implement a series of ongoing community activities, to enable various groups within the community to make use of the facilities of the bowling clubs around the LGA. This initiative will enable much better community use of these facilities. These groups could include victims of domestic violence, first responders, people living with disabilities, LGBTQIA+, neighbourhood house groups (and other groups the Council would like to see included) as well as other groups within the wider Manningham community who show an interest.</p> <p>To achieve the positive outcomes this joint effort will produce, we have, on a number of occasions, advised that, whilst the Group's members will run each of the events on a volunteer basis, it is important that each of the participating clubs have a basic level of facilities which are essential for the successful hosting of such events.</p> <p>These basic facilities should consist of:</p> <ul style="list-style-type: none"> <li>- appropriate clubhouses (which exist),</li> <li>- appropriate toilet facilities (which exist at all except 1 club) and</li> <li>- a synthetic green with lights (which 2 clubs do not have at all, and one other needs assistance to update)</li> </ul> <p>The clubs which NEED these facilities have submitted applications for their provision, having agreed that they should adopt this approach, rather than seeking any additional NICE TO HAVE items (which are more aimed at improving their offering to their members).</p> <p>We are concerned that the current draft budget includes no indication that the MBG recommendation has been considered, and can see no provision for any expenditure which would enable the participating clubs to achieve the basic level of facilities needed by them to ensure the success of this proposed MBG community initiative.</p> <p>In order that the joint community program can proceed (a program which will assist the council to meet its community objectives, and also benefit many residents of Manningham) we strongly request that all the submissions made by our member clubs, which would allow them to achieve the basic requirements for this positive joint community initiative, be included in the final 2024/25 budget</p>	<p>Council officers regularly review applications for new / upgraded sport and recreation facilities in the capital works program, with the aim to balance the needs of all sports in accordance with community need. Under the current Outdoor Sports Infrastructure Policy, applications for synthetic surfaces and lighting projects require clubs to contribute 50% of the cost. The Doncaster Bowls Club synthetic pitch conversion project is currently proposed for delivery in 2028/29 in the capital program. The Greythorn Bowls Club is located on private property and is not eligible for funding. The Donvale Bowls Club has a current project (2023/24 - 2024/25) to upgrade their green to a synthetic surface and install lighting. It is worth noting that a new Outdoor Sports Infrastructure and Allocations Policy is currently on public exhibition, which proposes a council contribution of 100% of the cost of lighting.</p> <p>Note that in response to the budget submission from Templestowe Bowling Club, Council have now allocated budget in 2024/25 and 2025/26 to install green lighting at the Templestowe Bowling Club.</p>

Public Submissions - Proposed 2024/25 Budget and 10 Year Financial Plan

Submitter #	Subject	Officer Comments
22	<p>The Donvale Bowls Club (Donvale) requests the budget be changed as follows:</p> <ul style="list-style-type: none"> <li>- Provide for an expanded scope of the current budgeted project of \$700k for our front green replacement, to include a cover over the new synthetic green.</li> <li>- Our club is willing to contribute 50% of the increased direct costs.</li> <li>- The increase in the net contribution required by council would be \$550k, likely spread over next two years.</li> <li>- Our club will have the capacity to fund the maintenance of the new facilities and our share of the whole of life costs.</li> </ul> <p>A covered synthetic green was first proposed in early 2020, as an alternative to building a new third green. The estimated direct costs for both a cover and new synthetic green are \$1.8m. This cost would be less than the cost to build a new third green, which could be deferred for many years and possibly indefinitely.</p> <p>Donvale submits that the timing is right to build the cover now for the following reasons:</p> <ul style="list-style-type: none"> <li>- Our continuing growth in membership and participation.</li> <li>- Recurring constraints on participation (grass green only playable for 6 months, daytime only, and cancellations due to weather).</li> <li>- Increasing costs to maintain grass greens (Greenkeepers, machinery, water, and chemicals).</li> <li>- Adequate club funding (capital &amp; maintenance) is currently available.</li> <li>- Trends in the sport, growth in new participants where covers installed, and support of Bowls Victoria for covered greens in Eastern suburbs.</li> <li>- The most cost-effective time to install a cover is prior to installation of a new synthetic as it would cost \$100k more afterwards.</li> <li>- Needs to be agreed prior to committing to expensive drainage and floodlight towers (both of which would not be necessary with a cover).</li> </ul> <p>Donvale has been growing membership and participation for 12 years to 2024 (other than the COVID years). Having a covered bowls green at Donvale, would accelerate the growth of bowling in Manningham, for the benefit of the wider community. The impact of covered greens in attracting new participants to the sport, and engaging people in healthy activity across all age groups, is significant and proven by many case studies.</p> <p>A covered green at Donvale would help support other Manningham Bowls Clubs, in several ways, including: promoting awareness, participation, and trialling of bowls. Donvale likely to be at capacity within two years for full memberships (Pennant and competitive players), running events open to all clubs, new intra-club competitions, attracting and supporting community and school groups with multi-club events, attracting regional events, promotion of other clubs in flyers and promotions, and one-off multi-club fundraising events.</p> <p>The CEO of Bowls Victoria told us recently: "What is clear is that our short-to-medium-term plans are to have covered greens located across Victorian affiliated clubs at no further than an hour travel (peak), which means we will need a number of clubs with covered greens across the Eastern, Northern and Western suburbs in metropolitan Melbourne (the South East is relatively well catered for at the present time). It's fair to say we believe we need 3-4 covered greens in the East/Outer-East. The closest facilities of Chadstone and Dandenong Club are not in a proximity that is an acceptable distance and in any case are at capacity most nights of the week."</p> <p>Donvale also requests the budget be changed to include the submissions made by other Manningham bowls clubs, which provide for those clubs to achieve a minimum standard of facilities that include one synthetic surface, one green with lights, and adequate toilet facilities.</p>	<p>In response to this budget submission, Council will undertake site investigations into the installation of a covered green as part of the \$700k 'Donvale Bowls North Field Redevelopment' 2024/25 project in the capital works program. These site investigations will be part of the funding that has been allocated in 2024/25 for the synthetic pitch and lighting installation.</p> <p>Based on industry consultation, the capital cost to install a covered green would be in the vicinity of \$1.6 million.</p>
23	<p>I want to see more spending on protector bike paths in Manningham, especially to Koonang and Yarra paths. As well as shopping town and park and ride.</p> <p>The Mullen Mullen trails require to be upgraded to bike path standard and smooth out(to many tree root bumps, dangerous).</p>	<p>Council recognises the benefits of encouraging cycling within and through the municipality as a sustainable mode of transport which is integral to improving the health of our community, improving safety, minimising congestion and achieving environmental benefits. Council will commence a revised Bicycle Strategy in the coming 2024/25 financial year which will include consideration of shared paths, cycle and footpath improvements across the municipality.</p>
24	<p>The budget is very concerning, you admit that everyone is under various financial struggles yet mention council is only raising rates the maximum that's allowed as if that is something to be proud of. The expenses for the coming years is just increasing and there seems to be no incentive for council to reduce rates for the rate payer!</p> <p>A few examples that i find outrageous in this financial climate</p> <ul style="list-style-type: none"> <li>- Spending \$3m on a museum</li> <li>- Spending \$1m on a dedicated coworking space</li> <li>- Replacing council fleet/plan with EV/Hybrid vehicles</li> <li>- There is probably 10 pages of fees alone! For example why should a rate payer have to pay a fee to get approval or information from council, we pay the wage of council employees already (35% of the budget no less)</li> <li>- The CEO office somehow has 38 FTE employees</li> <li>- \$6m on land acquisitions</li> </ul>	<p>Council's Capital works program is developed to deliver on the Council Plan. Our Council Plan identifies areas such as building suitable facilities the community, encouraging economic growth for local businesses, and contributing to sustainability initiatives. All projects listed in the budget have been developed with community input and help achieve the objectives of the Council Plan.</p> <p>The CEO's Office currently includes Council's entire finance team, procurement and contracting, risk, governance and councillor support services.</p> <p>Land acquisitions are to acquire additional open space for our community and for strategic opportunities for alternative income sources for Council.</p>

## 14.5 Appointment of Authorised Officers - Planning and Environment Act 1987

File Number:	IN24/344
Responsible Director:	Chief Executive Officer
Attachments:	<ol style="list-style-type: none"><li>1 S11A Instrument of Appointment and Authorisation - Hei Shing (Wilson) Ma - June 2024 <a href="#">↓</a></li><li>2 S11A Instrument of Appointment and Authorisation - Jenn Foong (Walter) Yew - June 2024 <a href="#">↓</a></li><li>3 S11A Instrument of Appointment and Authorisation - Chandima Ekanayake - June 2024 <a href="#">↓</a></li><li>4 S11A Instrument of Appointment and Authorisation - Fayek Gris - June 2024 <a href="#">↓</a></li><li>5 S11A Instrument of Appointment and Authorisation - Jan Marzic - June 2024 <a href="#">↓</a></li><li>6 S11A Instrument of Appointment and Authorisation - Werner Martin - June 2024 <a href="#">↓</a></li></ol>

### PURPOSE OF REPORT

*The purpose of this report is to appoint six Council officers as Authorised Officers under the Planning and Environment Act 1987 (the Act).*

### EXECUTIVE SUMMARY

*In accordance with the Act, Council is required to authorise officers for the purpose of enforcing the provisions of the Act. It is proposed to appoint the Council officers detailed below as an Authorised Officer pursuant to Section 147(4) of the Act.*

*The Local Government Act 1989 also empowers Council to appoint a person, other than a Councillor, to be an authorised officer for the purposes of the administration and enforcement of any Act, regulations or local laws which relate to the functions and powers of the Council.*

*A person who is appointed to a position has the powers of that position under the legislation which they have been appointed. Authorisations are necessary to facilitate the efficient and effective function of councils as they enable authorised officers to carry out compliance or enforcement under legislation related to their functions and powers of the Council.*

*Authorised officers will continue to be appointed under s224 of the Local Government Act 1989, as there are no provisions for appointing authorised officers under the Local Government Act 2020.*

### 1. RECOMMENDATION

**In the exercise of the powers conferred by section 224 of the *Local Government Act 1989* and the other legislation referred to in the attached instrument of appointment and authorisation, Council resolves that:**

**A. the following Council Officers be appointed as an authorised officer:**

- Hei Shing (Wilson) Ma
- Jenn Foong (Walter) Yew
- Chandima Ekanayake
- Fayek Gris

- Jan Marzic
  - Werner Martin
- B. the instrument will come into force immediately upon execution and will remain in force until Council determines to vary or revoke the Instrument or the officer ceases their employment with Council; and**
- C. the Instrument be signed and sealed.**

**2. BACKGROUND**

- 2.1 The *Planning and Environment Act 1987* (the Act) regulates enforcement of the Act and is reliant on authorised officers acting on behalf of the Responsible Authority which is Council.
- 2.2 The Act, unlike the *Local Government Act 1989*, does not permit appointments to be made by the Chief Executive Officer and therefore in order for the officer to legally undertake the duties of their position under the Act, it is necessary for Council to make appointments by formal resolution.
- 2.3 The Instrument of Appointment and Authorisation has been prepared based on advice from Maddocks Lawyers and empowers the relevant officer to exercise those powers granted in the Instrument.
- 2.4 The appointment will come into force immediately upon its execution under the Seal of Council and will remain in force until varied or revoked by Council or the officer ceases employment with Council.
- 2.5 In addition to the appointment under the Act, Council pursuant to Section 224 of the *Local Government Act 1989*, may appoint any person other than a Councillor to be an authorised officer for the purposes of the administration and enforcement of most other Acts, Regulations or Local Laws which relate to the functions and powers of Council. This broader Instrument of Appointment and Authorisation has already been carried out, in respect to the designated officers, under the delegated authority of the Chief Executive Officer as the first part of a dual appointment process.
- 2.6 The appointment will be recorded in the Authorised Officers Register that is required to be kept by Council and is available for public inspection.

**3. IMPLEMENTATION**

3.1 Communication and Engagement

Stakeholder Groups	Nominated Council officers
Is engagement required?	No. Council is required to make these administrative appointments.
Where does it sit on the IAP2 spectrum?	N/A
Approach	N/A

**4. DECLARATIONS OF CONFLICT OF INTEREST**

No officers involved in the preparation of this report have any general or material conflict of interest in this matter.

**Instrument of Appointment and Authorisation  
(Planning and Environment Act 1987)**

In this instrument "officer" means -

**Hei Shing (Wilson) Ma**

**By this instrument of appointment and authorisation Manningham City Council -**

- 1. under section 147(4) of the *Planning and Environment Act 1987* - appoints the officer to be an authorised officer for the purposes of the *Planning and Environment Act 1987* and the regulations made under that Act; and
- 2. under section 313 of the *Local Government Act 2020* authorises the officer either generally or in a particular case to institute proceedings for offences against the Acts and regulations described in this instrument.

**It is declared that** this instrument comes into force immediately upon its execution and remains in force until varied or revoked.

This instrument is authorised by a resolution of the Manningham City Council on 25 June 2024.

The Common Seal of            )  
Manningham City Council        )  
was hereunto affixed            )  
in the presence of:                )

Mayor .....

Chief Executive Officer .....

Date: .....

**Instrument of Appointment and Authorisation  
(Planning and Environment Act 1987)**

In this instrument "officer" means -

**Jenn Foong (Walter) Yew**

**By this instrument of appointment and authorisation Manningham City Council -**

- 1. under section 147(4) of the *Planning and Environment Act 1987* - appoints the officer to be an authorised officer for the purposes of the *Planning and Environment Act 1987* and the regulations made under that Act; and
- 2. under section 313 of the *Local Government Act 2020* authorises the officer either generally or in a particular case to institute proceedings for offences against the Acts and regulations described in this instrument.

**It is declared that** this instrument comes into force immediately upon its execution and remains in force until varied or revoked.

This instrument is authorised by a resolution of the Manningham City Council on 25 June 2024.

The Common Seal of )  
Manningham City Council )  
was hereunto affixed )  
in the presence of: )

Mayor .....

Chief Executive Officer .....

Date: .....

**Instrument of Appointment and Authorisation  
(Planning and Environment Act 1987)**

In this instrument "officer" means -

**Chandima Ekanayake**

**By this instrument of appointment and authorisation Manningham City Council -**

- 1. under section 147(4) of the *Planning and Environment Act 1987* - appoints the officer to be an authorised officer for the purposes of the *Planning and Environment Act 1987* and the regulations made under that Act; and
- 2. under section 313 of the *Local Government Act 2020* authorises the officer either generally or in a particular case to institute proceedings for offences against the Acts and regulations described in this instrument.

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The Common Seal of            )  
Manningham City Council        )  
was hereunto affixed            )  
in the presence of:             )

Mayor .....

Chief Executive Officer .....

Date: .....



**Instrument of Appointment and Authorisation  
(Planning and Environment Act 1987)**

In this instrument "officer" means -

**Fayek Gris**

**By this instrument of appointment and authorisation Manningham City Council -**

- 1. under section 147(4) of the *Planning and Environment Act 1987* - appoints the officer to be an authorised officer for the purposes of the *Planning and Environment Act 1987* and the regulations made under that Act; and
- 2. under section 313 of the *Local Government Act 2020* authorises the officer either generally or in a particular case to institute proceedings for offences against the Acts and regulations described in this instrument.

**It is declared that** this instrument comes into force immediately upon its execution and remains in force until varied or revoked.

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The Common Seal of            )  
Manningham City Council        )  
was hereunto affixed            )  
in the presence of:                )

Mayor .....

Chief Executive Officer .....

Date: .....

**Instrument of Appointment and Authorisation  
(Planning and Environment Act 1987)**

In this instrument "officer" means -

**Jan Marzic**

**By this instrument of appointment and authorisation Manningham City Council -**

- 1. under section 147(4) of the *Planning and Environment Act 1987* - appoints the officer to be an authorised officer for the purposes of the *Planning and Environment Act 1987* and the regulations made under that Act; and
- 2. under section 313 of the *Local Government Act 2020* authorises the officer either generally or in a particular case to institute proceedings for offences against the Acts and regulations described in this instrument.

**It is declared that** this instrument comes into force immediately upon its execution and remains in force until varied or revoked.

This instrument is authorised by a resolution of the Manningham City Council on 25 June 2024.

The Common Seal of            )  
Manningham City Council        )  
was hereunto affixed            )  
in the presence of:                )

Mayor .....

Chief Executive Officer .....

Date: .....

**Instrument of Appointment and Authorisation  
(Planning and Environment Act 1987)**

In this instrument "officer" means -

**Werner Martin**

**By this instrument of appointment and authorisation Manningham City Council -**

- 1. under section 147(4) of the *Planning and Environment Act 1987* - appoints the officer to be an authorised officer for the purposes of the *Planning and Environment Act 1987* and the regulations made under that Act; and
- 2. under section 313 of the *Local Government Act 2020* authorises the officer either generally or in a particular case to institute proceedings for offences against the Acts and regulations described in this instrument.

**It is declared that** this instrument comes into force immediately upon its execution and remains in force until varied or revoked.

This instrument is authorised by a resolution of the Manningham City Council on 25 June 2024.

The Common Seal of            )  
Manningham City Council        )  
was hereunto affixed            )  
in the presence of:                )

Mayor .....

Chief Executive Officer .....

Date: .....

## 14.6 Informal Meetings of Councillors

File Number:	IN24/351
Responsible Director:	Chief Executive Officer
Attachments:	<ol style="list-style-type: none"><li>1 Multicultural Communities Advisory Committee - 20 May 2024 <a href="#">↓</a></li><li>2 CEO and Councillor Only Time - 28 May 2024 <a href="#">↓</a></li><li>3 Liveable Places and Spaces Advisory Committee - 29 May 2024 <a href="#">↓</a></li><li>4 Strategic Briefing Session - 4 June 2024 <a href="#">↓</a></li><li>5 Site Tour – State of the Roads in Manningham - 5 June 2024 <a href="#">↓</a></li><li>6 Health and Wellbeing Advisory Committee Meeting - 5 June 2024 <a href="#">↓</a></li><li>7 Consultation Meeting for PLN23_0379 26-28 Churchill Street, Doncaster East - 6 June 2024 <a href="#">↓</a></li><li>8 Strategic Briefing Session - 11 June 2024 <a href="#">↓</a></li><li>9 CEO and Councillor Only Time - 12 June 2024 <a href="#">↓</a></li><li>10 Strategic Briefing Session - 12 June 2024 <a href="#">↓</a></li></ol>

### PURPOSE OF REPORT

*The purpose of this report is to promote transparency in Council's business by providing a record of informal meetings attended by Councillors.*

### EXECUTIVE SUMMARY

*Chapter 6, sub rule 1 of Manningham's Governance Rules requires a record of each meeting that constitutes an Informal Meeting of Councillors to be reported to Council and those records to be incorporated into the minutes of the Council Meeting.*

#### 1. RECOMMENDATION

**That Council note the Informal Meetings of Councillors for the following meetings:**

- **Multicultural Communities Advisory Committee - 20 May 2024**
- **CEO and Councillor Only Time - 28 May 2024**
- **Liveable Places and Spaces Advisory Committee - 29 May 2024**
- **Strategic Briefing Session – 4 June 2024**
- **Site Tour – State of the Roads in Manningham - 5 June 2024**
- **Health and Wellbeing Advisory Committee Meeting - 5 June 2024**
- **Consultation Meeting for PLN23\_0379 26-28 Churchill Street, Doncaster East - 6 June 2024**
- **Strategic Briefing Session – 11 June 2024**
- **CEO and Councillor Only Time - 12 June 2024**
- **Strategic Briefing Session – 12 June 2024**

**2. BACKGROUND**

- 2.1 Section 60 of the *Local Government Act 2020*, requires a Council to develop, adopt and keep in force Governance Rules (the Rules).
- 2.2 Chapter 6, sub rule 1 of Manningham’s Governance Rules requires the Chief Executive Officer to ensure a summary of matters discussed at an informal meeting is tabled at the next convenient Council meeting and recorded in the minutes of that meeting.
- 2.3 An Informal Meeting of Councillors is a meeting that:
  - is a scheduled or planned meeting of all Councillors (irrespective of how many Councillors attend) with the Chief Executive Officer for the purpose of discussing the business of Council or briefing Councillors; or
  - is a scheduled or planned meeting of all Councillors (irrespective of how many Councillors attend) with the Executive Management Team for the purpose of discussing the business of Council or briefing Councillors; or
  - is a scheduled or planned advisory committee meeting attended by at least one Councillor and one member of Council staff; and
  - is not a Council meeting, Delegated Committee meeting or Community Asset Committee meeting.

**3. DISCUSSION / ISSUE**

Summaries of the following informal meetings are attached to this report:

- Multicultural Communities Advisory Committee - 20 May 2024
- CEO and Councillor Only Time - 28 May 2024
- Liveable Places and Spaces Advisory Committee - 29 May 2024
- Strategic Briefing Session – 4 June 2024
- Site Tour – State of the Roads in Manningham - 5 June 2024
- Health and Wellbeing Advisory Committee Meeting - 5 June 2024
- Consultation Meeting for PLN23\_0379 26-28 Churchill Street, Doncaster East - 6 June 2024
- Strategic Briefing Session – 11 June 2024
- CEO and Councillor Only Time - 12 June 2024
- Strategic Briefing Session – 12 June 2024

**4. IMPLEMENTATION**

4.1 Communication and Engagement

Stakeholder Groups	Councillors, Officers and members of Manningham’s Advisory Committees
Is engagement required?	No. This information is provided in the interests of public transparency.
Where does it sit on the IAP2 spectrum?	N/A
Approach	N/A

**5. DECLARATIONS OF CONFLICT OF INTEREST**

No officers involved in the preparation of this report have any general or material conflict of interest in this matter.

# Informal Meeting of Councillors

Chapter 6, Sub rule 1 of the Governance Rules 2020



MEETING DETAILS	
<b>Meeting Name:</b>	Multicultural Communities Advisory Committee
<b>Date:</b>	Monday, 20 May 2024
	<b>Time Opened:</b> 6:00pm
	<b>Time Closed:</b> 8:15pm
<b>Location:</b>	Council Chambers, Civic Centre
<b>Councillors Present:</b>	Cr Chen, Cr Diamante, Cr S Mayne
<b>Officers Present:</b>	Catherine Simcox, Michelle Zemancheff
<b>Apologies:</b>	Nil
<b>Items discussed:</b>	<ol style="list-style-type: none"> <li>1. Confirmation of previous meeting minutes</li> <li>2. Acknowledged death of Iran President</li> <li>3. Business Arising</li> <li>4. Ways of working</li> <li>5. Emerging Local Issues</li> <li>6. 16 Days of Activism – workshop</li> <li>7. Other business</li> </ol>
CONFLICT OF INTEREST DISCLOSURES	
<b>Were there any conflict of interest disclosures by Councillors?</b>	No

# Informal Meeting of Councillors

Chapter 6, Sub rule 1 of the Governance Rules 2020



MEETING DETAILS				
<b>Meeting Name:</b>	CEO and Councillor Only Time			
<b>Date:</b>	Tuesday, 28 May 2024			
	<table border="1" style="width: 100%;"> <tr> <td style="width: 60%;"><b>Time Opened:</b></td> <td>6:00pm</td> </tr> <tr> <td><b>Time Closed:</b></td> <td>6:30pm</td> </tr> </table>	<b>Time Opened:</b>	6:00pm	<b>Time Closed:</b>
<b>Time Opened:</b>	6:00pm			
<b>Time Closed:</b>	6:30pm			
<b>Location:</b>	Councillors Lounge, Civic Centre			
<b>Councillors Present:</b>	Cr Carli Lange (Mayor), Cr Laura Mayne (Deputy Mayor), Cr Anna Chen, Cr Andrew Conlon, Cr Deirdre Diamante, Cr Geoff Gough, Cr Michelle Kleinert OAM, Cr Tomas Lightbody and Cr Stephen Mayne			
<b>Officers Present:</b>	Andrew Day (Chief Executive Officer)			
<b>Apologies:</b>	Nil			
<b>Items discussed:</b>	<ul style="list-style-type: none"> <li>Upcoming Council agenda</li> </ul>			
CONFLICT OF INTEREST DISCLOSURES				
<b>Were there any conflict of interest disclosures by Councillors?</b>	No			



# Informal Meeting of Councillors

Chapter 6, Sub rule 1 of the Governance Rules 2020



MEETING DETAILS					
<b>Meeting Name:</b>	Liveable Places and Spaces Advisory Committee				
<b>Date:</b>	Wednesday, 29 May 2024				
	<table border="1"> <tr> <td><b>Time Opened:</b></td> <td>6:00pm</td> </tr> <tr> <td><b>Time Closed:</b></td> <td>8:00pm</td> </tr> </table>	<b>Time Opened:</b>	6:00pm	<b>Time Closed:</b>	8:00pm
<b>Time Opened:</b>	6:00pm				
<b>Time Closed:</b>	8:00pm				
<b>Location:</b>	Function Room 3, Civic Centre				
<b>Councillors Present:</b>	Cr Lange (Mayor), Cr Chen				
<b>Officers Present:</b>	Andrew McMaster, Frank Vassilacos, Lydia Winstanley, Rachel Dafnomilis, Samantha Cimati				
<b>Apologies:</b>	Cr Gough, Andrew McMaster, Carrie Lindsay, Andrew Mangan				
<b>Items discussed:</b>	<ol style="list-style-type: none"> <li>1. Questions from Committee</li> <li>2. Residential Discussion Paper</li> <li>3. Workshop – Activity Centre Design Guidelines</li> <li>4. Other Business</li> </ol>				
CONFLICT OF INTEREST DISCLOSURES					
<b>Were there any conflict of interest disclosures by Councillors?</b>	No				

# Informal Meeting of Councillors

Chapter 6, Sub rule 1 of the Governance Rules 2020



MEETING DETAILS				
<b>Meeting Name:</b>	Strategic Briefing Session			
<b>Date:</b>	Tuesday, 4 June 2024			
	<table border="1" style="width: 100%;"> <tr> <td><b>Time Opened:</b></td> <td>6:30pm</td> </tr> <tr> <td><b>Time Closed:</b></td> <td>8:04pm</td> </tr> </table>	<b>Time Opened:</b>	6:30pm	<b>Time Closed:</b>
<b>Time Opened:</b>	6:30pm			
<b>Time Closed:</b>	8:04pm			
<b>Location:</b>	Council Chambers, Civic Centre			
<b>Councillors Present:</b>	Cr Carli Lange (Mayor), Cr Laura Mayne (Deputy Mayor), Cr Anna Chen, Cr Andrew Conlon, Cr Deirdre Diamante, Cr Geoff Gough, Cr Michelle Kleinert OAM, Cr Tomas Lightbody and Cr Stephen Mayne			
<b>Officers Present:</b>	<p><b>Executive Officers Present</b>                      Andrew Day, Chief Executive Officer                      Kerryn Paterson, Director Experience and Capability                      Lee Robson, Director Connected Communities                      Andrew McMaster, Director City Planning                      Helen Napier, Acting Director City Services                      Molley Qi, Acting Chief Legal and Governance Officer</p> <p><b>Other Officers in Attendance</b>                      Nick Hulston, Governance Support Officer                      Jon Gorst, Chief Financial Officer                      Linda Merlino, Project Lead – Strategic Property Portfolio                      Julia Hardy, Senior Legal Counsel</p>			
<b>Apologies:</b>	Nil			
<b>Items discussed:</b>	<ol style="list-style-type: none"> <li>1. Memorandum of Understanding (MOU) - YVW Recycled Water Project (Confidential)</li> <li>2. 2024 General Valuation Return</li> <li>3. MAV Motions 2024</li> <li>4. Recreational Lands - Charges in Lieu of Rates 2024-25</li> </ol>			
CONFLICT OF INTEREST DISCLOSURES				
<b>Were there any conflict of interest disclosures by Councillors?</b>	No			

# Informal Meeting of Councillors

Chapter 6, Sub rule 1 of the Governance Rules 2020



MEETING DETAILS					
<b>Meeting Name:</b>	Site Tour – State of the Roads in Manningham				
<b>Date:</b>	Wednesday, 5 June 2024				
	<table border="1"> <tr> <td><b>Time Opened:</b></td> <td>8:30am</td> </tr> <tr> <td><b>Time Closed:</b></td> <td>11:30am</td> </tr> </table>	<b>Time Opened:</b>	8:30am	<b>Time Closed:</b>	11:30am
<b>Time Opened:</b>	8:30am				
<b>Time Closed:</b>	11:30am				
<b>Location:</b>	Various including: <ul style="list-style-type: none"> <li>• Tram Road Reserve</li> <li>• NELP – Bulleen</li> <li>• Parker Street – Anderson Street</li> <li>• Everard Drive</li> <li>• Yarra Street</li> <li>• Fiveways Intersection</li> <li>• Reynolds Road</li> <li>• King Street</li> <li>• Victoria Street (Ruffey Lake Park)</li> </ul>				
<b>Councillors Present:</b>	Cr Lange (Mayor), Cr Chen, Cr Conlon, Cr Gough				
<b>Officers Present:</b>	Andrew McMaster, Frank Vassilacos, Helen Napier, Andrea Szymanski, Wilson Ma				
<b>Apologies:</b>	Andrew Day (CEO), Cr L Mayne (Deputy Mayor), Cr Kleinert OAM, Cr Diamante, Cr Lightbody, Cr S Mayne				
<b>Items discussed:</b>	Condition of road; condition of open drains; future stormwater IWM opportunities; completion of recent works; DTP roads where Council Officers are advocating for safety and traffic improvements.				
CONFLICT OF INTEREST DISCLOSURES					
<b>Were there any conflict of interest disclosures by Councillors?</b>	<b>No</b>				

# Informal Meeting of Councillors

Chapter 6, Sub rule 1 of the Governance Rules 2020



MEETING DETAILS					
<b>Meeting Name:</b>	Health and Wellbeing Advisory Committee Meeting				
<b>Date:</b>	Wednesday, 5 June 2024				
	<table border="1"> <tr> <td><b>Time Opened:</b></td> <td>6:00pm</td> </tr> <tr> <td><b>Time Closed:</b></td> <td>8:00pm</td> </tr> </table>	<b>Time Opened:</b>	6:00pm	<b>Time Closed:</b>	8:00pm
<b>Time Opened:</b>	6:00pm				
<b>Time Closed:</b>	8:00pm				
<b>Location:</b>	Council Chambers, Civic Centre				
<b>Councillors Present:</b>	Cr Lange (Mayor)				
<b>Officers Present:</b>	Catherine Simcox, Felicity Raper, Michelle Zemancheff, Felicity Raper, Nicole McLean, Lydia Winstanley, Rachel Dafnomilis				
<b>Apologies:</b>	Nil				
<b>Items discussed:</b>	<ol style="list-style-type: none"> <li>1. Confirmation of previous meeting minutes</li> <li>2. Business Arising – Update on Mental Health in State Plan</li> <li>3. The Pettet Foundation – presentation by Kate</li> <li>4. Maternal and Child Health Services – presentation by Nicole McLean</li> <li>5. 16 days of Activism Workshop</li> <li>6. Activity Centre Design Guidelines – presentation by Lydia Winstanley</li> <li>7. Other Business</li> </ol>				
CONFLICT OF INTEREST DISCLOSURES					
<b>Were there any conflict of interest disclosures by Councillors?</b>	No				

# Informal Meeting of Councillors

Chapter 6, Sub rule 1 of the Governance Rules 2020



MEETING DETAILS					
<b>Meeting Name:</b>	Consultation Meeting for PLN23/0379 26-28 Churchill Street, Doncaster East				
<b>Date:</b>	Thursday, 6 June 2024				
	<table border="1"> <tr> <td><b>Time Opened:</b></td> <td>6:00pm</td> </tr> <tr> <td><b>Time Closed:</b></td> <td>7:30pm</td> </tr> </table>	<b>Time Opened:</b>	6:00pm	<b>Time Closed:</b>	7:30pm
<b>Time Opened:</b>	6:00pm				
<b>Time Closed:</b>	7:30pm				
<b>Location:</b>	Online – MS Teams				
<b>Councillors Present:</b>	Cr Lange (Mayor), Cr Chen, Cr Kleinert				
<b>Officers Present:</b>	Hugh Charlton , Michelle West				
<b>Apologies:</b>	Nil				
<b>Items discussed:</b>	Planning application PLN23/0379 26-28 Churchill Street DONCASTER EAST				
CONFLICT OF INTEREST DISCLOSURES					
<b>Were there any conflict of interest disclosures by Councillors?</b>	No				

# Informal Meeting of Councillors

Chapter 6, Sub rule 1 of the Governance Rules 2020



MEETING DETAILS				
<b>Meeting Name:</b>	Strategic Briefing Session			
<b>Date:</b>	Tuesday, 11 June 2024			
	<table border="1" style="width: 100%;"> <tr> <td style="width: 60%;"><b>Time Opened:</b></td> <td>6:45pm</td> </tr> <tr> <td><b>Time Closed:</b></td> <td>9:10pm</td> </tr> </table>	<b>Time Opened:</b>	6:45pm	<b>Time Closed:</b>
<b>Time Opened:</b>	6:45pm			
<b>Time Closed:</b>	9:10pm			
<b>Location:</b>	Council Chambers, Civic Centre			
<b>Councillors Present:</b>	Cr Carli Lange (Mayor), Cr Laura Mayne (Deputy Mayor), Cr Anna Chen, Cr Andrew Conlon, Cr Deirdre Diamante, Cr Geoff Gough, Cr Michelle Kleinert OAM, Cr Tomas Lightbody and Cr Stephen Mayne			
<b>Officers Present:</b>	<p><b>Executive Officers Present</b>                      Andrew Day, Chief Executive Officer                      Kerryn Paterson, Director Experience and Capability                      Lee Robson, Director Connected Communities                      Andrew McMaster, Director City Planning                      Helen Napier, Acting Director City Services                      Molley Qi, Acting Chief Legal and Governance Officer</p> <p><b>Other Officers in Attendance</b>                      Jon Gorst, Chief Financial Officer                      Sheraz Akram, Coordinator Management Accounting                      Nick Hulston, Governance Support Officer</p>			
<b>Apologies:</b>	Nil			
<b>Items discussed:</b>	<ol style="list-style-type: none"> <li>1. Receipt of Public Submissions - 2024/25 Budget and 10 Year Financial Plan 2024/25 to 2033/34</li> <li>2. 10 Year Financial Plan 2024/25 to 2033/34</li> <li>3. 2024/25 Budget Adoption and Declaration of Rates and Charges</li> </ol>			
CONFLICT OF INTEREST DISCLOSURES				
<b>Were there any conflict of interest disclosures by Councillors?</b>	No			

# Informal Meeting of Councillors

Chapter 6, Sub rule 1 of the Governance Rules 2020



MEETING DETAILS					
<b>Meeting Name:</b>	CEO and Councillor Only Time				
<b>Date:</b>	Wednesday, 12 June 2024				
	<table border="1"> <tr> <td><b>Time Opened:</b></td> <td>6:00pm</td> </tr> <tr> <td><b>Time Closed:</b></td> <td>6:30pm</td> </tr> </table>	<b>Time Opened:</b>	6:00pm	<b>Time Closed:</b>	6:30pm
<b>Time Opened:</b>	6:00pm				
<b>Time Closed:</b>	6:30pm				
<b>Location:</b>	Councillors Lounge, Civic Centre				
<b>Councillors Present:</b>	Cr Carli Lange (Mayor), Cr Laura Mayne (Deputy Mayor), Cr Anna Chen, Cr Andrew Conlon, Cr Deirdre Diamante, Cr Geoff Gough, Cr Stephen Mayne				
<b>Officers Present:</b>	Andrew Day (Chief Executive Officer)				
<b>Apologies:</b>	Cr Michelle Kleinert OAM, Cr Tomas Lightbody				
<b>Items discussed:</b>	<ul style="list-style-type: none"> <li>Updated Council on conversations with community on current community sentiment and experiences in relation to the Gaza conflict.</li> </ul>				
CONFLICT OF INTEREST DISCLOSURES					
<b>Were there any conflict of interest disclosures by Councillors?</b>	No				

# Informal Meeting of Councillors

Chapter 6, Sub rule 1 of the Governance Rules 2020



MEETING DETAILS				
<b>Meeting Name:</b>	Strategic Briefing Session			
<b>Date:</b>	Wednesday, 12 June 2024			
	<table border="1" style="width: 100%;"> <tr> <td><b>Time Opened:</b></td> <td>6:45pm</td> </tr> <tr> <td><b>Time Closed:</b></td> <td>8:30pm</td> </tr> </table>	<b>Time Opened:</b>	6:45pm	<b>Time Closed:</b>
<b>Time Opened:</b>	6:45pm			
<b>Time Closed:</b>	8:30pm			
<b>Location:</b>	Council Chambers, Civic Centre			
<b>Councillors Present:</b>	Cr Carli Lange (Mayor), Cr Laura Mayne (Deputy Mayor), Cr Anna Chen, Cr Andrew Conlon, Cr Deirdre Diamante, Cr Geoff Gough and Cr Stephen Mayne			
<b>Officers Present:</b>	<p><b>Executive Officers Present</b></p> <p>Andrew Day, Chief Executive Officer                      Jon Gorst, Chief Financial Officer                      Kerryn Paterson, Director Experience and Capability                      Lee Robson, Director Connected Communities                      Andrew McMaster, Director City Planning                      Helen Napier, Acting Director City Services                      Molley Qi, Acting Chief Legal and Governance Officer</p> <p><b>Other Officers in Attendance</b></p> <p>Kim Tran, Acting Senior Governance Lead                      Jess Rae, Coordinator Climate Emergency and Environment                      Helen Napier, Acting Director City Service                      Ines Carvalho, Sustainability Officer (virtual attendance)                      Nicolas Pirsoul, Community Engagement and Research Advisor                      Jude Whelan, Manager Engaged Communities</p>			
<b>Apologies:</b>	Cr Michelle Kleinert OAM and Cr Tomas Lightbody			
<b>Items discussed:</b>	<ol style="list-style-type: none"> <li>1. Public Electric Vehicle Charging - Expression of Interest Outcomes</li> <li>2. Community Panel Remit Endorsement</li> <li>3. 2024 Annual Grant Program Recommendations</li> </ol>			
CONFLICT OF INTEREST DISCLOSURES				
<b>Were there any conflict of interest disclosures by Councillors?</b>	No			



**14.7 Documents for Sealing**

File Number: IN24/352  
Responsible Director: Chief Executive Officer  
Attachments: Nil

**PURPOSE OF REPORT**

*The purpose of this report is to seek Council's authority to sign and seal the documents outlined in the recommendation.*

**EXECUTIVE SUMMARY**

*The following documents are submitted for signing and sealing by Council.*

**1. RECOMMENDATION**

**That the following document be signed and sealed:**

**Dead of Renewal and Variation of Lease  
Council and Manningham Juventus Old Boys Social Club Incorporated  
Premises: 17 Park Avenue, Doncaster**

**2. BACKGROUND**

The Council's common seal must only be used on the authority of the Council or the Chief Executive Officer under delegation from the Council. An authorising Council resolution is required in relation to the documents listed in the recommendation section of this report.

**3. IMPLEMENTATION**

3.1 Communication and Engagement

Stakeholder Groups	The other parties to the agreements
Is engagement required?	No. This information is provided in the interests of public transparency.
Where does it sit on the IAP2 spectrum?	N/A
Approach	N/A

**4. DECLARATIONS OF CONFLICT OF INTEREST**

No officers involved in the preparation of this report have any general or material conflict of interest in this matter.

**15 URGENT BUSINESS****16 COUNCILLOR REPORTS AND QUESTION TIME****17 CONFIDENTIAL REPORTS****17.1 Memorandum of Understanding (MOU) - YVW Recycled Water Project**

This report contains confidential information as defined in the *Local Government Act 2020*. The relevant ground applying is S3(1)a of the Act concerning Council business information, being information that would prejudice the Council's position in commercial negotiations if prematurely released.