

# **COUNCIL MEETING**

# **AGENDA**

Date: Tuesday, 14 December 2021

Time: 7:00pm

**Location:** Council Chamber, Civic Centre

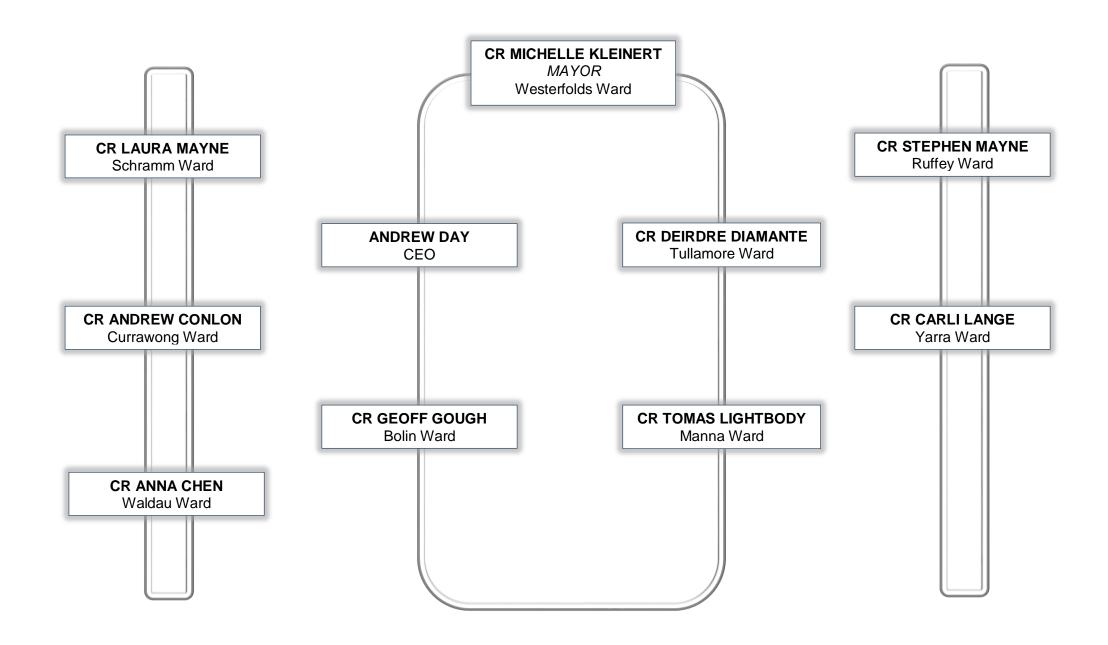
699 Doncaster Road, Doncaster

This meeting is convened to transact the business listed below.

Andrew Day

**Chief Executive Officer** 

# **COUNCIL MEETING SEATING PLAN**



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| 1 | OPENING PRAYER AND STATEMENTS OF |
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- 2 APOLOGIES AND REQUESTS FOR LEAVE OF ABSENCE
- 3 PRIOR NOTIFICATION OF CONFLICT OF INTEREST
- 4 CONFIRMATION OF MINUTES

Confirmation of the Minutes of the Council Meeting held on 23 November 2021.

- **5 PRESENTATIONS**
- 6 PETITIONS
- 7 PUBLIC QUESTION TIME
- **8 ADMISSION OF URGENT BUSINESS**
- 9 PLANNING PERMIT APPLICATIONS

There are no Planning Permit Applications.

# 10 CITY PLANNING & COMMUNITY

# 10.1 Community Partnership Grants

File Number: IN21/771

Responsible Director: Acting Director City Planning & Community

Attachments: 1 Community Partnership Grants 2022 - 2025

Recommendations **J** 

#### **EXECUTIVE SUMMARY**

Manningham's Community Partnership Grants are open to any community based notfor-profit organisation who deliver programs and initiatives that support Manningham residents. The Community Partnership Grant Program aligns with the 2021-2025 Council Plan and the 2021-2025 Health and Wellbeing Strategy with ten priority outcomes identified and endorsed by Council as mandatory criteria for the program.

Each application must nominate at least one, to a maximum of three, priority outcomes. Outcomes that are not reflected in the recommended applications will be highlighted and encouraged through the Annual Community and Small Grant programs throughout the period of the 2022 – 2025 Community Partnership Grants.

As a result of a wide promotional reach, a high response to the Community Partnership Grant Program was received, with 33 applications assessed. This is an increase of 135% on the 2018 partnership funding round, with five first-time grant applicants. Of these, 25 applications are recommended for funding.

While the annual operational budget allocated for the Community Partnership Grant Program is \$600,000, the total recommended funding for each year is listed below:

- Year 1 \$728,961.26
- Year 2 \$827,054.88
- Year 3 \$778,476.13
- Year 4 \$781,259.20

The allocation for Community Partnership Grants in the 2021/2022 budget is \$571,925. Of this, \$244,447 has already been allocated for the additional Partnership Grants for the period July – December 2021. This leaves an allocation of \$327,481 for the initial six months of the 2022-2025 Community Partnership Grant. Future budgets have been estimated at a similar rate as 2021/2022 and funding allocated accordingly.

Given the Community Partnership Grants funding allocation is oversubscribed, there is an opportunity for Council to consider increasing the allocation to the Community Partnership Grants to in order to fund the greatest possible community initiatives that will in turn deliver strong outcomes under the Council Plan and Health and Wellbeing Strategy.

# 1. RECOMMENDATION

#### **That Council:**

A. Endorses the funding recommendations for the 2022-2025 Community Partnership Grants in Attachment 1.

B. Notes that the additional funding to support the increased number of applications for Partnership Grants as outlined in Table 3 of the report will be included in the Proposed 2022/23 Budget and Proposed 10-Year Financial Plan.

### 2. BACKGROUND

- 2.1 Council's Community Grant Program provides funding to not-for-profit community groups and organisations to deliver activities that strengthen and support communities that live, work, study and recreate in Manningham.
- 2.2 In 2019/20, officers conducted an internal review of the Community Grants Program Policy. The Policy covers all three funding streams:
  - Annual Grants;
  - Multi-year Partnership Grants, and
  - Small Grants.
- 2.3 This review led to the development of a new Community Grant Policy, adopted in August 2020, which sought to:
  - Improve alignment of grant applications with Council priorities;
  - Improve access to Council's grants program for community organisations; and
  - Clarify the assessment process for future grants programs.
- 2.4 This Policy was again reviewed in early 2021 to align the outcomes of the Community Partnership Grant to the Council Plan 2021 2025 and the Health and Wellbeing Strategy 2021 2025. In order for Council to adopt the priority outcomes for the Community Partnership Grants, as follows

"For Community Partnership Grants, Council shall, at its discretion, prioritise selected key action areas contained in the Healthy City Strategy and may target more specific outcomes where they align with key action areas. These priority outcomes as determined by Council shall be subject to endorsement prior to advertising the Community Grant Program Guidelines."

- 2.5 Subsequently, Council adopted the following priority outcomes as a mandatory criteria for the Community Partnership Grant applications.
  - Youth mental health
  - Climate change adaptation
  - Reconciliation
  - Prevention of family violence
  - Legal services to support at risk residents
  - Improved social and emotional wellbeing

- Increased active living
- Increased connection to and engagement in community life
- Access to healthy eating
- Reduced injury and harm
- 2.6 In February 2021, Council committed to short-term funding agreements with existing Community Partnership Grant recipients until 31 December 2021, with the balance of the funding available in the 2021/22 budget to be used to commence funding in year one of the next round of Community Partnership Grants.
- 2.7 This allocation totalled \$244,447 leaving \$327,478 for the first 6 months of the 2022 2025 Community Partnership Grants.

## 3. DISCUSSION / ISSUE

- 3.1 The existing Community Partnership Grants Program commenced in 2018 when the current two-year funding agreements (with a six month extension) were approved.
- 3.2 The 2022-25 Community Partnership Grant Program is for a period of up to four years, from January 2022 until December 2025.
- 3.3 This year, the Community Partnership Grant Program received 33 applications, an increase of 135% on previous years' applications. This increase can be attributed to a strong promotional reach which saw five first-time grant applicants, together with modifications to the funding program. These include the removal of a minimum funding amount, meaning smaller scale initiatives can receive multi-year funding, rather than reapply year by year and alleviate reliance on the Annual Community Grants program.
- 3.4 Community Partnership Grant applications are capped at maximum allocation of \$50,000 per year, with a total of \$200,000 over four years.
- 3.5 Table 1 below provides an overview of 2022 grant applications received:

| Category                  | Applications received | Year                                 | Funding Amount<br>Requested  |
|---------------------------|-----------------------|--------------------------------------|--|
| Community<br>Partnerships | 33                    | Year 1<br>Year 2<br>Year 3<br>Year 4 | \$1,177,633.26<br>\$1,274,438.06<br>\$1,225,283.46<br>\$1,228,168.26 |
| TOTAL                     | 33                    |                                      | \$4,905,223.04   |

Table 1: Grant applications received

3.6 The applications received represent a diverse range of disciplines including community services, disability, health, multicultural services, community legal services, disability, gender equity, arts and culture, and sport and recreation with an even spread across the municipality. Five community organisations were first time applicants to the grant program.

3.7 The 2022/25 Community Partnership Grants are in such high demand that they are oversubscribed, with Council receiving 33 applications. The total funding request is \$1,177,633.26 for year one against the draft 2021/22 budget of \$327,621 (6 months until June 2022, with a total budget allocation of \$571,925.00).

- 3.8 The Grant Assessment Panel met on 10 November 2021. Membership of the panel included:
  - Niall Sheehy, Acting Director City Planning and Community;
  - Lee Robson, Group Manager Community Programs;
  - Michelle Zemancheff, Manager Economic and Community Wellbeing; and
  - Carly Kluge, Community Liaison Officer, Bendigo Bank.
- 3.9 Officers from the Business, Events and Grants team were also in attendance to support the Assessment Panel.
- 3.10 The Assessment Panel has recommended 25 grant applications to Council for funding with Year One funding of \$712,093.26 (refer Table 2 below). The indicative value of the projects and services funded in these streams was identified as being more than \$12.8M including all direct and in-kind support, together with enabling the community to partner with Council in achieving several priority outcomes towards the Council Plan and Health and Wellbeing Strategy.
- 3.11 Due to the over-subscription of funding sought, the assessment panel considered supporting a greater number of applicant organisations through partial funding. In these instances, this decision to allocate reduced funding was made on the basis that elements within a project budget were not eligible for funding. The panel also assessed applications with the objectives of supporting as many worthwhile projects and organisations as possible. Further, the viability of the activity being delivered successfully with reduced funding was confirmed with the applicant.
- 3.12 The proposed funding allocation for the first year is below in Table 2. A full list of the recommended funding allocation for the full four years is presented in Attachment 1.

|  | Proposed Community Partnership grant allocations   |                                  |  |  |  |  |  |  |  |  |  |  |  |  |
|--|--|----------------------------------|--|--|--|--|--|--|--|--|--|--|--|--|
| Organisation   |  | Requested<br>funding<br>(Year 1) | Recommende<br>d<br>funding<br>(Year 1) |  |  |  |  |  |  |  |  |  |  |  |
| Kevin Heinze<br>Grow   | Deliver therapeutic, capacity-building horticulture programs to local people in need, including those with a disability or poor mental health. Supporting social and emotional wellbeing, increase resilience and increase active living and participation in community life.                          | \$50,000.00                      | \$50,000.00                            |  |  |  |  |  |  |  |  |  |  |  |
| Doncaster<br>Community Care<br>and Counselling<br>Centre (Doncare) | Program will respond to the needs of young men and individuals who identify as men aged 12-25 years, living in Manningham. Providing tailored support services to respond their health and wellbeing needs via intensive individual counselling, therapeutic groups, and place based service delivery. | \$50,000.00                      | \$50,000.00                            |  |  |  |  |  |  |  |  |  |  |  |

| Manningham     | Further develop a cooperative food relief network with                   | \$50,000.00                             | \$50,000.00                             |
|----------------|--|---|---|
| -              | existing and new emergency food service providers in                     |   |   |
| Carenet        | Manningham. Build on existing networks, new                              |   |   |
|                | partnerships, provide support for local business, as well                |   |   |
|                | as many opportunities for volunteer participation.                       |   |   |
|                | Community-run, cultural event with very high                             | \$6,723.00                              | \$6,723.00                              |
|                | participation level of local children and community                      | , | , |
|                | members. Attracting around 700 people, made up of                        |   |   |
|                | family, friends and neighbours, this is a traditional, year-             |   |   |
|                | end celebration.   |   |   |
|                | Deliver a Festival to be held annually at Stiggants Reserve              | \$50,000.00                             | \$0.00                                  |
| -              | Warrandyte in March that offers the community a varied                   | φ30,000.00                              | (Year One                               |
| Committee Inc. | and diverse range of activities. It features live                        |   | has carry                               |
|                | performances, local traders, market stalls, a street                     |   | over funds                              |
|                | parade, and many other activities.                                       |   | from                                    |
|                | There are unspent funds from the covid-affected                          |   | previous                                |
|                | previous event which will be used for Year One.                          |   | year)                                   |
| Warrandyte     | A program of social groups, education courses, fitness                   | \$50,000.00                             | \$40,000.00                             |
| •              | classes, special events, volunteer programme and referral                | \$30,000.00                             | \$40,000.00                             |
| _              | to improve social and emotional wellbeing, promote                       |   |   |
|                |  |   |   |
|                | active lifestyles and reduce social isolation and loneliness.            | ¢24.1FF.00                              | ¢24.1FF.00                              |
|                | Establish a Community Cafe, providing young adults with                  | \$34,155.00                             | \$34,155.00                             |
|                | intellectual disabilities exposure and practical skills in               |   |   |
|                | customer service, food preparation, money handling and                   |   |   |
|                | the overall concept of running a business. This project                  |   |   |
|                | will help to create job opportunities in Manningham for                  |   |   |
|                | people with intellectual disabilities.                                   | 440.635.00                              | 422.222.22                              |
|                | Strengthen cultural and community connections for                        | \$48,625.00                             | \$30,000.00                             |
|                | Manningham residents by providing free access to Heide.                  | 4=0.000.00                              | 4=0.000.00                              |
|                | Deliver a range of activities and support services to                    | \$50,000.00                             | \$50,000.00                             |
|                | community members living in Manningham that address                      |   |   |
| Centre         | legal and social wellbeing across the prevention                         |   |   |
|                | continuum, including a focus on legal response, early                    |   |   |
|                | intervention, education and primary prevention.                          |   |   |
| ~              | The program will create opportunities for local residents                | \$50,000.00                             | \$40,000.00                             |
| ·              | to access affordable activities in Manningham through                    |   |   |
| _              | physical exercise, arts and culture programs, children's                 |   |   |
|                | services and volunteering opportunities; supporting                      |   |   |
|                | people in our community to feel welcomed, valued and                     |   |   |
|                | have a sense of belonging to Wonga Park community.                       |   |   |
| Eastern        | Upskill youth into active community participation and                    | \$50,000.00                             | \$50,000.00                             |
| Volunteers     | support their mental health through:                                     |   |   |
|                | • youth volunteer placements, to provide job readiness                   |   |   |
|                | experience for young people  |   |   |
|                | <ul> <li>youth mental health training for volunteer involving</li> </ul> |   |   |
|                | organisations  |   |   |
| ]              |  |   |   |
|                | <ul> <li>school based workshops</li> </ul>                               |   |   |

| Park Orchards    | Provide a broad range of no cost and low cost programs    | \$50,000.00                             | \$40,000.00              |
|------------------|---|---|--------------------------|
| Community        | for the community that increase connection to, and        | 750,000.00                              | Ş <del>-1</del> 0,000.00 |
| House & Learning | engagement in community life. Programs designed to        |   |                          |
| Centre           | help prevent social isolation and improve emotional       |   |                          |
| Centre           | wellbeing. Community focused activities will also help    |   |                          |
|                  | increase active living in our community.                  |   |                          |
| VP Community     | Increase the ratio of healthy food distributed at the     | \$50,000.00                             | \$50,000.00              |
| Holdings Ltd     | foodbank program and also provide accessible, inclusive   | 750,000.00                              | 750,000.00               |
| Tiolalings Lta   | education around preparing low-cost, practical and good   |   |                          |
|                  | quality meals.  |   |                          |
|                  | The goal is that Manningham residents have access to      |   |                          |
|                  | nutritious food and gain skills to prepare healthy meals  |   |                          |
|                  | for themselves and their families.                        |   |                          |
| Pines Learning   | Delivering recreational and social community programs     | \$50,000.00                             | \$25,000.00              |
| Incorporated     | that provide opportunities, support and promote           | 750,000.00                              | 723,000.00               |
| meorporated      | community participation, facilitate community             |   |                          |
|                  | development and capacity participation, in response to    |   |                          |
|                  | community needs focusing on inclusion of vulnerable       |   |                          |
|                  | members of our local community particularly people who    |   |                          |
|                  | struggle to actively participate in activities.           |   |                          |
| Rotary Club of   | Family Festival at Finn's Reserve. Catering for all ages, | \$12,000.00                             | \$12,000.00              |
| Templestowe      | this family orientated event has an emphasis on           | 712,000.00                              | 712,000.00               |
| rempiestowe      | multicultural participation, stage entertainment, food,   |   |                          |
|                  | craft and community information stalls, children's rides  |   |                          |
|                  | and animal farm.  |   |                          |
| Women's Health   | This program will improve the social and emotional        | \$49,575.00                             | \$48,775.00              |
| East             | wellbeing of Mandarin-speaking women in the City of       | ψ 13,373.00                             | ψ 10,7 7 3100            |
| Last             | Manningham by providing opportunities for increased       |   |                          |
|                  | social connection and engagement in community life.       |   |                          |
|                  | This will occur through health education, research        |   |                          |
|                  | exploring women's experiences of racism and               |   |                          |
|                  | discrimination during COVID-19 and a co-designed anti-    |   |                          |
|                  | discrimination campaign.                                  |   |                          |
| Women's          | The aim is to provide support and an environment for      | \$8,000.00                              | \$8,000.00               |
| Friendship Group | senior CALD women to meet in friendship and harmony.      | , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | , -,                     |
| Inc.             | Providing programs that engage women giving them a        |   |                          |
|                  | purpose in their life and connect them to their           |   |                          |
|                  | community.  |   |                          |
| Victorian        | This project will be a close collaboration between the    | \$20,000.00                             | \$20,000.00              |
| Skateboard       | VSA, YMCA Youth Action Sports and the schools across      |   | . ,                      |
| Association Inc. | the Manningham region to build a sustainable              |   |                          |
|                  | skateboarding ecosystem. Select Manningham residents      |   |                          |
|                  | will earn a Skate Australia accreditation to facilitate a |   |                          |
|                  | comprehensive skateboarding curriculum over numerous      |   |                          |
|                  | years.  |   |                          |
| The Chinese      | Increase capacity of the club to provide activities and   | \$44,688.00                             | \$35,868.00              |
| Senior Citizens  | services that benefits and respond to our members'        |   |                          |
| Club of          | need, in a language that they resonate with, so that they |   |                          |
| Manningham Inc.  | feel interested to participate, meet new people, learn    |   |                          |
|                  | new skills, remain active, connected, engaged, leading to |   |                          |
|                  | improvements in their physical/mental wellbeing.          |   |                          |

| Warrandyte<br>Community<br>Church                         | Deliver the Warrandyte Community Carols at Stiggants Reserve. In a festive atmosphere celebrating Christmas, singing carols, mingling with friends and a positive ambience, advocating diversity. Local singers and musicians will be performing for the wellbeing of Warrandyte and surrounding suburbs.   | \$7,400.00   | \$7,400.00  |
|---|---|--|---|
| The Pottery Expo  | A weekend outdoor event on the riverbank at Warrandyte, 80 ceramic artists from around Australia. Clay activities for children, "Tent Talks" for adults, demonstrations and workshops relating to ceramics. Live music by local musicians, food available. Meet the makers, high quality contemporary ceramics for sale. Engaging community and local businesses. There are unspent funds from the covid-affected previous event which will be used for Year One. | \$0.00<br>Note – Year<br>One<br>funding<br>held over<br>from<br>previous<br>year | \$0.00<br>Note – Year<br>One funding<br>held over<br>from<br>previous<br>year |
| Rights<br>Employment<br>Accommodation<br>Leisure Inc REAL | Building on successful REAL programs creating inclusive opportunities for adults with intellectual disability. Using a community building approach, the program engages and increases awareness of inclusion across arts, culture, sports, recreation, learning and social connection opportunities, creating new partnerships, pathways and information enabling meaningful engagement in community life.  | \$33,064.00  | \$33,064.00   |
| Pensioners Association of Bulleen and Templestowe Inc     | "Together We Move Forward" will support seniors from culturally and linguistically diverse backgrounds, mainly Greek and Italian speaking seniors who reside in the City of Manningham, to overcome social isolation and build community connections through building the capacity of volunteers.   | \$50,000.00  | \$15,000.00   |
| Manningham<br>Musicians<br>Association                    | We aim to present a series of concerts in the local community involving music of diverse backgrounds, in various performing formats and venues. These events will develop a sense of community identity and spirit, as well as promote the continuing learning of music throughout life to enhance people's wellbeing.  | \$7,976.26   | \$7,976.26  |
| Living and<br>Learning at Ajani<br>Incorporated           | Program will increase active living through a variety of fitness programs, build community connection by addressing loneliness through raising awareness/reducing stigma, hosting a variety of activities in partnership with Neighbourhood Houses. Improve social and emotional wellbeing through engagement and volunteering opportunities within a suite of social activities.   | \$50,000.00  | \$25,000.00   |
| Total   |   | \$922,206.2<br>6   | \$702,093.26  |

**Table 2: Proposed Community Partnership grant allocations** 

3.13 The recommended Community Partnership Grants budget is outlined in Table 3 below by financial year.

|   | 2021/2022    | 2022/2023     | 2023/2024     | 2024/2025     | 2025/2026                       |
|---|--------------|---------------|---------------|---------------|---------------------------------|
| Recommended Allocation                    | \$364,480.63 | \$778,008.07  | \$802,765.51  | \$779.867.67  | \$390,629.60<br>(\$783,418.00)* |
| Community<br>Partnership<br>Grants budget | \$327,478.00 | \$581,933.69  | \$593,572.36  | \$608,411.67  | \$623,621.96                    |
| Annual<br>Community<br>Grants budget      | \$29,626.00  | \$50,000.00   | \$50,000.00   | \$50,000.00   | \$50,000.00                     |
| Total Budget                              | \$356,740.00 | \$631,933.69  | \$643,572.36  | \$658,411.67  | \$673,621.96                    |
| Difference                                | -\$7,740.63  | -\$146,074.38 | -\$159,193.14 | -\$121,455.99 | \$282,992.36                    |

Table 3: Proposed budget allocations \*see 3.18 for details on the proposed annual budget allocation.

- 3.14 It is proposed that the residual Annual Community Grants budget for 2021/2022 of \$29,262 be re-allocated to Community Partnership Grants to cover the difference for this financial year.
- 3.15 For the remaining financial years the Community Partnership Grant budget has been estimated with the CPI increase.
- 3.16 As many of the applicants are shifting away from Annual Community Grants into the longer term Community Partnership Grants, it is possible to reallocate part of the Annual Grants program budget. It is proposed that the Community Partnership Grants be supported by a redistribution from the Annual Community Grants of \$50,000. This allocation matches the amount from recommended applications that would normally apply through Annual Community Grants.
- 3.17 The residual allocation for the Annual Community Grants would be \$190,000 plus annual CPI increases. This allocation would still allow funding for one-off activities and seed funding for longer term activities, research and development of future programs and flexibility to meet the needs of our community.
- 3.18 In order to the meet the shortfall for the proposed funding recommendations for the subsequent three financial years 2022/2023, 2023/2024 and 2024/2025, it is recommended that the forward budget be adjusted to cover the difference.
- 3.19 It should also be noted that for 2025/2026, the next Community Partnership Grant round will commence in January 2026. It would be recommended that the 2025/2026 budget also be increased by a similar amount to the previous years, to ensure sufficient budget for future Partnerships Grants. This would bring this financial year total to \$783,418.

3.20 The unsuccessful applications were not recommended for funding as they did not:

- Address the priorities of the Community Partnership category;
- Comply with the funding guidelines, ie. seeking operational funding rather than new initiative, program or project funding; or
- Clearly demonstrate a need for the period of funding.
- 3.21 All unsuccessful applicants will be informed on the reasons why and offered assistance for future applications.
- 3.22 The Panel has noted some applications that would be better suited to seed funding as part of the Annual Community Grants program. These applicants will be contacted and encouraged to reapply under the Annual Community Grants program with the offer of assistance from Officers.
- 3.23 While many of Council's ten priority outcomes will be delivered through the recommended applications, several are limited or not addressed. It is proposed that these priority outcomes be highlighted and encouraged via the Annual Community Grants and Small Grants programs. A spread of priority outcomes for all applications is provided in table 4 below, noting that each application can target up to three priority outcomes.

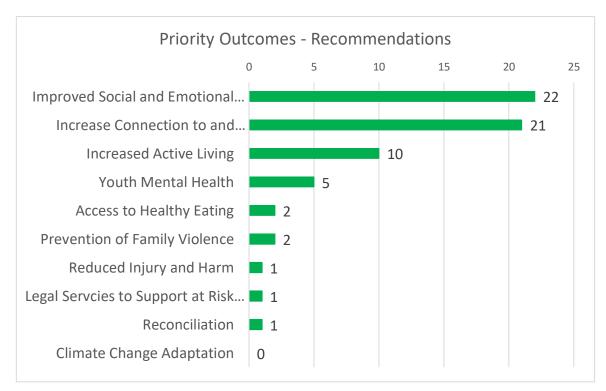


Table 4: Spread of priority outcomes for recommended applications

# 4. COUNCIL PLAN / STRATEGY

4.1 The 2021 Community Grant Program Policy is aligned with the key priorities of the Council Plan 2021-2025 and the Health and Wellbeing Strategy 2021-2025.

#### 5. IMPACTS AND IMPLICATIONS

5.1 The Community Partnership Grant Guidelines informed the application and evaluation processes.

5.2 The Community partnership Grant Guidelines and Grant Program aligned to the ten priority outcomes as adopted by Council.

#### 6. IMPLEMENTATION

# Finance / Resource Implications

- 6.1 The allocation for Community Partnership Grants in the 2021/2022 budget is \$571,925. Of this, \$244,447 has already been allocated for the additional Partnership Grants as indicated above, for the period July December 2021. This leaves an allocation of \$327,481 for the initial six months of the 2022-2025 Community Partnership Grant.
- 6.2 The Community Grant Program is resourced through Council's annual operating budget. In considering Community Partnership Grant recommendations Council will be establishing a baseline for budget allocation for future years.
- 6.3 As several of the recommended applications traditionally have applied under the Annual Grants Program, it is recommended to allocate the residual budget from 2021/2022 and \$50,000 from future years to the Community Partnership Grant budget.
- 6.4 It is recommended that Council adopt an increase of the Community Partnership Grant budget as outlined in Table 3.

## Communication and Engagement

- 6.5 A targeted communications and promotions campaign for the Community Partnership Grant program was delivered via a range of channels including electronic direct mail, social media and Council's Manningham Matters. The promotional distribution reach was very strong which resulted in a high uptake in applications of 135%, and five first-time grant applicants.
- 6.6 As part of the administration of the Community Grants program, officers supported community organisations by providing:
  - 6.6.1 a simplified application process for the community partnership grant;
  - 6.6.2 information and support remotely where a person may not be able to attend in person;
  - 6.6.3 options for applicants to choose the best method of communication that enables them to participate in the grants program;
  - 6.6.4 video of both Grant Information Session and Grant Writing Workshop;
  - 6.6.5 access to translated material where appropriate; and
  - 6.6.6 the opportunity for grant writing support in languages other than English, for example, the application was available in simplified Chinese.

# Timelines:

6.7 Subject to Council's endorsement, the following dates will apply:

December 2021 Report on recommended Community Partnership Grants

adopted by Council.

December 2021 All successful and unsuccessful applicants notified

January 2022 Funding and Service Agreement (FASA) signed returned,

initial six-monthly payment made.

February 2022 Projects, program and Initiative commenced

July 2022 Second six-monthly payment made, ongoing for each six

months of the agreement.

February 2023 First years report on activities due and agreement on the

second year of funding under the schedule as per the

FASA.

# 7. DECLARATIONS OF CONFLICT OF INTEREST

No officers involved in the preparation of this report have any general or material conflict of interest in this matter.

| Community Partnership Gran   | t 2022 Recommendation Report   |                              |   |                                 |                                 |                                 |                                    |   |                    |                |              |              |              |                          |  |
|--|--|------------------------------|---|---------------------------------|---------------------------------|---------------------------------|------------------------------------|---|--------------------|----------------|--------------|--------------|--------------|--------------------------|--|
| Application ID Project Title and Organisation  | Brief Project Description  | Recom<br>mend<br>Yes /<br>No | Panel Recommendation  | Amount<br>Recommended<br>Year 1 | Amount<br>Recommended<br>Year 2 | Amount<br>Recommended<br>Year 3 | Amount Pa<br>Recommended<br>Year 4 | artial funding reason   | Total Project Cost |                |              |              |              | Request Year<br>4 - 2025 | Priority Outcomes  |
| RECOMMENDED  |  |                              |   | \$702,093.26                    | \$799,541.26                    | \$750,368.26                    | \$752,419.26                       |   | \$12,823,731.56    | \$3,738,159.04 | \$922,206.26 | \$970,459.06 | \$921,304.46 | \$924,189.26             |  |
| CP202212 Kevin Heinze Grow Grow  | Kevin Heinze Grow will deliver therapeutic, capacity-building programs to local people in need, including those with a disability or poor mental health. Our work will incorporate therapeutic horticulture practice to provide essential supports to facilitate social and emotional wellbeing, increase resilience and increase active living and participation in community life.             | Yes                          | It is recommended that Council fund Kevin Heinze Grow to deliver a therapeutic capacity building program. The organisation is an experienced provider in delivering quality programs to community. The program aligns with the priority areas to will facilitate social and emotional wellbeing, increase resilience through active living and participation in community life.   | \$50,000.00                     | \$48,750.00                     | \$47,532.00                     | \$46,344.00 N,                     | /A  | \$1,165,900.60     | \$192,626.00   | \$50,000.00  | \$48,750.00  | \$47,532.00  | \$46,344.00              | Improved Social and Emotional Well<br>being, Increased Connection to &<br>Engagement in Community Life, Youth<br>Mental Health     |
| CP202220 Healthy Young Men's Doncaster (HYM) Program Care and Counselling Centre (Doncare)                                 | The Doncare Healthy Young Men's (HYM) Program will respond to the needs of young men and individuals who identify as men aged 12-25 years, living in Manningham, by providing tailored support services to respond their health and wellbeing needs via intensive individual counselling, therapeutic groups, and place based service delivery.  | Yes                          | It is recommended that Council fund Doncaster Community Care and Counselling Centre (Doncare) to deliver the Healthy Young Men's (HYM) program. The organisation is a well established with the capacity to deliver such as program. The program aligns with the priority area and support young men 12-25 years with services to respond to health and wellbeing needs.  | \$50,000.00                     | \$50,000.00                     | \$50,000.00                     | \$50,000.00 N,                     | /A  | \$286,794.00       | \$200,000.00   | \$50,000.00  | \$50,000.00  | \$50,000.00  | \$50,000.00              | Improved Social and Emotional Well<br>being, Prevention of Family Violence<br>Against Women, Youth Mental Health                   |
| CP202205 CareNet - Food Manningham Christian Manningham Centre   | CareNet - Food Collective Manningham is a major initiative to further develop a cooperative food relief network with existing and new emergency food service providers in Manningham. It will build on existing networks, build new partnerships, provide support for local business, as well as many opportunities for volunteer participation.   | Yes                          | It is recommended that Council fund Manningham Christian Centre for the CareNet - Food Collective Manningham program. The organisation is an experienced provider that has demonstrated there ability to meet the growing demand of Manningham's vulnerable community during the pandemic. The program will provide a coordinated approach to food relief in Manningham.  | \$50,000.00                     | \$50,000.00                     | \$50,000.00                     | \$50,000.00 N,                     | /A  | \$823,528.32       | \$200,000.00   | \$50,000.00  | \$50,000.00  | \$50,000.00  | \$50,000.00              | Access to Healthy Eating, Improved Social and Emotional Well being, Increased Connection to & Engagement in Community Life         |
| CP202224 Park Orchards Lions Club of Park Orchards Community Carols  | The Park Orchards Community Christmas Carols is a community-run, cultural event. It is run by the POLC for the community and has very high participation level of local children and community members. Attracting around 700 people, made up of family, friends and neighbours. It is now a traditional, year-end celebration.  | Yes                          | It is recommended that Council fund Lions<br>Club of Park Orchards to deliver the Park<br>Orchards Carols. The event is well<br>established and aligns with Council's<br>objectives.  | \$6,723.00                      | \$6,053.00                      | \$5,471.00                      | \$7,513.00 N,                      | /A  | \$69,656.00        | \$25,760.00    | \$6,723.00   | \$6,053.00   | \$5,471.00   | \$7,513.00               | Improved Social and Emotional Well<br>being, Increased Connection to &<br>Engagement in Community Life, Youth<br>Mental Health     |
| CP202235 Warrandyte Festival Committee Inc   | Deliver a Festival to be held annually at Stiggants Reserve Warrandyte in March that offers the community a varied and diverse range of activities. With live performances, local traders, market stalls, a street parade, and many other activities.  | Yes                          | It is recommended that Council fund Warrandyte Festival Committee Inc to deliver the Warrandyte Festival. The event is well established and aligns with Council's objectives and the grant priority areas.  | \$0.00                          | \$50,000.00                     | \$50,000.00                     | fre                                | rst year is funded<br>om residual<br>location from<br>revious year. | \$200,000.00       | \$200,000.00   | \$50,000.00  | \$50,000.00  | \$50,000.00  | \$50,000.00              | Improved Social and Emotional Well<br>being, Increased Connection to &<br>Engagement in Community Life, Youth<br>Mental Health     |
| CP202214 Mind, Body, Warrandyte Neighbourhoo d House community building community health, social connection and wellbeing. | A programme of social groups, education courses, fitness classes, special events, volunteer programme and referral to improve social and emotional well being, promote active lifestyles and reduce social isolation and loneliness. Including: Chatty Cafe/Food Security project, Manningham Loneliness Week, fitness classes targeting balance, functional fitness, social groups and classes. | Yes                          | It is recommended that Council fund to fund the Warrandyte Neighbourhood House to deliver the Mind, Body, Community: building community health, social connection and wellbeing program. The organisation is well established with the capacity to deliver the extensive range of services for the Warrandyte community. The program aligns with the priority areas providing opportunities for connection and engagement, active living to improve social and emotional wellbeing. | \$40,000.00                     | \$40,000.00                     | \$40,000.00                     | ,,                                 | educed actvities<br>nd programs                                     | \$693,478.00       | \$200,000.00   | \$50,000.00  | \$50,000.00  | \$50,000.00  | \$50,000.00              | Improved Social and Emotional Well<br>being, Increased Active Living, Increased<br>Connection to & Engagement in<br>Community Life |

|               | Onemda Community<br>Cafe Program                           | Onemda is seeking funding to establish a<br>Community Cafe, providing young adults<br>with intellectual disabilities exposure<br>and practical skills in customer service,  | Yes | It is recommended that Council fund the<br>Onemda Association to deliver the<br>Onemda Community Café program. The<br>organisation is experienced in providing  | \$34,155.00 | \$48,694.00 | \$49,535.00 | \$49,716.00 | N/A   | \$240,590.60 | \$182,101.00 | \$34,155.00 | \$48,694.80 | \$49,535.20 | \$49,716.00 | Improved Social and Emotional Well<br>being, Increased Connection to &<br>Engagement in Community Life                                     |
|---------------|--|---|-----|---|-------------|-------------|-------------|-------------|---|--------------|--------------|-------------|-------------|-------------|-------------|--|
|               |  | food preparation, money handling and<br>the overall concept of running a<br>business. This project will help to create<br>job opportunities in Manningham for<br>people with intellectual disabilities.   |     | support services to young people with<br>intellectual disability. This program aligns<br>with the priority areas and will provide an<br>opportunity to learn skills in in all facets of<br>the cafe operations, creating job<br>opportunities for this community.   |             |             |             |             |   |              |              |             |             |             |             |  |
| Heide         | Cultural and<br>Community<br>Connection at Heide           | We will strengthen cultural and community connections for Manningham residents by removing financial barriers to participation in Heide's inspiring and wide ranging experiences of art and design. By further engaging residents with our Yaluka Langa Indigenous garden project, we will enhance residents' understanding of Wurundjeri Woi-wurrung history and | Yes | It is recommended that Council fund Heide Museum of Modern Art to deliver the Cultural and Community Connection at Heide program. The program provides increased opportunitities for the Manningham community to access and experience arts and culture through the Museum.   | \$30,000.00 | \$30,000.00 | \$30,000.00 | \$30,000.00 | Funding the access<br>to Manningham<br>Residents with the<br>additional art<br>program. | \$265,260.00 | \$194,500.00 | \$48,625.00 | \$48,625.00 | \$48,625.00 | \$48,625.00 | Improved Social and Emotional Well<br>being, Increased Connection to &<br>Engagement in Community Life,<br>Reconciliation                  |
| Eastern       | Promoting Legal and<br>Social Wellbeing in<br>Manningham   | ECLC will deliver a range of activities and support services to community members living in Manningham that address legal and social wellbeing across the prevention continuum, including a focus on legal response, early intervention, education and primary prevention.  | Yes | It is recommended that Council fund Eastern Community Legal Centre to deliver the Promoting Legal and Social Wellbeing in Manningham program. The program will provide a range of legal services to support at risk residents.  | \$50,000.00 | \$50,000.00 | \$50,000.00 | \$50,000.00 | N/A   | \$260,000.00 | \$200,000.00 | \$50,000.00 | \$50,000.00 | \$50,000.00 | \$50,000.00 | Improved Social and Emotional Well<br>being, Legal Service to Support at Risk<br>Residents, Prevention of Family Violence<br>Against Women |
| Wonga Park    | Accessing and connecting with community life in Wonga Park | The program will create opportunities for local residents to access affordable activities to live, work & play in Manningham through physical exercise, arts and culture programs, children's services and volunteering opportunities; supporting people in our community to feel welcomed, valued and have a sense of belonging to Wonga Park community.         | Yes | It is recommended that Council fund Wonga Park Community Cottage to deliver the Accessing and connecting with community life in Wonga Park Program. The organisation is well established with the capacity to deliver the extensive range of services for the Wonga Park community. The program aligns with the priority areas providing opportunities for connection and engagement and active living. | \$40,000.00 | \$40,000.00 | \$40,000.00 | \$40,000.00 | Reduced activities<br>and programs  | \$620,772.00 | \$200,000.00 | \$50,000.00 | \$50,000.00 | \$50,000.00 | \$50,000.00 | Increased Active Living, Increased<br>Connection to & Engagement in<br>Community Life, Reduced Injury and Harm                             |
| Eastern       | Manningham Youth<br>Employment<br>Pathways Program         | A creative response to encourage and upskill youth into active community participation and to support their mental health through:  *school based workshops  *youth volunteer placements, to provide job readiness experience for young people  *youth mental health training for volunteer involving organisations *an expo to promote employment pathways       | Yes | Engagement a decke mag. It is recommended that Council fund Eastern Volunteers to deliver the Manningham Youth Employment Pathways Program. The program provides practical and proactive support to youth and encouragement to volunteerism to support Manningham based community organsations. The program clearly aligns to the prority area for youth.   | \$50,000.00 | \$50,000.00 | \$50,000.00 | \$50,000.00 | N/A   | \$370,160.00 | \$200,000.00 | \$50,000.00 | \$50,000.00 | \$50,000.00 | \$50,000.00 | Improved Social and Emotional Well<br>being, Increased Connection to &<br>Engagement in Community Life, Youth<br>Mental Health             |
| Park Orchards | Community<br>Connection and<br>Engagement for ALL          | POCH&LCI will provide a broad range of no cost and low cost programs for the community that increase connection to, and engagement in community life. Our programs help prevent social isolation and improve emotional wellbeing. Our program of community focused activities will also help increase active living in our community.                             | Yes | It is recommended that Council fund the<br>Park Orchards Community House and<br>Learning Center. The organisation is<br>experienced and well-placed to deliver<br>these programs for the Park Orchards and<br>surrounding community in an efficient<br>and cost effective manner. The<br>application clearly meets Council's priority<br>outcomes.  | \$40,000.00 | \$40,000.00 | \$40,000.00 | \$40,000.00 | Reduced activities<br>and programs  | \$835,998.00 | \$200,000.00 | \$50,000.00 | \$50,000.00 | \$50,000.00 |             | Improved Social and Emotional Well being, Increased Active Living, Increased Connection to & Engagement in Community Life                  |
| VP            | Healthy food<br>accessibility and<br>education             | We will increase the ratio of healthy food distributed at our foodbank program and also provide accessible, inclusive education around preparing low-cost, practical and good quality meals.  Our goal is that Manningham residents have access to nutritious food and gain skills to prepare healthy meals for themselves and their families.                    | Yes | It is recommended that Council fund VP Community Holdings Ltd to deliver the Healthy food accessibility and education program. The project aligns with the priority areaof access to health eating through the provision of fresh food and groceries for at risk residents and also an opportunity to learn skills to prepare healthy meals.  | \$50,000.00 | \$50,000.00 | \$50,000.00 | \$50,000.00 | N/A   | \$320,720.00 | \$200,000.00 | \$50,000.00 | \$50,000.00 | \$50,000.00 | \$50,000.00 | Access to Healthy Eating   |

| Pines Learning                                  | Linking together<br>through Connection<br>and Community<br>Engagement     | Delivering recreational and social community programs that provide opportunities, support and promote community participation , facilitate community development and capacity participation, in response to community needs focusing on inclusion of vulnerable members of our local community particularly people who struggle to actively participate in activities.                       | Yes | It is recommended that Council partially fund Pines Learning to deliver a recreational and social community program that provides opportunities for community engagement and participation. The application did not provide a specific program and seemed to contribute to general operations. The Lonliness Project is fully supported.  | \$25,000.00 | \$25,000.00 | \$25,000.00 | \$25,000.00 Reduced activities and programs  | \$2,320,505.00 | \$200,000.00 | \$50,000.00 | \$50,000.00 | \$50,000.00 | \$50,000.00 | Improved Social and Emotional Well<br>being, Increased Active Living, Increased<br>Connection to & Engagement in<br>Community Life |
|---|---|--|-----|---|-------------|-------------|-------------|--|----------------|--------------|-------------|-------------|-------------|-------------|--|
| CP202225<br>Rotary Club of<br>Templestowe       | Manningham Family<br>Festival   | The Manningham Family Festival brings together the local Manningham community and visitors from other areas into Finn's Reserve. Manningham. The Festival caters for all ages being a very family orientated event with an emphasis on multicultural participation, on stage entertainment, food, craft and community information stalls, children's rides, animal farm.                     | Yes | It is recommended that Council fund Rotary Club of Templestowe to deliver the Manningham Family Festival. The event is well established and aligns with Council's objectives.   | \$12,000.00 | \$12,000.00 | \$12,000.00 | \$12,000.00 N/A  | \$137,960.00   | \$48,000.00  | \$12,000.00 | \$12,000.00 | \$12,000.00 |             | Improved Social and Emotional Well<br>being, Increased Active Living, Increased<br>Connection to & Engagement in<br>Community Life |
| Women's<br>Health East                          | Taking action to combat racism and support Manningham Chinese Communities | This program will improve the social and emotional wellbeing of Mandarin-speaking women in the City of Manningham by providing opportunities for increased social connection and engagement in community life. This will occur through health education, research exploring women's experiences of racism and discrimination during COVID-19 and a co-designed anti-discrimination campaign. | Yes | It is recommended that Council fund Women's Health East to deliver the Taking action to combat racism and support Manningham Chinese Communities project. This project supports Council Plan objectives to combat racism and support our community for greater social inclusion.  | \$48,775.00 | \$49,200.00 | \$0.00      | \$0.00 N/A   | \$217,777.00   | \$99,575.00  | \$49,575.00 | \$50,000.00 | \$0.00      | \$0.00      | Improved Social and Emotional Well<br>being, Increased Connection to &<br>Engagement in Community Life                             |
| CP202217<br>Women's<br>Friendship<br>Group Inc. | Friendship  | The Women's Friendship Group aims to provide support and an environment for senior CALD women to meet in friendship and harmony. It aims to empower women with information. It aims to provide programs that engage the women giving them a purpose in their life and connect them to their community.   | Yes | It is recommended that Council fund the Women's Friendship Group to provide a support program to senior CALD women. The organisation is well established with the capacity to deliver the program to reduce isolation and loneliness for all women. The program aligns with the priority areas providing opportunities for connection and engagement.   | \$8,000.00  | \$8,000.00  | \$8,000.00  | \$8,000.00 N/A   | \$62,400.00    | \$32,000.00  | \$8,000.00  | \$8,000.00  | \$8,000.00  | \$8,000.00  | Improved Social and Emotional Well<br>being, Increased Connection to &<br>Engagement in Community Life                             |
| 1   | _   | The Manningham Skate Park Activation Project will be a close collaboration between the VSA, YMCA Youth Action Sports and the schools across the Manningham region to build a sustainable skateboarding ecosystem. Select Manningham residents will earn a Skate Australia accreditation to facilitate a comprehensive skateboarding curriculum over numerous years.                          | Yes | It is recommended that Council fund Victorian Skateboard Association Inc. to deliver the Manningham Skate Park Activation Project. The project will provide opportunities for marginalised groups to participate in non traditional sports which will positively impact health and wellbeing as well as social skills. Training opportunities will also upskill participants' ability and assist in social connectiveness | \$20,000.00 | \$20,000.00 | \$20,000.00 | \$20,000.00 N/A  | \$93,440.00    | \$80,000.00  | \$20,000.00 | \$20,000.00 | \$20,000.00 | \$20,000.00 | Improved Social and Emotional Well<br>being, Increased Active Living, Increased<br>Connection to & Engagement in<br>Community Life |
| The Chinese                                     | Positive Ageing<br>Program for Chinese<br>Seniors                         | Increase capacity of our club to provide activities and services that benefits and respond to our members' need, in a language that they resonate with, so that they feel interested to participate, meet new people, learn new skills, remain active, connected, engaged, leading to improvements in their physical/mental wellbeing.   | Yes | It is not recommended that Council fund The Chinese Senior Citizens Club of Manningham Inc. to deliver the Positive Ageing Program for Chinese Seniors. The application needs some work to align with the guidelines around operational versus project based. Instead it is recommended that the applicant apply under the Annual Grants program.   | \$9,000.00  | \$9,000.00  | \$9,000.00  | \$9,000.00 Removal of fees for exisiting venue hire for normal operations of the club. | \$2,354,048.00 | \$183,636.00 | \$44,688.00 | \$45,492.00 | \$46,311.00 | \$47,145.00 | Improved Social and Emotional Well<br>being, Increased Active Living, Increased<br>Connection to & Engagement in<br>Community Life |
| CP202206<br>Warrandyte<br>Community<br>Church   | Warrandyte<br>Community Carols  | Warrandyte Community Church will present the Warrandyte Community Carols at Stiggants Reserve. It is a festive atmosphere celebrating Christmas, singing carols, mingling with friends and a positive ambience, advocating diversity. Local singers and musicians will be performing for the well being of Warrandyte and surrounding suburbs.   | Yes | Warrandyte Community Church to deliver the Warrandyte Community Church to deliver the Warrandyte Community Carols. The event is well established and aligns with Council's objectives.  | \$7,400.00  | \$7,400.00  | \$7,400.00  | \$7,400.00 N/A   | \$65,200.00    | \$29,600.00  | \$7,400.00  | \$7,400.00  | \$7,400.00  | \$7,400.00  | Increased Connection to & Engagement in Community Life   |

| The Pottery<br>Expo  | The Pottery Expo                       | A weekend outdoor event on the riverbank at Warrandyte, 80 ceramic artists from around Australia. Clay activities for children, "Tent Talks" for adults, demonstrations and workshops relating to ceramics. Live music by local musicians, food available. Meet the makers, high quality contemporary ceramics for sale. Engaging community and local businesses.  REAL Pathways builds on successful REAL programs creating inclusive opportunities for adults with intellectual disability. Using a community building approach, the program engages and increases awareness of inclusion across arts, culture, sports, recreation, learning and social connection opportunities, creating new partnerships, pathways and information enabling meaningful engagement in community life. | Yes | It is recommended that Council fund the Pottery Expo to deliver the Pottery Expo. The organisation is experienced having delivered the event for the last 21 years. The event contributes to the cultural life of the community, supports the creative industry, attacts tourism and provides community connection and contribution.  It is recommended that Council fund Rights Employment Accommodation Leisure Inc (REAL) to deliver the REAL Pathways program. The organisation is well established and has the capacity to deliver a program that provides inclusive opportunities for adults with an intellectual disability. The program aligns with the priority area through enabling meaninggul engagement in community life. | \$33,064.00 | \$25,000.00<br>\$33,071.00 | \$25,000.00<br>\$34,057.00 | \$25,000.00<br>\$35,073.00 | Note Pottery Expo<br>has residual funds<br>from Annual<br>Community Grants<br>(Festivals and<br>Events) for 2022<br>event. | \$171,360.00<br>\$291,067.00 | \$75,000.00<br>\$135,265.00 | \$33,064.00 |             |             | \$35,073.00 | Improved Social and Emotional Well being, Increased Active Living, Increased Connection to & Engagement in Community Life  Improved Social and Emotional Well being, Increased Active Living, Increased Connection to & Engagement in Community Life |
|--|--|---|-----|---|-------------|----------------------------|----------------------------|----------------------------|--|------------------------------|-----------------------------|-------------|-------------|-------------|-------------|--|
| 1  | Together We Move<br>Forward            | The Pensioners Association of Bulleen and Templestowe project "Together We Move Forward" will support seniors from culturally and linguistically diverse backgrounds, mainly Greek and Italian speaking seniors who reside in the City of Manningham, to overcome social isolation and build community connections through building the capacity of volunteers.   | Yes | It is recommended that Council fund the Pensioners Association of Bulleen and Templestowe to partially fund the Together We Move Forward program. The program strongly aligns with the priority area and demonstrated benefits to the Manningham community.   | \$15,000.00 | \$15,000.00                | \$15,000.00                | \$15,000.00                | Reduced activities<br>and programs and<br>removal of ineligible<br>components.   | \$234,700.00                 | \$200,000.00                | \$50,000.00 | \$50,000.00 | \$50,000.00 |             | Improved Social and Emotional Well being, Increased Active Living, Increased Connection to & Engagement in Community Life  |
| 1  | _                                      | We aim to present a series of concerts in the local community involving music of diverse backgrounds, in various performing formats and venues. These events will develop a sense of community identity and spirit, as well as promote the continuing learning of music throughout life to enhance people's well being.   | Yes | It is recommended that Council fund the Manningham Musicians Association to deliver the Manningham Concert Band program. The Band make an important contribution to the arts in community and feature at Civic events.  | \$7,976.26  | \$17,373.26                | \$17,373.26                | \$17,373.26                | N/A  | \$191,351.04                 | \$60,096.04                 | \$7,976.26  | \$17,373.26 | \$17,373.26 |             | Improved Social and Emotional Well<br>being, Increased Connection to &<br>Engagement in Community Life   |
| CP202215<br>Living and<br>Learning at<br>Ajani<br>Incorporated | Let's connect                          |   | Yes | It is recommended that Council fund Living and Learning at Ajani to deliver the Let's Connect program. The organisation is well established with the capacity to deliver the extensive range of services for the community. The program aligns with the priority areas providing opportunities for connection and engagement, active living to improve social and emotional wellbeing.  | \$25,000.00 | \$25,000.00                | \$25,000.00                | \$25,000.00                | Reduced activities<br>and programs and<br>removal community<br>lunch component.  | \$531,066.00                 | \$200,000.00                | \$50,000.00 | \$50,000.00 | \$50,000.00 |             | Improved Social and Emotional Well<br>being, Increased Active Living, Increased<br>Connection to & Engagement in<br>Community Life   |
| NOT RECO   | MMENDED                                |   |     |   |             |                            |                            |                            |  |                              |                             |             |             |             |             |  |
| Chinese<br>Precincts   |  | Our project is to create annual calendar of art classes where Chinese ethnic community groups can learn their art and continue their traditions. They will also hold practicing session so they can offer a free lunar new year free events in City of Manningham   |     | It is not recommended that Council fund<br>Chinese Precincts Community Association<br>Inc. to deliver the Positive Ageing Program<br>for Chinese Seniors. Instead it is<br>recommended that the applicant apply<br>under the Annual Grants program.   | \$0.00      | \$0.00                     | \$0.00                     | \$0.00                     |  | \$120,000.00                 | \$40,000.00                 | \$10,000.00 | \$10,000.00 | \$10,000.00 |             | Improved Social and Emotional Well<br>being, Increased Active Living   |
| 1  | Communication for All<br>in Manningham |   | No  | It is not recommended that Council fund Scope (Aust) Ltd for the Communication for All in Manningham program. While an excellent application and worthwhile proposal, the development of the tool has the potential to be implemented across all LGA's and therefore the organisation should consider a joint funded model gaining contributions from other LGA's.  | \$0.00      | \$0.00                     | \$0.00                     | \$0.00                     |  | \$316,055.60                 | \$199,080.00                | \$49,770.00 | \$49,770.00 | \$49,770.00 |             | Improved Social and Emotional Well<br>being, Increased Connection to &<br>Engagement in Community Life   |

| Serenity for<br>Women  | and physical well<br>being support and<br>improvement program | Our program comprises a variety of activities that aim at creating opportunities for women to enhance their physical activity, social integration and emotional wellbeing. Those activities include water safety lessons, Zumba workout classes, art workshops and gardening workshops.   | No | It is not recommended that Council fund Serenity for Women program, instead the applicant should be encouraged to reapply under an Annual Grant program. The organisation and program require further work to understand the current services available and how this program will work within those services.                     | \$0.00              | \$0.0       | 90 \$0       | 00 \$0.0        | 0   | \$109,340.00 | \$76,520.00  | \$19,130.00 | \$19,130.00 | \$19,130.00 | \$19,130.00 Improved Social and Emotional Well being, Increased Active Living, Increased Connection to & Engagement in Community Life          |
|--|---|---|----|---|---------------------|-------------|--------------|-----------------|-----|--------------|--------------|-------------|-------------|-------------|--|
| Live Life Get<br>Active  | Live Life Get Active -<br>Community<br>Partnerships and       |   | No | It is not recommended that Council fund Live Life Get Active to deliver the Live Life Get Active - Community Partnerships and Participation program. The application requires further development to determine the need and how the program will be delivered.  | \$0.00              | \$0.0       | \$0          | oo \$0.0        | D   | \$175,000.00 | \$175,000.00 | \$43,750.00 | \$43,750.00 | \$43,750.00 | \$43,750.00 Access to Healthy Eating, Increased Active Living, Increased Connection to & Engagement in Community Life                          |
| Kevin's School   | Cross Generational<br>Playgroup.                              | St Kevin's PS & St Kevin's Church will provide a therapeutic cross-generational supported playgroup that aims to build an active, connected and emotionally resilient community, targeting vulnerable/isolated families/people who lack connection to community, have reduced opportunities to engage in an active/healthy lifestyle and are at-risk of poor mental health/wellbeing. | No | It is not recommended that Council fund St Kevin's School for the St Kevin's Therapeutic Cross Generational Playgroup. The program requires further development. Applicant encouraged to apply through annual grant program.  | \$0.00              | \$0.0       | \$0          | 00 \$0.0        |     | \$273,400.00 | \$137,400.00 | \$35,100.00 | \$34,100.00 | \$34,100.00 | \$34,100.00 Improved Social and Emotional Well<br>being, Increased Active Living, Increased<br>Connection to & Engagement in<br>Community Life |
| CP202216<br>House of<br>Persia<br>Community<br>and Cutural<br>Centre | ,   | Hope's plan is to provide 5 categories of services to the community. All categories are matched to one or more of the Priority Outcomes of Council's objectives. These service categories are: Women's Group, Support Services Group, Community Services Group, Personal Needs Group, Sports Group, run alongside each other simultaneously.  |    | It is not recommended that Council fund House of Persia Community and Cultural Centre for the HOPE Heart Project. The program does not clearly address the priority outcomes and requires further development. The applicant is encouraged to further develop the program and make a submission through the annual grant program. | \$0.00              | \$0.0       | 50 \$0       | 00 \$0.0        |     | \$200,000.00 | \$200,000.00 | \$49,978.00 | \$49,830.00 | \$49,830.00 | \$49,830.00 Improved Social and Emotional Well<br>being, Increased Active Living, Legal<br>Service to Support at Risk Residents                |
| Kidsafe<br>Victoria  | Kids Safe - Childhood<br>Injury Prevention<br>Project         | This program seeks to reduce the number of unintentional childhood injuries and deaths in Manningham. An integrated set of campaigns and activities will be delivered to empower local parents, carers and community organisations with the practical skills and knowledge to create safe home, road, water and play environments for children.                                       | No | It is not recommended that Council fund Kidsafe Victoria to deliver Keeping Manningham Kids Safe - Childhood Injury Prevention Project. The initiative is not consdiered the responsibility of Council.   | \$0.00              | \$0.0       | 500 \$0.     | oo \$0.0        | b   | \$205,356.00 | \$189,356.00 | \$47,399.00 | \$47,399.00 | \$47,399.00 | \$47,399.00 Increased Connection to & Engagement in Community Life, Reduced Injury and Harm  |
| CP202234<br>Pandas<br>Softball Club                                  |   | To provide a free service to the community of independent member protection information services to all sporting organisations and its members of Manningham. To be able to act with integrity, implement in the second year independent mediation and investigation services when required for the Manningham Community.   | No | It is not recommended that Council fund<br>Panda Saftball Club to implement the<br>Sportz Assist Service. The application<br>requires further development to<br>understand the need for such a program<br>and how the program will be delivered.  | 0+I37I3II34:I3<br>9 | \$0.0       | 00 \$0       | oo \$0.0        | D . | \$200,000.00 | \$200,000.00 | \$50,000.00 | \$50,000.00 | \$50,000.00 | \$50,000.00 Improved Social and Emotional Well being, Increased Active Living, Increased Connection to & Engagement in Community Life          |
|  |   |   |    |   | \$702,093.26        | \$799,541.2 | 26 \$750,368 | .26 \$752,419.2 | 6   |              |              |             |             |             | \$0.00   |

# 11 CITY SERVICES

# 11.1 Waste Collection Contract and Receipt of Recyclables Contract - Intent to Exercise Contract Extension Options

File Number: IN21/772

Responsible Director: Director City Services

Attachments: Nil

## **EXECUTIVE SUMMARY**

The waste collection and receipt of recycling services (provided under the Waste Collection contract EF15/28155 with Solo Resource Recovery and Receipt of Recyclables contract EF15/28799 with Visy Recycling) commenced on 1 July 2016.

The contract with Solo Resource Recovery includes the collection of kerbside general waste, recyclable material and garden waste and the transportation to disposal/processing facilities. The contract with Visy for the receipt of recycling includes the receivable, sorting and processing of recyclable material collected across the City of Manningham.

This essential service encompasses a major component of the kerbside waste and recycling collection, transport and processing services (other services such as hard waste collection, landfill disposal and garden waste processing contracts are provided by other contractors).

This report provides an update on the contract status of the Waste Collection and Receipt of Recyclables contracts and outlines the intent to exercise the contract extension options.

#### 1. RECOMMENDATION

# **That Council:**

- A. extend contract EF15/28155 with Solo Resource Recovery (Rico Enterprises Pty Ltd) to collect and transport kerbside general waste, recyclable material and garden waste as a schedule rate for a further period commencing 1 July 2022 to 30 June 2028;
- B. extend contract EF15/28799 with Visy Recycling (Visy Paper Ltd) to receive, sort, process and recycle all kerbside recyclables as a gate fee schedule rate for a further period commencing 1 July 2022 to 30 June 2028;
- C. authorise the Chief Executive Officer and/or delegate to formalise the contract extensions with the above contractors; and
- D. authorise the Chief Executive Officer and/or delegate to negotiate contract terms, operational changes, service changes and adjustments as well as execute further extensions.

#### 2. BACKGROUND

#### Introduction

2.1 The waste collection and receipt of recycling services (provided under the Waste Collection contract EF15/28155 with Solo Resource Recovery and Receipt of Recyclables contract EF15/28799 with Visy Recycling) commenced on 1 July 2016.

- 2.2 The contract with Solo Resource Recovery includes the collection of kerbside general waste, recyclable material and garden waste and the transportation to disposal/processing facilities. The contract with Visy for the receipt of recycling includes sorting and processing of recyclable material collected across Manningham.
- 2.3 Within the provisions of the Solo Resource Recovery and Visy contracts we have the option for a 6 year or 12 month extension period. An extension clause with an option for an additional 12 months has also been included within the contract to allow for a transition period to a new service.
- 2.4 With Council officers recommending to exercise the option of a further 6 years to both contracts given current market conditions and surety until the Waste Authority, Waste Act and relevant legislation has come into effect.
- 2.5 This essential service encompasses a major component of the kerbside waste and recycling collection, transport and processing services (other services such as hard waste collection, landfill disposal and garden waste processing contracts are provided by other contractors).
- We collect waste and recyclables from Manningham households, businesses, schools and community organisations each week. The waste and recyclables from these bins are transported by Solo to different disposal and processing facilities. All recyclable materials are transported to Visy's Material Recycling Facilities for sorting, processing and recycling via third parties into new products and packaging.
- 2.7 The waste collection and receipt of recyclables services provide an essential community service which assists in diverting any reusable and recyclable material from landfill. Without the recycling receipt/processing service being in place, there would be no separate kerbside recycling collection service and the recyclable materials would be sent to landfill.

#### Waste Collection

- 2.8 Solo currently collect and transport general waste, recyclables and garden waste to disposal/processing facilities.
- 2.9 On an annual basis, Solo collects over 4,500,000 bins from across the municipality. The collections can be very difficult given traffic conditions, road topography as well as the overall geography of the municipality.
- 2.10 Given these challenges, the recent Customer Satisfaction Survey for Manningham services has waste collection as the number 1 rated service provided to the community. The waste service continues to be highly rated even through the ongoing pandemic.

2.11 This is a significant achievement given the challenges in ensuring waste collection has continued uninterrupted whilst navigating COVID safe protocols and processes.

# **Recycling Processors**

- 2.12 The state of the market for recycling receipt and processing is extremely volatile, and the long term certainty of the market is unknown.
- 2.13 All recycling processors have been adversely affected by China's National Sword Policy implemented in January 2018 where China no longer accepts low quality mixed recyclables such as those from Australian kerbside recycling services. The China ban and subsequent worldwide collapse of recycling commodity prices adversely affected the ongoing financial viability of all recyclers.
- 2.14 Our existing recycler Visy, has been adversely affected by the crisis but has been willing to negotiate with their existing contracts (including Manningham) to enable and continue the collection of recyclable materials.
- 2.15 There is also currently limited industry capacity from existing recyclers to take on new Councils for the processing of municipal kerbside recyclables.

# **Victorian Government**

2.16 The Victorian Government has recognised the dire situation for recycling processors and Victorian councils, as evidenced by the provision of the Victorian Government's Temporary Recycling Relief Funding package and its Recycling Industry Strategic Plan. The Victorian Government's Recycling Industry Strategic Plan recognises that it will take collective action from the recycling industry, councils, the Victorian Government and the community over the next 3 to 5 years before a more viable, circular recycling economy is established.

# **Contingency Arrangements**

2.17 Further to the contingency arrangements available with our current recycling processors, we are also currently reviewing other contingency arrangements in the event of any emergency (i.e. fire and flood) or an interruption of service so as to ensure that the waste collection and receipt of recyclables processing service can continue without major disruption.

#### 3. COUNCIL PLAN / STRATEGY

- 3.1 These contracts aligns with the Council Plan goals 3.1 to 'protect and enhance our environment and diversity' and 3.2 to 'reduce our environmental impact and adapt to climate change', as well as goal 5.1 to be 'a financially sustainable council that manages resources effectively and efficiently'.
- 3.2 We are committed to providing a range of waste collection services.
- 3.3 The provision of a long term reliable waste collection and recyclables processing services are an integral part of achieving waste minimisation objectives.

#### 4. DISCUSSION / ISSUES

4.1 The existing contracts have built in provisions to extend the operation of the contracts beyond the initial contract term.

- 4.2 Given the issues detailed above we can ensure greater surety in its own waste collection and recyclables processing services through the exercising of the extension options.
- 4.3 The extension of the waste collection and recyclables processing services would comply with State Government waste policy direction and strategies.
- 4.4 Operational changes, contract terms, service changes and adjustments to the contract and contract documentation will be undertaken through negotiations with Solo and Visy when required.

# 5. FINANCIAL IMPLICATIONS

- 5.1 The financial contractual arrangement for the waste collection and recyclables processing services are based on a schedule rate / gate fee contracts.
- 5.2 The cost of the waste collection service is estimated at \$31,000,000 (ex GST).
- 5.3 The cost of the recyclables processing services is estimated at \$7,500,000 (ex GST).
- 5.4 It should be noted that the estimates above do not take incorporates the impacts of the future introduction of any food organics and glass collection services which, dependant on exact start date, will impact on the overall estimated cost of the contracts. The need to introduce a food organics and glass collection services has been mandated by the State Government for introduction during the contract term however its implementation date is yet to be considered by Council and will be subject to a separate Council report.
- 5.5 The costs for all waste services are levied on to the community via the Waste Service Charge; which is listed within Council's annual rates notice.

## 6. IMPLEMENTATION

#### **Timelines**

- 6.1 The initial contract term commenced on 1 July 2016.
- 6.2 The contract extension arrangements are proposed to commence on 1 July 2022.
- 6.3 The contract extensions will expires on 30 June 2028.
- 6.4 There is also an option to extend both contracts further if required (i.e. to align contract start / end dates with any future procurement process).

# 7. CONCLUSION

7.1 That it be noted that the contract extension options for the Waste Collection service and Receipt of Recyclables service will be exercised.

7.2 Council officers also propose that contractual arrangements be secured (once available) to ensure contingency options are available in the event of an emergency or an interruption to service so as to ensure that the waste collection and receipt of recyclables processing service can continue without major disruption.

# 8. DECLARATIONS OF CONFLICT OF INTEREST

No officers involved in the preparation of this report have any general or material conflict of interest in this matter.

# 11.2 Tree Amenity Value Policy

File Number: IN21/779

Responsible Director: Director City Services

Attachments: 1 Draft Tree Amenity Value Policy U

2 Public Tree Removal Request <a href="#">J</a>

#### **EXECUTIVE SUMMARY**

Manningham Tree Amenity Value will demonstrate Manningham's commitment to the health and wellbeing of our community through the retention of tree assets within the landscape.

This report recommends that Manningham City Council develops and adopts a Tree Amenity Valuation Policy. To establish the value of individual trees and the Urban Forest, to provide a mechanism to protect against the loss of tree canopy within Manningham.

It is recommended that a similar method to the City of Melbourne is used for the Manningham Tree Amenity Valuation.

The Tree Amenity Value considers recreational, functional, environmental, ecological, social, health or aesthetic value rather than for production purposes. Where tree loss is unavoidable, it will allow Manningham to receive financial compensation for the loss of tree assets through development, illegal removals or other processes.

This also supports Manningham's Urban Forest Strategy, which is evolving as a result of the Council endorsed Living Melbourne 'Our Metropolitan Urban Forest' document and the Climate Emergency declaration by Council.

# 1. RECOMMENDATION

## **That Council:**

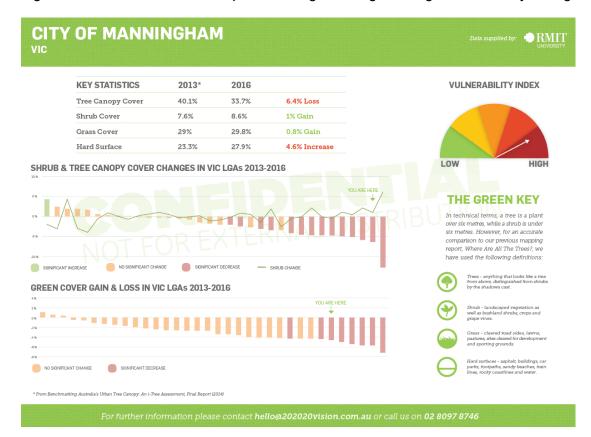
- A. adopt the draft Tree Amenity Value Policy as attached to this report.
- B. inform developers, residents and the broader community about the changes and implementation of the Tree Amenity Value Policy; and
- C. include a copy of the Tree Amenity Value Policy on Manningham Council's website.

# 2. BACKGROUND

- 2.1 Manningham Council prides itself on its green appearance and community liveability within a balanced environment. This is evident in the Manningham logo the built form within a eucalypt leaf reflecting the City within the Forest. The Climate Emergency declaration by Council in January 2020 further demonstrates Manningham's commitment to our environment and healthy community.
- 2.2 The socio economic and environment benefits trees provide to the health and wellbeing of residents and the wider community is well established; however trees are not currently classified as assets within Manningham.

2.3 Manningham has been losing between 2 and 3 percent of its total tree canopy cover each year as identified in the RMIT 202020 Vision report (image below). A large factor in this has been development that has not been sympathetic to tree retention.

Figure 1: RMIT 202020 Vision report outlining Manningham vegetation density change



- 2.4 While Manningham has charged costs for removal and some replacement, this approach has not provided incentive for development that is sympathetic to retention of public trees. It has been found that widespread removals for proposed developments are required and have been approved, while illegal tree removal and damage is also a frequent occurrence.
- 2.5 It is expected that Manningham Tree Amenity Values will influence better design that is sympathetic to tree retention.
- 2.6 Where tree retention is impractical, Manningham Tree Amenity Value will provide a mechanism whereby financial compensation is provided for the replacement of tree canopy loss.
- 2.7 This application of an amenity value methodology is complimentary to Action 1-Protect and restore species habitat, and improve connectivity; and Action 6 -Fund the protection and enhancement of the Urban Forest vision within the Council adopted Living Melbourne 'Our Metropolitan Urban Forest'.

#### 3. DISCUSSION / ISSUE

# 3.1 Legal Query

3.1.1 Concern has been raised about the legality and mechanism by which amenity value may be applied at Manningham. Following this query, discussion occurred with a City of Melbourne legal services member and thereafter raised with Russel Kennedy Lawyers.

Advice received was that the Local Laws framework would allow for the granting of a permit for public tree removal. Requests are proposed to be reviewed by a Council arborist as an authorised officer, whereupon a permit can be provided that includes costs that need to be paid prior to removal.

All removals will continue to be undertaken through the Parks department. Attachment 2 provides an indicative flow diagram for public tree removal.

3.1.2 A framework for amenity bonds being held for development sites and process for applying amenity value to damage/illegal tree removals is currently being reviewed.

# 3.2 Tree Amenity Value

- 3.2.1 Tree Amenity Value of trees considers recreational, functional, environmental, ecological, social, health or aesthetic value rather than for production purposes.
- 3.2.2 There are generally two amenity valuation methods used consistently by Councils within Victoria; The Burnley Method and The City of Melbourne Method. Amenity value of trees has been applied in many municipalities of Victoria and wider Australia (see Table 1).

Table 1: Tree Amenity Value at various councils

| Burnley Method            | City Of Melbourne Method | Other Amenity<br>Method |  |  |
|---------------------------|--------------------------|-------------------------|--|--|
| Brimbank                  | Banyule                  | Bayside                 |  |  |
| City of Whittlesea        | Booroondara              | City of Sydney          |  |  |
| Glenorchy (TAS)           | City of Greater Bendigo  | Frankston               |  |  |
| Maroondah                 | City Of Melbourne        | NSW LGAs                |  |  |
| Unley (SA)                | City of Yarra            | Stonington              |  |  |
| Wangaratta                | Darebin                  | Whitehorse              |  |  |
| Warrnambool               | Hobart                   |                         |  |  |
| Wyndham (revised version) | Knox                     |                         |  |  |
|                           | Melton                   |                         |  |  |
|                           | Mitchell                 |                         |  |  |
|                           | Monash (informally)      |                         |  |  |
|                           | Moreland                 |                         |  |  |
|                           | Port Phillip             |                         |  |  |

3.2.3 The Burnley Method essentially determines the canopy volume of the tree and extrapolates current nursery prices to the size of the mature tree. A criticism of the Burnley Method is that there is an onerous requirement of checking numerous nursery suppliers to get average values and update these periodically.

- 3.2.4 The City of Melbourne Method has a basic monetary value of a tree, the formula was originally developed in 1990 by Dr. Peter Yau for the City of Melbourne, where it has been used for recouping costs for the loss of trees in public space as a result of development impact or illegal removal/damage.
- 3.2.5 Both methods generally provide values in the same order of magnitude as each other and either system would be beneficial for implementation at Manningham; however, it is recommended that the City of Melbourne method is adopted in Manningham. This method has longevity and has been found to have consistency in assessment, simplicity of use and has general acceptance within the wider community.
- 3.2.6 Benchmarking with other organisations has also indicated that application of the City of Melbourne Method resulted in general acceptance from developers or people wanting to remove trees, as it was understood that payment was required for removal of a public asset.
- 3.2.7 Additional data can be captured within our tree database iTree to include structure and composition analyses of species condition and distribution, leaf area and biomass, species importance values and some forecasting and modelling options
- 3.2.8 iTree is usually combined with Amenity Value to provide a holistic assessment of the value of an asset and the environmental services it provides. It has been adopted internationally with approximately 3,000 projects worldwide.

# 3.3 Urban Forest Strategy

- 3.3.1 Development of the associated Manningham Urban Forest Strategy is proposed as a long term project that will require cross department collaboration and regular updating to Council. This will tie in with future planting that is proposed within Manningham by VicRoads as a result of large scale tree removal for North East Link. Having a formalised strategy will allow for a considered and effective replanting program in areas that are in most need.
- 3.3.2 The design and implementation of the Urban Forest Strategy will draw from collaborative works already undertaken with Resilience Melbourne and will include revision of the Manningham's 2009 Streetscape Strategy in light of Climate Change.
- 3.3.3 This information will be available on Manningham's webpage and visible via the new Tree Plotter open platform. This will allow the community to review details of current requests, tree health and structure, previous works, protection requirements and amenity values. This transparency should assist in keeping residents informed of works progression and foster a sense of ownership for their Urban Forest.

3.3.4 The use of new management programs will keep records to allow for historical data and identify appropriate management practices and areas of difficulty in establishing trees.

3.3.5 The lack of a Council Urban Forest Strategy recognising the value of its assets has been highlighted as a major gap in the Councils arboricultural operations, leading to inconsistencies and ambiguity in decision making and leaving Manningham's urban forest vulnerable. This Policy incorporates previous recommendations as well as relevant Australian Standards and industry best practice to govern the management of Council trees by Manningham Council.

#### 4. COUNCIL PLAN / STRATEGY

- 4.1 The policy relates to the following Council Plan 2017-2021 goals and action areas under the Resilient Environment theme:
  - 4.1.1 Goal 3.1 Protect and enhance our environment and biodiversity.
  - 4.1.2 Goal 3.2 Reduce our environmental impact and adapt to climate change.
  - 4.1.3 Action area Demonstrate leadership in sustainable and innovative environmental practices.

#### 5. IMPACTS AND IMPLICATIONS

- 5.1 Legal Mechanism
  - 5.1.1 Council policy strengthens legitimacy of Tree Amenity Value and allows for input and ownership by various stakeholders, thereby creating transparency in decision making process and greater community awareness and acceptance.
    - Manningham's Community Local Law 2013 provides a robust existing framework for the protection of assets and trees in particular. It is proposed that Local Law in conjunction with Council Policy will provide the mechanism by which fees can be charged. Recent legal advice supports this position.
  - 5.1.2 Additional review between departments is occurring to establish process for holding of amenity bonds, tree damage/illegal removal process and legal proceedings.

### 6. IMPLEMENTATION

- 6.1 Finance / Resource Implications
  - 6.1.1 The Amenity Value is not a guaranteed revenue source and will vary depending upon the volume of planned or illegal removals.

6.1.2 Discussion is continuing with Finance about the process by which these funds get reallocated back to the improvement and maintenance of the Urban Forest. Information to be provided for the SBS Meeting in December.

- 6.1.3 Interdepartmental support of Tree Amenity Value has been provided, particularly from areas such as Urban Design and Engineering. Advice has been provided by Legal Counsel, Risk, Planning and Local laws in the development of the Policy.
- 6.1.4 Capital Programs are unlikely to be detrimentally impacted by Amenity Value Policy as the existing Manningham Tree Management Plan outlines tree retention requirements and Capital Programs recognise the value of retaining and incorporating tree assets into designs.
- 6.1.5 The coordination and administration of the Tree Amenity Policy will be managed by City Amenity.

# 6.2 Communication and Engagement

- 6.2.1 Council Officers have engaged with the Communications area to develop a communications plan. This will consider the engagement with developers, residents and the broader community about the changes and implementation the new policy.
- 6.2.2 Manningham's Planning department are aware of this proposal and advised they would informally start advising developers and permit applicants that Amenity value is likely to become a charge for public tree removal.

#### 6.3 Timelines

6.3.1 The policy will be implemented and applied following approval and endorsement. All associated fees and charges budget requirements and authorisation processes to be included within the 2022/23 mid-year budget process.

# 7. DECLARATIONS OF CONFLICT OF INTEREST

No officers involved in the preparation of this report have any general or material conflict of interest in this matter.

# **Policy Register**

# **Tree Amenity Value Policy**

# Draft - not approved

Policy Classification -

Policy N° - **D21/57111** 

Policy Status

Responsible Service Unit - City Amenity

Authorised by - Authorised by.Full Description

Date Adopted - Date Adopted

Next Review Date - Next Review Date

This policy is part of a suite of policies adopted by Council or the Executive Management Team (EMT).

New or replacement policies can be created and developed within Service Units but can only be added to Council's Policy Register by Governance Services following the approval of the policy by Council or the EMT.



# Policy Register Tree Amenity Value Policy



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# Policy Register Tree Amenity Value Policy



#### **PURPOSE**

Amenity Value is a mechanism for the recognition of public trees as assets within Manningham and provides monetary value for these assets.

Where public tree removals are approved, it allows for the return of money from the loss of the asset to be used to improve the tree amenity that has been lost.

# POLICY STATEMENT

Manningham is a municipality of varied urban, rural and natural landscapes. This creates a diverse Urban Forest that provides significant social, economic and environmental benefits.

Manningham recognises that the Urban Forest and individual trees are critical urban infrastructure, playing major roles in Climate Change mitigation critical to community health and wellbeing, ecosystem services and the overall liveability within the municipality.

Many trees within Manningham hold Heritage, Cultural and Environmental significance. These are provided a positive modifier for Species Factor in the Tree Amenity Value Calculation, with such trees further reviewed for suitability of removal.

Where vegetation is considered to be the habitat of threatened invertebrate and vertebrate fauna per the Flora and Fauna Guarantee Act 1988 (FFG Act), removals are prohibited. Council GIS and the following resources are used in determining trees of Heritage, Cultural and/or Environmental significance.

- The Heritage Register https://heritagecouncil.vic.gov.au/heritage-protection/register/
- The National Trust Register https://trusttrees.org.au/
- Victorian Aboriginal Heritage Council https://www.aboriginalheritagecouncil.vic.gov.au/
- Flora and Fauna Guarantee Act Threatened List https://www.environment.vic.gov.au/conserving-threatened-species/threatened-list
- Threatened Species Advisory Lists https://www.environment.vic.gov.au/conserving-threatened-species/threatened-species-advisory-lists

The retention and protection of Council managed trees is given high priority in all aspects of Councils activities and these are protected from illegal removal, damage, destruction or interference by Manningham's Community Local Law and/or Statutory Enforcement.

All public tree removal requests are reviewed by Council arborists from the City Amenity Department for their suitability of removal in accordance with Council's Tree Management Plan.

Where tree removal/s are approved, Amenity Value is applicable in addition to any other costs required for removal and replacement.

# Policy Register Tree Amenity Value Policy



# **SCOPE OF POLICY**

This policy applies to all trees in the municipality that are either owned or managed by Manningham Council and referred to as public trees, including trees which have any part of its trunk originating from Council managed land.

This policy is applicable to all developers, builders, service providers, residents, civil contractors, event organisers, Council Departments, State Government Departments or Federal Government Departments undertaking activities in proximity to public trees.

# **GOVERNANCE**

| Position                  | Responsibility                            |
|---------------------------|---|
| Director City Services    | Independent Review                        |
| Manager City Amenity      | Owner                                     |
| Coordinator Parks         | Implementation and operational management |
| Senior Strategic Arborist | Strategic review                          |
| Team Leader Arboriculture | Implementation and operational management |

# Policy Register Tree Amenity Value Policy



# **AMENITY VALUATION PROCEDURE**

Where a public tree is approved for removal by Council's Parks Department for the purpose of development, construction or other works, the associated cost of the tree, its removal and replacement are to be paid by the property owner or representative prior to its removal.

Where a tree has been illegally removed, poisoned or significantly damaged, this valuation will be retrospectively applied and costs sought from the offending party.

The costs associated with removal of a public tree in Manningham City Council include:

|  | A – Amenity Value       | Calculated in accordance with the City's adopted Amenity Value Formula.              |  |  |  |  |
|--|-------------------------|--|--|--|--|--|
|  | B – Removal Costs       | The sum of the fees incurred by the City for physically removing the tree.           |  |  |  |  |
|  | C – Reinstatement Costs | The cost of all works required to replace the loss of vegetation from the landscape. |  |  |  |  |

# A - Amenity Value

The following formula has been prepared to assist with calculating the monetary amenity value of a public tree in Manningham City Council. This formula is based on the City of Melbourne's Amenity Value Formula developed in 1990 by Dr. Peter Yau and has been modified for application in Manningham City Council.

Amenity Value = Basic Value (\$) x Species (\$) x Aesthetics (A) x Locality (L) x Condition (C)

Read through the following formula definitions to calculate the tree amenity value.

# Policy Register Tree Amenity Value Policy



#### Basic Value (\$)

The basic monetary value of a tree was taken from the internationally accepted table of values devised by the American Council of Tree and Landscape Appraisers and the International Society of Arboriculture, which in the base year 1988 was \$US27 per square inch trunk basal area. This has been converted to Australian dollars to a value corresponding to centimetres in trunk diameter at breast height (DBH). Basic values were updated in January 2017 to reflect the current CTLA value of \$13 per square centimetre. Young trees with a trunk diameter of 6 centimetres or less do not attract an amenity value charge.

#### 2019 Basic Values

| DBH<br>cm | Base Value  | DBH<br>cm | Base Value  | DBH<br>cm | Base Value   | DBH<br>cm | Base Value   |
|-----------|-------------|-----------|-------------|-----------|--------------|-----------|--------------|
| <6        | \$ -        | 42        | \$18,010.75 | 79        | \$63,721.71  | 116       | \$137,388.13 |
| 6         | \$367.57    | 43        | \$18,878.62 | 80        | \$65,345.13  | 117       | \$139,767.10 |
| 7         | \$500.30    | 44        | \$19,766.90 | 81        | \$66,988.97  | 118       | \$142,166.49 |
| 8         | \$653.45    | 45        | \$20,675.61 | 82        | \$68,653.22  | 119       | \$144,586.30 |
| 9         | \$827.02    | 46        | \$21,604.73 | 83        | \$70,337.90  | 120       | \$147,026.54 |
| 10        | \$1,021.02  | 47        | \$22,554.28 | 84        | \$72,043.00  | 121       | \$149,487.19 |
| 11        | \$1,235.43  | 48        | \$23,524.25 | 85        | \$73,768.52  | 122       | \$151,968.26 |
| 12        | \$1,470.27  | 49        | \$24,514.63 | 86        | \$75,514.46  | 123       | \$154,469.75 |
| 13        | \$1,725.52  | 50        | \$25,525.44 | 87        | \$77,280.82  | 124       | \$156,991.67 |
| 14        | \$2,001.19  | 51        | \$26,556.67 | 88        | \$79,067.60  | 125       | \$159,534.00 |
| 15        | \$2,297.29  | 52        | \$27,608.32 | 89        | \$80,874.81  | 126       | \$162,096.76 |
| 16        | \$2,613.81  | 53        | \$28,680.38 | 90        | \$82,702.43  | 127       | \$164,679.93 |
| 17        | \$2,950.74  | 54        | \$29,772.87 | 91        | \$84,550.47  | 128       | \$167,283.53 |
| 18        | \$3,308.10  | 55        | \$30,885.78 | 92        | \$86,418.93  | 129       | \$169,907.54 |
| 19        | \$3,685.87  | 56        | \$32,019.11 | 93        | \$88,307.81  | 130       | \$172,551.98 |
| 20        | \$4,084.07  | 57        | \$33,172.86 | 94        | \$90,217.12  | 131       | \$175,216.83 |
| 21        | \$4,502.69  | 58        | \$34,347.03 | 95        | \$92,146.84  | 132       | \$177,902.11 |
| 22        | \$4,941.73  | 59        | \$35,541.62 | 96        | \$94,096.98  | 133       | \$180,607.81 |
| 23        | \$5,401.18  | 60        | \$36,756.63 | 97        | \$96,067.55  | 134       | \$183,333.92 |
| 24        | \$5,881.06  | 61        | \$37,992.07 | 98        | \$98,058.53  | 135       | \$186,080.46 |
| 25        | \$6,381.36  | 62        | \$39,247.92 | 99        | \$100,069.94 | 136       | \$188,847.42 |
| 26        | \$6,902.08  | 63        | \$40,524.19 | 100       | \$102,101.76 | 137       | \$191,634.80 |
| 27        | \$7,443.22  | 64        | \$41,820.88 | 101       | \$104,154.01 | 138       | \$194,442.59 |
| 28        | \$8,004.78  | 65        | \$43,137.99 | 102       | \$106,226.67 | 139       | \$197,270.81 |
| 29        | \$8,586.76  | 66        | \$44,475.53 | 103       | \$108,319.76 | 140       | \$200,119.45 |
| 30        | \$9,189.16  | 67        | \$45,833.48 | 104       | \$110,433.26 | 141       | \$202,988.51 |
| 31        | \$9,811.98  | 68        | \$47,211.85 | 105       | \$112,567.19 | 142       | \$205,877.99 |
| 32        | \$10,455.22 | 69        | \$48,610.65 | 106       | \$114,721.54 | 143       | \$208,787.89 |
| 33        | \$11,118.88 | 70        | \$50,029.86 | 107       | \$116,896.31 | 144       | \$211,718.21 |
| 34        | \$11,802.96 | 71        | \$51,469.50 | 108       | \$119,091.49 | 145       | \$214,668.95 |
| 35        | \$12,507.47 | 72        | \$52,929.55 | 109       | \$121,307.10 | 146       | \$217,640.11 |
| 36        | \$13,232.39 | 73        | \$54,410.03 | 110       | \$123,543.13 | 147       | \$220,631.70 |
| 37        | \$13,977.73 | 74        | \$55,910.92 | 111       | \$125,799.58 | 148       | \$223,643.70 |
| 38        | \$14,743.49 | 75        | \$57,432.24 | 112       | \$128,076.45 | 149       | \$226,676.12 |
| 39        | \$15,529.68 | 76        | \$58,973.98 | 113       | \$130,373.74 | 150       | \$229,728.96 |
| 40        | \$16,336.28 | 77        | \$60,536.13 | 114       | \$132,691.45 |           |              |
| 41        | \$17,163.31 | 78        | \$62,118.71 | 115       | \$135,029.58 |           |              |

Based on CTLAv9 \$AUD13/cm<sup>2</sup>

# Policy Register Tree Amenity Value Policy



#### Species Factor (S)

A tree is assessed according to its known natural life span and its rate of growth in a particular environment. For example, a long-lived tree will be scored higher than a short-lived tree. Significant features of the tree will also modify how the tree is scored. Judgment regarding species factor must consider how that species performs in Manningham City Council and must be made by a qualified Arborist (AQF level 5 minimum).

| Group                | Characteristics  | Example Species*   | Score |  |  |
|----------------------|--|--|-------|--|--|
| 1                    | trees of short life span (less than 50 years)  | Prunus, Acacia, Callistemon  | 0.5   |  |  |
|                      | fast growth rate   |  |       |  |  |
| 2                    | trees of short life span (less than 50 years)  | Malus, Pyrus   | 0.6   |  |  |
|                      | slow growth rate   |  | /e    |  |  |
| 3                    | trees of medium life span (50 - 150 years)   | Populus, Liquidambar,<br>Fraxinus, Corymbia,<br>Angophora, Grevillea,  | 0.7   |  |  |
|                      | fast growth rate   | Melaleuca, Casaurina, Hakea,<br>Syzygium   |       |  |  |
| 4                    | trees of medium life span (50 - 150 years)   | Brachychiton, Jacaranda,<br>Zelkova, Shinus, Phoenix,<br>Melia, Lophostemon, Agonis.                             | 0.8   |  |  |
|                      | slow growth rate   | Mona, Eophostomon, Agoms.  |       |  |  |
| 5                    | trees of long life span (more than 150 years)  | Cupressus, Platanus, Ficus, Pinus, Celtis, Eucalyptus.   | 0.9   |  |  |
|                      | fast growth rate   |  |       |  |  |
| 6                    | trees of long life span (more than 150 years)  | Ulmus, Quercus, Sequoia,<br>Ginko, Araucaria, Agathis  | 1.0   |  |  |
|                      | slow growth rate   |  |       |  |  |
| Negative<br>Modifier | Noxious or environmental weeds in<br>the Manningham area                             | Pittosporum undulatum, Salix<br>spp., Acacia baileyana,<br>Ailanthus spp., Ligustrum spp.,<br>Cratageus monogyna | 0.0   |  |  |
| Positive<br>Modifier | an indigenous species  | 0 07   |       |  |  |
| wodiller             | tree greater than 1m diameter at breast  | tree greater than 1m diameter at breast height (DBH)   |       |  |  |
|                      | listed as a 'significant tree' on the Natio     Manningham Significant tree register | listed as a 'significant tree' on the National Trust register or<br>Manningham Significant tree register         |       |  |  |
|                      | a large hollow bearing tree  |  |       |  |  |
|                      | a rare species in the locality   |  |       |  |  |
|                      | a special cultivated variety   | a special cultivated variety   |       |  |  |
|                      | has special historical, cultural or other s  | has special historical, cultural or other significance   |       |  |  |
|                      |  | Species Factor (S)   |       |  |  |

<sup>\*</sup>Trees named are supplied only as examples in Manningham conditions.

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# Policy Register Tree Amenity Value Policy



#### Aesthetics (A)

The aesthetic value of a tree is determined by the impact on the landscape if the tree were to be removed. This category is closely tied to the locality factor (L).

| Aesthetic Factor   | Score |
|--|-------|
| Contributes little to the landscape  | 0.5   |
| One of a group of close plantings  | 0.6   |
| Multiple trees from a group of close plantings (majority of group/hedgerow remains intact) | 0.7   |
| Wide plantings   | 0.7   |
| Street or pathway plantings; irregular spacing between trees; regular spacing one side     | 0.8   |
| Street or pathway plantings; regular spacing both sides                                    | 0.9   |
| Solitary or feature specimen tree/s (e.g. large specimen tree in reserve, avenue of trees, | 1.0   |
| hedgerow etc.)   |       |
| Aesthetics (A)   |       |

### Locality (L)

The locality factor is determined by the tree's geographical situation. Trees in within a highly urbanised environment score highest because of the stressful growing environment in which the tree must survive. As the location becomes more rural, the significance of the tree diminishes.

| Locality Factor   | Score |
|---|-------|
| In undeveloped bushland or open forest with no nearby infrastructure (e.g. roads, utilities etc.)   | 0.5   |
| In bushland reserve or public open space within urban centre or township                            | 1.0   |
| Residential or commercial street in urban centre, suburb or township                                | 1.5   |
| Part of an avenue planting in urban area, suburb or township  | 1.75  |
| In neighbourhood park or garden   | 2.0   |
| Part of a key boulevard or town entrance planting; park or garden in city or town centre            | 2.25  |
| Primary location within city or town centre, main street, mall, or civic space or street within CBD | 2.5   |
| Locality (L)  |       |

# Policy Register Tree Amenity Value Policy



#### Tree Condition (C)

The tree condition value is determined by the corresponding total score of the assessment criteria. Where trees have been damaged this assessment should be retrospective of undamaged state.

| Assessment<br>Criteria | Criteria Condition                 | Score |
|------------------------|------------------------------------|-------|
| Trunk                  | solid and sound                    | 5     |
|                        | sections of bark damaged/missing   | 3     |
|                        | extensive decay, hollow trunk      | 1     |
| Growth                 | >15cm twig elongation this season  |       |
|                        | 5-15cm twig elongation             | 2     |
| _64 -                  | <5cm twig elongation               | 1_    |
| Structure              | healthy, stable and sound          | 5     |
|                        | some deadwood and dead limbs       | 3     |
|                        | extensive dieback and deadwood     | 1     |
| Pests and Diseases     | no pest/disease infestation        | 3     |
|                        | minor symptoms of infestation      | 2     |
|                        | advanced symptoms of infestation   | 1     |
| Canopy Development     | full balance canopy                | 5     |
|                        | full but unbalanced, lop-sided     | 3     |
|                        | unbalanced and lacking full canopy | 1     |
| Life Expectancy        | >50 years                          | 5     |
|                        | 10-50 years                        | 3     |
|                        | <10 years                          | 1     |
|                        | Total Condition Score              |       |

| Total Score | Tree Condition | Factor |
|-------------|----------------|--------|
| 6-9         | Very Poor      | 0.2    |
| 10-13       | Poor           | 0.4    |
| 14-18       | Fair           | 0.6    |
| 19-22       | Good           | 0.8    |
| 23-26       | Excellent      | 1.0    |
|             |                |        |

## Policy Register Tree Amenity Value Policy



#### B - Removal Costs

Costs will be based on the current costs of tree removal. It includes the physical removal of the tree and the stump and administration costs.

#### C - Reinstatement Costs

As of 2019, tree purchase, planting, staking, Greenwell installation, mulching, irrigation, formative pruning and ongoing management for 2 years during tree establishment has a value of \$480 per new tree.

The level of reinstatement required will be determined by Council and will take into consideration the location, significance, biodiversity provision and the amenity of the tree removed. As a general; lost canopy replacement trees are purchased by Council in 30-40cm pots with a canopy width of approximately 2m as part of our tree planting program. The width of the canopy at the widest part of the tree that has been or will be removed will be planted with a corresponding number of new trees.

For example a tree with a canopy width of 10m that has been or will be removed will require 5 new tree plantings. All effort will be made by Council to replant trees in the vicinity of the area where the tree has been removed from, however all new plantings will be organised so that mature canopy dimensions can be achieved for each tree planting and in accordance with Council's Streetscape Character Study. This is usually a spacing of 8-12m per replacement tree.

Where there is an occasion where replacement trees cannot all be planted in the vicinity of the area the tree has been or will be removed from, replacement trees will be planted at the discretion of Councils Parks department.

Where there has been a permanent loss of replacement planting location from the property frontage the tree has been removed from or intended to be removed from an engineered option may be required. This can include cut-out of roads and use of structural soils and other elements for Water Sensitive Urban Design (WSUD) installation. WSUD installation attracts a cost of \$10,000 per tree planted.

In addition to reinstatement costs, four (4) footpath panels adjacent the proposed tree location will be removed and reinstalled with TripStop X-profile to council specification. This can be arranged by Council or organised by the applicant.

## Policy Register Tree Amenity Value Policy



#### **Total Costs**

| A. Amenity Value*      |  |
|------------------------|--|
| B. Removal Costs       |  |
| C. Reinstatement Costs |  |
|                        |  |
| Total Costs (A+B+C) =  |  |

Amenity Value\* = Basic Value (\$) x Species (S) x Aesthetics (A) x Locality (L) x Condition (C)

#### APPEALS PROCEDURE

In the event that an applicant is not satisfied with the decision in relation to the amenity value assigned for the removal of a tree, the matter can be considered via an internal appeal process. Where the relevant Director will review all matters related to the decision. If the decision is upheld, the applicant to be advised of their rights to an external review process by the Victorian Ombudsman.

Any person involved in the assessment, authorisation or management action of a tree amenity decision must advise their Director (or CEO, if a Director or staff member reporting to the CEO) of any existing or known potential conflict of interest which may arise from the investigation and subsequent action of remediating tree amenity issue, and withdraw from the process.

In this context, a conflict of interest would be defined as any situation where the person involved will personally receive as a result of the tree amenity action, a benefit or will be in a better position than they were previously.

This is referred to in the Local Government Act 2020 under conflict definitions.

#### SUPPORTING DOCUMENTS

Bushland Management Strategy (2012) - under review

Tree Planting Policy - Council Policy POL/175

Street Trees Policy - Council Policy POL/177

Liveable City Strategy - under development

Policy Manual City Developments CD14 Roads CD 14.9 Nature Strips

Streetscape Character Study (2009)

Manningham Tree Management Plan (2017) - under review

Tree Retention and Removal Policy – under development

Tree Amenity Value Procedure

Tree Retention and Removal Procedure – under development

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# Policy Register Tree Amenity Value Policy



Climate Emergency Action Plan — under development

Council Plan 2021-2025

Green Wedge Action Plan (2020)

Tree Amenity Value Action Plan

Tree Removal Guidelines (Melbourne Water, 2018)

Native Vegetation Removal Study in the Manningham Municipality (Abzeco, 2017)

202020 Vision - Where Should All the Trees Go? City of Manningham (RMIT 2017)

#### **RELATED LEGISLATION**

Manningham Community Local Law (2013)

Planning and Environment Act (1987)

#### **DOCUMENT HISTORY**

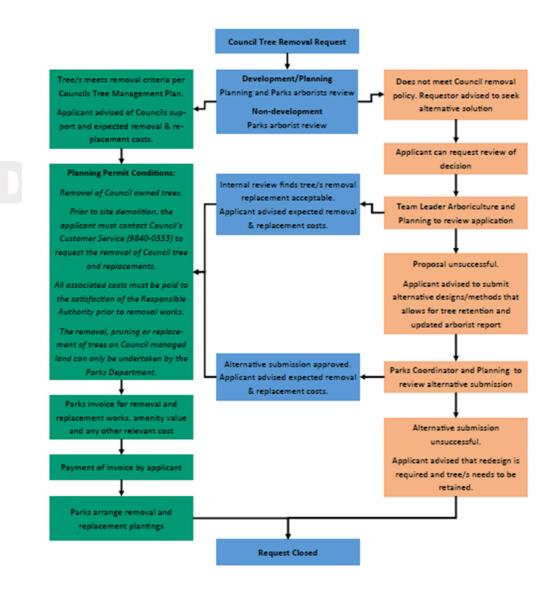
| Policy Title:              | Tree Amenity Value        |
|----------------------------|---------------------------|
| Responsible Officer:       | Arran Provis              |
| Resp. Officer Position:    | Senior Strategic Arborist |
| Next Review Date:          |                           |
| To be included on website? | Yes                       |

| Last Updated | Meeting | Meeting Date | Item N° |
|--------------|---------|--------------|---------|
| 24/05/21     | EMT     | 11/02/21     |         |
| 16/06/21     | SBS     | 15/06/21     | 2       |

## Policy Register Tree Amenity Value Policy



### Appendix 1 - Tree Removal Process



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## Policy Register Tree Amenity Value Policy



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#### Appendix 2 - Supporting Research and Analysis

This Policy is considered consistent the strategic direction of Council, particularly in relation to its position on Climate Change, its Tree Management Plan and legislation.

Benchmarking demonstrates that this policy aligns Manningham with other councils in Victoria and wider Australia. As such this Policy is consistent with expectation of the wider community and is equitable to all stakeholders.

This Policy provides a mechanism to support retention of trees. Where retention is not possible, it provides best practice for valuation of Mangham's tree assets and return of this value back to Council for improvement of the Urban Forest and tree canopy.

There is extensive literature and scientific review on the impact of climate change on urban areas and measures to mitigate the expected affects. Federally funded consortiums such as the Clean Air and Urban Landscapes Hub provide platforms for research and approaches to reducing climate impacts. The following references outline the value of urban greening through retention of trees and the improvement of canopy coverage.

#### References

Item 11.2

**Attachment 1** 

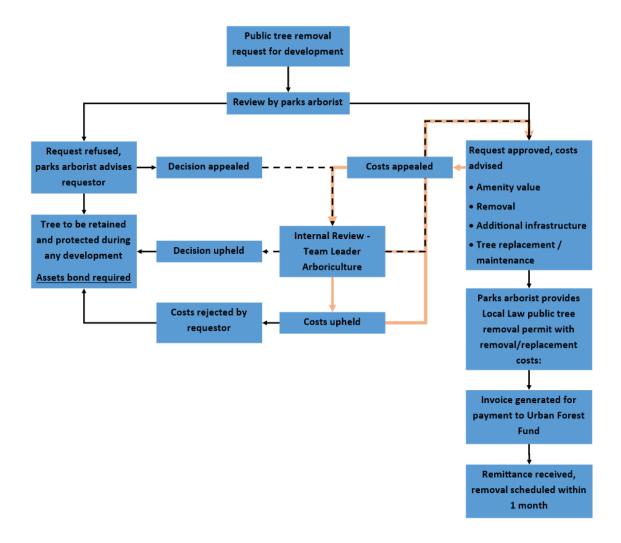
- A Liveability Assessment of the Neighbourhoods of Manningham: The application of indicators as evidence to plan for a healthy and liveable community, 2019, Davern, M., Roberts, R., Higgs, C. & Both, A., RMIT University https://www.manningham.vic.gov.au/file/51206/download
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- Cancer Council NSW throws shade at local government town planners over exposed urban spaces, 2021, André, J, ABC News <a href="https://www.abc.net.au/news/2021-02-14/cancer-council-calls-for-more-shade-in-public-spaces/13149130">https://www.abc.net.au/news/2021-02-14/cancer-council-calls-for-more-shade-in-public-spaces/13149130</a>
- Cooling cities with green space: policy perspectives, Bush, J, 2017, PhD Thesis, The University of Melbourne, Melbourne.
- Green Infrastructure Position Statement, 2019, Australian Institute of Landscape Architects, <a href="https://www.aila.org.au/AILAWeb/Advocate/Position\_Statements/AILAWeb/National\_Policy\_Statements.aspx?hkey=3c5e5a73-3dae-428d-8cbc-ef93c812edc9">https://www.aila.org.au/AILAWeb/Advocate/Position\_Statements/AILAWeb/National\_Policy\_Statements.aspx?hkey=3c5e5a73-3dae-428d-8cbc-ef93c812edc9</a>
- Greener Spaces Better Places national initiative, 2021, https://www.greenerspacesbetterplaces.com.au/
- How to make your home more resilient to heatwaves and severe storms in summer, 2021, Weule, G., ABC News, <a href="https://www.abc.net.au/news/science/2021-01-25/making-your-home-resilient-to-heatwaves-and-severe-storms/12880698?fbclid=lwAR1ILS2br3VR\_nlAdykPRGR80UJldSrki6pomR\_kdqj7ZkqP6xaJhrQqmaM&nw=0</a>

# Policy Register Tree Amenity Value Policy



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- (Manningham) Declaration of Climate Emergency (2020), https://www.manningham.vic.gov.au/declaring-a-climate-emergency
- The Clean Air and Urban Landscapes Hub national initiative, 2021 <a href="https://nespurban.edu.au/">https://nespurban.edu.au/</a>
- 11. Urban trees and people's yards mitigate extreme heat in western Adelaide: final summary report, 2020, Ossola, A, Staas, L, Leishman, M., Macquarie University Department of Biological Sciences, <a href="https://researchers.mq.edu.au/en/publications/urban-trees-and-peoples-yards-mitigate-extreme-heat-in-western-">https://researchers.mq.edu.au/en/publications/urban-trees-and-peoples-yards-mitigate-extreme-heat-in-western-</a>

ad?fbclid=lwAR1lLS2br3VR\_nlAdykPRGR80UJldSrki6pomR\_kdqj7ZkqP6xaJhrQq maM



### 12 SHARED SERVICES

There are no Shared Services reports.

#### 13 CHIEF EXECUTIVE OFFICER

#### 13.1 CEO Key Performance Indicators 2021/22

File Number: IN21/784

Responsible Director: Chief Executive Officer

Attachments: 1 CEO Performance Criteria 2021/22 &

#### **EXECUTIVE SUMMARY**

The CEO Performance Review Committee has developed key performance indicators (KPIs) for the Chief Executive Officer (CEO), Andrew Day for 2021/22 for consideration of Council.

#### RECOMMENDATION

That Council endorse the CEO performance criteria for 2021/22, as attached.

#### 1. BACKGROUND

The Chief Executive Officer, Andrew Day, commenced in his role in September 2018.

The CEO Employment and Remuneration Policy requires the CEO Employment and Remuneration Committee, comprising all nine Councillors, to collaborate with the CEO to develop an annual performance plan. The plan is required to include KPIs which are used to monitor the CEO's performance.

The Committee has determined the performance criteria for the CEO for the next performance year, which concludes in September 2022, as attached.

#### 2. DISCUSSION / ISSUE

The CEO performance criteria is made up of:

- 1. Behaviours that demonstrate the key competencies required of the CEO.
- 2. Key deliverables capture the priority areas the CEO will focus on in collaboration with the Council and external partners.
- 3. KPIs the measures to the achievement for the identified priority deliverables.

The CEO is required to provide a formal report on progress against the criteria at least annually, or more frequently if required by the Mayor or Committee.

The performance criteria, attached, has been developed in collaboration between the committee and CEO.

#### 3. DECLARATIONS OF CONFLICT OF INTEREST

No officers involved in the preparation of this report have any general or material conflict of interest in this matter.

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#### City of Manningham CEO Performance Criteria (to 30 September 2022)

#### Reading the performance criteria

The CEO performance criteria is made up of:

- 1. Behaviours that demonstrate the key competencies required of the CEO.
- 2. Key deliverables capture the priority areas the CEO will focus on in collaboration with the Council and external partners.
- 3. KPIs the measures to the achievement for the identified priority deliverables.

This performance criteria is not intended to reflect the entire role of the CEO, or to re-state the responsibilities detailed in the CEO's position description. It is a 'given' that as a minimum, all Local government CEO's are expected to fulfil their role under the Local Government Act and deliver on their responsibilities in their job description.

Rather, this performance criteria seeks to narrow the focus and 'amplify' the high priority areas in which the CEO should direct his attention over the next 12 months.

Monitoring of KPI achievement, and identification of CEO professional development opportunities will occur in regular meetings with the Mayor throughout the year. A presentation will be provided to all Councillors in February/March (mid-year update) and the end of each financial year (August/September) where an annual assessment of performance will occur along with a remuneration review.

The CEO's behaviours will be evaluated by Councillors through an annual survey. The survey and outcomes will form part of the CEO's annual performance review.

| Key Competency Area |                           | Demonstrated by these Behaviours  | Priority Deliverables  | KPIs (Metrics)  |
|---------------------|---------------------------|---|--|---|
|                     | Strategic<br>Leadership   | Brings the right people together around advocacy goals and empowers staff to deliver on advocacy goals Builds reciprocal relationships with key state and federal MPs and government departments Considers the long-term implications of decisions and anticipates trends that might impact on Manningham Council. Understands the local context while being able to provide a broader 'global' view.   | What high-level, future-focussed, strategic initiatives would you like to see delivered in the last two years of Andrew's contract?  • Develop an advocacy plan for 2021/22 and 2022/23 in consultation with Councillors. Plan will consist of a list of key priorities, proposed advocacy activities, milestones and timelines.   | How should we measure success against these deliverables?      Delivery of the milestones and timelines as agreed in the advocacy plan. Provide updates to Council on a quarterly basis.      90% completion of capital works   |
| Strategic           | Senior Team<br>Leadership | <ul> <li>Agile to meet community needs.</li> <li>Views waste and climate change as an opportunity</li> <li>Leads a highly engaged and productive senior leadership team</li> <li>Delegates, empowers holds the senior leadership team accountable</li> <li>Communicates long term vision to the senior leadership team and gets them on board</li> <li>Responsive, appropriate and equitable approach and process to deliver service to all who need it.</li> <li>Builds strong relationships with Councillors and between Council and Officers.</li> </ul> | <ul> <li>Present an annual Capital Works         Program to Council for approval         and ensure the Program is         implemented for 2021/22 and         2022/23.</li> <li>Prepare and present an annual         Budget and 10-year Financial Plan         to Council for 2021/22 and         2022/23.</li> <li>Review our Streetscape         Management Plan and Nature Strip         Policy by 30 June 2022 to help         guide our street planting and         management of our streetscapes         with consideration of urban design,         character areas and our natural         environment.</li> <li>Ensure the implementation of the         4 Year Council Plan.</li> </ul> | <ul> <li>90% completion of capital works program implemented each financial year.</li> <li>Meeting the organisation financial budget target as set out in the annual budgets for 2021/22 and 2022/23.</li> <li>A Council approved Streetscape Management Plan and Nature Strip Policy by 30 June 2022.</li> <li>90% of the Council Plan Major Initiatives and Initiatives are on track at the end of the financial year.</li> </ul> |

| Key Competency Area |  | Demonstrated by these Behaviours | Priority Deliverables   | KPIs (Metrics)  |
|---------------------|--|----------------------------------|---|---|
|                     |  |                                  | <ul> <li>Undertake a review of staffing requirements to improve efficiency and effectiveness with an emphasis on Shared Services.</li> <li>Provide innovative and strong people programs to recognise and support our people and develop confident and capable people leaders.</li> </ul> | <ul> <li>Completion of the review of<br/>Shared Services and<br/>implementation of a new staffing<br/>structure by 30 June 2022.</li> <li>Implement the leadership<br/>framework 30 June 2022 and<br/>progress actions to embed into key<br/>people processes.</li> </ul> |

| Key Com     | petency Area            | Demonstrated by these Behaviours   | Priority Deliverables  | KPIs (Metrics)   |
|-------------|-------------------------|--|--|--|
|             | Financial<br>Management | Supports and challenges the organisation to find resources achieve value for the Manningham Community     Is proactive in planning and monitoring resources for long term sustainability and enhancement of the municipality     Demonstrates stewardship and accountability in financial planning and sustainability to achieve value   | What would you like to see Andrew focus on in the last two years of his contract to improve the operational effectiveness of the organisation?  • With Council, develop emissions targets and then implement measures to ensure Manningham has processes in place to meet the  | How should we measure success against these deliverables?      Targets are set by 30 December 2021 and progress reported back to Council at least annually.  |
| Operational | Service<br>Delivery     | <ul> <li>Understands and communicates the importance of a responsive, appropriate and equitable service delivery system</li> <li>Maintains awareness of changing community needs and plans services and infrastructure accordingly</li> <li>Guides the organisation to adapt to the needs of the community so that Manningham is highly regarded as a contemporary, agile and future focussed organisation.</li> <li>Demonstrates leadership in sustainable and innovative environmental practices in</li> </ul> | <ul> <li>Deliver business and organisation relief initiatives including the COVID relief fund and Business Development Program.</li> <li>Develop an Asset Plan which details evidence about the condition, functionality and capacity of council assets and includes a 20 year action plan.</li> </ul>                                       | <ul> <li>Expenditure of the endorsed relief fund.</li> <li>Asset plan to be presented to Council and adopted by 30 June 2022 and actions from 2022/23 to be implemented as per the action plan.</li> <li>Finalise the Community</li> </ul> |
|             | Drives<br>Innovation    | waste and climate change.  Creates a culture and structure where all staff treat innovation as a day-to-day activity and continuously search for improved ways to do their job  Encourages staff development and increased understanding of best practice in the local government sector  Lead in the identification of proven innovative practices which have the potential to be implemented at Manningham   | <ul> <li>Develop a Community         Infrastructure Plan that details current use of facilities, identifies opportunities to develop or repurpose existing facilities and the use of Council land for multi-use purposes.     </li> <li>Implement recycling and waste wise initiatives and education to the Manningham community.</li> </ul> | <ul> <li>Infrastructure Plan by 30 June 2022 and implement the Action Plan.</li> <li>FOGO implemented to the Manningham community in 2022/23.</li> </ul>   |

| Key Competency Area |                          | Demonstrated by these Behaviours  | Priority Deliverables   | KPIs (Metrics)   |
|---------------------|--------------------------|---|---|--|
|                     | Drives<br>Accountability | Ensures Council provides continuity of service to the community (employees share ownership for tasks and responsibilities timely customer service delivery)     Demonstrates accountability and seeks accountable conduct from the organisation | What should Andrew do over the next two years to improve human capital, engagement and attitudes/morale within the organisation?  • Continue to foster a positive organisation culture through embedding our values and behaviours into every day practice.   | Report back to Council annually on the culture of the organisation, including employee engagement indicators and action taken.      Maintain or improve value indicator results in the employee engagement survey.   |
| Cultural            | Values Driven            | <ul> <li>Prioritises quality and efficiency rather than 'getting the job done'</li> <li>Proactively supports equity, diversity and inclusion</li> <li>Embraces the notion that 'community is at the heart of everything we do'</li> </ul>       | <ul> <li>Develop an organisational workforce plan that meets the requirements of the Local Government Act and the Gender Equality Act.</li> <li>Explore different ways to improve community satisfaction with our communications and engagement on local community issues, services and activities.</li> <li>Embed the Community Engagement Policy and Guidelines across the organisation in order to continuously improve our understanding of, and commitment to community engagement.</li> </ul> | <ul> <li>Workforce Plan completed by 31         December 2021 and implementation of annual actions as detailed in the Plan.     </li> <li>Improved consultation an engagement satisfaction results, from the previous year, in the Community Satisfaction Survey (or equivalent).</li> <li>Implement a program of Community Engagement training for officers.</li> </ul> |

|  | <ul> <li>Develop and implement a Gender<br/>Equality Action Plan (GEAP) that<br/>meets the requirements of the<br/>Gender Equality Act (includes<br/>Youth Employment Action Plan and<br/>Sexual Harassment Action Plan)</li> </ul> | Completion of the GEAP in line<br>with legislative requirements and<br>implementation of annual actions<br>as detailed in the plan. |
|--|---|---|
|  | <ul> <li>Maximise public value through the<br/>systematic planning and review of<br/>our services.</li> </ul>   | Service Management Framework resourced and implemented.   |

#### 13.2 Informal Meetings of Councillors

File Number: IN21/773

Responsible Director: Chief Executive Officer

Attachments: 1 Strategic Briefing Session 16 November 2021 U

2 Healthy City Advisory Committee 17 November 2021 !

3 Audit and Risk Committee 19 November 2021 U

4 Access and Equity Advisory Committee 22 November 2021 

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5 Heritage Advisory Committee 25 November 2021 !

6 Manningham Disability Advisory Committee 30 November 2021 4

7 Councillor and CEO Only Time 30 November 2021 &

8 Strategic Briefing Session 30 November 2021 J

9 Strategic Briefing Session 1 December 2021 <u>J</u>

10 Flood Mapping Briefing 6 December 2021 U

11 Strategic Briefing Session 7 December 2021 &

#### **EXECUTIVE SUMMARY**

Chapter 6, sub rule 1 of Manningham's Governance Rules requires a record of each meeting that constitutes an Informal Meeting of Councillors to be reported to Council and those records to be incorporated into the minutes of the Council Meeting.

#### RECOMMENDATION

That Council note the Informal Meetings of Councillors for the following meetings:

- Strategic Briefing Session 16 November 2021
- Healthy City Advisory Committee 17 November 2021
- Audit and Risk Committee Meeting 19 November 2021
- Access and Equity Advisory Committee 22 November 2021
- Heritage Advisory Committee 25 November 2021
- Manningham Disability Advisory Committee 30 November 2021
- Councillor and CEO Only Time 30 November 2021
- Strategic Briefing Session 30 November 2021
- Strategic Briefing Session 1 December 2021
- Flood Mapping Briefing 6 December 2021
- Strategic Briefing Session 7 December 2021

#### 1. BACKGROUND

1.1 Section 60 of the *Local Government Act 2020*, requires a Council to develop, adopt and keep in force Governance Rules (the Rules).

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1.2 Chapter 6, sub rule 1 of Manningham's Governance Rules requires the Chief Executive Officer to ensure a summary of matters discussed at an informal meeting is tabled at the next convenient Council meeting and recorded in the minutes of that meeting.

- 1.3 An Informal Meeting of Councillors is a meeting that:
  - is a scheduled or planned meeting of all Councillors (irrespective of how many Councillors attend) with the Chief Executive Officer for the purpose of discussing the business of Council or briefing Councillors; or
  - is a scheduled or planned meeting of all Councillors (irrespective of how many Councillors attend) with the Executive Management Team for the purpose of discussing the business of Council or briefing Councillors; or
  - is a scheduled or planned advisory committee meeting attended by at least one Councillor and one member of Council staff; and
  - is not a Council meeting, Delegated Committee meeting or Community Asset Committee meeting.

#### 2. DISCUSSION / ISSUE

Summaries of the following informal meetings are attached to this report:

- Strategic Briefing Session 16 November 2021
- Healthy City Advisory Committee 17 November 2021
- Audit and Risk Committee Meeting 19 November 2021
- Access and Equity Advisory Committee 22 November 2021
- Heritage Advisory Committee 25 November 2021
- Manningham Disability Advisory Committee 30 November 2021
- Councillor and CEO Only Time 30 November 2021
- Strategic Briefing Session 30 November 2021
- Strategic Briefing Session 1 December 2021
- Flood Mapping Briefing 6 December 2021
- Strategic Briefing Session 7 December 2021

#### 3. DECLARATIONS OF CONFLICT OF INTEREST

No officers involved in the preparation of this report have any general or material conflict of interest in this matter.

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## **Informal Meeting of Councillors**



Chapter 6, Sub rule 1 of the Governance Rules 2020

| MEETING DETAILS                  |   |                                |                              |
|----------------------------------|---|--------------------------------|------------------------------|
| Meeting Name:                    | Strategic Briefing Session  |                                |                              |
| Date:                            | Tuesday, 16 November 2021   | Time Opened:                   | 6:30 pm                      |
|                                  |   | Time Closed:                   | 9:35 pm                      |
| Location:                        | Council Chambers  |                                |                              |
| Councillors Present:             | Cr Michelle Kleinert (Mayor), Cr Deirdre<br>Cr Andrew Conlon, Cr Geoff Gough, Cr Ca<br>Mayne and Cr Stephen Mayne   |                                |                              |
| Officers Present:                | Executive Officers Present  Andrew Day, Chief Executive Officer  Niall Sheehy, Acting Director City Planning & Community  Rachelle Quattrocchi, Director City Services  Andrew McMaster, Corporate Counsel and Group Manager Governance & Risk  Kerryn Paterson, Group Manager People and Communications  Other Officers in Attendance  Carrie Bruce, Senior Governance Officer  Lee Robson, Group Manager – Community Programs  Keri Kennealy, Manager Aged and Disability Services  James Paterson, Manager Infrastructure Services  Wilson Ma, Team Leader – Traffic and Transport Engineering |                                |                              |
| Apologies:                       | Nil   |                                |                              |
| Items discussed:                 | <ol> <li>MannaCare Strategic Direction</li> <li>Commonwealth Aged Care Reforms – Confidential</li> <li>Arundel Road (West) – Proposed Road Closure</li> <li>Whitehorse Manningham Library Annual Report 2020-2021</li> <li>Manningham Quarterly Report, Quarter 1 (July-September) 2021</li> </ol>  |                                |                              |
| CONFLICT OF INTEREST DISCLOSURES |   |                                |                              |
| Were there any conflict          | of interest disclosures by Councillors?   | No                             |                              |
| Councillor                       | Item  | Left meeting for<br>Item (Y/N) | Time Left /<br>Time Returned |

## **Informal Meeting of Councillors**



Chapter 6, Sub rule 1 of the Governance Rules 2020

| MEETING DETAILS      |   |  |
|----------------------|---|--|
| Meeting Name:        | Healthy City Advisory Committee   |  |
| Date:                | Wednesday, 17 November 2021 Time Opened: 3 pm   |  |
|                      | Time Closed: 4 pm   |  |
| Location:            | Online via MS Teams   |  |
| Councillors Present: | Mayor – Cr Michelle Kleinert  |  |
| Officers Present:    | Lee Robson, Michelle Zemancheff, Nina Stephen, Barb Ryan, Janae Hendrey   |  |
| Apologies:           |   |  |
| Items discussed:     | <ol> <li>Healthy City Action Plan 2020-2021 Key Achievements</li> <li>Health and Wellbeing Strategy 2021-2025 and Action Plan</li> <li>Health and Wellbeing Advisory Committee 2022</li> <li>Other Business - Community health, health promotion action plan,<br/>Department of Health and Human Services and Department of Family,<br/>Fairness and Housing</li> </ol> |  |

| CONFLICT OF INTEREST DISCLOSURES                                |      |                                |                              |
|---|------|--------------------------------|------------------------------|
| Were there any conflict of interest disclosures by Councillors? |      | No                             |                              |
| Councillor  | ltem | Left meeting<br>for Item (Y/N) | Time Left /<br>Time Returned |
|   |      |                                |                              |

## **Informal Meeting of Councillors**



Chapter 6, Sub rule 1 of the Governance Rules 2020

| MEETING DETAILS      |  |              |           |
|----------------------|--|--------------|-----------|
| Meeting Name:        | Audit and Risk Committee Meeting   |              |           |
| Date:                | Friday, 19 November 2021   | Time Opened: | 09: 00 am |
|                      |  | Time Closed: | 11:10 am  |
| Location:            | Zoom virtual meeting   |              |           |
| Councillors Present: | Cr Chen and Cr Gough   |              |           |
| Officers Present:    | Andrew Day, Chief Executive Officer Andrew McMaster, Corporate Counsel and Group Manager Governance & Risk Jon Gorst, Chief Financial Officer Vicki Miller, Strategic Risk and Assurance Advisor Liz Hammond, Risk and Assurance Officer and Minute Secretary Rachelle Quattrocchi, Director City Services David Bellchambers, Manager Information Technology Jessical Poon, Senior Risk and Compliance Advisor  |              |           |
| Apologies:           |  |              |           |
|                      | <ol> <li>CEO Overview</li> <li>Audit and Risk Committee standard of the standard of th</li></ol> | ng           | lit       |

| CONFLICT OF INTEREST DISCLOSURES                                |      |                                |                              |
|---|------|--------------------------------|------------------------------|
| Were there any conflict of interest disclosures by Councillors? |      | No                             |                              |
| Councillor  | ltem | Left meeting<br>for Item (Y/N) | Time Left /<br>Time Returned |
|   |      |                                |                              |

## **Informal Meeting of Councillors**



Chapter 6, Sub rule 1 of the Governance Rules 2020

| MEETING DETAILS      |  |  |
|----------------------|--|--|
| Meeting Name:        | Access and Equity Advisory Committee   |  |
| Date:                | Monday, 22 November 2021 Time Opened: 6.15pm   |  |
|                      | Time Closed: 8.30pm  |  |
| Location:            | Function Room, Manningham Council Offices  |  |
| Councillors Present: | Cr Tomas Lightbody   |  |
| Officers Present:    | Michelle Zemancheff, Katrine Gabb  |  |
| Apologies:           |  |  |
| Items discussed:     | <ol> <li>Confirmation of Previous Minutes and Actions</li> <li>Member Updates</li> <li>Strength Through Connection community forum update</li> <li>Access and Equity Advisory Committee overview presentation</li> <li>Acknowledgements of Access and Equity Advisory Committee Members</li> </ol> |  |

| CONFLICT OF INTEREST DISCLOSURES                                |      |                                |                              |
|---|------|--------------------------------|------------------------------|
| Were there any conflict of interest disclosures by Councillors? |      | No                             |                              |
| Councillor  | ltem | Left meeting<br>for Item (Y/N) | Time Left /<br>Time Returned |
|   |      |                                |                              |

## **Informal Meeting of Councillors**



Chapter 6, Sub rule 1 of the Governance Rules 2020

| MEETING DETAILS      |  |              |         |
|----------------------|--|--------------|---------|
| Meeting Name:        | Heritage Advisory Committee  |              |         |
| Date:                | Thursday, 25 November 2021   | Time Opened: | 5.30 pm |
|                      |  | Time Closed: | 7.40 pm |
| Location:            | Via Zoom   |              |         |
| Councillors Present: | Cr Deidre Diamante   |              |         |
| Officers Present:    | Frank Vassilacos<br>Matthew Lynch<br>Daniela Galatoulas  |              |         |
| Apologies:           | Fiona Triose<br>Lydia Winstanley<br>Janae Hendrey  |              |         |
| Items discussed:     | <ol> <li>Acknowledgement of Country</li> <li>Declarations of conflicts of interest</li> <li>Resignation</li> <li>Confirmation of minutes</li> <li>Action items arising from meeting</li> <li>Report from Council's Heritage Advisor</li> <li>Review of Council's Advisory Committees</li> <li>Exchange of ideas to assist with the ongoing management and enhancement of heritage in Manningham</li> <li>Heritage events and community education programs</li> </ol> |              |         |

| CONFLICT OF INTEREST DISCLOSURES |   |                                |                              |
|----------------------------------|---|--------------------------------|------------------------------|
| Were there any conflict          | of interest disclosures by Councillors? | No                             |                              |
| Councillor                       | Item                                    | Left meeting<br>for Item (Y/N) | Time Left /<br>Time Returned |
|                                  |   |                                |                              |

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## **Informal Meeting of Councillors**



Chapter 6, Sub rule 1 of the Governance Rules 2020

| MEETING DETAILS      |  |  |
|----------------------|--|--|
| Meeting Name:        | Manningham Disability Advisory Committee   |  |
| Date:                | Tuesday, 30 November 2021 Time Opened: 3pm   |  |
|                      | Time Closed: 5pm   |  |
| Location:            | Doncaster/Templestowe Room at MC2  |  |
| Councillors Present: | Cr Michelle Kleinert – Mayor   |  |
| Officers Present:    | Michelle Zemancheff, Katrine Gabb  |  |
| Apologies:           |  |  |
| Items discussed:     | <ol> <li>Confirmation of Previous Minutes, Actions and Outcomes</li> <li>Collective decision making on two projects to pursue in first part of<br/>2022</li> </ol> |  |

| CONFLICT OF INTEREST DISCLOSURES |   |                                |                              |  |
|----------------------------------|---|--------------------------------|------------------------------|--|
| Were there any conflict          | of interest disclosures by Councillors? | No                             |                              |  |
| Councillor                       | ltem                                    | Left meeting<br>for Item (Y/N) | Time Left /<br>Time Returned |  |
|                                  |   |                                |                              |  |

## **Informal Meeting of Councillors**



Chapter 6, Sub rule 1 of the Governance Rules 2020

| MEETING DETAILS      |   |              |           |
|----------------------|---|--------------|-----------|
| Meeting Name:        | Councillor and CEO Only Time  |              |           |
| Date:                | Tuesday, 30 November 2021   | Time Opened: | 06: 00 pm |
|                      |   | Time Closed: | 07: 00 pm |
| Location:            | Koonung Room  |              |           |
| Councillors Present: | Cr Chen Cr Conlon Cr Diamante (Deputy Mayor) Cr Gough Cr Kleinert (Mayor) Cr Lange Cr Lightbody Cr L Mayne Cr S Mayne |              |           |
| Officers Present:    | CEO - Andrew Day  |              |           |
| Apologies:           | Nil   |              |           |
|                      | <ol> <li>Councillor Planning days 2022</li> <li>Library Services</li> </ol>   |              |           |

| CONFLICT OF INTEREST DISCLOSURES |   |                                |                              |  |
|----------------------------------|---|--------------------------------|------------------------------|--|
| Were there any conflict          | of interest disclosures by Councillors? | No                             |                              |  |
| Councillor                       | ltem                                    | Left meeting<br>for Item (Y/N) | Time Left /<br>Time Returned |  |
|                                  |   |                                |                              |  |

## **Informal Meeting of Councillors**



Chapter 6, Sub rule 1 of the Governance Rules 2020

| MEETING DETAILS                  |   |                                |                              |
|----------------------------------|---|--------------------------------|------------------------------|
| Meeting Name:                    | Strategic Briefing Session  |                                |                              |
| Date:                            | Tuesday, 30 November 2021   | Time Opened:                   | 6:33 pm                      |
|                                  |   | Time Closed:                   | 9:17pm                       |
| Location:                        | Council Chambers  |                                |                              |
| Councillors Present:             | Cr Michelle Kleinert (Mayor), Cr Deirdre Diamante (Deputy Mayor), Cr Anna Chen,<br>Cr Andrew Conlon, Cr Geoff Gough, Cr Carli Lange, Cr Tomas Lightbody, Cr Laura<br>Mayne and Cr Stephen Mayne (arrived 7:09pm)  |                                |                              |
| Officers Present:                | Executive Officers Present  Andrew Day, Chief Executive Officer Niall Sheehy, Acting Director City Planning & Community Rachelle Quattrocchi, Director City Services Andrew McMaster, Corporate Counsel and Group Manager Governance & Risk Kerryn Paterson, Group Manager People and Communications  Other Officers in Attendance Carrie Bruce, Senior Governance Officer Frank Vassilacos, Manager Integrated Planning Lydia Winstanley, Coordinator City Planning Roger Woodlock, Project Engineering Specialist Michelle Baumann, Property Officer Assistant Valuer |                                |                              |
| Apologies:                       | Nil   |                                |                              |
| Items discussed:                 | <ol> <li>PIP Update (confidential)</li> <li>Addressing Overshadowing of Public Open Space</li> <li>Waste Collection Contract and Receipt of Recyclables Contract - Intent to<br/>Exercise Contract Extension Options</li> </ol>   |                                |                              |
| CONFLICT OF INTEREST DISCLOSURES |   |                                |                              |
| Were there any conflict          | of interest disclosures by Councillors?   | No                             |                              |
| Councillor                       | Item  | Left meeting for<br>Item (Y/N) | Time Left /<br>Time Returned |

## **Informal Meeting of Councillors**



Chapter 6, Sub rule 1 of the Governance Rules 2020

| MEETING DETAILS      |   |                  |               |
|----------------------|---|------------------|---------------|
| Meeting Name:        | Strategic Briefing Session  |                  |               |
| Date:                | Wednesday, 1 December 2021  | Time Opened:     | 6:30 pm       |
|                      |   | Time Closed:     | 8:05 pm       |
| Location:            | Zoom conferencing   |                  |               |
| Councillors Present: | Cr Michelle Kleinert (Mayor), Cr Deirdre Diamante (Deputy Mayor), Cr Anna Chen,<br>Cr Andrew Conlon, Cr Geoff Gough, Cr Carli Lange, Cr Tomas Lightbody, Cr Laura<br>Mayne and Cr Stephen Mayne   |                  |               |
| Officers Present:    | Executive Officers Present  Andrew Day, Chief Executive Officer Niall Sheehy, Acting Director City Planni Rachelle Quattrocchi, Director City Serv  Other Officers in Attendance Kim Tran, Governance Officer Lydia Winstanley, Coordinator City Plan Matthew Lynch, Strategic Planner Frank Vassilacos, Manager Integrated Pl Helen Napier, Manager City Amenity Michael Tregonning, Coordinator Parks Arran Provis, Senior Strategic Arborist | ning             |               |
| Apologies:           | Nil   |                  |               |
| Items discussed:     | Protection and Management of Pine and Cypress Trees on Private Land     Tree Amenity Value Policy     Tree Management Plan  I DISCLOSURES   |                  |               |
|                      | of interest disclosures by Councillors?   | No               |               |
| Councillor           | ltem .  | Left meeting for |               |
|                      |   | Item (Y/N)       | Time Returned |

## **Informal Meeting of Councillors**



1

Chapter 6, Sub rule 1 of the Governance Rules 2020

| MEETING DETAILS      |   |              |         |
|----------------------|---|--------------|---------|
| Meeting Name:        | Flood Mapping Project Pre-SBS Briefing  |              |         |
| Date:                | Monday, 6 December 2021   | Time Opened: | 5.00 pm |
|                      |   | Time Closed: | 6.00 pm |
| Location:            | MS Teams (Virtual)  |              |         |
| Councillors Present: | Cr Kleinert (Mayor), Cr Chen, Cr Conlon, Cr S Mayne, Cr Diamante, Cr Gough & Cr Lange   |              |         |
| Officers Present:    | Rachelle Quattrocchi, Frank Vassilacos, Andrew Day, Lydia Winstanley, Roger<br>Woodlock |              |         |
| Apologies:           | None – Optional meeting for Councillors   |              |         |
| Items discussed:     | 1. Manningham Flood Mapping Project – Pre SBS Briefing                                  |              |         |

| CONFLICT OF INTEREST DISCLOSURES |   |                                |                              |  |
|----------------------------------|---|--------------------------------|------------------------------|--|
| Were there any conflict          | of interest disclosures by Councillors? | No                             |                              |  |
| Councillor                       | ltem                                    | Left meeting<br>for Item (Y/N) | Time Left /<br>Time Returned |  |
|                                  |   |                                |                              |  |

## **Informal Meeting of Councillors**



Chapter 6, Sub rule 1 of the Governance Rules 2020

| MEETING DETAILS                  |   |  |          |
|----------------------------------|---|--|----------|
| Meeting Name:                    | Strategic Briefing Session  |  |          |
| Date:                            | Tuesday, 7 December 2021  | Time Opened:   | 6:36 pm  |
|                                  |   | Time Closed:   | 10:03 pm |
| Location:                        | Zoom conferencing   |  |          |
| Councillors Present:             | Cr Michelle Kleinert (Mayor), Cr Deirdre Diamante (Deputy Mayor), Cr Anna Chen,<br>Cr Andrew Conlon, Cr Geoff Gough, Cr Carli Lange, Cr Tomas Lightbody, Cr Laura<br>Mayne and Cr Stephen Mayne (left at 9.26)  |  |          |
| Officers Present:                | Executive Officers Present  Andrew Day, Chief Executive Officer Niall Sheehy, Acting Director City Planni Rachelle Quattrocchi, Director City Serv Andrew McMaster, Corporate Counsel a Kerryn Paterson, Group Manager People Other Officers in Attendance Carrie Bruce, Senior Governance Adviso Lydia Winstanley, Coordinator City Plan Roger Woodlock, Project Engineering Sp Frank Vassilacos, Manager Integrated P Helen Napier, Manager City Amenity Molley Qi, Manager Procurement & Cor Heather Callahan, Coordinator Recreation Drago Lijovic, Coordinator Waste Servic Vicki Miller, Strategic Risk and Assuranc Liz Lambropoulos, Team Leader Integrat Andrew Mangan, Project Officer Lee Robson, Group Manager Communit Ben Harnwell, Coordinator Business, Eve | ices and Group Manager e and Communication r ning pecialist lanning ntracts on es e Advisor ted Transport y Programs |          |
| Apologies:                       | Nil   |  |          |
| Items discussed:                 | <ol> <li>Waste Contracts and Programs Up</li> <li>Leisure Facilities Contract Update</li> <li>North East Link Project Update</li> <li>Strategic Risk Register</li> <li>Community Partnership Grants</li> <li>Manningham Flood Mapping Project</li> </ol>  |  |          |
| CONFLICT OF INTEREST DISCLOSURES |   |  |          |
| Were there any conflict          | of interest disclosures by Councillors?   | No   |          |

#### 13.3 Documents for Sealing

File Number: IN21/781

Responsible Director: Chief Executive Officer

Attachments: Nil

#### **EXECUTIVE SUMMARY**

The following documents are submitted for signing and sealing by Council.

#### 1. RECOMMENDATION

That Council sign and seal the following document:

Consent to Build Over an Easement
Agreement under Section 173 of the Planning and Environment Act 1987
Council and W Noozdahyseysan and A Radmehr
25 George Street, Doncaster East

#### 2. BACKGROUND

The Council's common seal must only be used on the authority of the Council or the Chief Executive Officer under delegation from the Council. An authorising Council resolution is required in relation to the documents listed in the recommendation section of this report.

#### 3. DECLARATIONS OF CONFLICT OF INTEREST

No officers involved in the preparation of this report have any general or material conflict of interest in this matter.

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### 14 URGENT BUSINESS

### 15 COUNCILLOR REPORTS AND QUESTION TIME

### **16 CONFIDENTIAL REPORTS**

There are no Confidential reports.